

# WINNIE MADIKIZELA - MANDELA LOCAL MUNICIPALITY



## ANNUAL REPORT FOR 2023 – 2024 FINANCIAL YEAR

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## 1. MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

### 1.1 Component A: Mayor's Foreword

As guided by national planning instruments, our municipality progressively improves its strategic planning alignment with the District Development Model (DDM) principles and all other functional Intergovernmental relations system to ensure alignment with Provincial development plans and the Alfred Nzo District development plans. The continuously improving development planning alignment and implementation makes me proud present the record of our annual work during the past financial year (2023/24). We continue to work collaboratively with local stakeholders, national and international stakeholders in providing improved public services and development of the community residing in the 31 municipal wards of our municipality. We work relentlessly to finally realise our municipal vision of **"A vibrant socio-economic growing municipality that creates sustainable communities with equal opportunities for all"**. This report is another annual record of service delivery work undertaken during the period starting on the 01 July 2023 to the 30 June 2024 as a stepping stone towards the realisation of the municipal vision. The highlights of work done on our key service provision work is summarised below: -

- We constructed and rehabilitated 72,4 new kilometres of access roads;
- We maintained 201,3 kilometres of access roads;
- We provided electricity to 467 rural households that did not have electricity before;
- We managed to complete the construction of Mbizana Civic Centre;
- We trained and supported 22 local farmers;
- We provided Free Basic Energy & Free Basic Alternative Energy to qualifying indigent households.
- Collected refuse from **1438** urban area households and businesses and collected refuse in 17 rural wards; and
- We created 457 EPWP opportunities as we continue to fight poverty;
- We further trained twelve (12) new Crime Prevention Wardens for our Central Business District and enhance compliance with municipal by-laws.

The Municipal Council approved Integrated Development Plan (IDP) and the supporting implementation plans being the Budget and Service Delivery and Budget Implementation Plan (SDBIP), we ensured that our IDP is aligned to the Eastern Cape Provincial Growth & Development Plan (PGDP) priorities. This report further gives a detailed progress undertaken in correcting areas of poor performance as indicated in the IDP and the previous Annual Report. The municipality has made significant progress in providing basic services to all 32 municipal wards constituting our municipality, this happened with the support of other organs of state at provincial and national government spheres. This positive progress in providing services to our community was confirmed by Stats SA through the census report they issued during the year.

The Municipal Council continues to progressively extend the provision of basic services to all municipal wards, villages and households utilising the financial and available institutional capacity. The major challenge that we continue to face is that of exploring and implementing modern technologies to upgrade our rural access roads to a level meant to adapt to Climate Change consequences. We are continuously challenged by a huge backlog on roads maintenance which is exacerbated by the topography, climate change coupled with heavy rains and limited funding. However, the municipality is progressively increasing work efficiencies of our roads maintenance machinery in order to respond faster. We worked very hard on roads and bridges rehabilitation works due to terrestrial rains that cause extensive damages to many of our roads, destroy people's houses and destroy farmers crops and livestock. We pleased with funding support we receive from CoGTA and National Treasury for allocating us disaster funding in order to ensure speedy rehabilitation of roads and bridges.

I wish to extend Municipal Council's appreciation to our customers and rate-payers for continuing to pay their municipal service bills against the harsh economic conditions we all face as South Africans. Moreover, we request our government and business customers to settle their accounts. I again assure you that we are equally doing our best in ensuring proper and valuable usage of every rand at our disposal in advancing social and economic growth of our communities.

We continuously improve our public participation mechanisms in order to ensure that all community members across the age divide are able to talk to us. We have improved our social media platforms and municipal website for the benefit of the public, we have improved our response time to encourage and nurture communication. The Mayor and the Executive Committee members participated in radio slots such as “Talk to your Mayor/ Councillor” programme meant to inform and get the views of the community on how best to inform them about the work done by the municipality and the entire government. We truly appreciate the cooperation received from all our 32 Wards, our public participation mechanisms were indeed successful, educating and rewarding. We managed to conduct our Mayoral Imbizo programme in an effort of ensuring people participation in the affairs of the municipality and to report progress on government projects and programmes. The Mayoral Imbizo meetings receive further community development needs and get feedback on the quality of services the municipality provides, this improves our Back2Basics programme whilst institutionalising District Development Model.

The Municipal Council reiterated its resolve to enhance electricity connections to the remaining un-electrified households. This we will do by also introducing an improved solar power system to the a few areas that are still not connected to the grid system. We are glad to report that all wards and municipal villages do enjoy some form of electricity supply. We are aware of the new extensions and settlements that do not have electricity services, we are working hard to ensure supply within the next few financial years.

We are working hard with our development partners and stakeholders in implementing the resolution of the Municipal Council to improve our work on the local economic development programme and projects in order to fight poverty and unemployment in our community. We are continuing as recorded in this report to implement the good lessons learnt through our participation in an international programme called Building Inclusive Green Municipalities (BIGM) as was facilitated by South African Local Government Association (SALGA). Federation of Canadian Municipalities (FCM) and the government of Canada. We have undertaken focused implementation of the manufacturing hubs programme with the support funding from National Treasury. The manufacturing hubs programme is meant to ensure improved productivity at our various wards, we have reported on the specific projects that we continue to support for economic development, poverty alleviation and reducing unemployment levels. This report further records work done in developing small agro-processing plants within our municipality in an effort of ensuring food security and economic growth.

In conclusion, we know the difficulties faced by our communities and we are responding to the best of our ability, this annual report is our recorded evidence. We are determined to do more through partnerships with our communities, development partners and funders. We are determined to improve our access roads that are continuously damaged heavy rains, we intend introducing new roads technologies that will be designed to withstand the current weather conditions.

We are continuously improving our institutional systems and reporting obligations in line with the expected legal prescripts. During the year 2023/24 we received an Unqualified Audit Report with findings a regression from the Unqualified Audit Report with no findings (Clean Audit) from the Auditor-General. We are determined to effect corrections and re-claim our Clean Audit outcome.

We are determined to serve you better!



**Cllr TD Mafumbatha**  
**Honourable Mayor**

## 2. Component B: Municipal Manager's Foreword & Executive Summary

### 2.1 Municipal demographics overview

We are part of the Alfred District Municipality in the Eastern Cape Province, it covers an area of 2806 km<sup>2</sup> with 32 municipal wards. The municipality is 98% rural with a population of 319 943 people (StatsSA: CS: 2016). The Municipality is characterized by the youthfulness of its population with 47% of the total population less than 35 years of age and 48% of the population economically active. Consistent with the national trends, 55% of the population is women. The statistics tells us that we have to develop policies and programmes that will address the plight of the young people and women.

### 2.2 Good governance and Intergovernmental relations

The current Municipal Council is composed of 64 councillors from eight (8) political parties. The Municipal Council at its meeting in May 2023 approved a revised Integrated Development Plan (IDP) for implementation, the approval was done after extensive consultation with internal and external stakeholders. The IDP as the strategic plan for development informs the Municipal Budget and the annual Service Delivery and Budget Implementation Plan (SDBIP). The planning and implementation processes are guided by the assigned Powers & Functions of our municipality, which are listed below: -

| Function   | ANDM | WMM LM | Implementation Status   | Challenges  |
|--|------|--------|---|---|
| <b>Schedule 4 Part B</b>                                     |      |        |   |   |
| Air pollution  | X    | N/A    | N/A   | N/A   |
| Building regulations   |      | X      | By law under review as there were gaps identified during implementation                   | Illegal buildings due to non-compliance with approved building plans                    |
| Child care facilities  |      | X      | Progressing fairly  | Keeping up with demand from communities   |
| Electricity reticulation                                     | X    | X      | Progressing well  | Limited funds to  |
| Firefighting Services  | X    | X      | Vehicles and staff deployed by the DM   | Vastness of wards and roads conditions in some areas                                    |
| Local tourism  | X    | X      | Progressing well  | N/A   |
| Municipal airports   | X    |        | N/A   | N/A   |
| Municipal planning   | X    | X      | Progressing well  | N/A   |
| Municipal Health Services                                    | X    |        | N/A   | N/A   |
| Municipal Public Transport                                   |      | X      | Not implemented   | Limited funding   |
| Pontoons and Ferries   | X    |        | N/A   | N/A   |
| Storm water  |      | X      | Progressing   | Limited resources   |
| Trading regulations  |      | X      | By law gazetted and implemented   | Rapid growth of traders within limited space  |
| Water (potable)  | X    |        | N/A   | N/A   |
| Sanitation   | X    |        | N/A   | N/A   |
| <b>Schedule 5 Part B</b>                                     |      |        |   |   |
| Beaches and amusement facilities                             |      | X      | Progressing   | Seasonal operation and access due to roads leading to these facilities                  |
| Billboards and the display of adverts in public places       |      | X      | By law gazetted   | Illegal billboards  |
| Cemeteries, Crematoria and funeral parlors                   |      | X      | One operating cemetery  | Limited space   |
| Cleansing  |      | X      | Progressing well  | Currently utilizing unlicensed dumping site   |
| Control of public nuisances                                  |      | X      | By law gazetted and implemented   | N/A   |
| Control of undertakings that sell liquor to the public       |      | X      | Bylaw in process of promulgation  | No by law in place which has resulted in illegal liquor trading especial in rural areas |
| Facilities for the accommodation, care and burial of animals |      | X      | By law gazetted and service provider appointed to undertake removal and burial of animals | Removal of fencing along the main roads resulting to stray animals ge                   |
| Fencing and fences   | X    |        | N/A   | N/A   |
| Licensing of dogs  |      | X      | Bylaw gazetted  | Illegal keeping of dogs   |

| Function   | ANDM | WMM LM                | Implementation Status                             | Challenges   |
|--|------|-----------------------|---|--|
| Schedule 4 Part B  |      |                       |   |  |
| Licensing and control of undertakings that sell food to the public |      | X                     | By law gazetted                                   | Non-compliance by traders with by law provisions                       |
| Local amenities  |      | X                     | Progressing well                                  | N/A  |
| Local sport facilities   |      | X                     | Progressing at slow pace due to limited resources | Maintenance of facilities and lack of ownership by communities         |
| Markets  |      | X                     | Temporal market place operational                 | Unavailability of space/land   |
| Municipal abattoirs  |      | X                     | Currently performed by DM                         | N/A  |
| Municipal parks and recreation                                     |      | X                     | 1 park in town                                    | Unavailability of space/land   |
| Municipal roads  |      | X                     | Progressing with back log                         | Maintenance of constructed roads                                       |
| Noise pollution  |      | X                     | By law gazetted and                               | Difficulty in implementing the bylaw due to cultural practices         |
| Pounds   |      | X                     | Animal pound operational                          | N/A  |
| Public places  |      | X                     | Non-available                                     | N/A  |
| Refuse removal, refuse dumps and solid waste disposal              |      | X                     | In progress                                       | Operating unlicensed dumping site                                      |
| Street trading   |      | X                     | Issuing of trading licensing progressing          | Number of traffic wardens to keep up with the number of street vendors |
| Street lighting  |      | X                     | Progressing                                       | N/A  |
| Traffic and parking  |      | X                     | In progress                                       | Increasing volume of motor vehicles in town                            |
| Disaster Management  | X    | X (Devolved Function) | Disaster management plan developed and adopted    | Community understanding of disaster terms                              |

This Annual Report for 2023/2024 presents work done during the financial year in implementing the assigned Powers and Functions as listed above. We can confirm to the community and readers of this report that we did all possible within the limits of the resources available to implement our legal mandate. We implemented the priorities of the community under the guidance of the Municipal Council approved IDP. We enjoyed better coordination and support of sector departments and State-owned entities through the revival of the Intergovernmental relations (IGR) and the District Development Model (DDM). We witnessed improvements in our IGR systems through enhanced projects planning, implementation and reporting. We have implemented enhanced public participation mechanisms in order to ensure vibrant community participation especially the youth and women who are the majority victims of poverty and unemployment.

### 2.3 Local Economic Development

Our main economic drivers as prioritised in the LED strategy are agriculture, tourism and mining and all require extensive investment for improved development and productivity. We have implemented various interventions in support of Small, Medium and Micro Enterprises (SMME) development and continued to maintain functional LED forum, Local Tourism Organisation and Annual business conference programme for information sharing, capacity development and marketing. The Municipality in collaboration with other key stakeholders supported SMMEs in all sectors through provision of training, funding, marketing, and creating access to markets and information. The Municipality has also assisted SMMEs to apply for government support funds for the sustainability of the small business sector, this report records interventions made in support of SMMEs. Our sectoral economic plans as revised and approved by Council also seek to attract and retain investors to invest in Mbizana for sustainable development and job creation. There are compounding environmental challenges coupled with lack of internal capacity to undertake key responsibilities in terms of our powers and functions. It is worth mentioning that the legislated powers and functions meant to improve socio-economic growth are being satisfactory implemented though experiencing weaknesses that require continuous improvement through sustained support.

The municipality has implemented the signed Memorandum of Understanding (MoU) with Ray Nkonyeni municipality a municipality in KwaZulu Natal Province, this MoU is on sharing best practices and acting collaboratively on the identified LED initiatives which include business licencing and business incubation. The municipality has continued to implement lessons learnt during a three (3) year partnership with Strathroy-Caradoc Municipality of Canada through the facilitation and the support of the South African Local Government Association (SALGA) and the Federation of Canadian Municipalities (FCM). The main objective of development partnerships is to enhance Local Economic Development with special emphasis on the most vulnerable groups such as the youth, women and people with disabilities. The municipality continues to progressively implement three identified projects for Building Inclusive Green Municipalities (BIGM) being the LED Institutional development; Business Incubator programme and Replication of the Rural economic Development Hub (the agro-processing initiative). We have implemented the Farmer Production Support programme (FPSP) for the purposes of improving the mechanisation and marketing of our RED HUB project at Ward 31. Moreover, we have started with Phase 1 in constructing Mbizana Trade Market Square in support of our informal traders operating in town. The success of this Market Square enjoys the support of the Department of Small Business Development and Small Enterprise Development Agency. The last programme being implemented at its initial phase with the allocation of land for constructing a Cannabis medicinal hub implanted in partnership with Sibanye Stillwater and therefore the mobilisation of resources to establish a clone hub to supply cannabis growers.

## 2.4 Institutional Development & Transformation

The municipality conducted an extensive review and thereafter approved all necessary institutional policies meant to ensure compliance with laws and regulations as well as to ensure improved internal business controls. All the sub-structures of the Municipal Council have Terms of Reference (TOR) that are approved and maintained relevant. The main Council sub-structures include the functionality of each Ward Committees, the Executive Committee (the principal committee of Council), Municipal Public Accounts Committee, the Audit Committee, standing committees covering all Key performance areas and administrative departments. Ward Councillors are chairpersons of ward committees which are responsible for discussing local development needs and concerns. The Municipal Council meets at least once a quarter to consider recommendations from the Executive Committee and/or the Standing Committees through the Executive Committee report that gets tabled at Council by the Honourable Mayor. The Executive Committee meets on a monthly basis to consider matters tabled to it by the Municipal Manager together with the management team.

The Organisational Structure for 2023/2024 was designed to achieve the strategic objectives of the municipality and was aligned to the 2021 Municipal Staff Regulations as issued by the Minister of Cooperative governance and Traditional Affairs and adopted by Council with a total of 307 positions and 256 positions filled and 51 vacant positions. The administration is clustered into six areas of service delivery or departments. There are five Section 56 Managers reporting to the Municipal Manager, all posts are filled on a permanent based employment contract. All senior managers meet the minimum competency requirements as prescribed by National Treasury and CoGTA.

The municipality has developed, adopted and is implementing a skills plan and an equity plan to guide our capacity building and training interventions. All the necessary policies guide the functioning of the municipality and the implementation of priorities by the workforce.

## 2.5 Financial Viability and Management

Our municipality is one of the rural municipalities with a small revenue base generated largely from the only one small urban area comprising of the town and surrounding urban settlements, this makes the reliance on government grants funding unavoidable. The municipality continued to produce funded 2023/24 Annual Main and Adjusted budgets as per National Treasury assessments. We also report that the main budget together with the Adjustments budgets for the year were assessed by National Treasury as compliant and funded. The point about a limited revenue base is then demonstrated by the fact that of the total budget has only 18% of it as own funding and the remaining 82% as grant funding. However, due to three major projects that were implemented over the past three to four years, the municipality depleted its internal reserves at a time the revenue collection trends dropped due to the after effects of Covid19 and our struggling economy, this led to deterioration of our financial health. The municipality resolved on implementing a comprehensive revenue enhancement initiative coupled with an amnesty package for the identified categories and debtors age analysis. The municipality did not undertake any borrowings during the 2023/24 financial year and the near future but rather focus on implementing its revenue enhancement strategy.

The municipality operates reliable accounting systems that are able to produce reports as and when they are needed. The current accounting systems have translated into Unqualified audit outcomes over the past nine years due to on-going improvements on a consistent basis. The improvements are both on accounting systems as well as the operational systems within the institution. The Budget and Treasury Office is established and satisfactory staffed, and efforts are made to ensure that the finance personnel are trained on a regular basis to ensure that they are always informed of the changes that are happening within the local government financial management framework. The municipality is working hard to see more improvements in the management of public finances and public assets. The Auditor-General alerted the municipality to the concerning financial health as evidenced by the declining revenue collection.

Risk registers were developed for all departments within the municipality detailing the risks identified on all the strategic objectives outlined in the Integrated Development Plan, root causes and the rating of the effectiveness of the existing internal controls for the risks identified was performed.

### **The top ten (10) risks faced by the municipality were identified:**

1. Climate change
2. Untimely response to events of Disasters /calamity;
3. Poor use of natural resources (Land, Marine, General);
4. Unauthorised access to municipal system;
5. Easy access to municipal buildings that expose ICT equipment;
6. Long outstanding debtors and high impairment rate;
7. State of disasters has drastic impact of creating a credible disaster;
8. Inability to get accreditation entities within area of training;
9. Lack of appetite to study/improve amongst workers and councillors; and

## 10. Poor or none identification of skills gap

This report records all mitigating measures that have been effectively implemented and such has seen a reduction of the likelihood/ effects of risks identified in our risk profile. However, the municipality is mindful of the fact that some of the risks identified are inherent to the nature of the functions performed.

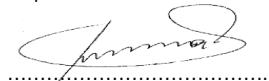
### 2.6 Basic Service Delivery

This report records progress made in providing municipal public services to the community of Mbizana during the financial year, this is the functional area of work that creates value to the public whilst it also remains the most challenging in eliminating historical backlogs. The Alfred Nzo District municipality as a Water Services Authority and Provider has revived most of the water schemes in rural areas and plans are in place to reticulate water from the Ludeke dam. Our Water provision backlog is at 41,7% whilst that of Sanitation services provision backlog is at 49,1%.

The urban households and all businesses (urban & rural) including rural business hubs receive refuse collection services from the municipality. Electricity backlog is currently sitting at 9701 (13%) households pending completion of the current running projects, however, we estimate an additional 16000 growth of households that need electricity due to new households and newly established villages/ extensions. About 28% of households have no access to any form of telecommunications system. Those who have access are largely assisted by cell phone connectivity which is often hampered by poor network and signal coverage in some of the rural areas.

The Municipal Infrastructure Grant (MIG) together with Municipal Disaster Recovery Grant funding enabled us to construct and rehabilitate 72,4 KMs of new access roads at the end of the 2023/24 with a budget of R64 204 370,64 Million. We have a high roads maintenance backlog due to topography and the effects of climate change that compels a recurring need for road maintenance. The municipality has managed to maintain 201,3 KMs of gravel access roads during the financial year using internal roads machinery and external service providers.

We have improved provision of social amenities, community services, public health, improved road network, transport services, and social development services. The municipality does involve all sector departments' in the IDP Representative Forum and the Intergovernmental relations forum in order to integrate our infrastructure plans roll-out. This integration of work has led to notable improvement though more work still needs to be done in order to attain total alignment of work programmes/ projects. The municipality continuously updates its Comprehensive Infrastructure Plan in order to enjoy a responsive and well-coordinated infrastructure roll-out. The introduction of the District Development Model (DDM) as a government wide intergovernmental relations coordination mechanism promises better results in our public service function. We have also entered into a Memorandum of Agreement with CSIR for the purposes of producing well researched and scientific solutions that are responsive to the conditions of topography and climate conditions. We exist to serve this community better.



MR L. MAHLAKA  
MUNICIPAL MANAGER

### 3. The Municipal Context and Demographic Design

Winnie Madikizela - Mandela Local Municipality (EC443) was established in terms of Section 155 (1) (b) of the Constitution of the Republic of South Africa. WMM LM is one of the four category B municipalities falls within the Alfred Nzo District Municipality (DC44). It is located within the Wild Coast Region of the Eastern Cape Province along R61 connecting kwaZulu Natal South coastal boundary to the N2 highway. To the west and south the municipality shares common boundaries with the Umzimvubu, Ntabankulu and Ngquza Hill local municipalities. The Mtamvuna and Mtentu rivers form the northern and southern boundaries of the municipality. Dominant land users within WMMLM Municipality are mostly rural with a large emphasis on subsistence agriculture in the interior and some tourism development along the coast. The natural environment in the coastal belt of the area is in an unspoiled condition and has exceptionally high conservation value. The conservation value of the inland areas is significantly lower than the coastal areas due to human activities.

#### 3.1 Population Concerns

The total population of WMMLM has increased from 319 948 in 2016 to 350 000. WMMLM accounts above 35% of the total district population which makes it the largest in population size within ANDM.

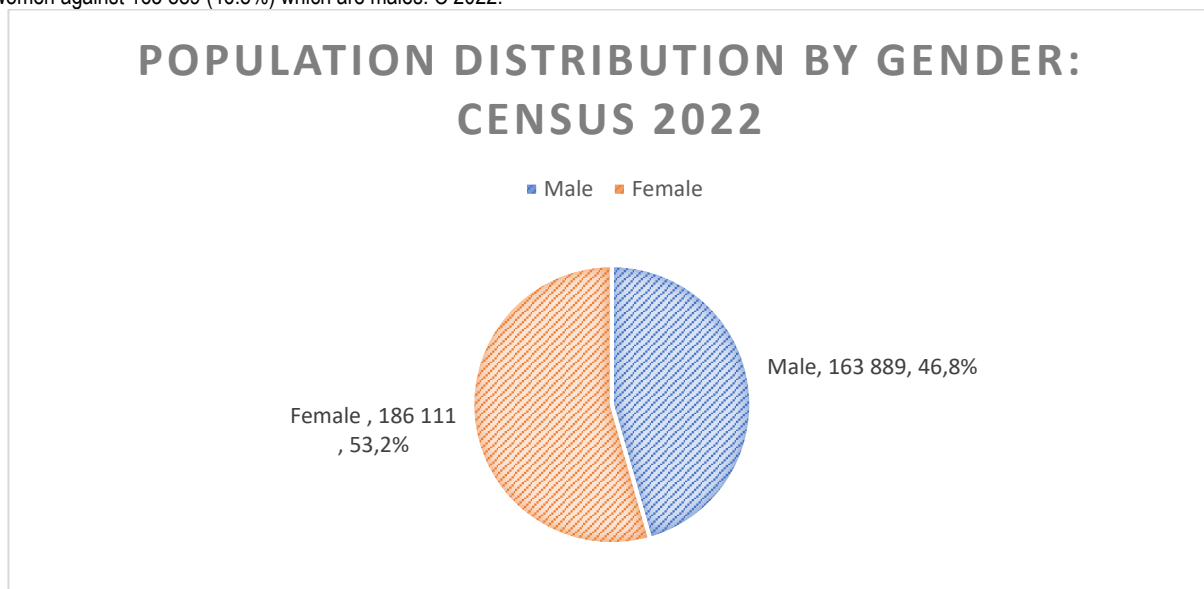
| Population by Households Census 2011- CS 2022 |        |                        |        |
|---|--------|------------------------|--------|
| 2011  |        | 2022                   |        |
| Total Households                              | 62 479 | Total Households       | 48 446 |
| Average Household size                        | 5,6    | Average Household size | 5,8    |

There are also factors such as migration of people into the municipality particularly in the urban area of Bizana for better employment opportunities and services this exerts pressure to the municipality as it has to increase its budget for service provision in town and mainly for indigent households. As the municipality is a border municipality there has been also a great noticeable migration of young people to KwaZulu Natal for employment some drop out of school this also affects education levels of the municipality. The municipality also experiences high HIV/AIDS prevalence rate due to migration of teenagers from KwaZulu Natal. Interventions have been developed by the municipality and NGOs to overcome this strategy. The table below illustrates population growth between 2011 and 2022 Census.

| Population Trends Census 2016 – CS 2022 |         |                    |       |                  |  |                  |          |
|---|---------|--------------------|-------|------------------|--|------------------|----------|
| Census 2011                             |         |                    |       |                  |  | Census 2022      |          |
| Total Population                        |         | Total (15-34years) |       | Youth Proportion | Persons aged 20 years completed grade 12 | Total Population |          |
| Male                                    | 128332  | Male               | 43053 | 32,9             | 21278                                    | Male             | 163889   |
| Female                                  | 153573  | Female             | 49789 |                  |  | Female           | 186111   |
| Total Population                        | 281 905 | Total Youth        | 92842 |                  |  | Total Population | 350 0000 |

### 3.2 Gender Distribution

The **Census 2011 and Census 2022 by Stats SA** simultaneously indicates the population of Mbizana is dominated by females at about 53.2% of the total population compared to 46.8% of males. The table below shows that about 186 111 (53.2%) of the total population of Mbizana is women against 163 889 (46.8%) which are males: C 2022.



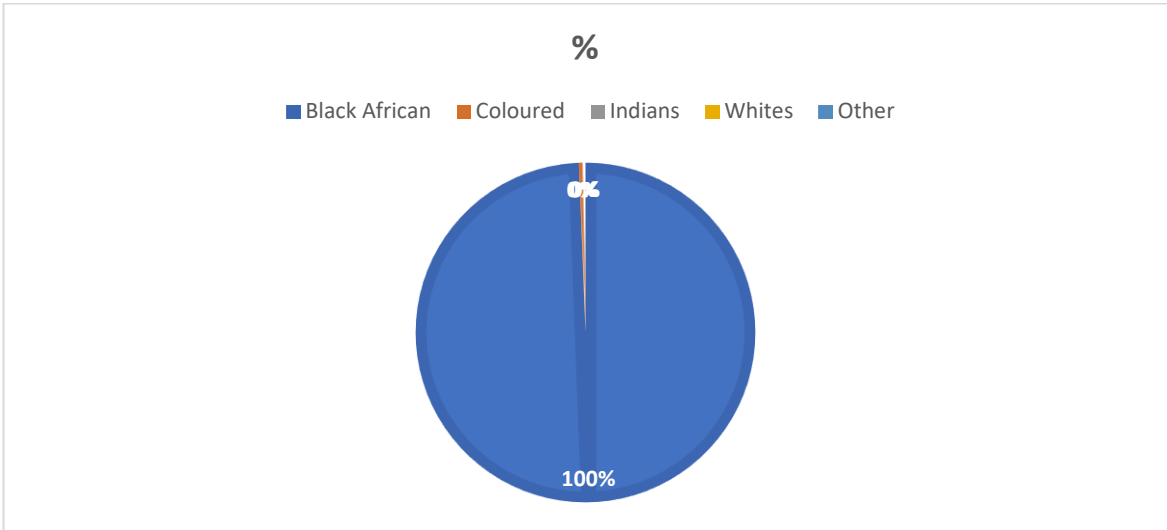
This indicates that there should be dedicated programs of integration and incorporation of women in key planning and decision-making roles of the municipality. Moreover, there is need for consideration of the following

- Promoting participation of women in policy making and development.
- Ensure involvement of women in economic development activities.
- Improving women's earning power and reducing vulnerability of women to poverty.

The following table indicates that according to census of 2022 by Stats SA about 1 of the total population is the youth ages between 15 to 34 years, of which 53.2% are women against 46,8% which are male.

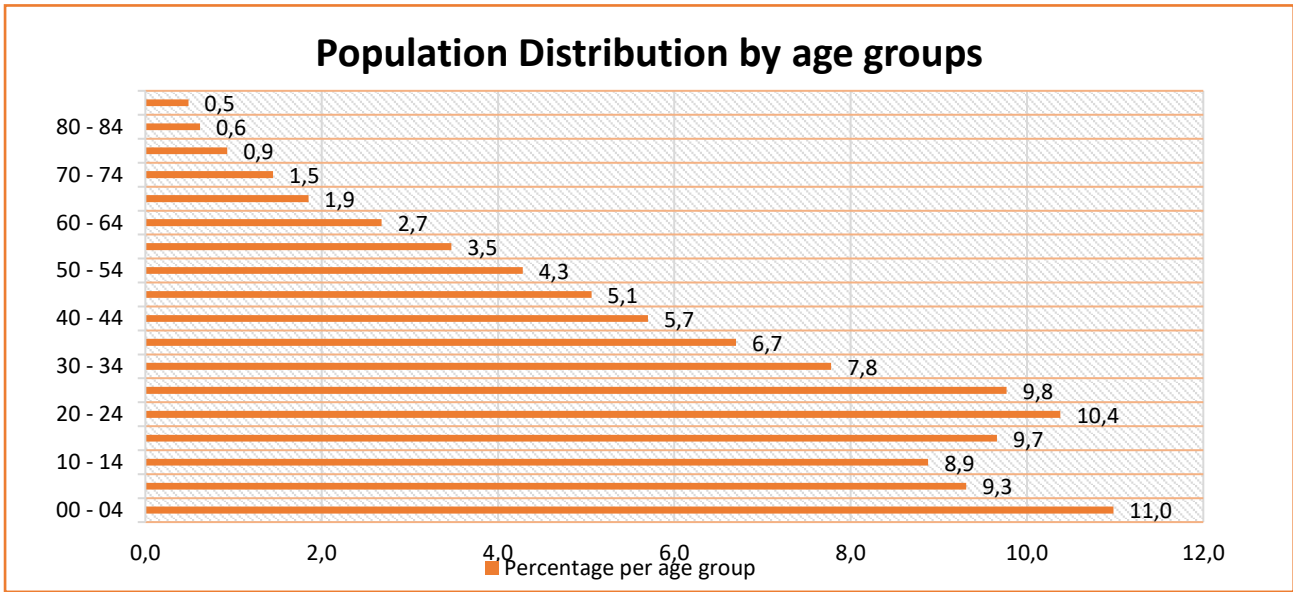
### 3.3 Population Distribution by Race

The largest population group in Mbizana is Black Africans at 99,4% of the total population followed by Coloureds at 0,3%, Indians / Asians at 0,1 %, Whites at 0, 1% and others at 0, 1% as demonstrated in the chart below: -



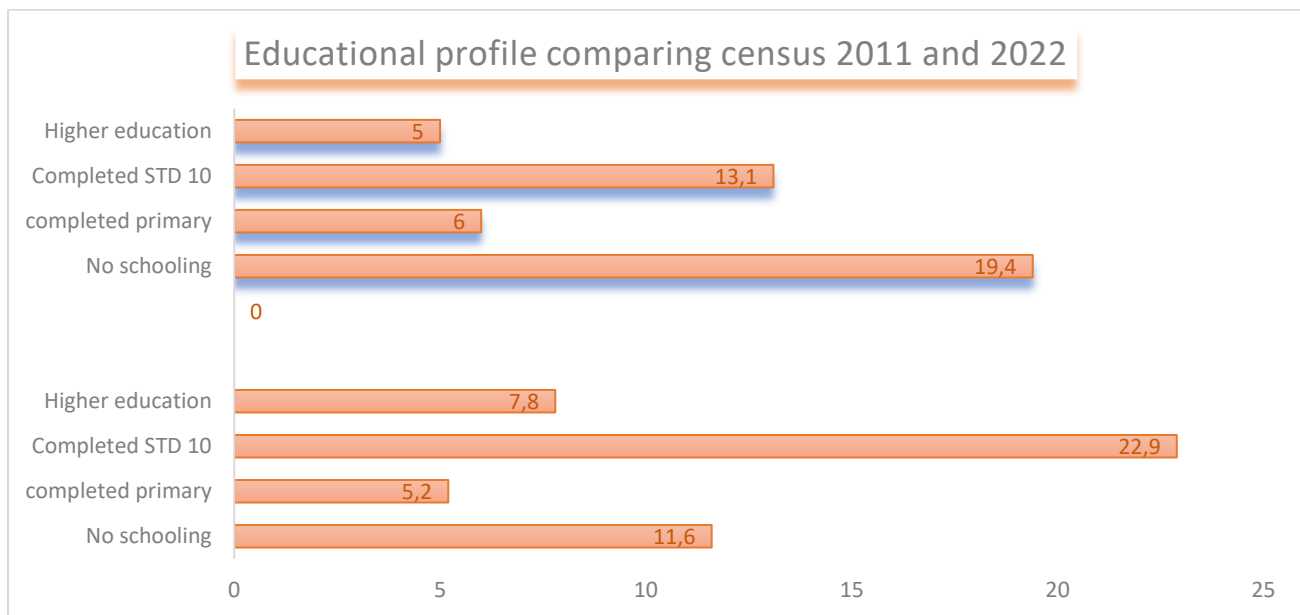
### 3.4 Population Distribution by Age groups

The age profile below shows that approximately 66% of Mbizana population is young people between 0 to 34 years old. These population trends oblige government in all levels to ensure that a large percentage of the budget is allocated to youth development and learner support programmes in order to deal with the needs of this majority section of our populations. The elderly people age group 60 and over accounts for 5,2% of the total population.



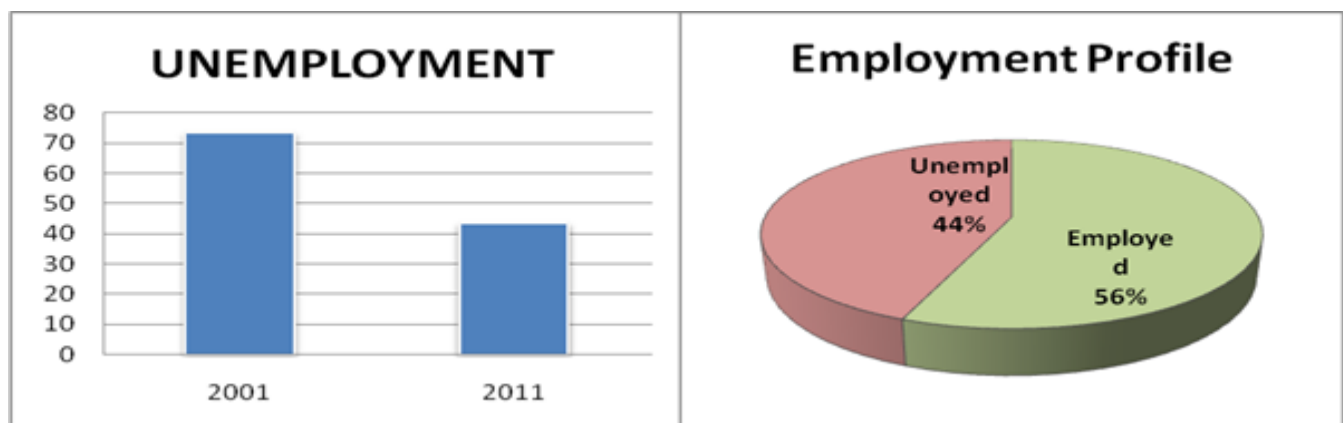
### 3.5 Educational Profile and Literacy Levels

Education plays a fundamentals role in community development as it provides a set of basic skills for development, creativity and innovative abilities within individuals. The South African Constitution states that everyone has a right to education. Educational levels for Mbizana are low with less than 50% of people attending at pre-school, primary schools and secondary school level. Only few people attend post matric studies and that calls for the government to have enough resources allocated for education as primary factor.



### 3.6 Employment Profile

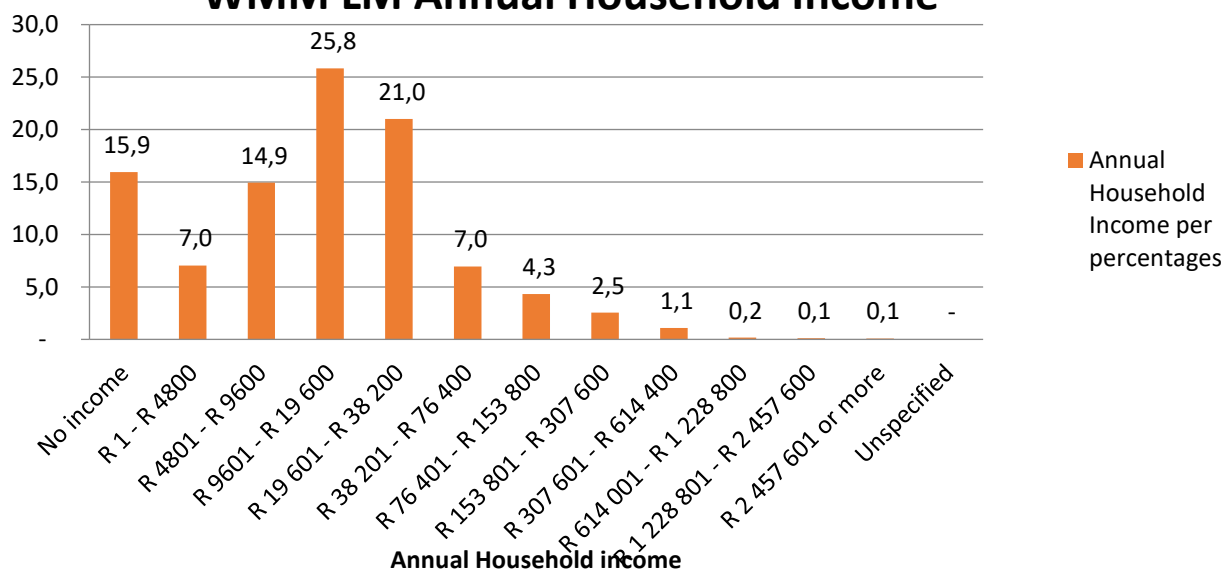
The employment profile of WMMLM shows that unemployment rate declined between 2001 and 2011. In 2001 unemployment was 73.5% which dropped to 44% in 2011. Likewise, figure shows that people who were employed in 2011 were 56% compared to 44% of unemployed. This indicates that Mbizana has made significant strides in creating new job opportunities.



### 3.7 Household Distribution by Annual Income

According to Census 2011 by Statistics South Africa, approximately only 15,9% of people have no income and that shows another improvement as compared to 2007 community survey where 76% of the total population had no income. As shown in chart below the highest number of population which is at 25,8 is earning between R9 601 – R19 600 and the lowest number of population which is 0,1% is earning R2 457 601 or more.

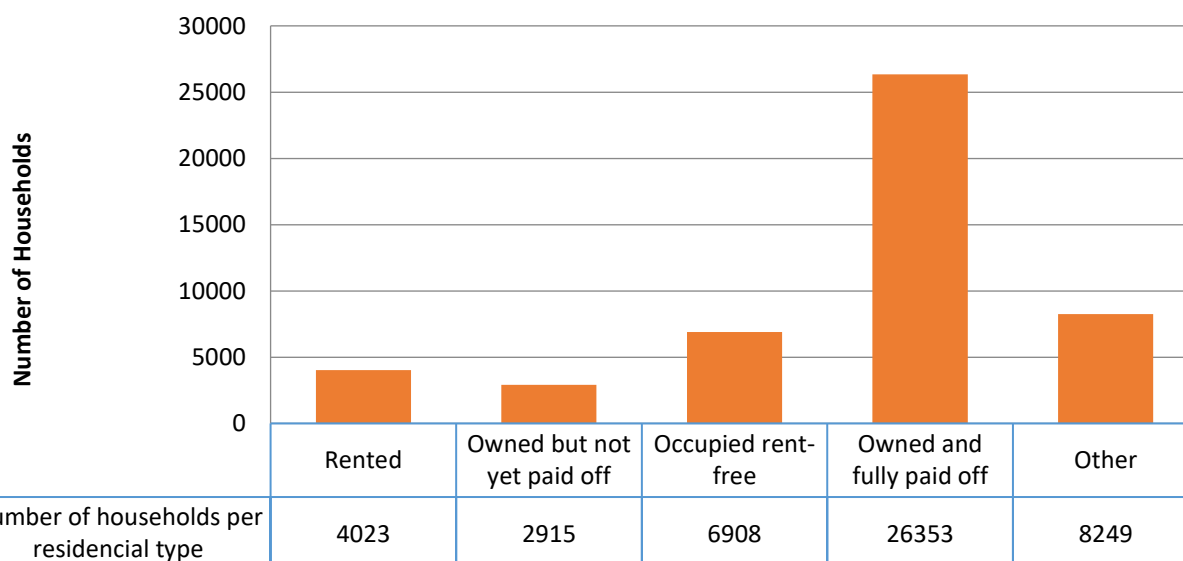
### WMM LM Annual Household Income



### 3.8 Tenure Status

There are different tenures within the municipality. However, it is encouraging that the majority of households either own or have paid off their houses. By 2022, the number of households that owned and fully paid off their houses were 54, 4%. This is encouraging houses are regarded as an asset for households.

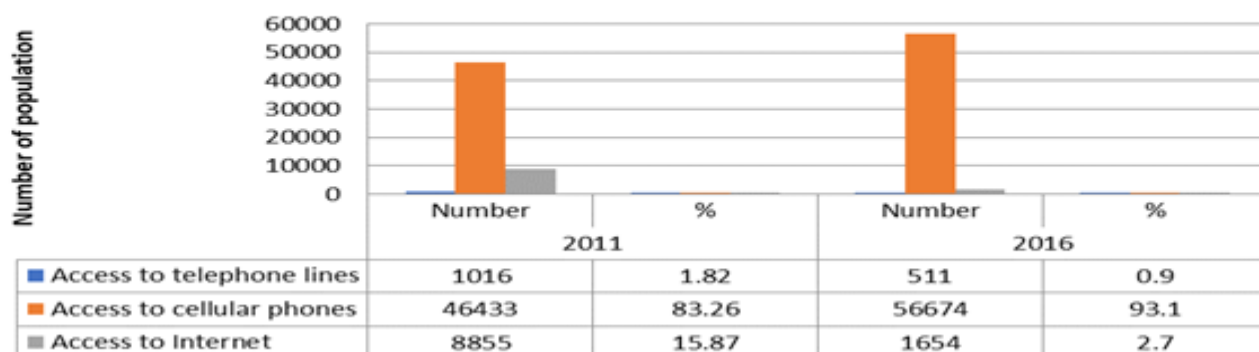
### Mbizana LM Tenure Status for Households



### 3.9 Household Access to Infrastructure Services

According to 2022 Census, the majority of the total population of Mbizana depends on cellular phones for tele – communication and internet access as only 0,9% of the population have access to telephone lines and only 2,7% have access to internet services. The graph below illustrates the comparison between 2011 and 2022 Census.

## Access to Infrastructure Comparing Census 2011 & 2022



## 4. AUDITOR GENERAL'S REPORT FOR THE YEAR ENDED 30<sup>TH</sup> JUNE 2024

### Report of the auditor-general to the Eastern Cape Provincial Legislature and the council on Winnie Madikizela-Mandela Local Municipality

#### 4.1 Report on the audit of the financial statements Opinion

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I have audited the financial statements of the Winnie Madikizela-Mandela Local Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2024, statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget information with actual information for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Winnie Madikizela-Mandela Local Municipality as at 30 June 2024 and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2023 (Dora).

##### 4.1.1 Basis for opinion

I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

##### 4.1.2 Emphasis of matters

I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### Material impairments- receivables from exchange transactions

As disclosed in note 13 to the financial statements, the municipality reported a material allowance for impairment of R18 million (2023: R17,5 million) as a result of irrecoverable debtors.

#### Irregular expenditure

As disclosed in note 57 to the financial statements, irregular expenditure of R75 million (2023: R94,3 million) was incurred as a result of the municipality procuring services from a panel in contravention of section 217 of the Constitution of the Republic of South Africa Act 1996 and section 62(1)(d) of the MFMA.

#### Restatement of corresponding figures

As disclosed in note 63 to the financial statements, the corresponding figures for 30 June 2023 were restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2024.

##### 4.1.3 Other matters

I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### Unaudited disclosure notes

In terms of section 125(2)(e) of the MFMA, the particulars of non-compliance with the MFMA should be disclosed in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I

do not express an opinion on it.

## Unaudited supplementary schedules

Supplementary information set out in pages .. to .. does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

### 4.1.4 Responsibilities of the accounting officer for the financial statements

The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA and Dora; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

### 4.1.5 Responsibilities of the auditor-general for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report. This description, forms part of our auditor's report.

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## Report on the audit of the annual performance report

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In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected key performance area presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

I selected the following key performance area presented in the annual performance report for the year ended 30 June 2024 for auditing. I selected a key performance area that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

| Key Performance Area | Page numbers | Purpose |
|----------------------|--------------|---------|
|----------------------|--------------|---------|

|                        |    |   |
|------------------------|----|---|
| Basic service delivery | xx | <p>To provide adequate water supply to communities</p> <p>To construct and maintain roads and related storm water;</p> <p>To ensure that all households have access to a reliable electricity network;</p> <p>To ensure that all waste sites operate according to license conditions;</p> <p>To ensure that all urban households have access to refuse removal services according to predetermined schedule;</p> <p>To ensure that all citizens in WMMLM have access to well-maintained public amenities</p> <p>To provide a safe and secure environment for all citizens;</p> <p>To facilitate provision of housing for all qualifying beneficiaries</p> |
|------------------------|----|---|

I evaluated the reported performance information for the selected key performance area against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
- the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable.
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

I did not identify any material findings on the reported performance information for the selected key performance area.

#### 4.1.6 Other matter

I draw attention to the matter below.

### Achievement of planned targets

The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

The table that follows provide information on the achievement of planned targets and lists the key indicators that were not achieved as reported in the annual performance report. The reasons for any measures taken to improve performance are included in the annual performance report on pages xx to xx.

| <i>Targets achieved: 86%</i><br><i>Budget spent: 86%</i>                          |   |   |
|---|---|---|
| Key indicator not achieved  | Planned target  | Reported achievement  |
| Number of Kms constructed from Sidanga Access Road with Bridges and concrete slab | Constructed 6,7km Sidanga access road with 3 bridges and 1,8km concrete slab by June 2024 | <p>Constructed 6,7km of Sidanga gravel access road with 1,8km concrete slab under construction with 2 bridges completed and one bridge that needs approaches. Notice of intention to terminate the contract issued to the contractor. Sidanga Access Road: Additional work done on site includes the following:</p> <ul style="list-style-type: none"> <li>•Extra earthworks on the bridges as well as additional steel and earthworks on steep areas done</li> <li>•Additional length of 800m concrete slab not completed</li> </ul> |
| Number of bridges constructed for Thaleri access road                             | Constructed 1 bridge for Thaleri access road by June 2024                                 | <p>0 bridge constructed for Thaleri.</p> <p>Construction of access road and slab in progress, however bridge works have not yet commenced</p>   |
| Number of building infrastructure constructed                                     | 1 Mbizana civic centre constructed by June 2024   | 1 Mbizana civic centre construction is complete, outstanding is the delivery and installation of office furniture as per the approve scope.   |
| Number of households connected and energized in Lower Etheridge Phase 2           | Connected and Energized 105 households in Lower Etheridge phase 2 by June 2024            | <p>105 Connected households</p> <p>0 energized households at Lower Etheridge Phase 2.</p>   |
| Number of households connected and energized in Msarhweni                         | Connected and energized 90 households in Msarhweni phase 2 by June 2024                   | <p>60 Households connected and 0 households energized at Msarweni Phase2.</p> <p>Project complete awaiting to be energised by Eskom.</p>  |
| Number of households connected and energized in Zizityaneni                       | Connected and energized 315 households in Zizityaneni by June 2024                        | <p>0 Households connected and energised at zizityaneni.</p> <p>A request for additional budget required to appoint a new contractor was submitted and approved by Exco on 21 June 2024. A memo to allocate the contractor was issued on 28 June 2024</p>  |
| Number of households connected and energized in Nomlacu                           | Connected and energized of 191 households (phase 2) in Nomlacu by June 2024               | <p>191 Households connected and 0 households energised.</p> <p>Project complete awaiting to be energised by Eskom.</p>  |

| <i>Targets achieved: 86%</i><br><i>Budget spent: 86%</i>                            |  |  |
|---|--|--|
| Key indicator not achieved  | Planned target   | Reported achievement   |
| Number of damaged and faulty infrastructure replaced                                | Replaced 3 kiosks and 10-meter boxes in town by June 2024.                         | 0 kiosk and 0-meter boxes replaced in town.  |
| Number of public facilities Paved and landscaped                                    | 1 Paved and landscaped public facility in ward 04 by June 2024                     | 0 paved and landscaped public facility. Service provider was appointed in June 2024. Project expected to be completed in the next 3 months |
| Number of dumpsite site fenced  | 01 EXT.3 Dumpsite fenced by June 2024.   | 0 Ext dumpsite fenced. However ,1km fence installed<br>Slab for guardhouse installed   |
| Number of municipal vehicles purchased  | Purchased 1 waste management truck, 1 skip loader truck and 2 Bakkies by June 2024 | Purchased 1 waste management truck Purchased 1 skip loader truck<br>0 Bakkies purchased  |
| Percentage of maintenance done for robots, CCTV Cameras and calibration of machine, | Maintained 100% robots, CCTV cameras and calibration of machine by June 2024       | 100% maintenance of robots has been done.<br>100% Calibration of speed machine has been done.<br><br>0% maintenance of CCTV cameras.       |

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#### Report on compliance with legislation

---

In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

#### Expenditure management

Reasonable steps were not taken to prevent irregular expenditure amounting to R167,5 million as disclosed in note 57 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by the municipality procuring services from a panel in contravention of section 217 of the Constitution of the Republic of South Africa Act 1996 as well as the section 112(1) of the MFMA.

The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and the selected key performance area presented in the annual performance report that has been specifically reported on in this auditor's report.

My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

I have not yet received the annual report. When I do receive and read this information, and if I conclude that, there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected, this will not be necessary.

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#### Internal control deficiencies

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I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, and the material findings on compliance with legislation included in this report.

The report with recommendations provided by the internal audit unit was not implemented promptly and adequately by management to address or reduce findings raised through the external audit process.

The municipality did not have adequate systems to monitor compliance with all applicable legislation and, as a result, non-compliance with legislation was not prevented.

East London

30 November 2024



**AUDITOR-  
GENERAL**  
**SOUTH AFRICA**

*Auditing to build public confidence*

#### **4.1.7 Annexure to the auditor's report**

The annexure includes the following:

The auditor-general's responsibility for the audit

The selected legislative requirements for compliance testing

#### **4.1.8 Auditor-general's responsibility for the audit**

### **Professional judgement and professional skepticism**

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected key performance area and on the municipality's compliance with selected requirements in key legislation.

### **Financial statements**

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control

obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control

evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made

conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern

evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

### **Communication with those charged with governance**

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

#### 4.1.9 Compliance with legislation - selected legislative requirements

The selected legislative requirements are as follows:

| Legislation   | Sections or regulations  |
|---|--|
| Municipal Finance Management Act 56 of 2003   | Sections: 1, 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 28(1), 29(1), 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii),<br>Sections: 32(2)(b), 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), 63(2)(a), 63(2)(c), 64(2)(b), 64(2)(c), 64(2)(e), 64(2)(f),<br>Sections: 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), 72(1)(a)(ii), 112(1)U, 116(2)(b), 116(2)(c)(ii), 117, 122(1), 122(2), 126(1)(a),<br>Sections: 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 170, 171(4)(a), 171(4)(b) |
| MFMA: Municipal budget and reporting regulations, 2009  | Regulations: 71(1)(a), 71(1)(a)(b), 71(2)(a), 71(2)(b), 71(2)(d), 72(a), 72(b), 72(c)  |
| MFMA: Municipal Investment Regulations, 2005  | Regulations: 3(1)(a), 3(3), 6, 7, 12(2), 12(3)   |
| MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014                               | Regulations: 5(4), 6(8)(a), 6(8)(b), 10(1)   |
| MFMA: Municipal Supply Chain Management Regulations, 2017   | Regulations: 5, 12(1)(c), 12(3), 13(b), 13(c), 16(a), 17(1)(a), 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), 27(2)(e),<br>Regulations: 28(1)(a)(i), 29(1)(a), 29(1)(b), 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c), 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i),<br>Regulations: 38(1)(g)(ii), 38(1)(g)(iii), 43, 44, 46(2)(e), 46(2)(f)   |
| Construction Industry Development Board Act 38 of 2000  | Section: 18(1)   |
| Construction Industry Development Board Regulations, 2004   | Regulations: 17, 25(7A)  |
| Division of Revenue Act   | Sections: 11(6)(b), 12(5), 16(1); 16(3)  |
| Municipal Property Rates Act 6 of 2004  | Section: 3(1)  |
| Municipal Systems Act 32 of 2000  | Sections: 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 34(a), 34(b), 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2),<br>Sections: 54A(1)(a), 56(1)(a), 57(2)(a), 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1), 96(b)  |
| MSA: Disciplinary Regulations for Senior Managers, 2011   | Regulations: 5(2), 5(3), 5(6), 8(4)  |
| MSA: Municipal Planning and Performance Management Regulations, 2001  | Regulations: 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 7(1), 8, 9(1)(a), 10(a), 12(1), 15(1)(a)(i), 15(1)(a)(ii)  |
| MSA: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006 | Regulations: 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)  |
| MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014                                       | Regulations: 17(2), 36(1)(a)   |
| MSA: Municipal Staff Regulations  | Regulations: 7(1), 31  |
| Prevention and Combating of Corrupt Activities Act 12 of 2004   | Section: 34(1)   |
| Preferential Procurement Policy Framework Act 5 of 2000   | Sections: 2(1)(a), 2(1)(f)   |
|   | Regulations: 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2),   |

|  |  |
|--|--|
| Preferential Procurement Regulations, 2017 | 6(3), 6(6), 6(8), 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5), 9(1), 10(1), 10(2),<br>Regulations: 11(1), 11(2) |
| Preferential Procurement Regulations, 2022 | Regulations: 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)  |

## 5. CHAPTER TWO: GOVERNANCE

### 5.1 COMPONENT A: Political and Administrative Governance

#### 5.1.1 Political Governance character

Municipality is governed by council which has mandated the Executive committee to exercise oversight over the administration as well as the speaker and the Chief whip overseeing constituency work.

| INITIAL AND SURNAME        | PORTFOLIO              | COMMITTEE                                  |
|----------------------------|------------------------|--|
| Hon. Cllr T. D. Mafumbatha | Her Worship, the Mayor | Chairperson of Executive Committee         |
| Cllr Z. Mhlwazi            | The Speaker            | Chairperson of the Council                 |
| Cllr M Mbele               | Whip of Council        | Council Whip                               |
| Cllr N. P. Mavundla        | Chairperson            | Municipal Public Accounts Committee (MPAC) |
| Cllr N Dlamini             | Chairperson            | Engineering Services                       |
| Cllr L.G. Mcambalala       | Chairperson            | Corporate Services                         |
| Cllr N. Madikizela         | Chairperson            | Budget and Treasury Office                 |
| Cllr L. Makholosa          | Chairperson            | Planning and Development                   |
| Cllr Y. Govana             | Chairperson            | Good Governance, SPU & IGR                 |
| Cllr N.M. Njomi            | Chairperson            | Community Services                         |
| Cllr N. E. Cengimbo        |                        | Executive Committee Member                 |
| Cllr N. Langasiki          |                        | Executive Committee Member                 |
| Cllr P.B. Majavu           |                        | Executive Committee Member                 |

Political Office Bearers  
Executive Committee Members (NOVEMBER 2021– JUNE 2024)

**WINNIE MADIKIZELA-MANDLELA  
LOCAL MUNICIPALITY**



*Leadership*

**TROIKA**



Her Worship the Mayor  
Cllr TD Mafumbatha



Hon. Speaker  
Cllr Z Mhlwazi



Whip of the Council  
Cllr M. Mbhele

**EXECUTIVE COMMITTEE**



Cllr. Y. Govana  
Good Governance &PP



Cllr N.M Njomi  
Community Services



Cllr N Madikizela  
Budget and Treasury



Cllr L.G Mcambalala  
Corporate Services



Cllr L Makhlosa  
Local Economic  
Development



Cllr. N. Langasiki



Cllr P.B Majavu



Cllr N Dlamini  
Engineering Services



Cllr N.E Cengimbo

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## 5.1.2 Administrative Governance

At high level the municipality has six directorates each managed by a senior Manager

| Heads of Departments including Municipal Manager              |  |
|---|--|
| <b>Municipal Manager: Mr L. Mahlaka</b>                       | <ul style="list-style-type: none"> <li>Head of Administration and as accounting officer, takes responsibility of the overall performance of the organization, including: the transformation of the organization to one that is developmentally focused;</li> <li>The development of an economical, effective, efficient and accountable administration equipped to carry out the task of implementing the municipality's Integrated Development Plan, operating in accordance with the Municipality's Performance Management System, responsive to the needs of the local community to participate in the affairs of the municipality;</li> <li>Implementation of the Municipality's Integrated Development Plan and monitoring the progress with regard to implementing the plan;</li> <li>Administering and implementing the Municipality's by-laws and other legislation;</li> <li>Advising the political structure and political office bearers of the Municipality;</li> <li>Rendering support to the office of the Mayor, Speaker and the Office of the Chief Whip.</li> </ul> |
| <b>Chief Finance Officer: Mr. Z.A. Zukulu</b>                 | <ul style="list-style-type: none"> <li>Manages budget and treasury department</li> <li>Implements integrated development plan and strategic goals of the budget and treasury</li> <li>Provides support and advice to the Council and municipal manager</li> <li>Implements service delivery budget implementation plan</li> <li>Prepares and implement municipal budget</li> <li>Prepares annual financial statements and other legislative financial management reports</li> <li>Performs duties and functions delegated to CFO by the Finance Management Act</li> <li>Manage efficient provision of municipal service</li> <li>Establish, operate and maintain the support structures, processes and systems</li> <li>Leads and directs staff in the department to ensure that they meet the objectives in line with the municipality's requirements and resources.</li> </ul>   |
| <b>Senior Manager Community Services: Mr S. Mtshengu</b>      | <ul style="list-style-type: none"> <li>Ensures the development of appropriate Strategies, Policies and plans for all relevant areas</li> <li>Directs the implementation of specific procedures, systems and controls associated with key functional areas embodied in the Community Services Departmental Structure</li> <li>Provides Strategic leadership and planning for the department, Community development Management</li> <li>Responsible for public safety, which amongst other things includes traffic management, security management and Law Enforcement.</li> <li>Responsible Management of Community Facilities e.g. Community Halls, Cemeteries, Sports Fields, Libraries, and other Municipal properties.</li> <li>Responsible for environmental management in general and the coordination of disaster management.</li> <li>Coordinates and Monitors development of Sports, Arts and Cultural Programmes and development of social programmes</li> <li>Alignment, creating awareness, capacity and relationship management in all stakeholder forums</li> </ul>     |
| <b>Senior Manager: Corporate Services: Mr Z. Gwala</b>        | <ul style="list-style-type: none"> <li>Leading and directing the corporate Services Directorate</li> <li>Ensures the Municipality is provided with an effective support services regarding corporate administration, human resources, information technology and legal services</li> <li>Manages corporate administration functions which relate to the provision of record managements</li> <li>Managing the directorates budget planning, implementation and budget review to support priorities and deliveries in the context of IDP</li> <li>Advising the Municipal Manager timeously and effectively on matters pertaining the Directorate</li> <li>Provides visionary and innovative leadership to diverse workforce, to ensure optimal utilisation of the Council's resources in terms of implementing its strategic objectives articulated in the IDP and in the fulfilment of its legislative mandate</li> <li>Manages Human Resource portfolio in accordance with labour legislation and collective agreement</li> </ul>   |
| <b>Senior Manager: Planning Development: Ms N. Mafumbatha</b> | <ul style="list-style-type: none"> <li>Develops, co-ordinate and manage the operations of the planning and Development department, integrated Development Planning, Local Economic Development and Tourism sub-sections</li> <li>Develops methodologies and approaches to guide specific urban design investigations and research processes</li> <li>Manages developmental project management processes associated with scoping, resourcing, implementation, monitoring and communication</li> </ul>   |

| Heads of Departments including Municipal Manager |  |
|--|--|
|  | <ul style="list-style-type: none"> <li>Manages the IDP implementation and review process, advise the Municipal Manager on planning and development matters</li> <li>Prepares reports on the activities of the component, as and when required to do so.</li> </ul>   |
| Senior Engineering services: Mrs S.Sako          | <ul style="list-style-type: none"> <li>Manages complex civil infrastructure project from conceptualization, design, contract management, quality assurance and compliance, and ensure their proper integration to the local municipality's overall plan (IDP)</li> <li>Performs financial monitoring through commissioning, operations and maintenance to ensure effective and efficient functioning of the department within the budgetary constraints of the municipality</li> <li>Provides professional advisory services to the municipality</li> <li>Manages all the department's contracts and tenders according to the approval of SLAs, council requirements, ensuring adherence to the SLAs, terms of reference, letter of appointment and contracted project time lines as per specification</li> <li>Ensures that projects reflecting to IDP are registered in accordance with CIDB requirements</li> </ul> |

**WINNIE MADIKIZELA-MANDELA**  
LOCAL MUNICIPALITY  
UMANYANO NGAMANDLA

**Mr L. Mahlaka**  
Senior Municipal Manager

**Mr S. Mtshengu**  
Senior Manager Community Services

**Mr Z. Zukuli**  
CFO: Budget & Treasury

**Miss N. Mafumbatha**  
Senior Manager Development Planning

**Mr Z. Gwala**  
Senior Manager Corporate Services

**Mrs S. Sako**  
Senior Manager Engineering Services

**30 YEARS OF FREEDOM**

## 5.2 Audit Committee Report for the financial year ended 30 June 2024

I am pleased to present our report for the financial year ended 30 June 2024 Preamble:

The report below is a report of the audit committee chairperson to be included in the annual report as mandated by the audit committee charter.

### 5.2.1 Audit committee Composition and attendance

The audit committee of Winnie Madikizela Local Municipality consistent of the following people with diverse skills ranging from strong finance and risk management acumen, governance, administrative and performance management skills. In terms of the audit committee charter, the committee should meet at least four (4) times per annum which is in compliance with good governance practice and MFMA.

During the financial year, 5 Ordinary meetings were held and 2 special meeting were held to review the annual financial statements for years ended 30 June 2023 and 30 June 2024.

| MEETING DATE                          |                   |           |           |           |           |                 |           |                         |
|---------------------------------------|-------------------|-----------|-----------|-----------|-----------|-----------------|-----------|-------------------------|
| MEMBER                                | Ordinary Meetings |           |           |           |           | Special Meeting |           | Total Meetings attended |
|                                       | 18-Aug-23         | 11-Sep-23 | 17-Nov-23 | 13-Mar-24 | 28-Jun-24 | 30-Aug-23       | 28-Aug-24 |                         |
| Ms. N.E Mungwane CA(SA) - Chairperson | ☐                 | ☐         | ☐         | ☐         | ☐         | ☐               | ☐         | 7 / 7                   |
| Mr T Gwanya – Deputy Chairperson      | ☐                 | ☐         | ☐         | ☐         | ☐         | ☐               | ☐         | 7 / 7                   |
| Mr S Nelani                           | ☐                 | ☐         | ☐         | ☐         |           | ☐               | ☐         | 6 / 7                   |
| Dr M Phesa CA(SA)                     | ☐                 | ☐         | ☐         | ☐         | ☐         | ☐               | ☐         | 7 / 7                   |
| Ms H Zantsi                           | ☐                 | ☐         |           | ☐         |           |                 | ☐         | 4 / 7                   |

### 5.2.2 Functions performed by audit committee

The audit committee reports that it has complied with its responsibilities arising from section 166(1) of the MFMA. The audit committee performed its function in line with the audit committee charter. The audit committee has not taken any executive decision and has solely acted as the advisory of the municipality as guided by the audit committee charter. The members of the audit committee have remained independent throughout the year. The audit committee also reports that it has adopted formal terms of reference as its audit committee charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

### 5.2.3 The effectiveness of internal controls

In line with the MFMA, the internal audit function provides the audit committee and management with assurance that the internal controls are appropriate and effective. This is achieved by means of the risk management process, as well as the identification of corrective actions and suggested enhancements to the controls and processes. From the in-year reports of the internal audit function, it was noted that the control environment was mainly effective and the internal controls were mainly operating effectively. There were exceptions where the municipality needed to improve and strengthen the control environment or the effectiveness of the controls majority of which were noted and discussed in the Audit Committee Meetings and recommendations made to the council.

The quality of the in-year management and monthly/quarterly reports submitted in terms of the MFMA, MSA, and the Division of Revenue Act was consistent to the prior year with minor improvements needed.

The audit committee has noted the improvements in controls with respect to year-end financial reporting by ensuring the standards of GRAP are complied with. The Annual Financial Statements were submitted to Auditor General by 31 August 2024 after a thorough review by both the Internal Audit Function and the Audit Committee. No major adjustment to the Annual Financial Statements were performed except those agreed with the Office of the Auditor General emanating from the Communicated Audit Findings. The significant adjustments made to the Annual Financial Statements relate to:

1. Integrated National Energy Program ( INEP) to recognize and account for the Output VAT Liability.
2. The Recognition of the Irregular Expenditure in relation to appointed Panels appointed for construction and maintenance of roads infrastructure.

Management should diligently implement preventative controls to ensure that compliance with year-end financial reporting GRAP standards is maintained to avoid potential material audit adjustments. Management is encouraged to sustain adequate and proper oversight over the effective implementation of preventative controls with respect to supply chain management to prevent unauthorized, irregular, and wasteful expenditure. It is further recommended that management continue to place acute focus on the preventative controls to ensure that the performance management in-year reporting is credible. Consequence management must continually be implemented to ensure that internal controls remain effective throughout the year.

#### 5.2.4 Internal audit

The audit committee reviewed and approved the internal audit charter and the risk based annual Internal audit plan, evaluated the independence and effectiveness and performance of the internal audit function, and reviewed the work performed by internal audit on a quarterly basis and the implementation of internal audit recommendations.

The audit committee is satisfied that the internal audit function is operating effectively and that it has addressed the risks pertinent to the municipality.

The following management disciplines were reviewed by internal audit during the year:

| No. | Description   |
|-----|---|
| 1.  | Performance management  |
| 2.  | Revenue management  |
| 3.  | Expenditure management  |
| 4.  | Governance  |
| 5.  | Human resources management  |
| 6.  | Supply chain management   |
| 7.  | Bank and cash management  |
| 8.  | Inventory management  |
| 9.  | Technical Services (Infrastructure)   |
| 10. | Budget and Reporting  |
| 11. | Investigation of wasteful, fruitless, irregular and unauthorized expenditure  |
| 12. | Information Technology  |
| 13. | Annual Inventory Stock Count  |
| 14. | Asset management  |
| 15. | Year-end reporting: annual financial statements and annual performance report |

The audit committee will continue to monitor implementation of management corrective action and the enhancement of the control environment in the 2024/2025 financial year.

The internal audit function played a critical role in assisting management in addressing findings related to its compliance reviews over supply chain management, revenue management, performance management and year-end financial reporting. The work of internal audit contributed to unqualified audit outcome of the year under review. The audit committee recommends that management response to internal audit findings be completed in a timely manner.

The internal audit function maintained its independence and objectivity throughout the year under review.

### 5.2.5 Risk management

The municipality had appointed a Risk Committee chaired by Independent External member. The Risk committee is still at its infancy stage. The Risk Committee has its charter; however, the audit committee is still responsible for Audit and Risk Management of the Municipality. Therefore, the Audit Committee invites Risk Committee representation to the audit committee meetings to present Risk Management Report.

The Risk committee identified the top 10 risk and revised the Risk registers. The audit committee recommends that the Risk Management should be maintained as the responsibility of management and that the Municipality must always ensure that the Top 10 Risk are speaking to the main focus areas of the Municipality that require urgent attention. These top risks do not necessarily need to be 10 they can be less than 10. The top Risks of the municipality need to be attended and be the topic in every Risk Management Committee Meeting. The Audit Committee further recommends that the Risk Management strengthen the control on risk management, appoint risk champions and do the risk assessment and separate roles from the preparation of risk assessment and internal audit function. The Audit Committee will continue to exercise its advisory and oversight function in respect of risk management.

### 5.2.6 Performance management

The audit committee reviewed the in-year performance reports and performance results reported by management. The reports were found to be consistently good quality. However, the IA had not done extensive work in auditing the performance management. This work is included in the following year's IA plan.

### 5.2.7 External audit: Auditor General of South Africa - (AGSA)

The office of the auditor general South Africa (AGSA) has been invited to all the audit committee meetings as observer except to the special meetings where the committee reviews Annual Financial Statement. The relationships with Auditor General in terms of communication and attendance of meetings has improved from prior year. The audit committee has been involved in the discussion of the audit strategy, attended audit steering committees by AGSA, and the final reporting thereof of the management letter and the final audit report. The audit committee has reviewed such reports and contributed its inputs. The audit committee is satisfied with the independence of the Auditor General (South Africa) and the Audit Committee has noted the Audit Opinion/ Outcome of the municipality as indicated by AGSA and the management report thereof.

### 5.2.8 Evaluation of the annual financial statements

The audit committee reviewed the annual financial statement prior to submission to the Auditor General. The significant changes to financial statements related to the communicated audit findings by Auditor General that warranted the adjustment. The committee also discussed the audited financial statements to be included in the annual report, with the Auditor General South Africa, reviewed the Auditor General South Africa's management report and managements responses thereto, reviewed the entities compliance with legal and regulatory provisions, and reviewed significant adjustments resulting from the audit. The audit committee accepted the Auditor General of South Africa's audit report on the annual financial statements and is of the opinion that the audited annual financial statements should be accepted and read together with the report of the Auditor General of South Africa.

### 5.2.9 Areas of concern and recommendations

**Fleet Management:** Fleet management function is recommended to be moved from Corporate Services to Asset Management as the function solely belongs to Asset Management- The root cause for the continuous ineffectiveness of controls or weak control environment in fleet management is caused by this positioning of fleet management section.

**Consultants Management:** On various reports, it has been noted that there is a weakness in monitoring of consultants used in the infrastructure development function. The committee recommends strengthening the monitoring of such functions. Some instances the

reports have suggested that the appointed service providers often do a desktop exercise in drafting documents which would not measure the actual scope of work to be done. Some instances have been noted where the document specified another municipality instead of WMMLM which is the evidence desktop exercise or copy and paste. A number of instances have been noted where the BOQ does not speak to the actual work that needs to be done and no satisfactory justification would be obtained from management of such significant difference. The committee strongly recommends adequate monitoring of such consultants' work prior to allocating the work.

**Accurate Budgeting and monitoring of the stages of completion before payment:** A number of projects have been not completed within the original budget and that has caused the disagreements between the Municipality and the Service providers which could cause delays and not finishing work that was contracted to be done and leads to projects not being complete or being completed by another service provider. AG has noted the discrepancy and continuous adjustments of the budget for project. The audit committee recommends a diligence and accuracy to be applied on budgeting for the projects and continuous monitoring of the stages of completion prior to effecting payments to the suppliers.

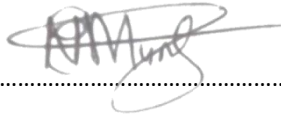
**Project Management:** The committee also recommends the diligence in project management. A number of instances has been noted where the projects would be delayed due to inadequacy of management of the projects. The IA function has noted a number of instances where the project managers wouldn't be able to show the work that has been done during the verification and showing lack of knowledge on their areas of responsibility. The Project managers need to diligently account for the projects that they are allocated to. The committee therefore recommend the accountability to the monitoring and evaluation session by project managers

**BID Committees and procurement:** The time it takes for the BID committees to evaluate, and award has a significant contribution to expediting the service delivery. The time it has taken the municipality for these committees to conclude the processes has reached an expiry of the validity period on a number of instances. The committee recommends the council consider shortening the time it takes for the bid committees. Further recommendations are made on thorough diligence in review of documents by all the BID committees to avoid fruitless and wasteful expenditure.

## **5.2.10 Conclusion**

The unqualified audit outcome has been an indication of regression of the municipality from the previous 3 years where the municipality had sustained the clean audit. This regression due to the appointment of the panel that has been regarded as irregular expenditure is a learning curve to the municipality as it is a new challenge to the municipality. The audit Committee has faith in Management led by the Municipal Manager that this hurdle will be handled well in the current financial year and have much confidence that the municipality will therefore return to its status of clean audit in the next financial year. The audit Committee appreciates the commitment of the Municipal Manager, the Chief financial officer, the internal audit function, management and staff on their diligent efforts, strong work ethic and the exercise of due care. The audit committee is optimistic that council and management will overcome this regression and get back to the position of clean audit in the future the council and management must embrace this challenge and commit itself to clean audit outcomes into the foreseeable future.

The audit committee expresses its gratitude to the council, her worship the Mayor, the Chairperson of MPAC, the Municipal Manager, the Chief financial officer, senior management and the administrative staff and the AGSA for their outstanding commitment, purposeful efforts, and cooperation with the audit committee throughout the year. The audit committee relies extensively on the work of internal audit. The work undertaken by internal audit has paid off. The audit committee expresses its gratitude to the Manager: Internal Audit and the whole team for assisting the audit committee to carry its duties throughout the year.



**Ms Noncedo E. Mungwane**  
**CA(SA) Chairperson of the Audit**  
**Committee Date: 16 /01/2025**

### 5.2.11 Resolution Register

| RESOLUTION REGISTER             |             |   |  |                                    |                 | MANAGEMENT REPORTING  |  |                           | INTERNAL AUDIT REPORTING  |                        |   |
|---------------------------------|-------------|---|--|------------------------------------|-----------------|---|--|---------------------------|---|------------------------|---|
| Finding Ref                     | Minutes Ref | Report/Description                          | Resolution   | Responsible official               | Turnaround time | Management comment/progress   | Management comment/progress as at December 2024  | Current Resolution Status | Internal Audit Comment as at November 2024                                | POE/Evidence submitted | Current Resolution Status as at November 2024 |
| Minutes of the 18 August 2023   |             |   |  |                                    |                 |   |  |                           |   |                        |   |
| Finding 1.1   Q4-2022/23        | 8           | Expenditure Management                      | The consequence management should be taken on the issue of overpayment of the supplier   | Senior Manager: Corporate Services | 17-Nov-23       | The matter was taken up with the Manager: Revenue and Expenditure to carry out progressive disciplinary action against the affected official  | Acknowledgement of debt by the service provider was signed and subsequently payment by 31st December 2023 was made   | Resolved                  | Proof of payment was further submitted to Internal Audit for verification | Proof of Payment       | Resolved                                      |
| Minutes of the 17 November 2023 |             |   |  |                                    |                 |   |  |                           |   |                        |   |
| None                            | 7           | Updated Audit Committee resolution register | Mr Gwala should provide consolidated actions taken for item 2 (28.02.2023), item 2 and item 3 (29.05.2023) in the next audit meeting | Senior Manager: Corporate Services | Quarter 2       | With regards to item 2 Training and Development Policy does provide for the recovery of funds in the case of a failure to complete studies. This is provided for in both the May 2022 and July 2023 policy versions. On item 3 we affirm that information ought to be provided without delay. | Training and Development Policy does provide for the recovery of funds in the case of a failure to complete studies. This is provided for in both the May 2022 and July 2023 policy versions. Management has heeded the call of the Audit Committee by making sure that evidence is provided all the times before disputing the findings of the Internal Audit | Resolved                  |   |                        |   |

| RESOLUTION REGISTER               |             |                     |   |                                    |                 | MANAGEMENT REPORTING  |   |                           | INTERNAL AUDIT REPORTING                   |                        |   |
|-----------------------------------|-------------|---------------------|---|------------------------------------|-----------------|---|---|---------------------------|--|------------------------|---|
| Finding Ref                       | Minutes Ref | Report/Description  | Resolution  | Responsible official               | Turnaround time | Management comment/progress   | Management comment/progress as at December 2024   | Current Resolution Status | Internal Audit Comment as at November 2024 | POE/Evidence submitted | Current Resolution Status as at November 2024 |
| Finding 1.1 to 1.6   Q4 - 2022/23 | 9           | Fleet Management    | Mr Gwala to provide progress report on all the outstanding issues raised findings and consequence management report, if any | Senior Manager: Corporate Services | Quarter 2       | All the employees/drivers affected in the reported transgressions were taken through disciplinary process in the presence of unions and were issued with warnings. That was done on the 6th of December 2023. We reached an understanding in that meeting that future transgressions starting from the 3rd quarter of 2023/24 i.e. from January 2024 will be referred to a formal disciplinary process. | No matter subsequent to the sitting on the 6th December 2023 has been brought to the attention of the Corporate Services that warranted referral to the disciplinary process. | On going                  |  |                        |   |
| Minutes of the 13 March 2024      |             |                     |   |                                    |                 |   |   |                           |  |                        |   |
| Finding 4   Q2 of 2023/24         | 10          | Contract Management | Follow up on the car wash matter be conducted, and report in the next meeting accordingly                                   | Senior Manager: Corporate Services | 31-May-24       | The report has been referred to the office of CFO for verification and assisting in establishing the reasons for the change of registers at the point of payment.   |   | In progress               |  |                        |   |
| None                              | 10          | Contract Management | All findings related to Contract Management will be directed to the Supply Chain Management department                      | Chief Financial Officer            | 31-May-24       | SCM and CFO will scrutinise the contract management during July 2024 for completeness and accuracy purposes   | Corrective measures are currently implemented such as the involvement of Contract Custodians in all Contract that require extensions to ensure proper                         | On going                  |  |                        |   |

| RESOLUTION REGISTER         |             |                           |   |                                    |                 | MANAGEMENT REPORTING  |   |                           | INTERNAL AUDIT REPORTING   |  |   |
|-----------------------------|-------------|---------------------------|---|------------------------------------|-----------------|---|---|---------------------------|--|--|---|
| Finding Ref                 | Minutes Ref | Report/Description        | Resolution  | Responsible official               | Turnaround time | Management comment/progress   | Management comment/progress as at December 2024 | Current Resolution Status | Internal Audit Comment as at November 2024                                       | POE/Evidence submitted   | Current Resolution Status as at November 2024 |
|                             |             |                           | nt. It will be the responsibility of SCM to ensure that departments do not extend contracts without involving them                                      |                                    |                 |   | Application of S116 of MFMA                     |                           |  |  |   |
| Minutes of the 28 June 2024 |             |                           |   |                                    |                 |   |   |                           |  |  |   |
| Finding 3                   | Item 9      | Expenditure Management Q3 | Senior Manager of Corporate Services should take reasonable steps to address this matter and implement consequence management on the affected personnel | Senior Manager: Corporate Services | 30-Sep-24       | On the issue of implementing consequence management on an employee: initial processes had been started to gather and collate available evidence. In the next audit we will be reporting the actual disciplinary steps taken.  |   | In progress               | Noted the response by SM Corporate Services. Subsequent review will be conducted |  |   |
| Finding 2                   | Item 9      | SCM Tenders Q1            | Municipal Manager should take reasonable steps to address fraudulent and improper act by the affected service provider                                  | Municipal Manager                  | 30-Sep-24       | The office of the Municipal Manager communicated with the Municipal Manager of Matatiele Local Municipality in writing, soliciting confirmation of whether the service provider in question was appointed by Matatiele LM for Electrification Project or Supply and Delivery of |   | In progress               | Management comment is acknowledged and progress is noted and appreciated.        | Signed letter of enquiry to the Municipal Manager: Matatiele Local Municipality. |   |

| RESOLUTION REGISTER |             |                        |  |  |                 | MANAGEMENT REPORTING   |   |                           | INTERNAL AUDIT REPORTING   |                        |   |
|---------------------|-------------|------------------------|--|--|-----------------|--|---|---------------------------|--|------------------------|---|
| Finding Ref         | Minutes Ref | Report/Description     | Resolution   | Responsible official                       | Turnaround time | Management comment/progress  | Management comment/progress as at December 2024 | Current Resolution Status | Internal Audit Comment as at November 2024                                   | POE/Evidence submitted | Current Resolution Status as at November 2024 |
|                     |             |                        |  |  |                 | Laptops. The letter of enquiry was acknowledged by the Municipal Manager, we are still awaiting response.  |   |                           |  |                        |   |
| None                | Item 9      | Internal audit reports | In determining the market, the municipality must benchmark and set parameters for the highest and lowest prices on the specification | Chief Financial Officer                    | 30-Sep-24       |  |   |                           |  |                        |   |
| Finding 4           | Item 9      | Fleet Management       | Further investigation must be done on the register and controls around car wash services and report accordingly in the next meeting. | CFO and Senior Manager: Corporate Services | 30-Sep-24       |  |   |                           |  |                        |   |
| Finding 1           | Item 9      | Records Management Q1  | Staff awareness and Standard Operating Procedures (SOPs) be established for records management, and the issue of records             | Senior Manager: Corporate Services         | 30-Sep-24       | Finding 1 Standard Operation Procedures are the drafting stage. A completed draft will be signed by the Senior Manager: Corporate Services once ready. |   | In progress               | A review of SOP will be done during the second quarter of the financial year |                        |   |

| RESOLUTION REGISTER              |             |                          |   |                                      |                 | MANAGEMENT REPORTING   |   |                           | INTERNAL AUDIT REPORTING                   |                        |   |
|----------------------------------|-------------|--------------------------|---|--------------------------------------|-----------------|--|---|---------------------------|--|------------------------|---|
| Finding Ref                      | Minutes Ref | Report/Description       | Resolution  | Responsible official                 | Turnaround time | Management comment/progress  | Management comment/progress as at December 2024                                       | Current Resolution Status | Internal Audit Comment as at November 2024 | POE/Evidence submitted | Current Resolution Status as at November 2024 |
|                                  |             |                          | be included in the risk register as a high risk   |                                      |                 |  |   |                           |  |                        |   |
| None                             | Item 9      | Internal audit reports   | Further investigation must be done on the full construction of the guard house, and report accordingly in the next meeting.                                   | Senior Manager: Engineering Services | 30-Sep-24       | Apart from the apparent lack of capacity, which we lack to investigate, I fail to understand how as the end user I can be allocated responsibility to investigate an issue that my office was administering. | The matter was referred to MPAC for further investigation                             | In progress               |  |                        |   |
| Minutes of the 30 September 2024 |             |                          |   |                                      |                 |  |   |                           |  |                        |   |
| None                             | Item 8      | Resolution Register item | The matter of Construction of Municipal Guard House is referred to the MPAC for further investigation   | Municipal Manager                    | 30-Nov-24       | The MPAC committee has not yet sat for consideration of the matter at their disposal.  | The MPAC committee has not yet sat for consideration of the matter at their disposal. | In progress               |  |                        |   |
| Finding 1                        | Item 9      | SCM Tenders Q4           | The verification of referral letters and appointment letters should be conducted before awarding, regardless of whether the letters appear suspicious or not. | CFO/Manager SCM                      | 30-Nov-24       | Accounting Officer is in the process of reporting the service provider to the SAPS   | Accounting Officer is in the process of reporting the service provider to the SAPS    | In progress               |  |                        |   |
| None                             | Item 9      | SCM Tenders Q4           | The Municipal Manager should take   | Municipal Manager                    | 30-Nov-24       | Accounting Officer is in the process of reporting the service  | Accounting Officer is in the process of reporting the service                         | In progress               |  |                        |   |

| RESOLUTION REGISTER |             |                         |   |                                    |                 | MANAGEMENT REPORTING   |  |                           | INTERNAL AUDIT REPORTING                   |                        |   |
|---------------------|-------------|-------------------------|---|------------------------------------|-----------------|--|--|---------------------------|--|------------------------|---|
| Finding Ref         | Minutes Ref | Report/Description      | Resolution  | Responsible official               | Turnaround time | Management comment/progress  | Management comment/progress as at December 2024  | Current Resolution Status | Internal Audit Comment as at November 2024 | POE/Evidence submitted | Current Resolution Status as at November 2024 |
|                     |             |                         | necessary action against the service provider who submitted the fraudulent documents.   |                                    |                 | provider to the SAPS   | provider to the SAPS   |                           |  |                        |   |
| None                | Item 9      | SCM Tenders Q4          | The contract of the service provider who submitted fraudulent documents should be cancelled, and any irregularities should be disclosed if present. | Municipal Manager                  | 30-Nov-24       |  |  |                           |  |                        |   |
| None                | Item 9      | Fleet Management Report | Fleet management unit should fall under Asset management unit.  | Municipal Manager                  | 30-Jun-24       | The matter will be presented to the Council by end of January 2025 by the Chairperson of the Audit Committee | The matter will be presented to the Council by end of January 2025 by the Chairperson of the Audit Committee | In progress               |  |                        |   |
| None                | Item 9      | Fleet Management Report | Consequence management should be implemented if it is determined that there has been misuse of municipal vehicles.                                  | Senior Manager: Corporate Services | 30-Nov-24       | The matter is under investigation by the Corporate Service Department together with the department concerned | The matter is under investigation by the Corporate Service Department together with the department concerned |                           |  |                        |   |
| None                | Item 9      | Fleet Management Report | The municipality should add an option to the  | Senior Manager: Corporate Services | 30-Nov-24       | The tracker company has been notified and reported that they will upgrade their                              | The tracker company has been notified and reported that they will upgrade their                              |                           |  |                        |   |

| RESOLUTION REGISTER |             |  |  |                                    |                 | MANAGEMENT REPORTING   |   |                           | INTERNAL AUDIT REPORTING                   |                        |   |
|---------------------|-------------|--|--|------------------------------------|-----------------|--|---|---------------------------|--|------------------------|---|
| Finding Ref         | Minutes Ref | Report/Description                               | Resolution   | Responsible official               | Turnaround time | Management comment/progress  | Management comment/progress as at December 2024   | Current Resolution Status | Internal Audit Comment as at November 2024 | POE/Evidence submitted | Current Resolution Status as at November 2024 |
|                     |             |  | tracker system to enable personnel from the fleet office to receive notifications whenever an incident occurs with a municipal vehicle.                    |                                    |                 | tracker system because it is old. The Fleet Management section is waiting for that upgraded tracker system | tracker system because it is old. The Fleet Management section is waiting for that upgraded tracker system. |                           |  |                        |   |
| None                | Item 9      | Occupational Health and Safety Management Report | An action plan must be formulated for all the raised findings, and a report should be provided at the next meeting detailing the progress on each finding. | Senior Manager: Corporate Services | 30-Nov-24       | The Corporate Service is still busy developing the plan for all the findings raised by Internal Audit      | The Corporate Service is still busy developing the plan for all the findings raised by Internal Audit       |                           |  |                        |   |

## 6. COMPONENT B: INTERGOVERNMENTAL RELATIONS

### 6.1 Intergovernmental Relations

As per the IGR Framework Act No 13 of 2005 is to establish the framework for the national government, provincial governments and local governments to promote and facilitate intergovernmental relations, to provide for mechanism and procedures to facilitate the settlement of intergovernmental disputes, and to provide for matters connected therewith. WMMLM developed and adopted IGR terms of reference during 2023/24 financial year which serve as a guideline for managing local intergovernmental relations for quarterly meetings were planned for the year and all four set, mostly all were in discussion of Integrated development planning matters. Challenges noted revolves around non-attendance by some senior managers both from the municipality and other government departments.

The Mayor of WMM local Municipality and the Municipal Manager participate in District Mayor's Forums and make inputs on issues

Mbizana needs the attention of the District Mayors Forum. Issues discussed in the Mbizana IGR forum find expression in the DIMAFO agenda. Both the Mayor and municipal manager attend MUNIMEC meetings in which issues of relations across spheres of government are discussed. Except participation in Mbizana IGR forum relations of WMM local municipality with other social partners takes place through Operation Masipathisane at local war rooms. Here local sector departments and the municipality work together in facilitation of service delivery through joint problem solving. Some of the issues that face our Communities which are critical are in Education, Health, and Human Settlements.

## 7. COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

### 7.1 Public Meetings

The municipality has established 32 ward committee structures with 10 members per ward with the Ward Councilor being the chairperson (320 members) and administratively supported by councilor support assistants (32) and community development workers (CDW) 19 currently. Their function is to assist ward councilors in conducting village and ward meetings to ensure proper service delivery and dissemination of information within communities. All ward committee members were inducted on legislations governing the municipality, roles and responsibilities, municipal communications strategy, conflict management and Code of conduct of ward committees.

Ward committee structures convenes monthly meeting with ward councilor as a platform to engage and discuss their respective communities needs from village level. They also organize participants and consult traditional leaders and other structures prior the public consultation meetings as part of deepening and strengthening public participation. Another structure at the ward level is the Ward War Room which is composed of all stakeholders in a ward convened at least once a quarter being provided secretariat support by CDWs. Round table meetings are held with CDWs each quarter to share municipal program and their role to play during those activities and crafting of activities to respond on the challenges discussed during round table meeting. The municipality uses IDP Representative Forum, Mayoral Imbizo, Roadshows, Public hearings, Radio slots, Municipality Facebook page as public participation platforms. The municipal council reviewed the public participation policy and was adopted on the 26 May 2023. Community education programs were conducted in 12 wards in strengthening the knowledge of communities in their role during consultative processes.

### 7.2 Public Comments from Mayoral Imbizo Held

Mayoral Imbizo program was held from the 31st of October to the 06th of November 2023 where stakeholders were invited to all wards, about 1072 people in total were in attendance.

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS                      | GENERAL SERVICE DELIVERY COMPLAINTS  |
|------------|-------------|--|--|--|
| 31/10/2023 | 12          | <b>DIAMOND</b> <ul style="list-style-type: none"> <li>New access road from Diamond J.S.S to Mzambana was requested.</li> <li>Creation of job opportunities during construction of RDP Houses</li> <li>Request for RDP houses</li> <li>Empowerment of SSMME'S</li> <li>Support of Retailers on spaza shops</li> </ul> | Road maintenance from Mhlabi to Crossing | <ul style="list-style-type: none"> <li>Intervention on high number of unemployed youth in Ward.</li> <li>Recreational facilities should be built to assist young people</li> <li>Learnerships are selective</li> </ul> |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS  |
|------------|-------------|---|--|--|
|            |             | <ul style="list-style-type: none"> <li>Request for Additional toilets</li> </ul> <b>MHLABI</b> <ul style="list-style-type: none"> <li>Maintenance of access road starting from R61 to Mhlabi SSS.</li> <li>Request for RDP Housing</li> <li>Creation of job opportunity</li> <li>Spaza Shop support</li> <li>Request for Clinic</li> </ul> <b>MFUNDAMBINI</b> <ul style="list-style-type: none"> <li>Maintenance of access roads</li> <li>Water provision</li> <li>RDP Housing provision</li> <li>Toilets provision</li> <li>Creation of job opportunities</li> </ul> <b>NTLANEZWE</b> <ul style="list-style-type: none"> <li>Requested: Water</li> <li>RDP Housing</li> <li>Toilets</li> <li>Maintenance of access road</li> </ul> |  |  |
| 31/10/2023 | 19          | <ul style="list-style-type: none"> <li>Thokozani access road in a bad condition, needs maintenance</li> <li>Nonja to white city needs maintenance</li> <li>Ntlozelo to Monti needs blading</li> <li>Bridge should be prioritized at Qandashe</li> <li>Access road from Ntlozelo to Shukuma school needs rehabilitation</li> <li>Requested RDP houses.</li> </ul>  | <ul style="list-style-type: none"> <li>Incomplete toilets project</li> <li>Incomplete RDP houses</li> <li>Ntlozelo Access Road incomplete</li> </ul> | <ul style="list-style-type: none"> <li>Kids were not able to go to school during rainy days at Mqeni due to a dam in the road</li> <li>Mdelwa school is at Ward 22 not ward 19.</li> </ul>           |
| 31/10/2023 | 20          | <ul style="list-style-type: none"> <li>Access road from Imizizi Clinic to Nongeke S.S.S needs to be maintained. This road needs urgent intervention as a result an Ambulance overturned due to the road that was slippery.</li> <li>Paving of outside Community Hall was requested.</li> <li>Request for RDP Houses</li> <li>Identification sign for toilets (Female or Male)</li> <li>Request for Provision of water tanks to access clean water.</li> </ul>   |  | Contractor at Stanford SPS left without completing the work. All access roads need to be maintained they are very bad. Follow up with Department of Agriculture with outstanding inputs be done.     |
| 31/10/2023 | 22          | <ul style="list-style-type: none"> <li>Request for installation of water pipes at Nqabeni.</li> <li>Contractor to complete the subsidized houses that has not yet been completed.</li> <li>Provision of water to the villages at large.</li> <li>Road maintenance in all villages especially the road at Dakane has potholes.</li> </ul>  | <ul style="list-style-type: none"> <li>Water tanks were provided at Lukholo, Dakane and Mathumbu Villages but there is no water.</li> </ul>          | IEC, village people are refusing to vote again because they vote every year but when there are vacancies for elections, job opportunities are given to working people to do the job. IEC do not even |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS  |
|------------|-------------|---|--|--|
|            |             | <ul style="list-style-type: none"> <li>Construction of RDP houses for people living in Slums.</li> <li>Electrification of new homes</li> <li>Job Opportunities/ employment for the village Youth.</li> <li>Installation of toilets</li> <li>Placement of a garbage / waste bin in Tubani village.</li> </ul>  | <ul style="list-style-type: none"> <li>50 subsidized / RDP houses in Lukholo have been built.</li> <li>Solar panels have been installed in some homes, but they are not recurring.</li> </ul>  | <ul style="list-style-type: none"> <li>announce who they selected for employment</li> </ul>  |
| 31/10/2023 | 23          | <ul style="list-style-type: none"> <li>On waste management services, the community appreciate the programme but complained about the collection of the waste as it is not regular, they therefore recommend that a person responsible for management of waste be employed and that he/she must be from the ward.</li> <li>R61 - Vulindlela Access Road in-house maintenance was done but not completed as the road was only bladed, it is not accessible after the heavy rains. The road must be provided with quarry stones.</li> <li>Sea view –Msomi Access Road, Galavani A/R, Plangeni - Dipini Access Road blading was completed but need to be provided with quarry stones as they are not accessible after heavy rains.</li> </ul> | <ul style="list-style-type: none"> <li>Water projects must be speed up as it has been a long time for the community not having access to water. Human Settlement must also consider the beneficiaries of Phase 1 housing project.</li> </ul> | <ul style="list-style-type: none"> <li>Municipality must ensure that EPWP workers who resigned or passed away are replaced.</li> <li>Municipality must capacitate the SMMEs from this Ward.</li> </ul>   |
| 31/10/2023 | 24          | <ul style="list-style-type: none"> <li>Public Library was not under Winnie Madikizela Mandela Local Municipality as per the IDP.</li> <li>Request for the municipality to provide refuse collection services to ward 24 villages.</li> <li>Library at Wild Coast Sun needs maintenance.</li> </ul>  | <ul style="list-style-type: none"> <li>Public Library was not finished.</li> <li>Reformed and Mzamba mouth disaster project were not completed.</li> <li>Mthimkhulu emabhanoyini structure was not completed.</li> </ul>                     | <ul style="list-style-type: none"> <li>Sirhasheni access road was not completed.</li> <li>Need the waste management services to provide a large bin between Kipi and Ebenezer village.</li> <li>Ebenezer community hall need to be built toilets.</li> <li>Ward 24 has no water.</li> <li>Life guards who were employed by EPWP need to be employed permanently.</li> <li>Request for RDP houses.</li> </ul> |
| 31/10/2023 | 29          | <ul style="list-style-type: none"> <li>Employment of local people should be prioritized when doing projects.</li> <li>Requested for construction of Pelepele to Sifebe access road.</li> <li>Community appreciated the installation of speed humps and Mngungu to Bulala access road.</li> </ul>  | <ul style="list-style-type: none"> <li>Request for installation of water taps, so that it will be easy to identify leaking pipes.</li> </ul>   | <ul style="list-style-type: none"> <li>Junction to Greenville access road is in a very bad condition and needs to be redone</li> <li>Request for RDP house for child headed families.</li> </ul>   |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS   | GENERAL SERVICE DELIVERY COMPLAINTS  |
|----------|-------------|--|---|--|
|          |             | <ul style="list-style-type: none"> <li>Access road needs rehabilitation in Ntunjani, Tankini to Sheltheni and Mditshwa to Mathambeni.</li> <li>Requested for Ntunjani to Pelepele speed humps.</li> </ul>  | <ul style="list-style-type: none"> <li>Speed humps need to be repainted because they are not visible.</li> <li>Pelepele Road needs drainage pipe because the water is not flowing and causes water in the middle of the road</li> </ul> | <p>(Nzama household needs urgent assistance)</p> <ul style="list-style-type: none"> <li>Bizana post office issue needs intervention.</li> <li>Local farmers requested assistance from the department of agriculture.</li> </ul>  |
| 01/11/23 | 02          | <ul style="list-style-type: none"> <li>Goxe Access road needed quarry</li> <li>Mkhandlwini Access road need to be maintained.</li> <li>No access to clean Water at Mkhandlwini Village</li> <li>Fencing of Maize Fields</li> </ul>   |   | Community wanted to know how long does it take for the Municipality to do Maintenance. Farmers request assistance with tractors.   |
| 01/11/23 | 03          | <ul style="list-style-type: none"> <li>Nombane to Makhabaludaka Road in a bad condition and needs quarry</li> <li>Qabangeni access road in a bad condition</li> <li>Mdletshe to Longweni in a bad condition</li> <li>Ncedabantu next to Lukhanyo school in a bad condition</li> <li>Access road from Matshangase clinic to Komkhulu needs maintenance</li> <li>Request of RDP house</li> </ul>   | <ul style="list-style-type: none"> <li>Incomplete toilets project.</li> <li>Incomplete RDP houses.</li> </ul>   |  |
| 01/11/23 | 08          | <ul style="list-style-type: none"> <li>Request for Maintenance of Libraries</li> <li>Provide waste management services to rural areas.</li> <li>Request for Ndakeni village access road.</li> <li>Dwerha village has no water</li> <li>Ngalatyeni village has no water</li> <li>Dudumeni village has no water</li> <li>Ndakeni village has no water</li> <li>Need for RDP houses</li> <li>Ndakeni village needs electricity</li> <li>There should be a slab next to Somadlangathini</li> </ul> |   | <ul style="list-style-type: none"> <li>Water pipes are non-functional and results to a lack of water supply challenge.</li> <li>Galatyeni village needs a slab.</li> <li>Need the sport ground for youth.</li> <li>home.</li> </ul>  |
| 01/11/23 | 09          | <ul style="list-style-type: none"> <li>Luphilisweni Access Road was constructed in a short space of time there are dams in the road, the road must be revamped as it is not accessible.</li> <li>Ward be provided with electricity infills.</li> <li>All water schemes in the ward must be maintained whilst waiting for the bulk water to be supplied.</li> <li>Access Road to Ndayini School must be maintained.</li> <li>Farming projects must be funded by the municipality.</li> </ul>    | <ul style="list-style-type: none"> <li>Gwabeni Access Road – The in-house plant did not finish the work as a result the community members are not confident about the in – house project, they prefer the outsourced plant.</li> </ul>  | <ul style="list-style-type: none"> <li>The community appreciated the presence of the Alfred Nzo District representatives but asked them that in future their presentation / documents must be made available for the community members for future reference as there were</li> </ul> |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS   | GENERAL SERVICE DELIVERY COMPLAINTS  |
|------------|-------------|---|---|--|
|            |             |   |   | <p>no documents available for them.</p> <ul style="list-style-type: none"> <li>In future, Human Settlement officials must be part of the Imbizos as there are some questions that need to be addressed by them that the municipality cannot answer.</li> <li>Youth must be skilled and must be informed about LED programs.</li> <li>Envis to Zankhanyo must be provided with EPWP workers.</li> </ul> |
| 01/11/2023 | 10          | <ul style="list-style-type: none"> <li>Bridge and Slab on Ntlenzi via Mbonjeni to Mcetheni Access Road.</li> <li>Promised 1000 RDP houses use to appear on previous IDP Documents but never constructed.</li> <li>Maintenance of Market stalls at Ntlenzi - Fencing, Electricity, Toilets and Renovations.</li> <li>Requested sport field with various codes.</li> <li>Requested RDP houses.</li> </ul> | <ul style="list-style-type: none"> <li>Boreholes constructed but no water coming out.</li> </ul>  | <ul style="list-style-type: none"> <li>Learnerships are selective.</li> <li>Employment opportunities are scares for ward 10 young people.</li> <li>Temporal Structures were requested.</li> </ul>  |
| 01/11/23   | 11          | <ul style="list-style-type: none"> <li>Promised 1000 RDP houses use to appear on previous IDP Documents but never constructed.</li> <li>Requested sport field with various codes.</li> <li>Requested RDP houses.</li> </ul>   | <ul style="list-style-type: none"> <li>2 households were left with meter box, no installation</li> <li>Some of the houses, only poles next to the house were left, no cables installation</li> <li>Ngqindilili community meter box is not working.</li> <li>Some families in Mdikisweni their meter boxes were left unattended.</li> <li>Infills at Madada village</li> <li>Infills at mandlobe village</li> <li>Infills at Sgondlweni village</li> </ul> | <ul style="list-style-type: none"> <li>12 families need temporary structures.</li> <li>Employment opportunities are scares for ward 10 young people.</li> <li>Temporal Structures were requested.</li> <li>Fence at the clinic need maintenance</li> <li>Criteria of employing EPWP workers is not fair</li> </ul>   |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS   |
|----------|-------------|--|--|---|
|          |             |  | <ul style="list-style-type: none"> <li>12 families need temporal structures after they were affected by storms</li> <li>Outstanding of 10km on maintenance road D123</li> </ul>              |   |
| 01/11/23 | 18          | <ul style="list-style-type: none"> <li>Request for water tanks in Gogoza to Mthamvuna, because the area does not have access to water.</li> <li>Request for running water, ablution facilities and fixing of the Road in Ncenjana.</li> <li>Maintenance of Plangweni to Ntangeneni access road.</li> <li>Request for access road in Mfuneli, Plangweni to Dandi.</li> <li>Request for maintenance of the road Plangweni to Mpunzi.</li> <li>Request for Joqo to Mbodla access road.</li> </ul> | <ul style="list-style-type: none"> <li>Clarity on completion of RDP houses.</li> <li>Mabuya access road is incomplete because it was done halfway and its condition is now worse.</li> </ul> | <ul style="list-style-type: none"> <li>The municipality needs to conduct youth development programs in Nyaka village to assist unemployed youth.</li> <li>Request for a mobile clinic and a mobile police station because Imizizi clinic is too far for the elderly.</li> <li>Employment age limit to be increased to 35 years.</li> <li>Request for random inspection by government officials especially after heavy rains.</li> </ul> |
| 02/11/23 | 14          | <ul style="list-style-type: none"> <li>A Community hall must be maintained</li> <li>Qadu water scheme not functioning.</li> <li>A community library be constructed in the ward.</li> <li>Maqedeni Access Road to be constructed.</li> <li>All access roads be maintained as they were mostly affected after heavy rains.</li> <li>RDP Houses be constructed in the ward.</li> <li>Manabhele to Mthentshwana access road must be constructed.</li> </ul>  |  | <ul style="list-style-type: none"> <li>All government departments must be part of Imbizos.</li> <li>As the hospital was officially opened it must be fully operational.</li> <li>Honourable Mayor must be part of the Imbizos as there are promises she made that were not fulfilled. Employment at the municipality must be transparent.</li> </ul>  |
| 02/11/23 | 15          | <ul style="list-style-type: none"> <li>Mabhekuteni to Daku in a bad condition</li> <li>Ngogo to Khanyayo main road need to be bladed</li> <li>Request RDP house</li> <li>Access road from Ngogo via police station to Gxeni in a bad condition.</li> <li>Bridge at Mdakana to Mncwathi be prioritized,</li> <li>Access road from Holly cross to Mateku in a bad condition.</li> </ul>  |  | Temporal structures need to be changed to permanent houses at Mncwathi  |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS   | GENERAL SERVICE DELIVERY COMPLAINTS  |
|----------|-------------|--|---|--|
|          |             | <ul style="list-style-type: none"> <li>Labane to Mabhekuteni in a bad condition.</li> </ul>  |   |  |
| 02/11/23 | 16          | <ul style="list-style-type: none"> <li>The installed Borehole is non-functional</li> <li>Mthayise access road need a drainage pipe</li> <li>Mpisi village has no water.</li> <li>Mthayise village needs maintenance of o access road</li> <li>Mlindazwe village needs maintenance of access road Komkhulu.</li> <li>Maintenance of Bhovulengwe access road.</li> </ul>   |   |  |
| 02/11/23 | 21          | <ul style="list-style-type: none"> <li>The 2021/2022 budget had approved budget for the construction of water in Ntika, but the project did not commence. Provision of clarity in progress was requested.</li> <li>Request for Wi-Fi in Thembeni and Greenville high school</li> <li>EPWP said there will not be enough funds to hire more people in 2024, why does the municipality say it will employ.</li> <li>Request for a sports field because Madumbeni is overloaded and is not a proper field.</li> <li>Request for RDP houses in Scambeni.</li> <li>Lukhalweni preschool has no water and the road to the preschool is too bad, vehicles cannot travel that road.</li> <li>Request for Ntika shelter to Mayila access road</li> <li>2 community halls in the ward are completely worn out, request for a community hall or fixing of the existing ones.</li> </ul> | <ul style="list-style-type: none"> <li>Dotye access road is incomplete.</li> <li>Request for assistance with Hlolweni bridge because it is broken, and children are unable to cross.</li> <li>Housing project incomplete</li> <li>The water supplied by the municipality is dirty and cannot be used for drinking.</li> </ul> | <ul style="list-style-type: none"> <li>The water pressure cannot reach areas that are far from Nyaka because of small engines. The municipality needs to pump water from the Mtamvuna river.</li> <li>Request for blading of Greenville to Maqasha access road.</li> </ul>                 |
| 02/11/23 | 25          | <ul style="list-style-type: none"> <li>Sikhombe Access road at Xholobeni Village need to be Maintained.</li> <li>They had a problem of unregistered meters</li> <li>RDP Houses at Dumasi Village</li> <li>Jama Access road need to be constructed</li> <li>No electricity at Jama Village</li> </ul>   | Electricity incomplete  | <p>There is no service delivery at Jama Village</p> <p>How much is the Budget for Dumasi Access road.</p> <p>Moscow access road and Baleni access road does appear in this document</p> <p>Documents be translated in isiXhosa. 05 household were left behind during the installation.</p> |
| 02/11/23 | 28          | <ul style="list-style-type: none"> <li>Road to be maintained at Mdaka</li> <li>Request for water at Lundini.</li> <li>Installation and maintenance of roads</li> <li>Installation of electricity at Mngungu Village.</li> </ul>  | <ul style="list-style-type: none"> <li>RDP Houses not completed</li> </ul>  | <ul style="list-style-type: none"> <li>Scarcity of transport around the villages.</li> <li>High rate of Orphans in the village.</li> </ul>   |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS   | GENERAL SERVICE DELIVERY COMPLAINTS   |
|----------|-------------|---|---|---|
|          |             | <ul style="list-style-type: none"> <li>Request Municipal Mayor to visit the ward.</li> <li>Request for Pre-School at Xophozo Village.</li> <li>Demarcation of Gumzana Village as ward 28.</li> <li>Request for financial support to entrepreneurs.</li> <li>UMtshawedikazi road to be maintained.</li> </ul>  | <ul style="list-style-type: none"> <li>Solar panels installed but not working / in no good condition</li> <li>Sidatya Road completely maintained.</li> </ul> <p>Mngungu Road maintained but incomplete.</p> | <ul style="list-style-type: none"> <li>Village youth in need of Job opportunities.</li> <li>Request for food in Schools.</li> </ul>   |
| 03/11/23 | 01          | <ul style="list-style-type: none"> <li>Request for an elderly centre in town</li> <li>Dumping site access road is not maintained, the information on the report is incorrect.</li> <li>Highland road is too bad, and cars struggle to drive there.</li> <li>There is a problem with a box next to Kitty's house, the cable needs to be fixed.</li> <li>Illegal dumping next to the municipality and Highland.</li> <li>The municipality needs to remove street vendors because they are blocking the walkway and making the town untidy</li> <li>Sewage pipes in town needs to be fixed.</li> <li>The post office issue needs intervention.</li> <li>Foreign nationals selling expired goods to the people, environmental health needs to do random checks in their shops.</li> <li>Request for street lights in town, especially in dark areas because people are being robbed at night.</li> <li>Ndabisa to Ndunge access road needs to be fixed.</li> <li>Water taps are non-functional.</li> <li>Request for fixing of the road going to St Patricks school.</li> </ul> | <ul style="list-style-type: none"> <li>Ext 4 mini market is not complete</li> </ul>   | <ul style="list-style-type: none"> <li>The refuse and sewage from dumping site are going to the river, the municipality needs to plant certain plants that can be able to protect the environment.</li> <li>Ward 7 dumping site, the type of soil there is not suitable for the construction of a dumping site.</li> <li>The municipality does not include local recyclers when conducting awareness campaigns.</li> <li>Closing dates need to be specified especially on the business incubator adverts.</li> <li>Request for clarity in delay of the civic centre construction</li> <li>Highland road contractor to please work neatly and provide a one-way to allow cars to pass.</li> <li>The municipality needs to issue out notices about electricity faults and load shedding.</li> </ul> |
| 03/11/23 | 06          | <ul style="list-style-type: none"> <li>Tsawana clinic needs structure</li> <li>Ndunge to Jali access road was not done</li> <li>Andile to Mbongweni access road in a bad condition</li> </ul>   | Masimini to Jali road incomplete  | <ul style="list-style-type: none"> <li>Ndunge to Jali Access road was not done</li> <li>Mbongweni access road does not appear on IDP.</li> </ul>  |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS   |
|----------|-------------|--|--|---|
|          |             | <ul style="list-style-type: none"> <li>Mpindweni access road to Tsawana need maintenance in a bad condition.</li> </ul>  |  |   |
| 03/11/23 | 07          | <ul style="list-style-type: none"> <li>Poor state of the ward, no projects and inhouse maintenance is unacceptable by the villagers.</li> <li>Municipal Mayor must follow up the breakdown of the ward.</li> <li>Request for housing project.</li> <li>Maintenance of road that separates ward 6 &amp; 7.</li> <li>Maintenance of road that goes to schools.</li> <li>Request for sanitation.</li> <li>Request for toilets</li> <li>Request for 500 RDP Houses in Jerusalem.</li> <li>Request for RDP Houses in Nompumalanga.</li> <li>Construction must continue to fix water pipes.</li> <li>Heavy rainfalls made a huge damage at eKhaleni School and also affected the nearby homesteads.</li> <li>Request for electricity in Pre-School.</li> </ul> | <ul style="list-style-type: none"> <li>Electricity is completely installed.</li> <li>Road maintenance is recurring at eKhaleni.</li> </ul> | <ul style="list-style-type: none"> <li>Izinini project has claimed to be ward 06 projects not ward 07.</li> <li>Villagers must be informed when there will be no water.</li> <li>Lack of job opportunities around the ward.</li> <li>Request for School WI-FI</li> <li>Announcement of meetings to be made by the ward councillor.</li> </ul>   |
| 03/11/23 | 13          | <ul style="list-style-type: none"> <li>RDP Houses at Mathwebu Village</li> <li>Khotsho Access road to be constructed.</li> <li>RDP Houses at Khotsho Village</li> <li>Street lights at Matwebu Village</li> <li>Kopana Access road need to be Maintained.</li> </ul>   | Water access   | <p>Access road to graveyard does not appear</p> <p>Other areas do not have access to water.</p> <p>Community wanted jobs not handouts.</p> <p>Kopana to Daza Access road need an urgent intervention.</p> <p>Community raised an issue of a person responsible for Agriculture that they are not happy with the way he/she operates.</p> <p>Crime is very high- community Forum need to be supported.</p> |
| 03/11/23 | 17          | <ul style="list-style-type: none"> <li>Municipality to Provide waste management services to rural areas.</li> <li>All ward 17 villages need RDP houses.</li> <li>Sibomvini village need access road to be maintained</li> <li>Sibomvini village needs water.</li> <li>Ward 17 needs skip or bin for disposable nappies.</li> <li>Creation of job opportunities for youth.</li> <li>Quest for Nyandeni to Qandashe bridge.</li> <li>Sibomvini village requests a bridge to help learners that walk to Nongeke school.</li> </ul>  |  |   |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS   |
|----------|-------------|--|--|---|
|          |             | <ul style="list-style-type: none"> <li>• Khosta village needs assistance with disposable nappies that are spread on the street.</li> </ul>   |  |   |
| 03/11/23 | 32          | <ul style="list-style-type: none"> <li>• A community Hall is urgently needed in this ward as there is no place to conduct the ward meetings and other activities.</li> <li>• Municipality to provide a waste bin at Qotyana and Fonoza areas.</li> <li>• Abeshwawu village must be provided with water and sanitation</li> <li>• Kwa-C access road must be maintained.</li> <li>• Mbenya to Nikhwe – a pedestrian bridge be constructed.</li> <li>• Lovu to Mjanyelwa – a vehicle bridge be constructed.</li> <li>• Nobhongo Village must be provided with Access Road, Water and electricity.</li> <li>• Sikhotsheni Access Road be maintained.</li> <li>• Construction of a bridge between Mhlanga and Ndlavini Villages.</li> <li>• Reservoirs at Dindini are leaking, they must be maintained.</li> <li>• Dipini Access Road must be maintained.</li> <li>• Network Tower must be installed at Dindini Village.</li> </ul> |  | Old small pipes for water must be upgraded.   |
| 06/11/23 | 04          | <ul style="list-style-type: none"> <li>• Provide waste management services to rural areas.</li> <li>• Request for Bra chin Ndlovu to President virgin road.</li> <li>• Mndikiso access road needs maintenance.</li> <li>• Mabutho to Malongweni access road needs maintenance.</li> <li>• President access road needs maintenance.</li> </ul>  | <ul style="list-style-type: none"> <li>• Mabutho access road is incomplete.</li> </ul> | <ul style="list-style-type: none"> <li>• Ward 04 needs water operator</li> <li>• Ward 04 youth needs employment.</li> <li>• Community hall needs refencing.</li> </ul>  |
| 06/11/23 | 05          | <ul style="list-style-type: none"> <li>• Water infrastructure maintenance project in ward 05</li> </ul> <p>Level of Unemployment is high</p>   |  | <ul style="list-style-type: none"> <li>• Number of unemployed youths in ward 05.</li> <li>• Recreational facilities should be built to assist young people</li> <li>• Learnerships opportunities are selective</li> </ul> |
| 06/11/23 | 26          | <ul style="list-style-type: none"> <li>• Request to fix the main road from R61</li> <li>• Request to fix ablution facilities.</li> <li>• Request for fencing of Emasimini project.</li> <li>• Request for RDP houses in Mount Zion.</li> <li>• Request for internal streets for the whole ward.</li> </ul>   |  | <ul style="list-style-type: none"> <li>• Clarity on the learnership program.</li> <li>• When employing local people, to please consider the whole ward not C section only.</li> </ul>                                     |

| DATE     | WARD NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS   | GENERAL SERVICE DELIVERY COMPLAINTS   |
|----------|-------------|---|---|---|
|          |             | <ul style="list-style-type: none"> <li>Access Road from Zamokuhle school is damaged, request to maintenance.</li> <li>Road to Tandabantu school is in a very bad condition, to an extent that no cars can drive pass to school. Learners are dropped at a distance to walk.</li> </ul>  |   | <ul style="list-style-type: none"> <li>Clarity on young entrepreneurs' program.</li> </ul>  |
| 06/11/23 | 27          | <ul style="list-style-type: none"> <li>Public toilets should be prioritised in town</li> <li>RDP House incomplete</li> <li>Thaleni road need to be contracted with bridge</li> <li>Request of Tared road to clinic</li> <li>Request for toilets.</li> </ul>   | <ul style="list-style-type: none"> <li>Qobo to Sizendeni incomplete V drains needed</li> <li>Mlambondaba Water scheme incomplete</li> </ul> | Request of multipurpose centre to be completed  |
| 06/11/23 | 30          | <ul style="list-style-type: none"> <li>Boreholes not working</li> <li>Nyanisweni Access road is very bad, needs to be constructed.</li> <li>Mntomkhulu to Mpetsheni need to be Maintained.</li> <li>Stofini to Nxasana access road need to be Maintained.</li> <li>No access to clean water</li> <li>Makhaladini access road need to be constructed.</li> </ul>   | Nyanisweni Access Road  | Borehole issue has been long overdue it needs urgent attention. Community is suffering there is no clean water. Nyanisweni access road is not accessible it needs urgent intervention.  |
| 06/11/23 | 31          | <ul style="list-style-type: none"> <li>Ndela Village community be provided with water as the bulk water pipe passes to their village to Ward 12.</li> <li>Dyifani Access Road must be maintained.</li> <li>DR08120 project by SANRAL was diverted to Matwebu as it was initially from Ludeke to Mbongweni as it was presented by the former MEC for Public Works Mr B Madikizela thus creating uncertainty to the community as if they are not considered as part the inhabitants of South Africa. Employment on the Red hub must be transparent, posts must be advertised and be published.</li> <li>Priority must be given to the community of Ward 31 in terms of employment at the Red Hub.</li> <li>On Blorweni and Siwisa Quarry Project, the municipality must assist the community members on how they can provide employment.</li> <li>Blorhweni access road must be maintained as this effect other wards.</li> </ul> | Electrification project at Zizityaneni must be completed  | <ul style="list-style-type: none"> <li>Ward committees must be involved during the compilation of IDP documents.</li> <li>Instead of providing catering for the public meetings, transportation of the community members must be prioritized as this affect the representation of villages in the meetings.</li> <li>Community members must be trained on how to maintain water schemes.</li> <li>Youth projects must be funded by the municipality.</li> <li>Office of the Speaker to elect the ward committee members at</li> </ul> |

| DATE | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS | UNFINISHED PROJECTS | GENERAL SERVICE<br>DELIVERY COMPLAINTS |
|------|----------------|-------------------------------|---------------------|--|
|      |                |                               |                     | Zizityaneni as soon as possible.       |

### 7.3 Public Comments Consolidated from IDP & BUDGET Roadshows

IDP & Budget roadshows were held on the 18 April to 06 May 2024 with 636 number of attendees overall total according to clusters.

| DATE       | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS  | GENERAL SERVICE<br>DELIVERY COMPLAINTS  |
|------------|----------------|---|--|---|
| 18/04/2024 | 29,22,28&25    | <ul style="list-style-type: none"> <li>• Zikhuba access road should be prioritized for maintenance and stone pitching</li> <li>• Road in a bad condition at Ward 22 Lukholo</li> <li>• Blading should be prioritised to Mhlelwa Creche in Lukholo</li> <li>• Maqashe access road to Grenville road in a bad condition</li> <li>• Water should be prioritised to all villages</li> <li>• RDP houses should be prioritised.</li> <li>• Speed humps should be prioritised at Zikhuba.</li> <li>• Road in a terrible state in Pele-pele</li> <li>• Request for V-drains in ward 22</li> <li>• Request for a water reservoir in ward 22</li> </ul> | <ul style="list-style-type: none"> <li>• Incomplete toilets project</li> <li>• Dinizulu road incomplete</li> <li>• Incomplete RDP houses</li> <li>• Little Aden incomplete</li> </ul>      | <ul style="list-style-type: none"> <li>• Board signage at Pele-pele</li> <li>• Shortage of staff at Adelaide Tambo regional hospital</li> <li>• Request for internal plant to do grading</li> <li>• Monitoring of work done by municipal officials</li> <li>• Where are the 1000 houses that were included in the 2013/2014 IDP?</li> </ul> |
| 18/04/24   | 18             | <ul style="list-style-type: none"> <li>• Request for elderly and disabled home in Nyaka</li> <li>• Mpunzi, request for a walking bridge in Mchane via Mgodli to Emalawini.</li> <li>• Request for water pipes in Mpunzi.</li> <li>• Clarity on Mfuneli access road progress.</li> <li>• Request for construction of internal streets</li> <li>• Request for maintenance of Road liner to Nkasa access road because it is in a very bad</li> </ul>   | <ul style="list-style-type: none"> <li>• RDP houses were left incomplete, they put slabs only</li> <li>• Infills were left incomplete and solar panels are not working anymore.</li> </ul> | <ul style="list-style-type: none"> <li>• Local shops do not put prices on the goods and are robbing the community, request for environmental health practitioners to intervene because some goods are not in good consumption state.</li> <li>• How to get funding for skills</li> </ul>  |

| DATE     | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS  | GENERAL SERVICE<br>DELIVERY COMPLAINTS  |
|----------|----------------|--|--|---|
|          |                | <p>condition and it is not dangerous to drive on.</p> <ul style="list-style-type: none"> <li>Request for RDP houses in Lubunde</li> <li>Request for Plangweni to Lutatweni access road</li> <li>Request for Gandana to Ncenjana access road</li> <li>There is no access to clean water in Ncenjana as they drink river water that is messed by cows.</li> <li>Request for water pipes in Nomkhiqi</li> </ul> |  | <p>development programs</p> <ul style="list-style-type: none"> <li>Is it compulsory for EPWP beneficiaries to submit their documents 6 months before the year end.</li> <li>Contractor did not comeback at Mqutsalala Access Road after the disaster.</li> <li>Project managers to please monitor projects during construction.</li> <li>Dispute to rent the community hall needs maintenance, ceiling board and toilets are broken.</li> </ul> |
| 18/04/24 | 21             | <ul style="list-style-type: none"> <li>Request for clinic to creche access road</li> <li>No water access in Ntika, requested for at least 3 water tanks</li> </ul>   |  |   |
| 24/04/24 | 30             | <ul style="list-style-type: none"> <li>Water scheme not working at Dutyini, Ntsimbini and Stofini whereas the generator was provided to pump the water.</li> <li>Request for pit-latrines in Stofini</li> <li>Revenue should be generated by mandating municipal employees to register their cars in the Eastern Cape no other provinces.</li> </ul>   | <ul style="list-style-type: none"> <li>Borehole is not operational</li> <li>Costa access road is incomplete</li> </ul> |   |

| DATE     | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS   | GENERAL SERVICE<br>DELIVERY COMPLAINTS  |
|----------|----------------|--|---|---|
|          |                | <ul style="list-style-type: none"> <li>There are no water taps.</li> <li>Request to maintain the road that was damaged by disaster floods at Mxinga.</li> </ul>  |   |   |
| 24/04/24 | 01             | <ul style="list-style-type: none"> <li>Electrification at Nkanini area was requested.</li> <li>Requested maintenance of the road from the school to Njinini.</li> <li>Requested for intervention and rehabilitation of the road to highland behind Link Pharmacy</li> <li>Requested blading of the road next to Goniwe Nyanisweni to School.</li> <li>Nkanini village requested electricity in 2012 and they were promised to be prioritized.</li> <li>Request for the municipality to put a short distance tared road from Ferguson to dumping site to protect houses closest to road from dust.</li> <li>Requested high must light in Tshayingca.</li> <li>Transformer burst Kwa-C and lights are removed from street lights.</li> <li>The town is too dirty and people with livestock galivanting in town should be charged.</li> </ul> | <ul style="list-style-type: none"> <li>Electricity infills is incomplete</li> <li>Street light was put next to a tavern.</li> <li>Solar is non-functional.</li> <li>Guqa access road is not done</li> <li>Mhlanga access road is not done</li> <li>Construction of the road in highland needs monitoring because the contractor has blocked residence driveways.</li> <li></li> </ul> | <ul style="list-style-type: none"> <li>Report documents should be handed over to the public prior the community meeting</li> <li>Request for a meeting with the Mayor.</li> <li>Request for funding of crime prevention centres like community forums, especially the one in town.</li> <li>Who to contact when the set timeframe is not met for the construction to commence?</li> <li>Municipality should be responsible for fixing electricity meters and not ask R1000 to fix them from the community members.</li> </ul> |
| 24/04/24 | 06             | <ul style="list-style-type: none"> <li>Request for speed humps from Bargain to Mhlanga tared road, also patching of potholes.</li> <li>Request for water taps in Dindini because there is no water even I rivers.</li> </ul>   | <ul style="list-style-type: none"> <li>When will Ntshamathe access road be completed?</li> </ul>  | <ul style="list-style-type: none"> <li>Someone should be tasked to assist Mr Mqina because he is not reachable</li> </ul>   |

| DATE       | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS   | GENERAL SERVICE<br>DELIVERY COMPLAINTS                                      |
|------------|----------------|--|---|---|
|            |                | <ul style="list-style-type: none"> <li>Request for maintenance of Xesibe to Mandela Access Road.</li> <li>Hlabathini to Mkhuna access road in Mjanyelwa needs to be maintained.</li> <li>Mbenya to Skulufa access road is in a terrible state and it needs maintenance.</li> <li>Request to put Mpindweni access road in the IDP</li> <li>Taps have no water</li> <li>Request for pit-latrines toilets in new houses.</li> <li>Request to fix borehole in Ntshammathe, because the transformer was damaged and that caused it to malfunction.</li> </ul> |   |   |
| 24/0/2024  | 19             | <ul style="list-style-type: none"> <li>Request for water taps and fixing of water pipes.</li> <li>Request for scholar transport</li> <li>Request for rehabilitation of T116 Umngungu road</li> <li>Request for patching of portholes in R61.</li> </ul>  |   |   |
| 24/04/2024 | 12             | <ul style="list-style-type: none"> <li>Access Road to Mhlabi School must be maintained as this is affecting schooling programs.</li> <li>Marhewini to Mampingeni Access Road must be constructed.</li> <li>Mfundambini must be provided with toilets.</li> <li>Mfundambini Access Road must be maintained.</li> <li>Ndinomntu Access Road be maintained.</li> <li>Request for RDP house or temporal structure for</li> </ul>   | <ul style="list-style-type: none"> <li>DR245 T- Road to Ndlovu branch must be maintained as the road is in a very bad state especially when raining.</li> <li>A reservoir at Nqabeni must be constructed.</li> <li>Housing project in the ward must be speed up as it stopped.</li> </ul> | <ul style="list-style-type: none"> <li>Provision of food parcels</li> </ul> |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS  |
|------------|-------------|---|--|--|
|            |             | Nkosindiphile Radebe in Mhlabi Village.   |  |  |
| 24/04/2024 | 31          | <ul style="list-style-type: none"> <li>• Correction be made as it appears that connection and energizing of 85 households, the correct number of households is 202.</li> <li>• ANDM must do a handover of the water projects that have been completed in the ward.</li> <li>• Speed Humps must be erected at R61 road before the branch to Zizityaneni as there are a number of accidents that had occurred in that area because of the speed.</li> <li>• Municipality must intervene in that Red Hub projects as there are a lot of challenges in that project.</li> </ul> | <ul style="list-style-type: none"> <li>• Areas with solar panels must be provided with electricity.</li> </ul> | <ul style="list-style-type: none"> <li>• Human Settlement must provide Ward 31 with RDP Houses.</li> <li>• EPWP workers receiving old age grant must be removed from the system.</li> <li>• Municipality to provide a shelter for the EPWP supervisors when submitting their work.</li> <li>• Municipality must rather provide transport for community members to public meetings especially if wards are clustered to one venue.</li> <li>• Bolorweni youth be assisted by the Municipality in establishing the mining of the stone at Bolorweni and Siwisa Villages.</li> <li>• Municipality to revive the Mayoral cup program.</li> </ul> |
| 24/04/2024 | 04          | <ul style="list-style-type: none"> <li>• Mdeni Access Road must be maintained.</li> </ul>   |  | <ul style="list-style-type: none"> <li>• Scholar transport be provided to</li> </ul>   |

| DATE     | WARD NUMBER       | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS   | GENERAL SERVICE DELIVERY COMPLAINTS    |
|----------|-------------------|--|---|--|
|          |                   | <ul style="list-style-type: none"> <li>Speed humps at Masela and Matankini must be erected.</li> <li>Mazweni Access Road must be maintained.</li> <li>Road marking at R61 must be renewed.</li> <li>Ward 4 Youth be assisted in farming programs.</li> <li>Dyifani Access road completed but there are farrows from the road that affect houses in that area.</li> <li>Ward 4 community hall must be maintained and paved.</li> </ul>  |   | Marelane School from various villages. |
| 24/04/24 | Sport Stakeholder | <ul style="list-style-type: none"> <li>Lawn Tennis courts only available in Mafumbatha meaning there is no other place in Bizana where Tennis is played. Tennis is still in orientation and development stage.</li> <li>Proposed tariffs are unaffordable especially when parents are not interested in Tennis. This means coaches and players will pay for kids who are interested in Tennis, it was proposed that:</li> <li>Tariffs be paid by elders only. The amount be dropped from R470 annually to R150 annually.</li> <li>Training fee per hour for school and general members be reduced from R73 per hour to R20 a day, in fact the orientation fee.</li> <li>Proposed not to pay until the condition of courts is improved as the is no centre service line, Nets are erected using wire and</li> </ul> | <ul style="list-style-type: none"> <li>The surface of the court is peeling off.</li> <li>There is mud and dust on the court, it does not matter how hard we try to sweep it out, but it is always in vain.</li> <li>The machine to tighten the net does not work and it has never worked since started playing as it was destroyed</li> </ul> |  |

| DATE       | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS | GENERAL SERVICE<br>DELIVERY COMPLAINTS   |
|------------|----------------|--|---------------------|--|
|            |                | <p>pincers, courts are shaped like basins there is no drainage</p> <ul style="list-style-type: none"> <li>Stones and other pollutants from outside the court when raining flood in to the court.</li> </ul>  |                     |  |
| 29/04/2024 | 24             | <ul style="list-style-type: none"> <li>IDP documents should be verified before they are presented to community as there are repeated errors like naming of access roads.</li> <li>Community hall must be maintained as there are no toilets.</li> <li>Small businesses must be prioritized by the municipality.</li> <li>Mzamba Mouth Access Road was constructed at amount of R5 million but was damaged within a month by heavy rains, it must be maintained.</li> <li>Water operators must be capacitated on how to operate water schemes.</li> <li>Due to the shortage of water in the ward, Alfred Nzo District Municipality must provide the ward with water tanks.</li> <li>Community of Reformed Village are requesting for V-Drains on the Access Road.</li> <li>Naming of Mbizana Taxi Rank to be changed to Winnie Madikizela Mandela Taxi Rank so as to accommodate both associations.</li> <li>The municipality did not allocate the bays at the rank for Mzamba Taxi Association.</li> </ul> |                     | <ul style="list-style-type: none"> <li>As the unemployment rate is too high, municipality must clarify the criteria they are using when employing EPWP employees.</li> <li>EPWP employees must be capacitated and be awarded with certificates when their term has expired.</li> <li>Hon Mayor must intervene and resolve the issue of the construction of Mtentu Bridge between Mzamba Taxi Association and Bizana Taxi Association.</li> </ul> |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS  |
|------------|-------------|--|--|--|
|            |             | <ul style="list-style-type: none"> <li>As RDP houses at Reformed and Sirhasheni Villages were delayed since 2019 to date, the construction must be speed up.</li> </ul>  |  |  |
| 02/05/2024 | 10          | <ul style="list-style-type: none"> <li>Bloom to Tshikitshana access road in a bad condition.</li> <li>Access road in bad condition at Mcetheni to Ntlenzi</li> <li>Maqashe access road to Grenville road in a bad condition</li> <li>Water should be prioritised at ward 10</li> <li>RDP houses should be prioritised</li> <li>Water should be prioritised at the Market stalls</li> <li>Electricity in ward 10 be prioritised.</li> </ul>   | <ul style="list-style-type: none"> <li>Incomplete water project</li> </ul> | <ul style="list-style-type: none"> <li>Market stalls should be prioritised for renovation, be fenced and security should improve.</li> </ul> |
| 02/05/2024 | 09          | <ul style="list-style-type: none"> <li>Request for an RDP House or temporal structure for Mr K Mphetshwa.</li> <li>The diesel water engine be converted to be the electric engine.</li> <li>Gwabeni Access Road must be maintained.</li> <li>Municipality to provide furniture to the Community Clinic at Gwabeni Village.</li> <li>Provision of water at Gwabeni Village.</li> <li>Gcinilizwe Community hall must be maintained especially the toilets and be provided with additional chairs.</li> <li>ANDM to provide VIP Toilets at Envis Village.</li> <li>SMMEs with expired CK's must be assisted by the municipality.</li> </ul> |  | Ward committee meetings must be monitored.   |

| DATE       | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS   | GENERAL SERVICE<br>DELIVERY COMPLAINTS  |
|------------|----------------|--|---|---|
|            |                | <ul style="list-style-type: none"> <li>Tshuze to Luphilisweni Access Road was done but is not accessible during rainy days, the pot holes must be fixed before the handover is done by the Honorable Mayor</li> <li>At Femini area a virgin road must be constructed with two bridges.</li> <li>Area of Femini be provided with water and sanitation.</li> <li>Mphetshwa to Bonda was done exceptionally well by the contractor.</li> <li>Mdozingana Access Road must be maintained using Bolorhweni quarry.</li> <li>Consideration of infills at Mdozingana Village.</li> </ul> |   |   |
| 02/05/2024 | 03             | <ul style="list-style-type: none"> <li>Nombane, Makhabaludaka and Mbiba Access Roads were bladed but no tipping, thus creating a lot of problems when raining.</li> <li>Qhabangeni Access virgin road to be constructed.</li> <li>Community hall is leaking no toilets no gate, it must be maintained.</li> <li>Provision of water to all villages</li> </ul>  |   | Toilet pits were dug and were left unclosed as the project stopped thus becoming dangerous to stock and kids. |
| 03/05/2024 | 14             | <ul style="list-style-type: none"> <li>A virgin access road from Mnyani to Mzamba must be constructed.</li> <li>A virgin road from Mpetsheni Store to Ezibukweni must be constructed.</li> <li>Access road from Mfundeni to Zithebezenyama must be constructed.</li> </ul>   | <ul style="list-style-type: none"> <li>Luphondweni Access Road was constructed but not finished.</li> </ul> |   |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS | GENERAL SERVICE DELIVERY COMPLAINTS   |
|------------|-------------|--|---------------------|---|
|            |             | <ul style="list-style-type: none"> <li>The reservoir at Luthulini must be extended.</li> <li>Maqedeni Access Road must be constructed.</li> <li>ANDM must provide water taps along the road.</li> <li>Human Settlement to provide the ward with RDP Houses.</li> <li>At Luthulini Village there are no beneficiaries on free basic energy</li> <li>Manabhela to Mthenshwane bridge Access road must be constructed.</li> </ul>   |                     |   |
| 03/05/2024 | 15          | <ul style="list-style-type: none"> <li>Construction of a virgin road from Mageleni to Khanyayo Access Road.</li> <li>Construction of an Access Road from Zikhoveni to Mthentu Bridge.</li> <li>Maintenance of Mzinto to Mchitha Access Road.</li> <li>Maintenance of Mabhekuteni via Miya to Qeda Access Road.</li> <li>The following areas must be provided with slabs as they are very steep:<br/>(1) Nontlanga Access Road:<br/>Embelekweni enkulu, Komkhulu, Emakhumbini.<br/>(11) Goxe Access Road:<br/>Enkwalini (100 metres), Kwamgqengqwa, (300 metres), Ekuphumleni Tuck-shop (100 meters) and KwaMvazana (100 meters)</li> <li>Water schemes at Chritchlow A &amp; B not functioning should must be repaired.</li> </ul> |                     | <ul style="list-style-type: none"> <li>The Department of Sport Recreation, Arts and Culture and the municipality must also consider wards in terms of developing youth in sport.</li> </ul> |

| DATE       | WARD NUMBER | IDP & BUDGET RELATED COMMENTS  | UNFINISHED PROJECTS  | GENERAL SERVICE DELIVERY COMPLAINTS   |
|------------|-------------|--|--|---|
| 03/05/2024 | 16          | <ul style="list-style-type: none"> <li>Maintenance of DR128/23 from Ziphambanweni to Mtondela Store.</li> <li>Shongweni Access Road must be provided with pipes and the slab must be extended to the steep areas.</li> <li>Maintenance of the access road from Mthayise bus stop to Mthayise School as it is in a very bad state especially that Mthayise School is also a voting station.</li> </ul>  |  |   |
| 06/05/2024 | 26          | <ul style="list-style-type: none"> <li>All Steering committee members must be part of the project meetings.</li> <li>When planning for the projects in the ward for the particular financial year, community must be involved in that planning.</li> <li>Instead of maintaining one access road in a ward it is advisable that the budget allocated for that particular access road in the ward be divided to other access roads which are in a very bad state to be maintained.</li> <li>An itinerary for the maintenance of access roads by Municipality in-house machinery must be made accessible to community members.</li> </ul> | <ul style="list-style-type: none"> <li>ANDM must provide the ward with VIP toilets as the population is increasing each year.</li> </ul> | <ul style="list-style-type: none"> <li>Municipality must assist in loud hailing the Mayoral Imbizos and IDP and Budget Road shows.</li> <li>Municipality must assist in employing community members to fix the gravelled road from Nomlacu to Mtamvuna.</li> <li>Municipality must update the tribal authority about the livestock that has been taken from the tribal authority to the Municipal pound.</li> </ul> |
| 06/05/2024 | 27          | <ul style="list-style-type: none"> <li>Constructed kilometres of Ndlolothi to Mafadobe Access road are 11, 3 km not 6, 2 km as it appears in the IDP document.</li> </ul>  |  |   |

| DATE       | WARD<br>NUMBER | IDP & BUDGET RELATED COMMENTS   | UNFINISHED PROJECTS | GENERAL SERVICE<br>DELIVERY COMPLAINTS |
|------------|----------------|---|---------------------|--|
|            |                | <ul style="list-style-type: none"> <li>Thaleni Bridge be constructed.</li> <li>Taring of Nkantolo monument to Qobo Access Road.</li> <li>Maintenance of Qobo Clinic to Gubhethuka Access Road.</li> <li>Mdikiso to Clarkville Access Road must be maintained.</li> <li>Cabhane to Krestu Access Road must be constructed</li> </ul> |                     |  |
| 06/05/2025 | 07             | <ul style="list-style-type: none"> <li>Zinini Housing project Phase 2 - 150 subs are running as per the document but on the ground, nothing is happening.</li> <li>ANDM to provide VIP toilets.</li> </ul>  |                     |  |
| 23         |                | <ul style="list-style-type: none"> <li>Seaview to Mabhoyni via Lingeletu must be maintained.</li> <li>Blekwana Access Road must be maintained.</li> <li>Alfred Nzo District Municipality must provide the ward with water.</li> </ul>   |                     |  |

#### 7.4 IDP Participation and Alignment

The 2024 - 2025 IDP process plan was developed with scheduled activities and time frames as per Section 28 of the Local Government Municipal Systems Act of 2000 and it was approved by council on the 30<sup>th</sup> August 2023. The review process has followed the legislative prescripts with regards to the community involvement and participation in the review of IDP and the 2024 – 2025 IDP document have conformed to the core components of the IDP as prescribed in Section 26 of the Local Government Municipal Systems Act of 2000.

In compliance with section 17 of the Municipal Systems Act, during the year under review the municipality has established the following appropriate mechanisms, process and procedures to enable the local communities to participate in the affairs of the municipality: -

- IDP Representative Forum;
- Mayoral Outreaches to communities and Stakeholders;
- Mayor's conversations with different stakeholders;
- Ward Community & Ward Committee meetings convened by Councillors;
- Newspaper advertisements and notices;

- Making the IDP document available to all members of the public;
- Information dissemination through the WMMLM quarterly newsletter;
- Sector specific for a, namely, LED Forums, Local Communicators Forum.

The role of stakeholders is outlined as follows:

| STAKEHOLDER  | COMPOSITION AND RESPONSIBILITY   |
|--|--|
| <b>Winnie Madikizela-Mandela Local Council</b>                                 | <p>The Winnie Madikizela-Mandela Municipal Council is the ultimate political decision-making body of the municipality and the Council has the responsibility to:</p> <ul style="list-style-type: none"> <li>• consider and adopt the IDP Process Plan &amp; time schedule for the preparation, tabling &amp; approval of the annual budget;</li> <li>• consider and adopt the IDP and annual Budget;</li> <li>• ensure the municipal budget is coordinated with and based on the IDP;</li> <li>• adopt a Performance Management System (PMS)</li> </ul> <p>Monitor progress and IDP implementation</p>   |
| <b>The Executive Committee of Winnie Madikizela-Mandela Local Municipality</b> | <p>The Executive Committee of Winnie Madikizela-Mandela Local Municipality have the ultimate responsibility for the preparation and implementation of the IDP, Budget &amp; Performance Management. The EXCO is responsible for:</p> <ul style="list-style-type: none"> <li>• for the overall oversight, development and monitoring of the process or delegate IDP &amp; PMS responsibilities to the Municipal Manager;</li> <li>• ensure that the budget, IDP &amp; budget related policies are mutually consistent &amp; credible;</li> <li>• Submit the revised IDP &amp; the Annual Budget to the municipal Council for adoption.</li> </ul> |
| <b>Ward Councilors, Traditional &amp; Ward Committees</b>                      | <p>Ward Councilors are the major link between the municipal government and the residents. As such, their role is to: -</p> <ul style="list-style-type: none"> <li>• link the planning process to their constituencies and/or wards;</li> <li>• ensure communities understand the purpose and the key mechanisms of the IDP, Budget process, Performance Management and are motivated to actively participate;</li> <li>• facilitate public consultation and participation within their wards.</li> <li>• provide feedback to their communities on the adopted IDP and Budget.</li> </ul>   |
| <b>The IDP, PMS &amp; Budget Steering Committee</b>                            | <p>The IDP/PMS Steering Committee will be established to provide technical guidance over the IDP/Budget &amp; PMS review. An IDP Steering Committee that would function, as a technical working team shall be composed of the following members: -</p> <ul style="list-style-type: none"> <li>• Municipal Manager (Chairperson)</li> <li>• Municipal Management Team</li> <li>• Senior Managers from Sector Departments</li> <li>• Secretariat from IDP &amp; PMS Unit</li> </ul>  |
| <b>The Municipal Manager</b>   | <p>The Municipal Manager has the responsibility to provide guidance and ensure that the administration actively participates and supports the development and review of the IDP and Budget and works towards its implementation.</p>   |

| STAKEHOLDER  | COMPOSITION AND RESPONSIBILITY  |
|--|---|
| <b>Directorates &amp; Departments</b>  | <p>Directorates and Departments are responsible for sector planning and for the implementation of the IDP. The participation of all Departments is thus critical and they: -</p> <ul style="list-style-type: none"> <li>• provide technical / sector expertise and information, throughout the IDP Budget process;</li> <li>• ensure that the review process is participatory, integrated, strategic, implementation-oriented, budget linked and aligned with and satisfies sector planning requirements;</li> </ul>  |
| <b>Representative Forum and Community Stakeholders</b>   | <p>The IDP/ PMS/ Budget Representative Forum constitutes the structure that institutionalizes sectoral participation in the IDP Process. The members of the IDP Representative Forum include Business, Traditional leaders Government&amp; NGO sectors (as well as political and technical leaders of the IDP Clusters).</p> <p>The Mayor or her nominee chairs the Forum. The Forum represents the interests of their constituents in the IDP processes.</p>   |
| <p><b>Budget Steering Committee: Shall be constituted as follows:</b></p> <p>The Mayor</p> <p>The Chairperson – Finance Standing Committee</p> <p>The Municipal Manager</p> <p>All Senior managers</p> <p>Managers IDP &amp; PMS</p> | <p>The primary aim of the Budget Steering Committee is to ensure: -</p> <ul style="list-style-type: none"> <li>• that the process followed to compile the budget complies with legislation and good budget practices;</li> <li>• that there is proper alignment between the policy and the service delivery priorities set out in the municipality's IDP and the budget, considering the need to protect the financial sustainability of the municipality;</li> <li>• that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and</li> <li>• that the various spending priorities of the different municipal departments are properly evaluated and prioritized in the allocation of resources.</li> </ul> |

| CRITERIA   | N/Y | COMMENTS                                    |
|--|-----|---|
| Does the Municipality have Impact, outcome, input Indicators                     | Yes | Municipality doesn't have Impact Indicators |
| Does the IDP have Priorities, objectives, KPIs and Development Strategies        | Yes |   |
| Does the IDP have Multi Year targets   | Yes |   |
| Are the above aligned and calculate into a score                                 | Yes |   |
| Does the budget align directly to the KPIs in the IDP                            | Yes |   |
| Do IDP KPI's align to Section 57 managers contracts                              | Yes |   |
| Do KPIs lead to the functional area KPIs as the SDBIP                            | Yes |   |
| Do the IDP KPIs align with Provincial KPIs on 12 outcomes particularly outcome 9 | Yes |   |
| Were the Indicators communicated with the public                                 | Yes |   |
| Were the quarterly reports submitted to Council at stipulated time frames        | Yes |   |

## **8. COMPONENT D – COPORATE GOVERNANCE**

### **8.1 Risk Management**

Risk Management Committee (RMC) of Winnie Madikizela Mandela Local Municipality was established as Council resolved. Accounting Officer appointed Risk Management Committee in line with the Public Sector and SALGA Risk Management Frameworks. The membership of the Risk Management Committee comprises both management and external members with the necessary blend of skills, competencies and attributes.

The chairperson of the Risk Management Committee, as required by the Public Sector and SALGA Risk Management Frameworks, is an independent external person. The roles and responsibilities of the Risk Management Committee formally defined in a charter approved and the adopted by the Council.

The Risk Management Committee is functional and accordingly, the RMC reviews its charter annually and/or as and as often as possible.

There is a schedule of meetings for the whole year and are sit on a quarterly basis.

There are governance policies from which the Committee is operating that are adopted by Council. These policies are:

1. Risk management policy;
2. Risk management strategy;
3. Risk management implementation plan;
4. Fraud Prevention and Implementation Plan;
5. Risk identification and assessment methodologies;
6. Risk appetite and tolerance

The RMC evaluates the extent and effectiveness of integration of risk management within the Municipality.

The Internal Audit facilitated risk assessment workshop whereby risk registers and risk management report were produced. Based on the rating of risks identified, the municipality was able extract the top ten risks facing the municipality. The top ten (10) risks faced by the Municipality were identified:

1. Inadequate planning to reduce the construction backlog of access roads that may lead to non-compliance with DoRA and limited resource allocations from grant funding.
2. Poor response time to events of disasters.
3. Unauthorised use of natural resources (Land, marine and general).
4. Inability to attract, maintain and retain professional and qualified personnel.
5. Unauthorised access to municipal ICT system that may lead to data corruption, loss of data and non-availability of network systems.
6. Weak financial viability due to poor collections of long outstanding debtors.
7. Negative audit outcomes due to non-compliance with legislative requirements.
8. Inadequate plans to manage the negative impact of climate change on the local agricultural economic sector.
9. Non-credible IDP reviews due to inadequate stakeholder consultations due to political instability and the non-sitting of IGR structures.
10. "National elections 2024" – Changes in political leadership that may have an impact on the strategic implications on the municipality.

### **8.2 Anti-Corruption and Fraud Management**

The Anti-Corruption and Fraud Management within the Winnie Madikizela Mandela Local Municipality is sitting under Internal Audit Unit. The Unit on a yearly basis conducts the fraud awareness campaigns to all employees and Council twice a year.

The Fraud Prevention policy exists and was adopted by Council as well as fraud prevention plan. All reported cases of fraud and corruption are investigated and resolved based on the outcome of investigations. The Municipality does not have its own fraud hotline where cases of fraud can be reported on by this platform.

The fraud anti-corruption policy applies to all fraud, corruption, theft, maladministration or suspected irregularities involving the following persons or entities: -

- All employees of the municipality;
  - Councillors;
  - Consultants, suppliers, contractors and other providers of goods or services to the Municipality; and
  - Any other parties receiving benefits from the Municipality.
- The Winnie Madikizela Mandela Local Municipality Fraud Prevention Plan comprises of five pillars, namely;
- Prevention of Fraud and Corruption;
  - Detection of Fraud and Corruption;
  - Investigation of Fraud and Corruption;
  - Resolution of Fraud and Corruption; and
  - Maintenance and evaluation of the Fraud Prevention Plan.

### **8.3 Internal Audit/Audit committee and Compliance**

The audit committee; an independent advisory committee is required in terms of s166 of the Municipality Finance Management Act; MFMA s56 of 2003 to among others perform functions required by the Act in line with the terms of reference; the audit Committee Charter. As provided for in terms of section 166(2) of the MFMA, the municipality had an audit committee established to address matters relating to the compliance, performance and internal controls assurance and any other activity the council may deem necessary. These matters include amongst others the following:

- Governance; Ethics; and policies and procedures
- Assessment of the effectiveness of Internal Controls;
- Performance management
- Risk Management

The Council established the Audit Committee and appointed five independent members outside the employ of the municipality. It is functional with its independent members selected from different areas of expertise to enhance the audit committee's overall knowledge of the municipality or entity and the ability to discharge its obligations and provide appropriate recommendations to the council.

Audit Committee terms of reference was adopted by Council in executing their responsibilities as set in the approved Audit Committee Charter.

### **8.4 Effectiveness of Internal and External Auditors**

The Municipality is required to have an internal audit function in terms of section 165 (1) of the Municipal Finance Management Act no 56 of 2003 ("MFMA"). This requirement is re-enforced by the recommendations of the King IV Report on Corporate Governance. The Municipality has functional Internal Audit unit with four (4) permanent staff members which is Manager: Internal Audit, Senior Internal Auditor, Junior Internal Auditor, Internal Audit Clerk and two (2) contract employees being Internal Audit Interns.

The Internal Audit function was adequately resourced relative to the size of the Municipality and the nature of its operations and its positions filled. Risk based audit coverage plan and three (3) year strategic rolling plan was approved by both management and Audit Committee. The Internal Audit Unit completed its annual audit activities, presented its audit findings to Management and Audit Committee.

The Audit opinions for the past three years were clean audit in 2020/21; 2021/22; and 2022/23 financial years. After the final audit report received from the Office of the Auditor General, follow up procedures were implemented by internal audit in ensuring the implementation of action plan prepared by management to address issues raised by Auditor General.

## 8.5 Websites

Winnie Madikizela Mandela Local Municipality has a functional and compliant website (URL: <https://www.winniemmlm.gov.za>) as per section 21B of MSA No. 32 of 2000 and section 75 of MFMA No. 56 of 2003. The municipal website is managed and updated internally by the Information and Communication Technology Section.

## 8.6 Supply Chain Management

The Municipal Finance Management Act No 56, of 2003, section 80, directs the establishment of a Budget and Treasury Office by all municipalities. The established Budget and Treasury Office is then required to be headed by the Chief Financial Officer with a number of responsibilities assigned to him/her. One of the responsibilities assigned to the Chief Financial Officer also include supply chain management.

Winnie Madikizela-Mandela Local Municipality has established the Budget and Treasury Office, within which a Supply Chain Management Unit has further been established. This unit is responsible for all demand management, procurement, logistics and disposals within the municipality.

The unit is headed by a Supply Chain Management Manager, who reports directly to the Chief Financial Officer. The unit also has two Supply Chain Management Officers who report to the manager. Further to this, there are three Supply Chain Management Clerks who report to the officers, making it a total of Six members of the unit. These personnel are further enhanced by financial management interns who rotate within all sections within the Budget and Treasury office. As part of their rotation plan, Supply Chain Management unit forms part of their programme. Our records indicate that all the Supply Chain Management officials meet the minimum competency levels required for SCM officials.

As part of the section 71 reports that are tabled to the Mayor through the council committees at the end of each month, Supply Chain Management issues are also reported. This means that there are twelve (12) reports that are tabled to the Mayor through council committees on an annual basis.

The supply chain management policy is reviewed on a yearly basis and forms part of the budget related policies. This review therefore also happened for the 2023/24 financial period. The following thresholds are outlined in that policy: -

| STRUCTURE OF APPROVAL  |   |  |
|------------------------|---|--|
| GOODS/SERVICE VALUE    | PROCUREMENT METHOD MINIMUM  | APPROVAL AUTHORITY                       |
| R 0 – R2000            | One Written Quote   | Department Manager                       |
| R2001 – R30 000        | Three Written Quotations  | Department Senior Manager                |
| R30 001 – R300 000     | 7 days advert on Notice Board and via Website (Competitive Bidding) | Accounting Officer or delegated official |
| R300 001 – R50 Million | Competitive Bidding Process   | Accounting Officer                       |
| Above R50 Million      | Competitive Bidding Process   | Accounting Officer                       |

- 1) Goods and services may only be procured by way of –
  - a) one written quotation for procurement transactions with a value up to R2 000 (Incl. VAT);
  - b) three written quotations for procurement transactions with a value over R2 001 (Incl. VAT) up to R30 000 (Incl. VAT);
  - c) formal written price quotations for procurement transactions valued over R30 001 (Incl. VAT) up to R300 000 (Incl. VAT); and
  - d) a competitive bidding process for –
    - i. procurement transactions with a value above R300 000 (Incl. VAT); and
    - ii. the procurement of long-term contracts.
- 2) The Accounting Officer may, in writing -
  - a) lower, but not increase, the different threshold values specified in sub-clause (1);
  - b) or b) direct that –
    - i. written quotations be obtained for any specific procurement of a transaction value lower than R2 000 (Incl. VAT);
    - ii. formal written price quotations be obtained for any specific procurement of a transaction value lower than R30 000 (Incl. VAT); or
    - iii. a competitive bidding process be followed for any specific procurement of a transaction value lower than R300 000 (Incl. VAT).

|  |   |
|--|---|
| Audit fees   | Purchase of specialised Library equipment & books |
| Bursaries and student practical work                       | Bank Charges                                      |
| Compensation for injuries and diseases                     | Election Activities                               |
| Postage  | Licence fees                                      |
| Conferences/Professional meetings (S & T)                  | Mayoral donations                                 |
| Donations/grants by Council                                | Membership fees                                   |
| Advertisements   | Medical expenses not on contract                  |
| Telecommunications (Telkom)                                | Nutritional care                                  |
| Reference books and magazines                              | Eskom   |
| Ward committee allowances                                  | Inter-departmental charges                        |
| All employee/Councillors related costs                     | Artists   |
| Research by Council for Scientific and Industrial Research | Services of professional bodies in the republic   |

- a) Fixed term service contracts appointed through the formal bid process where it is difficult to identify beforehand what the total quantity of work will be done on sundry payments (e.g. maintenance of tarred roads, vacuum tank services, Maintenance of sewer pipelines, etc.) clearly marked with the bid number.
- b) Purchases less than R2 000-00 (vat inclusive) for emergency situations may be sourced directly from vendors listed on the Winnie Madikizela-Mandela Local Municipality supplier database and paid by Sundry payment with the approval of the HOD and CFO/Director: Expenditure. All the above requests must be signed by the requestor, the HOD and CFO/delegate.
- c) All other fixed contracts and items not on contract must follow the relevant SCM processes and systems.
- d) No orders will be amended to include extra work not authorised through the correct processes and therefore the orders will not be cancelled to accommodate such work or

payments. Any additional work/services must be requested through the correct SCM process and a new order be printed for approval by the HOD and CFO/delegate.

- 3) Goods or services may not deliberately be split into parts or items of a lesser value merely to avoid complying with the requirements of the policy. When determining transaction values, a requirement for goods or services consisting of different parts or items must as far as possible be treated and dealt with as a single transaction. Sundry payments-
  - a) The following line items are not required to be procured through the SCM process. The end user to complete and submit the sundry documents with the original invoice to the SCM unit to check for legal compliance:

## 8.7 Awarded Tenders

The table below shows all tenders that were awarded during the 2023/24 financial year:

| N<br>o | SUCCESSFUL<br>TENDERER                | AMOUNT         | TENDER NO                 | DESCRIPTION   | DATE AWARDED                    | END USER<br>DEPARTMENT  |
|--------|---------------------------------------|----------------|---------------------------|---|---------------------------------|-------------------------|
| 1      | Masilo Projects                       | R 3,207,821.60 | WMM LM 04/05/23/02<br>EMP | ELECTRIFICATION OF<br>MSARHWENI VILLAGE PHASE 2                           | Wednesday, July 19,<br>2023     | Engineering<br>Services |
| 2      | Masilo Jv<br>Kresta Green             | R 5,743,276.13 | WMM LM 04/05/23/01<br>ENP | ELECTRIFICATION OF NOMLACU<br>VILLAGE PHASE 2                             | Wednesday, July 19,<br>2023     | Engineering<br>Services |
| 3      | Nikhwe Group                          | R 5,864,368.09 | WMM LM 0015 FMLS          | CONSTRUCTION OF MAJAZI<br>LANDFILL SITE PHASE 1                           | Wednesday, July 19,<br>2023     | Community<br>Services   |
| 4      | Nkwali AM<br>Trading Pty Ltd          | R 4,863,852.26 | WMM LM 04/05/23/06<br>FMM | MPHUTHUMI MAFUMBATHA<br>SPORTFIELD FENCING                                | Wednesday, July 19,<br>2023     | Engineering<br>Services |
| 5      | Siya and Aya JV<br>S One Trading      | R 4,127,551.32 | WMM LM 04/05/23/03<br>ELE | ELECTRIFICATION OF LOWER<br>ETHRIDGE VILLAGE PHASE 2                      | Wednesday, July 19,<br>2023     | Engineering<br>Services |
| 6      | The Mane's                            | Rates          | WMM LM 04/08/22/01<br>SDC | SUPPLY AND DELIVERY OF<br>CLEANING RESOURCES FOR 3<br>YEARS               | Tuesday, August 8,<br>2023      | Community<br>Services   |
| 7      | Stira<br>Construction<br>and Projects | R 4,621,749.00 | WMM LM 000103 M W18       | Construction of Mgqutsalala<br>Access Road                                | Friday, October 6,<br>2023      | Engineering<br>Services |
| 8      | Alutha<br>Holdings 82                 | R 2,495,075.00 | WMM LM 000104 CS W08      | Construction of Bhukuveni to<br>Ntshikitsane Access Road<br>Concrete Slap | Friday, October 6,<br>2023      | Engineering<br>Services |
| 9      | Isivuno Esihle<br>Construction        | R 5,122,592.20 | WMM LM 00013 M A/R        | Construction of Mngomazi<br>Access Road                                   | Tuesday, November<br>7, 2023    | Engineering<br>Services |
| 10     | Vistha Trading                        | R 5,790,907.51 | WMM LM 0018 MZ A/R        | Construction of Mwilini Access<br>Road                                    | Monday, December<br>4, 2023     | Engineering<br>Services |
| 11     | Mvumezaz<br>Construction              | R 6,790,555.42 | WMM LM0019 NS A/R         | Ntlanezwe to Sizabonke Access<br>Road                                     | Monday, December<br>4, 2023     | Engineering<br>Services |
| 12     | Mvumezaz<br>Construction              | R 4,395,182.41 | WMM LM 00020 M A/R        | Construction of Mhlwazini Access<br>Road                                  | Monday, December<br>4, 2023     | Engineering<br>Services |
| 13     | Vistha<br>Trading                     | R 9,685,836.19 | WMM LM 00017 MDG          | Upgrading of Mbongwana via<br>Dotye to Greenville Hospital<br>Access Road | Monday, December<br>4, 2023     | Engineering<br>Services |
| 14     | Ndzila<br>Investments                 | Rates          | WMM-LM 27/10/21/01<br>PIS | Provision of Insurance Services<br>for 36 Months                          | Monday,<br>December 18,<br>2023 | Budget and<br>Treasury  |
| 15     | Firststrand Bank                      | Rates          | WMM LM 00012 BS           | Provision of Banking Services for<br>5 Years                              | Monday,<br>December 18,<br>2023 | Budget and<br>Treasury  |
| 16     | ATC Industries<br>Pty Ltd             | Rates          | WMM LM 00016 M TL 3Y      | Maintenance of Traffic Lights for<br>3 Years                              | Thursday, December<br>21, 2023  | Community<br>Services   |
| 17     | Vilo Security<br>Services             | R 883,300.00   | WMM LM 00052 P AGRIC I    | Procurement of Agricultural<br>Inputs                                     | Wednesday, January<br>31, 2024  | Development<br>Planning |
| 18     | Mabozela<br>Trading and<br>Enterprise | Rates          | WMM LM 13/09/23/02<br>COC | Call Out for Crane Truck Hiring<br>Services                               | Wednesday, January<br>31, 2024  | Engineering<br>Services |
| 19     | Eco South<br>Partnership              | R 573,850.00   | WMM LM 11/08/22/02<br>MHR | Mbizana Heritage Research   | Wednesday, January<br>31, 2024  | Municipal<br>Manager    |
| 20     | Munsoft Pty<br>Ltd                    | R 8,972,421.01 | WMM LM 00012 PPS          | Procurement of Payroll System   | Wednesday, January<br>31, 2024  | Corporate<br>Services   |

| N o          | SUCCESSFUL TENDERER               | AMOUNT                  | TENDER NO                | DESCRIPTION   | DATE AWARDED                | END USER DEPARTMENT  |
|--------------|-----------------------------------|-------------------------|--------------------------|---|-----------------------------|----------------------|
| 21           | Blue Cycle Trading Services       | R 494,500.00            | WMM LM 03/11/22/02       | Reviewal of ICT Disaster Recovery   | Wednesday, January 31, 2024 | Corporate Services   |
| 22           | Masinyane and Son                 | R 750,000.00            | WMM LM 31/05/22/06 MDP   | SUPPLY AND DELIVERY OF SMME EQUIPMENT                                       | Friday, August 2, 2024      | Development Planning |
| 23           | Moya Training and Projects        | Rates                   | WMM LM 00051 P PPE 24 M  | PROCUREMENT OF PPE: ENVIRONMENTAL SERVICES FOR 24 MONTHS                    | Friday, August 2, 2024      | Community Services   |
| 24           | Ibala Consulting                  | R 2,283,458.58          | WMM LM 00055 CBD R       | CBD ROAD MAINTENANCE  | Thursday, March 7, 2024     | Engineering Services |
| 25           | Eco South Partnership             | R 672,865.00            | WMM LM 24/08/22 RTE      | REVALIDATION OF TOWNSHIP ESTABLISHMENT                                      | Thursday, March 7, 2024     | Development Planning |
| 26           | Enovative Technologies Africa     | R 1,161,137.75          | WMM LM 00057 S&D 30 L    | SUPPLY AND DELIVERY OF LAPTOPS  | Thursday, March 7, 2024     | Corporate Services   |
| 27           | Khulani Skills Development Centre | Rates                   | WMM LM 04/08/22/01 EWM   | EXTENSION OF WASTE MANAGEMENT SERVICES                                      | Thursday, March 7, 2024     | Community Services   |
| 28           | Mabozela Trading and Enterprise   | R 20,873,963.09         | WMM LM 00021 T BR        | CONSTRUCTION OF THALENI ACCESS ROAD AND BRIDGE PHASE 1                      | Thursday, April 11, 2024    | Engineering Services |
| 29           | Eco South Partnership             | R 403,650.00            | WMM LM 24/06/23/02 MLA   | MUNICIPAL LAND AUDIT  | Tuesday, April 23, 2024     | Development Planning |
| 30           | Dream Bold Business Consultancy   | R 2,998,750.00          | WMM-LM 10/06/22 B GBS C  | PRE-CAPACITY BUILDING FOR GBS MANUFACTURING HUBS                            | Tuesday, May 7, 2024        | Development Planning |
| 31           | Eco South Partnership             | R 195,822.00            | WMM LM 13/09/04 CCS      | CUSTOMER CARE SATISFACTION SURVEY   | Tuesday, May 7, 2024        | Municipal Manager    |
| 32           | Thake Electrical                  | Rates                   | WMM LM 18/01/24/01 TCE   | 3 YEAR TURNKEY CONTRACT FOR ELECTRICITY SERVICES                            | Tuesday, May 7, 2024        | Engineering Services |
| 33           | Dosvents TD                       | Rates                   | WMM LM 00056 PMS 12 M    | SUPPLY AND DELIVERY OF STATIONERY FOR 12 MONTHS                             | Friday, May 10, 2024        | Budget and Treasury  |
| 34           | Masinyane and Son Pty Ltd         | Rates                   | WMM LM 04/08/22/01 SDC   | SUPPLY AND DELIVERY OF CLEANING RESOURCES FOR 36 MONTHS                     | Friday, May 17, 2024        | Community Services   |
| 35           | Lilitha Project Managers          | R 5,526,582.57          | WMM LM 00061 FAR         | GRAP COMPLIANT IMMOVABLE ASSET REGISTER FOR 2023-26 FY                      | Monday, May 13, 2024        | Budget and Treasury  |
| 36           | BMI Electrical                    | R 561,821.00            | WMM-LM 13/09/23/03 STM   | STREETLIGHT MAINTENANCE   | Tuesday, May 21, 2024       | Engineering Services |
| 37           | Kati Kabizwayo                    | Rates                   | WMM LM 00051 PPE PS 36M  | SUPPLY AND DELIVERY OF PPE: PROTECTION SERVICES FOR 36 MONTHS               | Thursday, May 30, 2024      | Community Services   |
| 38           | Woman of Virtue Health            | R 2,481,050.00          | WMM LM 00053 W & OHP 36M | WELLNESS AND OCCUPATIONAL HEALTH PRACTITIONER FOR 36 MONTHS                 | Thursday, May 30, 2024      | Corporate Services   |
| 39           | Mabhula Force                     | R 744,921.81            | WMM LM 04/04/24/01       | WARD 04 COMMUNITY HALL PAVING   | Thursday, June 13, 2024     | Engineering Services |
| 40           | Bern and Willie Projects          | R 390,000.00            | WMM LM 28/11/23/01 RID   | DEVELOPMENT OF INVENTORY OF RECORDS   | Friday, June 14, 2024       | Corporate Services   |
| 41           | Masinyane and Son Pty Ltd         | R 386,345.00            | WMM LM 00056             | SUPPLY AND DELIVERY OF FISHING EQUIPMENT & MATERIAL                         | Friday, June 14, 2024       | Development Planning |
| 42           | Sword Group                       | R 299,900.00            | WMM-LM 00064 O OE        | SUPPLY AND DELIVERY OF OFFICE FURNITURE                                     | Friday, June 14, 2024       | Corporate Services   |
| 43           | Techseeds Telecommunications      | R 2,404,799.80          | WMM-LM00060 ICC-MMB      | INTERGRATION OF CIVIC CENTRE WITH THE MAIN MUNICIPAL BUILDING               | Wednesday, June 26, 2024    | Corporate Services   |
| 44           | Sword Group                       | R 405,100.00            | WMM-LM 00064 MMS F& YCC  | SUPPLY, DELIVERY AND INSTALLATION OF MPHUTHUMI MAFUMBATHA STADIUM FURNITURE | Wednesday, June 26, 2024    | Community Services   |
| <b>Total</b> |                                   | <b>R 116,173,004.74</b> |                          |   |                             |                      |

## 8.8 Legal Services

The legal support services office is tasked with ensuring that the municipality has all the required by-laws and policies in place in order to have the proper and effective controls to ensure that the services to the community are carried out in compliance with the framework of the by-laws as anticipated by the legislation that creates these by-laws. The municipality continuously researches the areas where by-laws must be developed and periodically reviewed and where applicable amend the by-laws in consultation with user departments.

The Municipality is planning to gazette only five (5) by laws for the financial year 2024/2025 in particular the By-laws that relate and/or impact more on service delivery. These By Laws were reviewed by Council and approved for gazetting in June 2024.

Hereunder is a list of the prioritised By laws:

- Credit Control and Debt Collection
- Indigent Support By Law
- Electricity By Law
- Recreational Facilities to be renamed Public Amenities
- Cemeteries

Synopsis of Institutional By Laws:

| Name of By Law                          | Status – Gazetted/<br>Reviewed/Draft | Date of Gazette  | Comment   |
|---|--------------------------------------|------------------|---|
| Recreational Facilities By Law          | Gazetted                             | 27 February 2009 | Reviewed with input and approved by Council 27 June 2024 – to gazetted changes    |
| Keeping of Animals                      | Gazetted                             | 27 February 2009 | Reviewed no changes submitted to Council 27 June 2023                             |
| Library and Information Services By Law | Gazetted                             | 27 February 2009 | Nil   |
| Pound By Law                            | Gazetted                             | 21 October 2019  | Reviewed with input approved by Council 27 June 2023 – pending gazette of changes |
| Meter Parking By Law                    | Gazetted                             | 21 October 2019  | To review   |
| Credit Control & Debt Collection By Law | Gazetted                             | 21 October 2019  | Reviewed with input approved by Council 27 June 2024 – to gazette changes         |
| Liquor By Law                           | Gazetted                             | 07 June 2022     | To review   |
| Informal Trading By Law                 | Gazetted                             | 07 June 2022     | Reviewed with no changes  |
| Rank Management By Law                  | Gazetted                             | 31 October 2022  | To review   |
| Waste Management By Law                 | Gazetted                             | 19 December 2022 | Nil   |

| Name of By Law                              | Status – Gazetted/<br>Reviewed/Draft | Date of Gazette                     | Comment                                |
|---|--------------------------------------|-------------------------------------|--|
| Standing Rules and Order for Council By Law | Gazetted                             | 02 January 2023                     | Nil                                    |
| Nuisance By Law                             | Draft                                | Approved by Council<br>27 June 2023 | Pending gazette                        |
| Air Quality By Law                          | Draft                                | Approved by Council<br>27 June 2023 | Pending gazette                        |
| Coastal Management By Law                   | Draft                                | Approved by Council<br>27 June 2023 | Pending gazette                        |
| Beach By Law                                | Draft                                | Approved by Council<br>27 June 2023 | Pending gazette                        |
| Control of Advertisement By Law             | Draft                                |                                     | To review gaps identified on the draft |

## 8.9 Litigation Management

The municipality developed and adopted legal risk management policy and strategy and has a functional legal section. A panel of attorneys is in place wherein the Municipality selects members of the panel to attend to various matters that the Municipality has such as, litigation, obtaining legal opinions, transactional advices etc.

### 8.9.1 Litigation Risk Reduction Action Plan

Every action of the Municipality is potentially litigious as there are various requirements for compliance to all Local Government related legislative prescripts, whilst also requiring compliance with other general legislation as may become pertinent.

The Municipality created the Litigation Risk Management Strategy. The strategy is aimed at identifying the various areas of litigation risk, develop an action plan to mitigate those risks.

The strategy aims to:

- ✓ Identify, manage, monitor and mitigate risks of litigation throughout the Municipality
- ✓ Actively mitigate risks identified, setting minimum standards for their management
- ✓ Allocating clear responsibilities for such management to Management
- ✓ Ensure that sound legal principles and legislative compliance is mainstreamed into operational activities
- ✓ Ensure a reduction of litigation against the Municipality through proactive monitoring.

### 8.9.2 Mitigation Process

Litigation risk reduction will be implemented through:

- ✓ Identification of and continuous review of areas where litigation risk exists
- ✓ Documented advisory service aimed at mitigation
- ✓ Allocation of responsibility for the development of procedure for management and mitigation of these risks
- ✓ Installation of appropriate segregation of duties, so that legal documentation is reviewed and executed with the appropriate level of independence from the persons involved in proposing and/or promoting transaction
- ✓ Continuous examination of the relationship between the litigation risk and other areas of risk management so as to ensure that there are no gaps in the risk management process
- ✓ Establishing minimum standards for mitigating and controlling each risk, including the nature and extent of work to be undertaken by internal and external resources
- ✓ Establishing of procedures to monitor compliance taking into account the required minimum standards
- ✓ Continuous awareness of legal reform and development in order that current compliance is continuously observed

The litigation risk reduction plan and process were developed to ensure that the Municipality complies with the strategy. Since implementation there has been continuous improvement to the compliance with the litigation risk reduction plan.

### 8.9.3 Contract Management

The Municipality procures goods and services within the Supply Chain Management process in compliance with the applicable legal prescripts including but not limited to the Supply Chain Management Policy, Supply Chain Management Regulations, Vendor performance Policy etc. The Municipality is required by law to conclude contracts for procurement of certain goods and services. It is a prerogative of the Municipality to ensure that such contracts entered into are legally binding and implementable. This is done through a vendor performance mechanism in place which further ensures that the Municipality receives value for money services and that service providers are subjected to produce quality services and/or goods to the Municipality and on behalf of the Municipality. Further a contractual obligations checklist is in place to ensure that all contracts have the necessary clauses and are compliant. The aim of the checklist is to sample contracts that are tested for compliance with amongst other things, the Supply chain management processes, clear purpose for the contract, the contract value, the duration of the contract, performance standards, clauses related to breaches and cancellation which are clear and unambiguous ensuring that such contracts contain the “*naturalia and specialia*” clauses of contract.

### 8.9.4 Institutional Compliance

The Municipality is a creature of statute and such it operates within the ambit of a vast number of legislations. The Municipality has in place an Institutional Compliance Checklist wherein all legislation issues are listed. Legal Services is tasked with ensuring that the checklist is disseminated to departments to respond to and to provide evidence of compliance and/or provide remedial actions and timeframes in cases of non-compliance.

### 8.10 Municipal Public Accounts Committee (MPAC)

MPAC was established and is functional with seven members according political party representation, ANC, ATM, DA and EFF during 2023/24 FY. Schedule of meetings for the financial year was adopted by Council and Reviewed terms of reference and work plan. Meetings are convened according to the adopted schedule by council and reports are prepared with recommendations to be received by Municipal Council for resolution. During the financial year members attended training organised by CoGTA and SALGA on Annual Financial Statements compilation and interrogation. Also, chairperson of the

committee again attended a training on SCM processes conducted by SALGA. Names of member of the MPAC and number of meetings attended is indicated as follows:

#### 8.10.1 Municipal Public Accounts Committee Attendance

| Initials & Surname  | Portfolio        | Full Time/<br>PT | Political Org/<br>Prop/PR/<br>Ward Cllr | No. of<br>Committee<br>meetings<br>planned | No. of<br>Committee<br>Actual<br>seated | No. of<br>attended<br>including<br>Specials | Absent |
|---------------------|------------------|------------------|---|--|---|---|--------|
| Cllr N.P Mavundla   | Chairperson      | FT               | ANC/PR                                  | 04   | 04                                      | 04  | 0      |
| Cllr N. Sikibi      | Committee Member | PT               | ANC/PR                                  | 04   | 04                                      | 04  | 0      |
| Cllr A. Maquthu     | Committee Member | PT               | ANC/WC                                  | 04   | 04                                      | 04  | 0      |
| Cllr Z.H Dyarvane   | Committee Member | PT               | ANC/WC                                  | 04   | 04                                      | 01  | 03     |
| Cllr B.W Manggalaza | Committee Member | PT               | DA/PR                                   | 04   | 04                                      | 03  | 01     |
| Cllr P. Nophinga    | Committee Member | PT               | EFF/PR                                  | 04   | 04                                      | 03  | 01     |
| Cllr K. Zinya       | Committee Member | PT               | ATM/PR                                  | 04   | 04                                      | 04  | 0      |

The above members served in the committee from November 2021. On the 25 November 2021 the council established the new committee as it was the beginning of a five-year term (2021- 2026 Local Government Term) of council.

## 9. CHAPTER 3: SERVICE DELIVERY PERFORMANCE

### 9.1 COMPONENT A: BASIC SERVICE DELIVERY

The primary objective of establishing an Engineering Services Department within the municipality was to enable effective service delivery to the constituencies serviced by Winnie Madikizela Mandela Local Municipality. The department has three sections namely **Electricity, PMU and Operations & Maintenance**.

#### Three Year Capital Plan below

| Project Name                                 | 2022/23 Allocation | 2023/24 Allocation | 2024/25 Allocation |
|--|--------------------|--------------------|--------------------|
| Mbizana Civic Centre                         | R 12 594 365.00    | R7 005 084         | R0                 |
| Sidanga Access and Bridge                    | R 8 873 917.00     | R4 598 256         | R0                 |
| Signinqini to Marina Access Road with Bridge | R 7 795 565.00     | R0                 | R0                 |
| Tshongweni Access Road                       | R 1 996 050.00     | R0                 | R0                 |
| Tshuze to Luphilisweni Access Road           | R 9 114 795.00     | R0                 | R0                 |
| Sixhanxeni Access Road                       | R 7 864 477.00     | R0                 | R0                 |
| Thaleni Bridge                               | R0                 | R7 345 224.00      | R0                 |
| Mgomazi Access Road- Phase 2                 | R0                 | R3 938 064.00      | R0                 |
| Mhlwazini Access Road                        | R0                 | R3 795 612.00      | R0                 |
| Mgqutsalala Access Road                      | R0                 | R2 307 516.00      | R0                 |
| Ntlanzwe to Sizabonke Access Road            | R0                 | R8 248 692.00      | R0                 |
| Mwilini to Zibanzini Access Road             | R0                 | R7 553 784.00      | R0                 |

| Project Name   | 2022/23 Allocation | 2023/24 Allocation | 2024/25 Allocation |
|--|--------------------|--------------------|--------------------|
| Bhukuveni to Ntshikintshane Concrete Slab                  | R0                 | R1 951 776.00      | R0                 |
| Mphuthumi Mafumbatha Indoor Multi-Purpose Centre           | R0                 | R3 120 000.00      | R10 000 000        |
| Qobo to Sizinden Access Road                               | R 1 761 000.00     | R0                 | R0                 |
| KwaBulala to Mdatya Access Road                            | R 2 624 280.00     | R0                 | R0                 |
| Matshezini Access Road with Bridge                         | R 2 704 772.00     | R0                 | R0                 |
| Mnyameni Access Road with Bridge                           | R 2 305 660.00     | R0                 | R0                 |
| Bazana Access Road with Bridge                             | R3 245 962.00      | R0                 | R0                 |
| Sikhombe Access Road                                       | R 3 997 563.00     | R0                 | R0                 |
| Mqonjwana to Greenville Access Road                        | R 869 565          | R10 869 564        | R0                 |
| Construction of Khutshi Access Road                        | R0                 | R0                 | R4,859,675.24      |
| Construction of Thaleni Access road                        | R0                 | R0                 | R8,223,919.72      |
| Construction of Ndlavini Access Road                       | R0                 | R0                 | R5,300,078.31      |
| Construction of 116 to Somgungqu Access Road               | R0                 | R0                 | R5,806,770.90      |
| Construction of Cabane to Crestu Access Road               | R0                 | R0                 | R3,578,043.93      |
| Construction of Lukhanyo Access Road                       | R0                 | R0                 | R5,831,031.27      |
| Construction of Mbuthweni to Nokhatshile Access Road       | R0                 | R0                 | R5,217,826.78      |
| Construction of Mhlabomnyama Via Makhalweni to Plangweni   | R0                 | R0                 | R5,644,013.95      |
| Construction of Mtamvuna to Mabhelani                      | R0                 | R0                 | R5,783,164.41      |
| Construction of Mkhasweni Access Road                      | R0                 | R0                 | R5,208,831.82      |
| Construction of Nyanisweni Access Road                     | R0                 | R0                 | R1,517,193.67      |
| Construction of Sunny Side                                 | R0                 | R0                 | R4,859,675.24      |
| Construction of ECDC Ward 13                               | R 434 783.00       | R 607 404          | R0                 |
| Upgrading Mbizana Taxi Rank Phase 2                        | R 5 669 545.00     | R0                 | R0                 |
| Rehabilitation of Mbongwana to Dotye to Greenville Hosp AR | R4 246 956         | R6 830 328.00      | R0                 |
| Rehabilitation of Scambeni to Thembalesizwe CompTech SSS   | R3 179 032         | R0                 | R0                 |
| RM Buildings Maintenance                                   | R2 758 297         | R2 887 932         | R2 968 000         |
| CBD Road maintenance                                       | R2 367 654         | R2 650 000         | R2 650 000         |
| Maintenance of Mpetshwa to Bonda Access Road               | R4 200 000         | R0                 | R0                 |
| Maintenance of Ndinomntu a/a                               | R2 980 000         | R0                 | R0                 |
| Maintenance of Zwelethu Access Road                        | R4 900 000         | R0                 | R0                 |
| Construction of DLTC Guard house                           | R 173 043          | R 191 208          | R0                 |
| Electrification of Nomlacu                                 | R2 040 000         | R5 974 776.00      | R0                 |
| Electrification of Lower Etheridge                         | R 3 060 000.00     | R 3 302 604.00     | R0                 |

| Project Name  | 2022/23 Allocation | 2023/24 Allocation | 2024/25 Allocation |
|---|--------------------|--------------------|--------------------|
| Electrification of Msarhweni Village                | R 3 740 000,00     | R 2 831 304.00     | R0                 |
| Electrification of Zizityaneni Village              | R5 100 000         | R2 673 912.00      | R0                 |
| Electrification of Xholobeni Village                | R4 000 000,00      | R0                 | R0                 |
| Makhwantini Household Electrification (Eskom)       | R10 856 000        | R15 658 400        | R3 210 000         |
| Makhwantini linkline Electrification (Eskom)        | R2 001 000         | R5 200 000         | R0                 |
| Maphalane Household Electrification (Eskom)         | R9 200 000         | R13 309 640        | R5 000 000         |
| Maphalane linkline electrification (Eskom)          |                    | R3 200 000         |                    |
| Mbizana Phase 1 Pre-Engineering (Eskom) 2023/24     | R828 000           | R0                 | R0                 |
| Mbizana Phase 2 Pre-Engineering (Eskom) 2023/24     | R828 000           |                    |                    |
| Mbizana Phase 3 Pre-Engineering (Eskom) 2023/24     | R517 500           |                    |                    |
| Mbizana Schedule 5B Pre-Engineering (Eskom) 2024/25 | R1 668 304.45      | R0                 | R0                 |
| Type 1 Infills (Eskom)                              | R1 656 000         | R990 150           | R0                 |
| Mabhengutheni Electrification (Eskom)               | R0                 | R0                 | R3 210 000         |
| Installation of High Mast lights                    | R1 785 000         | R0                 | R1 500 000         |
| MV & LV Maintenance                                 | R3 000 000         | R3 000 000         | R3 180 000         |
| Replacement of faulty electricity infrastructure    | R1 500 000         | R500 000           |                    |

## Electricity

The Winnie Madikizela – Mandela Local Municipality has a NERSA-approved electricity distribution licence (NER/D/EC 132/2016/17) and is responsible for the provision and maintenance of electricity to the residents of the town which is the seat of WMM local municipality and Eskom provides the service of electricity to the rest of the municipal area starting from the outskirts of the town to the municipal boundary. The municipality also receives funds from the Department of Energy through Schedule 5b to do electrification in rural areas. The municipality and Eskom did a 5-year electrification master plan in 2013 which has been completed and reached universal access within its area of jurisdiction. This electrification master plan was adopted by the Council through the numbers per village and reviewed before the implementation of the project. Councillors have since submitted lists of areas with extensions and growth that require electrification of households. There is a general increase of electricity demand in Mbizana as new households are constructed. Municipality and as of 2023 has started to electrify extensions in already electrified wards. In the current financial year 2023/24 WMML municipality received INEP funding allocation of R 16 000 000.00 which was utilised for the connection of 467 households in Ward 26,31,20 and 22.

Lower Etheridge in Ward 20, Msarweni Village in ward 22 and Nomlacu Village in Ward 26 were given priority by the municipality for electrification. Three communities have had their construction successfully finished, and they are now waiting to be connected. Numerous obstacles in Zizityaneni led to the contractor's termination and the appointment of a new one to finish the project. One of the biggest problems the municipality has with electrification projects is that, because Eskom is in charge of energising, the projects are never energised when construction is finished. The lengthy wait for Eskom to energise causes issues, such as some communities losing patience and connecting their energy illegally or, worse, destroying millions worth of infrastructure through vandalism and protests.

| PROJECT NAME           | WARD NUMBER | NUMBER OF HOUSEHOLDS |
|------------------------|-------------|----------------------|
| Msarhweni Village Ph 1 | 22          | 220                  |
| Lower Etheridge Ph 1   | 20          | 180                  |
| Nomlacu Ph 1           | 26          | 67                   |
| <b>TOTAL</b>           |             | <b>467</b>           |

The new statistics as per the recent population survey shows an increase in households because of the new extensions that are created in the already electrified area. There is also an increase in the number of illegal electricity connections due to the new growth of households which connect themselves to the existing electrical infrastructure.

| Financial Performance Year 2023/2024: Electricity Services |                      |                      |                       |                      |                      |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|
| Details  | 2022/23              | 2023/24              |                       |                      |                      |
|  | Actual               | Original Budget      | Adjusted Budget       | Actual               | Variance if any      |
| Total Operational Budget                                   | -                    | (49,297,800.00)      | (60,504,785.00)       | (65,746,201.72)      | (5,241,416.72)       |
| Expenditure  | 57,288,025.39        |                      |                       |                      |                      |
| Employees  | 5,045,207.83         | 5,205,192.00         | 5,455,492.00          | 5,249,880.46         | 205,611.54           |
| Repairs and Maintenance                                    | 943,401.18           | 5,152,608.00         | 4,461,698.00          | 1,872,725.16         | 2,588,972.84         |
| Other  | 88,208,788.07        | 56,945,220.00        | 98,397,780.00         | 73,887,657.21        | 24,510,122.79        |
| <b>Total Operating Expenditure</b>                         | <b>94,197,397.08</b> | <b>67,303,020.00</b> | <b>108,314,970.00</b> | <b>81,010,262.83</b> | <b>27,304,707.17</b> |
| <b>Net Operational Expenditure</b>                         | <b>36,909,371.69</b> | <b>18,005,220.00</b> | <b>47,810,185.00</b>  | <b>15,264,061.11</b> | <b>22,063,290.45</b> |

| Expenditure Year 2023/24: Electricity Services |              |                 |                    |                               |                     |
|--|--------------|-----------------|--------------------|-------------------------------|---------------------|
| Capital Project                                | 2023/24      |                 |                    |                               |                     |
|  | Budget       | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| Electrification of Lower Etheridge Phase 2     | 3 302 604,00 | -----           | 3 814 728.64       | -----                         | 3 814 728.64        |
| Electrification of Msarhweni Phase 2           | 2 831 304,00 | -----           | 3 414 144.08       | -----                         | 3 414 144.08        |
| Electrification of Zizityaneni                 | 2 673 912,00 | -----           | 4 733 459.74       | -----                         | 4 733 459.74        |
| Electrification of Nomlacu Phase 2             | 5 974 776,00 | -----           | 6 374 331.80       | -----                         | 6 374 331.80        |
| Upgrade of Low Voltage lines                   | 3 500 000.00 | 3 500 000.00    | 3,029,456.00       | 470,544.00                    | 3 500 000.00        |
| And Other projects not mentioned               |              |                 |                    |                               |                     |

| Employees: Electricity services |                        |           |                     |           |                                     |
|---------------------------------|------------------------|-----------|---------------------|-----------|-------------------------------------|
| Level                           | 2022-23                | 2023/2024 |                     |           |                                     |
|                                 | Employees No           | Posts No  | Employees No        | Vacancies | Vacancies % (As a % of total posts) |
| 0-3                             | A0323, A0269<br>A 0390 | 3         | A0323, A0269, A0390 | -         | 0%                                  |
| 4-6                             | A0028                  | 1         | 1                   |           | 0%                                  |

|       |  |    |                                   |   |    |
|-------|--|----|-----------------------------------|---|----|
| 7-9   |  |    |                                   |   |    |
| 10-12 | A 0209, A 0242, A 0041, A 0389, A 0324 | 5  | A0209, A0242, A0041, A0389, A0324 | - | 0% |
| 13-16 | A0315                                  | 1  | A0315                             | - | 0% |
| Total | 10                                     | 10 | 10                                | 0 |    |

## 9.2 Waste Management and Refuse Removal

The waste collection service is rendered by Environmental Services Division which forms part of the Community Services Department of the Municipality. Waste management service is provided in the CBD 7 days a week, and to Extensions such as 1, 2, 3 & 4 it is provided once a week as these are households. The municipality is also providing service to areas outside the CBD (rural areas) such as government institutions, businesses, households and in streets along R61. In executing the service, the municipality utilises Refuse Removal Employees, EPWP CWP beneficiaries to all the above-mentioned areas.

The Municipality provide black refuse bags to the residents on annual basis. Businesses and other customers without storage areas for waste are provided with waste receptacles such as wheelie bins. Other services provided includes street sweeping and litter picking within the CBD, and this activity is undertaken 7 days a week. The municipality also provides skip bins which are placed strategically in high waste production zones and residential areas serving as communal collection points. Waste management services has been extended up to approximately 60km to 42 rural areas using a cage system, where cages are placed on identified areas for community to dispose of their waste, and that is then collected by contractors during collection days.

The municipality has reviewed the Control and Regulation of Waste Management bylaw, which serves as a platform/basis to monitor and enforce compliance in waste related matters within the municipal jurisdiction. Currently, the bylaw has been gazetted and are available to be used. Further to the above, municipality have Waste Management Tariff Policy, and adopted by the Council.

Our area has five public beach areas where waste collection is managed through EPWP beneficiaries in three beaches. The beneficiaries are responsible for waste collection and removal of invasive alien plant species along the coast. The area is characterised by dongas due to illegal sand mining. These dongas are utilized as waste hot spots. The municipality is servicing all businesses, government institutions, NGO's in town. The municipality has extended its services to a number of government institutions, NGO's and businesses in rural areas which some were previously not receiving the service. Most of these entities does not have storage areas for waste and make use of pedestrian bins on the pedestrian walkways. This causes various problems for the municipality like wind blowing litter, waste pilling up in front of shops and on the roads, traffic blockages for pedestrians and general unsightliness. Ideally every shop should have storage for waste to reduce waste that is disposed on pedestrian's bins.

### Waste Equipment /Fleet used for waste collection services by the Municipality:

| Reg. Number | Section/Division | Make         |
|-------------|------------------|--------------|
| FWK 197 EC  | Solid Waste      | Hino Super F |

|            |             |                    |
|------------|-------------|--------------------|
| DTH 289 EC | Solid Waste | Mercedes-Benz Axor |
| JNG815EC   | Solid Waste | Fuso               |
| KKC 895 EC | Solid Waste | Isuzu              |
| KKD 148 EC | Solid Waste | Isuzu              |
| JNX120EC   | Solid Waste | Hyundai            |
| JFG 442 EC | Solid Waste | Hyundai            |
| JNV 743 EC | Solid Waste | Landin             |
| KFG 940 EC | Solid Waste | Toyota             |
| JTG283EC   | Solid Waste | Nissan             |

## Successes

### Management of Waste Outside the CBD

The municipality has come up with strategies for management of waste in busiest points outside the CBD and along R61. The municipality is utilising EPWP beneficiaries to attend to these points on a daily basis, and also attend to illegal dumping along R61. For all collections and disposal of collected waste, the municipality is using refuse trucks and mini trucks and contracted a service provider through Extension of Waste Management Project, Contract Number **WMLM 04/08/22/01 EWM**.

### Reporting to SOUTH AFRICAN WASTE INFORMATION SYSTEM (SAWIS)

The municipality is reporting to SAWIS on tonnages and quantities of waste disposed at the municipal disposal site. Since the municipality do not have weigh bridge, for reporting purposes the municipality is using manual method where tonnages of waste are recorded manually and translated on the system as means of reporting. This method is not accurate as there is no proper scale, however the estimates are used to report.

### Skip Bin Services

The municipality is continuing with the skip bin service to all 45 skip bins placed in and around the town. The project is one of the successful projects at management of areas which were previously used as waste hotspot in Bizana. The cleaning and management of skips within the municipality is championed by the municipal EPWP and Refuse Removal employees. Daily upliftment of all 45 skip bins is done using municipal skip loader trucks, purchased purposely for skip bins. More areas, especially those with high waste production volumes requests more skips to be placed in their areas.



### **Cleaning of Beaches**

The municipality has started with the cleaning of the 3 beaches that are in ward 24, 25 and 28. The municipality started cleaning the beaches after the project which was funded by DFFE Coast Care project ended. The municipality achieved this through EPWP beneficiaries picking where these beneficiaries focuses on litter picking.



### **Extension of Waste Management Services to Rural Areas**

As means of minimizing illegal dumping to un-serviced rural areas, extension of waste management services was one of the projects that assisted the municipality in dealing with waste to areas which were previously unserved. This project was initially piloted in 3 wards (ward 13, 23 and 24). The implementation strategy taken to execute the project was identification and placing of cages in central points within wards, where community members go and dispose off their waste. The project is ongoing to all the above-mentioned wards through service provider contracted by the municipality for 18 months.

Other wards except the above mentioned one's, the service is provided partially as the municipality have limited capacity to render the service fully. In those wards the municipality mainly focuses on areas which are along the R61, and these are Ward 04 (Ludeke Halt, Siwisa area), Ward 6 (Mhlanga entrance),

Ward 07 (Nyanisweni, Jerusalem Bus stops), Ward 08 (Dudumeni, Magusheni business centre), Ward 10 (Ntlenzi area), Ward 19 (Zamokuhle Special School), Ward 20 (Imizizi Clinic), Ward 21 (Greenville Hospital and Clinic), Ward 23 (Zikhuba, Marina & Seaview areas) Ward 24 (Lubusi Boutique Hotel, EMampingeniLodge), Ward 26 (Magadla, Nomlacu bus stop, Nompumalanga bus stop, Hluma Flea Market and Lodge) and Ward 31 (Zizityaneni bus stop) in trying to bridge the gap.



### Waste Minimization and Recycling Programmes

As means of minimising large volumes/amounts of waste taken for disposal, the section is working with a number of local registered and unregistered recyclers which deals with collection of cardboards, papers, plastic, tins and bottles/glasses for recycling. Currently, most of these local recyclers are at primary stage of recycling meaning that they sell their products to middle men which then sell to other companies such as Consol, Mondi, Collect A Can for processing and manufacturing. Their impact towards securing/increasing the life span of EXT 03 disposal site is indeed noticeable, as most of the recyclables (cardboards, papers, plastic, tins and bottles/glasses) are diverted from site for recycling, and this contributes a lot in preventing the site from running out of airspace.

There are currently no formal Municipal driven Buy Back Centres, however there are plans in place for establishment of municipal Buy-Back Centre. Informal reclamation activities are evident on the waste disposal sites. Some shops in Mbizana, specifically have informal recycling individuals who collect cardboard and plastics and sell them for their own benefit.



### Waste Management Campaigns/Clean up Campaigns

The municipality has conducted 10 Waste Management Awareness & Cleaning Campaigns around wards in Bizana. The purpose of these campaigns was to promote cleanness around our areas, and to educate our societies about the best practice of waste management in order to achieve an integrated waste management. These campaigns had played a significant role in decreasing the amount of illegal dumping spots around Bizana area, and as such most areas which were previously used as illegal dumping spots were converted to open spaces and mini-parks for our communities.



### Tariff Structure for WMMLM

In the previous years, reports were indicating that the municipality was rendering the waste service at a deficit. Several studies were conducted, and new amendments were proposed and approved by the council. The new tariff structure for waste service was established, and came into effective in July 2018. For both commercial (businesses, government institutions and privately-owned entities), and residential customers, new categories were established. All waste related billing was based on a number of activities practiced in each stand, nature of business, type of collection and frequency of collection. Tariffs are reviewed yearly, and amendments are advised where necessary. The municipal reviewed and adopted its Waste Management Tariff Policy in May 2022 which works as a guideline in ensuring proper waste management. The municipality has started a process of engaging with businesses, government department, and privately-owned entities which are outside the CBD and closer to the R61 route about waste billing, as these entities were already receiving service from the municipality, but some were not being charged for the service.

| Solid Waste Service Delivery Levels House Holds |           |           |           |                    |             |           |
|---|-----------|-----------|-----------|--------------------|-------------|-----------|
| Description                                     | 2020/21   | 2021/22   | 2022/2023 | Original Budget No | Adjusted No | Actual No |
|   | Actual No | Actual No | Actual No |                    |             |           |
| Solid Waste Removal:                            |           |           |           |                    |             |           |
| Removed Once a week                             | 1453      | 1663      | 9 986     |                    |             |           |
| Removed More than once a week                   | 0         | 0         | 0         |                    |             |           |
| Total Number of House holds                     | 1453      | 1663      | 9 986     |                    |             |           |

| Employees: Waste Management and Refuse Removal services |  |           |  |           |                                     |
|---|--|-----------|--|-----------|-------------------------------------|
| Level   | 2022/2023  | 2023/2024 |  |           |                                     |
|   | Employees No   | Posts No  | Employees No   | Vacancies | Vacancies % (As a % of total posts) |
| 0-3   | A0009<br>A0064<br>A0071<br>A0072<br>A0073<br>A0102<br>A0128<br>A0129<br>A0130<br>A0133<br>A0141<br>A0142<br>A0143<br>A0146<br>A0147<br>A0148<br>A0272<br>A0273<br>A0274<br>A0275<br>A0276<br>A0277<br>A0278<br>A0279<br>A0282<br>A0294<br>A0295<br>A0296<br>A0297<br>A0298<br>A0412<br>A0413<br>A0406<br>A0411<br>A0407<br>A0410<br>A0405<br>A0409 | 38        | A0009<br>A0064<br>A0071<br>A0072<br>A0073<br>A0102<br>A0128<br>A0129<br>A0130<br>A0133<br>A0141<br>A0142<br>A0143<br>A0146<br>A0147<br>A0148<br>A0272<br>A0273<br>A0274<br>A0275<br>A0276<br>A0277<br>A0278<br>A0279<br>A0282<br>A0294<br>A0295<br>A0296<br>A0297<br>A0298<br>A0412<br>A0413<br>A0406<br>A0411<br>A0407<br>A0410<br>A0405<br>A0409 | 3         |                                     |
| 4-6   | A0305<br>A0018<br>A0022<br>A0077<br>A0381<br>A0382   | 6         | A0305<br>A0018<br>A0022<br>A0077<br>A0381<br>A0382   | 1         |                                     |
| 7-9   | A0251<br>A0383   | 2         | A0251<br>A0383   | 1         |                                     |
| 10-12   | A0251<br>A0303   | 2         | A0251<br>A0303   | 0         |                                     |
| 13-16   | A0156  | 1         | A0156  | 1         |                                     |
| <b>Total</b>  | 49   | 49        |  | 49        |                                     |

| Capital Expenditure Year 2023/24: waste Management and Refuse Removal |              |                 |                    |                               |                     |
|---|--------------|-----------------|--------------------|-------------------------------|---------------------|
| Capital Project   | 2023/2024    |                 |                    |                               |                     |
|   | Budget       | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| Construction of Dumping site Ext 3                                    | 5,217,395.00 | 5,217,395.00    | 1,819,336.50       |                               |                     |
| Construction of Landfill  | 2,357,995.00 | 2,357,995.00    | 1,062,021.74       |                               |                     |
| Skip bins   | 434,724.00   | 434,724.00      | 374,750.60         |                               |                     |
| Truck Refuse  | 3,478,260.00 | 3,478,260.00    | 2,288,396.24       |                               |                     |

| Financial Performance Year 2023/24: Waste Management and Refuse Removal |                 |                 |                 |                |                 |
|---|-----------------|-----------------|-----------------|----------------|-----------------|
| Details   | 2022/2023       | 2023/2024       |                 |                |                 |
|   | Actual          | Original Budget | Adjusted Budget | Actual         | Variance if any |
| Total Operational Revenue   | (19,844,031.00) | (8,903,328.00)  | (7,723,328.00)  | (7,151,168.00) | (14,874,496.00) |
| Expenditure   |                 |                 |                 |                |                 |
| Employees   | 18,077,112.00   | 19,148,304.00   | 19,108,328.00   | 19,981,837.00  | (873,509.00)    |
| Repairs and Maintenance   | 866,719.18      | 1,099,992.00    | 1,559,992.00    | 1,494,211.03   | 65,780.97       |
| Other   | 6,135,841.82    | 8,484,180.00    | 9,391,156.00    | 7,590,108.97   | 1,801,047.03    |
| Total Operating Expenditure   | 25,079,673.00   | 28,732,476.00   | 30,059,476.00   | 29,066,157.00  | 993,319.00      |
| Net Operational Expenditure   | 5,235,642.00    | 19,829,148.00   | 22,336,148.00   | 21,914,989.00  | (13,881,177.00) |

### Legal Compliance for the Waste Management Facilities

Only the Majazi waste disposal site is in possession of a license in the Winnie Madikizela-Mandela Local Municipality. EXT 3 waste disposal site is not licensed as per the Waste Act; however, the municipality was in a process of applying for a waste license for operation to ensure compliance with the applicable legislations. To ensure that the site is controlled, fencing has commenced. The municipality conducted reviewal of financial projections report for EXT 3 disposal site in preparation for closure.

### Challenges

- The municipality is currently operating in a disposal site at EXT 3, which is currently running out of air space for future burial of waste.
- Delays in endorsement of IWMP.
- Limited resources to service the entire municipality as required by legislation.
- Limited resources to put up required infrastructure for provision of better service.
- Uncontrolled sewage from some businesses & households around the town.
- Drainage system-uncontrolled run offs from the drains during rainy season further exacerbate the situation.
- Geographic landscape & bad roads in some areas make it difficult to access other areas.

- Some businesses have not yet understood the municipal waste tariff strategy.

### 9.3 Housing

The majority of people in the municipal area live in rural communal areas (98%) in traditional housing. The bulk of the housing demand is therefore vested in rural areas. The exact housing need in the municipal area is 19 627. The majority of people within the municipal jurisdiction are residing within self-built structures (traditional dwellings) within rural settlements. WMMLM is rural in nature, and consists of dispersed, scattered rural unplanned settlements. The municipality is implementing rural housing subsidy programme, aiming in building houses within the rural communities. There is a huge demand of housing within the municipal jurisdiction in both Urban and Rural Areas.

The exact housing backlog and subsequent housing demand for the WMMLM is in rural areas compared to the urban. The settlement pattern of the municipal area reflects a predominantly rural character and the vast majority of the population resides in rural traditional houses. There is a high demand of middle-income houses within the urban area; the main issue is unavailability of land, due to unresolved land claims between the municipality and communities as the municipal commonage is subject to land claims. The municipality is currently formalising Downtown informal settlement through the in situ upgrading. The scope of work entailed pre-planning and the layout plan was adopted by the council. The project will be handed over to the Department of Human Settlements for the construction of top structures soon as the Environmental Impact Assessment (EIA) and general plan is approved.

In addition, the Municipality's Spatial Development Framework identifies land for future settlement development. The municipality adopted the reviewed Spatial Development Framework (SDF), aiming in guiding development within the municipal jurisdiction. According to the SDF, numerous land pockets are identified for human settlement development, proposing various housing densities and typologies. The SDF is aligned to the municipal Integrated Development Plan (IDP) and it contains the housing chapter extracted from the housing sector plan for the purpose of housing development and delivery within the municipal jurisdiction.

| <b>Employees: Housing</b> |                     |                  |                     |                  |  |
|---------------------------|---------------------|------------------|---------------------|------------------|--|
| <b>Level</b>              | <b>2022/23</b>      | <b>2023/2024</b> |                     |                  |  |
|                           | <b>Employees No</b> | <b>Posts No</b>  | <b>Employees No</b> | <b>Vacancies</b> | <b>Vacancies % (As a % of total posts)</b> |
| 0-3                       | -                   | -                | -                   | -                | -  |
| 4-6                       | 1                   | 2                | 1                   | 1                | 50%  |
| 7-9                       | -                   | -                | -                   | -                | -  |
| 10-12                     | 1                   | 1                | 1                   | 0                | 0%   |
| 13-16                     | -                   | -                | -                   | -                | -  |
| <b>Total</b>              | <b>2</b>            | <b>3</b>         | <b>2</b>            | <b>1</b>         | <b>67%</b>                                 |

WMMLM doesn't have developer status in terms of implementing the housing delivery, it only coordinates, facilitate and administer housing projects. The Department of Human Settlements is responsible for all housing related projects and is the implementing agent on behalf of the municipality; therefore, the Municipality doesn't provide any capital expenditure budget for housing section, except for employees.

| <b>Financial Performance Year 2023/2024: Housing</b> |                |                  |
|--|----------------|------------------|
| <b>Details</b>                                       | <b>2022/23</b> | <b>2023/2024</b> |

|                                    | Actual              | Original Budget   | Adjusted Budget     | Actual              | Variance if any    |
|------------------------------------|---------------------|-------------------|---------------------|---------------------|--------------------|
| <b>Total Operational Revenue</b>   | -                   | -                 | -                   | -                   | -                  |
| <b>Expenditure</b>                 |                     |                   |                     |                     |                    |
| Employees                          | 1,055,800.77        | 990,468.00        | 1,035,468.00        | 1,087,531.60        | (52,063.60)        |
| Repairs and Maintenance            | -                   | -                 | -                   | -                   | -                  |
| Other                              | -                   | -                 | -                   | -                   | -                  |
| <b>Total Operating Expenditure</b> | <b>1,055,800.77</b> | <b>990,468.00</b> | <b>1,035,468.00</b> | <b>1,087,531.60</b> | <b>(52,063.60)</b> |
| <b>Net Operational Expenditure</b> | <b>1,055,800.77</b> | <b>990,468.00</b> | <b>1,035,468.00</b> | <b>1,087,531.60</b> | <b>(52,063.60)</b> |

| Capital Expenditure Year 2023/24 Housing |           |                 |                    |                               |                     |
|--|-----------|-----------------|--------------------|-------------------------------|---------------------|
| Capital Project                          | 2023/2024 |                 |                    |                               |                     |
|  | Budget    | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| -  | -         | -               | -                  | -                             | -                   |

## Successes

The Department of Human Settlements appointed Housing Development Agency (HDA) as the Implementing Agent of this project. HDA appointed Zenawe Consulting Engineers as the Professional Resource Team (PRT) to undertake professional services for the project and TCT Civil and Construction for the construction of Interim and Permanent Engineering Infrastructure Services in Downtown and Highland in upgrading informal settlements, the project is ongoing.

The Department of Human Settlements has unblocked 8 housing projects that were blocked. Also, there is a project of additional scope of 56 units that is undergoing and a project that is a response to disaster with 200 units that is undergoing. Mbizana is the area prone to disaster, residents within the rural part of the municipality are highly vulnerable and impacted by disaster. Many disaster incidents were reported related for houses blown away by heavy winds, rains resulted to people being homeless.

## Challenges

Mbizana is the area prone to disaster, residents within the rural part of the municipality are highly vulnerable and impacted by disaster. Many disaster incidents were reported related for houses blown away by heavy winds, rains resulted to people being homeless.

The terrain is not friendly to delivery of Human Settlement within the rural spaces and also result to slow delivery of houses. We are experiencing slow responses from the department for emergency houses as the contractors are not interested because of spatial issues of distance within affected areas that will not be feasible to deliver if they take the project. The municipality have a huge backlog of destitute houses to deliver on.

## 9.4 Free Basic Services

### Provision of free Basic services

The Municipality is providing free basic electricity, free basic refuse removal in Ward 1 and free basic alternative energy in the form of solar. The qualifying beneficiaries are extracted from the approved and adopted indigent register. The number of qualifying beneficiaries each year varies as it is dependent on the availability of funds.

### Indigent register

The Indigent Register was approved and adopted by Council for implementation in the 2023/2024 financial year. The total number of indigents for that financial year was 18 428.

### Number of people benefiting in Grid and FBAE

There were 100% qualifying beneficiaries for free basic electricity and 743 qualifying beneficiaries for Free Basic Refuse Removal and 15 for solar maintenance.

| Free Basic Services to Low Income House holds |                       |  |                        |     |                   |     |
|---|-----------------------|--|------------------------|-----|-------------------|-----|
| Year  | Number of House Holds |  |                        |     |                   |     |
|   | Total                 | House Holds Earning Less than R 1 100.00 Per month |                        |     |                   |     |
|   |                       |  | Free Basic Electricity |     | Free Basic Refuse |     |
|   |                       | Total  | Access                 | %   | Access            | %   |
| 2023/2024                                     |                       | 4216   | 4216                   | 100 | 743               | 100 |

## Indigent Awareness Campaigns Conducted

Conducted 10 Indigent Awareness Campaigns at Ward 01 at Roman Catholic Church on the 16 August 2023, 12 September 2023 at Ward 12 at Amandela Great Place, 02 October 2023 at Ward 06 at Ntshamathe Community Hall, 31 October 2023 Ward 23 Community Hall, 20 November 2023 at Ward 05 Nonqulana Community Hall, 30 November 2023 at Ward 16 AFM Church Hall, 10 January 2024 at Ward 01 at Anglican Church, 20 March 2024 at Ward 04 at Sizaluthambo Community Hall, 15 May at Ward 03 Sithukuthezi Community Hall, 12 June 2024 at Ward 04 Sizaluthambo Community Hall

## Project Goals & Objectives

- Get common understanding of the Indigent Policy.
- Ensure the implementation of the Indigent registration by subsidizing qualifying beneficiaries with grid electricity and FBAE.
- Pledge for support of the program.
- Ensure the provision of basic services to indigent household in communities falling under the jurisdiction of Winnie Madikizela-Mandela Local Municipality in sustainable manner, within the financial and administrative capacity of Winnie Madikizela - Mandela LM.
- To ensure the implementation of FREE BASIC SERVICES to the indigent.
- To monitor the provision of the services and impact determination.
- To establish an information system that will be use to capture data for each and every indigent households in the municipality.
- Achieve an up to date household database for the improved basic service delivery and planning.
- To collaborate with other stakeholders to ensure subsidization of poor households with free basic services.

| Financial Performance 2023/2024: Cost to the Municipality Free Basic Services Delivered |              |               |                   |               |                    |
|---|--------------|---------------|-------------------|---------------|--------------------|
| Services Delivered  | 2022/23      | 2023/2024     |                   |               |                    |
|   | Actual       | Budget        | Adjustment Budget | Actual        | Variance to Budget |
| Free Basic electricity and free Basic Alternative Energy                                | 4216<br>2646 | R8 988 000.00 | N/A               | R6 642 446,12 | N/A                |
| Indigent Burial Support   | N/A          | N/A           | N/A               | N/A           | N/A                |
| Indigent to rates   | N/A          | N/A           | N/A               | N/A           | N/A                |
| N/A   | N/A          | N/A           | N/A               | N/A           |                    |

## 10. COMPONENT B: ROADS

### 10.1 Roads and Storm Water Drainage

The municipality's road infrastructure is categorised and classified based on the body in charge of funding, maintaining, and building it. There are three categories for roads: access, district, and province. The Winnie Madikizela-Mandela Local Municipality is the local government responsible for gravel access roads, while the Eastern Cape Department of Transport oversees provincial and district roads.

The municipality gave the construction and rehabilitation of 72.4 km of gravel access roads in different wards within its control top priority for the 2023–2024 fiscal year. Ntlanezwe to Sizabonke Access Road, Mwilini to Zibanzini Access Road, Mgomazi Access Road-Phase 2, Mhlwazini Access Road, Mgqutsalala Access Road, Bhukuveni to Ntshikintshane and Mbongwana via Dotye to Greenville are the access roads for MIG that have been built and finished, mntomkhulu to gxeni, luphondweni, langalethu to dotye, ntamonde, mgodini to mcijweni

Due to the contractor's subpar performance, the Sidanga Access Road with Bridge and Concrete slab was not completed, and after the proper procedures were followed, the contractor was fired. The following MDRG projects were carried out in 2023–2024 after being carried over from 2022–2023; they include the following: restoration of the Zamilizwe Access Road, Luphondweni Access Road, Mgomazi Access Road, Ntlozelo Access Road, Monti Access Road, Langalethu to Dotye Access Road, Dumasi Access Road, and Matshezini Village Access Road Phase 2.

The following projects were carried out by the municipality after it was given an allocation on the MDRG in March 2024: the rehabilitation of Khaleni Access Road in Wards 7 and 26, the rehabilitation of Ndayini Access Road in Ward 9, Rehabilitation of Labane Access Road in Ward 15 and Rehabilitation of Mntomkhulu to Gxeni Access Road in Ward 30 and the rehabilitation of Ndela in Ward 12. The municipality was able to complete the Rehabilitation of Mntomkhulu to Gxeni Access Road even though the Disaster Grant allocation was received with less than three months left in the financial year. The municipality has applied for a rollover of the disaster grant in light of funds not being spent by 30 June 2024.

The municipality prioritized the construction and completion of the Civic Centre and Ward 13 ECDC. The Civic Centre was a multi-year project with its grand opening being earmarked early in the 2024/25 financial year.

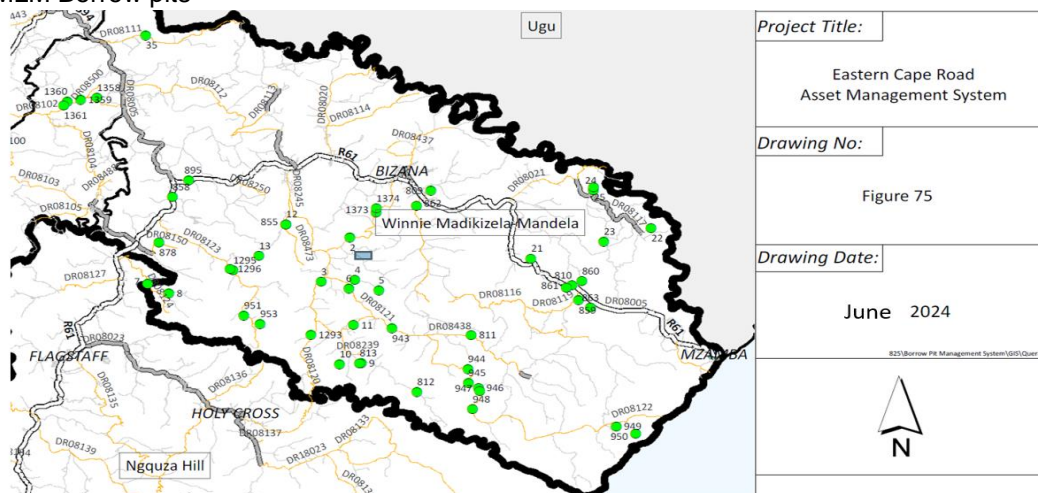
### **Challenges**

Challenges faced during the financial year include accessing of Borrow Pits in all wards as the communities expect the municipality to compensate them for the use of the Borrow Pits to construct or rehabilitate access roads. This is a challenge as it has financial implications that were not catered for during the planning stages, it also delays the implementation of the projects. The municipality should embark on intense programmes led by the council to educate communities. Plant breakdowns take too long to be repaired by the Municipality. Mechanic is required to mitigate some of the challenges that we face on a daily basis with repairs of the Municipal Machinery.

### **Borrow pits**

The municipality relies heavily on borrow pit materials for roads construction and maintenance, however, it faces a significant difficulty in that borrow pits are becoming harder to come by and using them is becoming pointless. A list of all the borrow pits within the municipality have been mapped out for ease of locating.

Figure: WMMLM Borrow pits



Borrow pits in communities already in place must be paid for in some way before being used. This presents a problem for the municipality, particularly given how much it depends on donations to fund development projects. The types of compensation vary from community to community; in many areas, access to the borrow pit is contingent upon the rehabilitation of existing infrastructure. select communities require contractors to give back in the form of sporting goods to local sports teams. In the worst situations, however, financial recompense is required to select community members, such as the traditional leaders, who demand that contractors pay amounts ranging from R10 000.00 to R50 000.00 for each load or the use of the borrow pit.

These demands impede the project's advancement because the BOQ and, particularly, the grant allocations that the municipality depends on do not address these items. The communities block access to borrow pits until these demands are fulfilled. There aren't any borrow pits in some wards, and the distance between the project and the borrow pit drives up costs. To address these issues, the municipality must step up its awareness-raising and public engagement efforts. These efforts should inform communities about the kinds of initiatives the municipality is working on, the grants it receives, and how it uses them.

Before any project, the municipality holds community engagements to ensure public participation and that communities are actively involved from the inception period of the project till the asset is handed over for use by the community. The municipal ISD Officer is responsible for making sure the project's social component is carried out fully through community engagements, community consultation before project handover, where the community is asked to confirm that the proposed project is what they requested and still necessary, monthly meetings of the Project Steering Committee during the project, and a close-out meeting where a walkabout will be conducted with the entire Committee under the direction of the Ward Councillor to ensure that the completed scope of work complies with the requirements. The project is also closely monitored by the Municipal Technician, Consulting Engineer, Project Steering Committee and other personnel that form part of the project management team.

| Gravel Road Infrastructure: Kilometres |                         |                              |                              |                         |
|--|-------------------------|------------------------------|------------------------------|-------------------------|
| Years                                  | Total gravel Roads (Km) | New Gravel Roads Constructed | Gravel Roads Upgraded to Tar | Gravel Roads Maintained |
| 2021/2022                              | 983.55                  | 25.8                         | 0                            | 28.8                    |
| 2022/2023                              | 1002.80                 | 19.25                        | 0                            | 78                      |
| 2023/2024                              | 1064.40                 | 61,6                         | 0                            | 201.3                   |

| Cost of Construction and Maintenance: Rand Per KM |                 |                 |              |            |
|---|-----------------|-----------------|--------------|------------|
| Year  | Gravel Roads    |                 | Tarred Roads |            |
|   | New gravel road | Maintained Road | New          | Maintained |
| 2020/2021   | 8               | 28.8            |              | 28.8       |
| 2022/2023   | 7               | 78              |              | 78         |
| 2023/2024   | 8               | 178.1           |              | 178.1      |

| Financial Performance Year 2023/2024: Roads |               |                 |                 |               |                        |
|---|---------------|-----------------|-----------------|---------------|------------------------|
| Details                                     | 2022/2023     | 2023/2024       |                 |               |                        |
|   | Actual        | Original Budget | Adjusted Budget | Actual        | Variance to the Budget |
| Total Operational Revenue                   | 0             | 0               | 0               | 0             | 0                      |
| Expenditure                                 |               |                 |                 |               |                        |
| Employees                                   |               |                 |                 |               |                        |
| Repairs and Maintenance                     | 31 125 432.68 | 31 125 432.68   | 0               | 31 125 432.68 | 0                      |
| Other                                       |               |                 |                 |               |                        |
| <b>Total Operating Expenditure</b>          |               |                 |                 |               |                        |
| <b>Net Operational Expenditure</b>          |               |                 |                 |               |                        |

## 10.2 Road Maintenance

The year was an election year which brought on various requests for road maintenance from different communities. These resulted in service delivery protests and oftentimes a commitment to service the community in those areas with special deviations to be undertaken as part of road maintenance. Various roads were bladed and may become un-trafficable during heavy rainfall; however, communities have requested this short-term intervention to aid in the access challenges. Needs for community roads are shifting from basic access to those of internal streets, due to intensive growth of human settlements in the rural areas. The municipality has therefore entered into an agreement with the CSIR to ensure consolidated planning of road infrastructure to improve overall access and delivery.

On 2023/2024 financial year, the municipality constructed & completed Dinizulu A/R, Rockville to Komkhulu A/R. Mabhanqana A/R, Dyifane A/R .Mthawedikazi to Lundini A/R, Marhelane to MhlabuvelileA/R , Bhulorweni A/R , Goxe A/R, Mabutho A/R , Marina A/R , Zini to Forest A/R ,Mthamvuna A/R , Mlindazwe A/R , Shesi A/R using plant hire . Winnie Mandela Local Municipality has Internal Plant that consists of two sets : 1X Bell Grader 670G, 1X CAT Grader 140 K, 2X Roller CAT , Bell Roller ,1x Horse & Lowbed Trailer,2x water curt Trucks, 1x Diesel tanker Truck and 1x Bakkie. Internal Plant manged to do these 27 gravel access roads in various wards , namely : Manteku to Mangudu A/R, Kholi A/R, Seaview to Maboyini A/R, Galavane A/R,Plangeni via seaview to dipini A/R , Dyifane A/R , Dutyini A/R , Lukholo to Bethula A/R, Costa A/R , Ntlenzi to Mcetheni A/R Andile to Mbhongweni A/R, Vulindlela via Sirhasheni via Lucingweni to Mzamba Mouth A/R , Bekela to xolobeni A/R, R61 to Tankini A/R , Mpondombini A/R , Mhlanga internal streets , Qandashe A/R , R61 to six corner , Goxe A/R , Seaview to Msomi A/R , Nombani A/R ,Gwabeni A/R , Mbiba A/R , Reform to Mabhula, Ncenjane A/R , Galatyeni A/R , Gxagxiso A/R.

**Capital Expenditure Year 2023/2024: Roads and Maintenance**

| Capital Projects   | 2023/2024    |                 |                    |                               |                     |
|--|--------------|-----------------|--------------------|-------------------------------|---------------------|
|  | Budget       | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| Construction of Goxe AR                                      | 720,000.00   | 4,923,989.00    | 4,000,710.57       | 923,278.43                    | 2,931,010.28        |
| Construction of Rockville AR                                 | 178,000.00   | 3,596,735.00    | 2,548,678.58       | 1,048,056.42                  | 4,601,357.49        |
| Construction of Mntomkhulu to Gxeni AR (Disaster Grant)      | -            | 2,548,486.71    | 2,548,486.71       | -                             | 2,936,509.72        |
| Construction of Mgomazi                                      | 703,140.00   | 576,110.00      | 576,110.00         | -                             | 5,666,046.62        |
| Construction of Mwilini                                      | 7,553,784.00 | 6,120,452.00    | 6,105,756.55       | 14,695.45                     | 7,213,964.77        |
| Construction of Mgqutsalala                                  | 2,307,516.00 | 6,614,286.00    | 5,193,908.10       | 1,420,377.90                  | 5,315,011.35        |
| Construction of Mhlwazini                                    | 3,795,612.00 | 4,268,228.00    | 3,695,372.90       | 572,855.10                    | 4,918,976.88        |
| Construction of Bhukuveni                                    | 1,951,776.00 | 2,696,143.00    | 2,392,762.91       | 303,380.09                    | 2,764,421.00        |
| Construction of Ntlanezwe                                    | 8,248,692.00 | 7,372,442.00    | 6,837,373.75       | 535,068.25                    | 7,966,555.42        |
| Construction of Izinini                                      | -            | 3,487,035.00    | 3,238,675.00       | 248,360.00                    | 3,799,600.00        |
| Construction of Marhelane                                    | -            | 2,518,000.00    | 2,259,427.50       | 258,572.50                    | 2,598,341.00        |
| Construction of Mgodini to mcinjweni                         | -            | 452,120.32      | 452,120.32         | -                             | 3,717,484.19        |
| Construction of Mtamvuna                                     | -            | 2,504,350.00    | 2,310,472.24       | 193,877.76                    | 2,657,043.09        |
| Construction of Umhlambi                                     | 357,792.00   | 2,527,960.00    | 3,797,543.13       | (1,269,583.13)                | 4,367,381.93        |
| Construction of Bholorweni                                   | -            | 2,513,100.00    | 1,992,062.00       | 521,038.00                    | 2,380,513.80        |
| Construction Mlindazwe                                       | -            | 1,928,700.00    | 1,784,999.58       | 143,700.42                    | 2,052,749.50        |
| Shesi Construction   | -            | 2,513,045.00    | 2,280,119.50       | 232,925.50                    | 2,622,137.43        |
| Rehabilitation of Ntamonde                                   |              | 356,362.00      | 306,671.05         | 49,690.95                     | 4,050,934.37        |
| Construction of Mbongwana to Dotye to Greenville Hospital AR | 6,830,328.00 | 14,817,821.00   | 9,532,557.18       | 5,285,263.82                  | 11,603,436.19       |
| Construction of Mngomanzi AR                                 | 3,938,064.00 | 5,517,091.00    | 4,730,685.30       | 786,405.70                    | 4,323,440.20        |
| Construction of Thaleni Access Road                          | 6,675,224.00 | 0               | 7,639,926.76       | 6,675,224.00                  | 24,708,416.01       |
| Rehabilitation of Labane Access Road                         | 0            | 4,367,826.00    | 2,387,227.50       | 4,367,826.00                  | 4,909,976.55        |
| Rehabilitation of Ndayini Access Road                        | 0            | 4,131,305.00    | 2,855,550.62       | 4,131,305                     | 4,540,072.40        |
| Rehabilitation of Khaleni Access Road                        | 0            | 3,769,565.00    | 4,262,638.07       | 3,769,565.00                  | 2,521,894.57        |
| Rehabilitation of Mntomkhulu to Gxeni Access Road            | 0            | 2,060,000.00    | 2,930,759.72       | 2,060,000.00                  | 2,936,509.72        |
| Rehabilitation of Ndela Access Road                          | 0            | 2,626,957       | 2,570,527.72       | 2,626,957.00                  | 2,913.661.30        |

| Employees: Project Management Unit and Operations and Maintenance |  |           |              |           |                                   |
|---|--|-----------|--------------|-----------|-----------------------------------|
| Level   | 2023/2024  |           |              |           |                                   |
|   | Employees No   | Posts No  | Employees No | Vacancies | Vacancies %(As a %of total posts) |
| 0-3   |  |           |              |           |                                   |
| 4-6   | A0270, A0159, A0151, A0235, A0403, A0050, C0077, A0268, C0015, C0059 | 11        | 10           | 1         |                                   |
| 7-9   |  |           |              |           |                                   |
| 10-12   | A0238, A0097, A0088, A0322, A0208, A0237                             | 7         | 6            | Filled    |                                   |
| 13-16   | A0167  | 1         | 1            | Filled    |                                   |
| <b>Total</b>  | <b>17</b>  | <b>19</b> | <b>17</b>    | <b>5</b>  |                                   |

## 11. COMPONENT C: PLANNING AND DEVELOPMENT

### 11.1 Planning and Development

The Planning and Development consists of two sections namely; Local Economic Planning Development, Planning and Land Use. The two sections work closely to each, due to the nature of work in order to promote development and enhance local economic growth.

#### Location of the section

Planning and Land Use Section is located in the Planning Development Department. The section comprises of subsections namely; Town Planning, Building Control, Housing, Geographic Information System services (GIS) and Real Estate, as per the approved organogram structure.

#### Objectives and functions of the section

The main objectives of the section are to facilitate, coordinate, administer, implement as per the departmental mandate;

- To ensure controlled and coordinated urban development
- To ensure a reliable register of land and valuation of properties
- To ensure Development and Review of Spatial Development Framework, Nodal Plan, Precinct Plan and Local Spatial Development Framework
- To ensure availability of land for development
- To ensure a safe and planned built environment for the future
- To ensure development of integrated, sustainable human settlements
- To avail land for purposes of development, housing, commercial, industrial, social and recreational facilities.
- To ensure maximum use of space through infill planning/ densification
- To facilitate the formalisation/ upgrading of informal settlements
- To facilitate human settlement development, township establishment, street naming and numbering, small town revitalisation
- Ensure compliance of Building legislation, town planning scheme, legislation, act adhered to
- Facilitate the prevention of illegal occupation of municipal land
- Facilitate land acquisition and disposal

#### Functions

A function of the section is to enhance service delivery through planning, facilitating, coordinating, administering and implementing the following functions;

#### Spatial Planning

- To ensure an informed approach towards development in the future in developing of Spatial Development Framework, Nodal Development Plans, Precinct Plans and Review of Spatial Planning Plans.
- Development of a Town Planning Scheme and Zoning Plan, Integrated Land Use Scheme to promote development to occur in a harmonious and coordinated manner
- Development of a Land Use Management System in providing guide lines for land use management in an integrated approach.
- Development of Land Audits in identification of municipal, state and private land for purpose of acquisition, disposals, preservation for future development, proper billing.

### **Building Control**

- Building Control to improve the built-up area that all building plans submitted comply with building regulations by conducting site inspection, building development, management, control and demolishing.
- Facilitate the prevention of unauthorised building works and occupation of illegal buildings.

### **Valuation**

- Develop a credible valuation roll that will improve the property valuation, billing and revenue enhancement for the municipality. Valuation of municipal land for possible disposal and supplementary valuation roll.
- Conducting of supplementary valuations

### **Town Planning**

Land use management for effective, efficient use of land, development control, enforcement and assessment of development applications received and processed for the following categories:

- Rezoning,
- Sub-division,
- Consent use,
- Removal of restrictive conditions
- Township establishments
- Permanent departures
- Temporary departures
- Consolidation
- Land Surveying

### **Land administration**

The management and administering of council owned land, municipal buildings and investment properties for the following;

- Disposal of council land
- Property management of council land, houses and leases on land.
- Acquisition of land for development
- Dealing with land invasions on council land

- Encroachments in municipal properties

## Geographic Information Services

Providing of Geo spatial services and offering support within the municipal departments in the following services;

- Undertake municipal data capturing and update spatial planning
- Undertake capturing and update of municipal immovable assets (Assets Register)
- Maintenance of GIS Infrastructure

## Human Settlement

The Constitution of the Republic of South Africa, 1996 states that everyone should have access to adequate housing. The Housing Act, (of 1997 make provisions the compilation of Housing Sector Plans to be integrated with District Housing Sector Plan and aligned with the Integrated Development Plan.

- Provision of housing and services to guide human settlements, responsible for Beneficiary administration; facilitate the provision of housing and coordinating housing projects

## Key stake holders,

The main players involved in development planning mainly in planning and land use Stakeholder Role Responsibility

|  |  |
|--|--|
| Department of Local Government and Traditional Affairs | Planning and Surveys, Formalisation of informal settlements, statutory applications approval, spatial planning and land use management |
| Department of Rural Development and Land Reform        | Spatial Planning and Land Use Management, SPLUMA, Land Tenure, Land Claims, Deeds Office, Surveyor General Office.                     |
| Dept of Justice  | Court Orders for enforcing of bylaws, regulations and municipal policies   |
| South African Police Services                          | Law Enforcement and Crime prevention   |
| Alfred Nzo District Municipality                       | GIS Support, spatial planning and land use management  |
| Department of Public Works (provincial, national)      | Small Town Revitalisation, Land Acquisition and Disposal   |
| South African Local Government Association             | Small Town Regeneration Programme, Land Use Management and Spatial Planning.   |

## Challenges

Land use management for effective, efficient use of land, development control, enforcement and assessment of development applications received and processed for the following categories:

- Contraventions of town planning scheme regulations and building act standard.
- Illegal land uses and unauthorised building
- Undeveloped residential, commercial sites,
- Land invasions, informal settlement development
- Land claims impeding development
- Dilapidated and deteriorating buildings
- None responsive applications in appointment of the municipal planning tribunal

## Successes

The section has developed the dilapidated buildings and land invasion policy to deal with the dilapidated buildings and land invasions and outdoor advertising policy to increase revenue streams. The sectional organogram is approved and all posts are filled and implementing the departmental mandate.

### Implementation of by-laws

The section is experiencing slow implementation of bylaws, due to the nature of the statutory policies require consultations, serving of notices and council resolutions, court orders prior implementation. The bylaws have been adopted by the council and gazetted.

### Land audits

The municipality is currently reviewing the Land Audit for council approval. The main purpose of the urban land audit was to have an up to date information on all properties, to enable an efficient billing system which will benefit the municipality and residents as well as initiate land use management system that will ensure that the municipality effectively perform its land use function. To also enable the municipality to avail accurate information to property owners in order to ensure efficient development of the said properties and the ownership status of land within the urban edge and rural properties.

The main purpose of the rural land audit was to obtain the information on the surveyed and unsurveyed properties, registered, unregistered properties in all rural wards through a ward-based approach. The municipality obtained the cadastral information that will assist in influencing planning and decision making within these rural spaces and is aligned with the rural zoning

### Issues of land claims,

WMMLM has a number of land claims that were lodged in the past years. Various individuals, groups and communities lodged restitution claims for various portions of land around Bizana. The nature of the claims vary from one claim to the other, most of the claims are community claims which involve large portions of land. Some of the land claims fall within the Sustainable Rural Development Program (ISDRP) nodal point. They are as follows: -

- Betterment claims
- Commonage claims
- Forestry claims
- Conservation claims
- Sugar cane claims

The restitution claims in Mbizana are at various stages of the settlement process, including research, claimant verification, valuations, settlement and court referral as guided by Restitution of Land Rights Act 22 of 1994. Urban land claims including the municipal commonage, impeding development. Township Establishment south of Bargain wholesale and commercial development in Erf 110 is part of the land claims in Town.

### Building control

In terms of the National Building Regulations and Building Standard Act "No person shall without the prior approval in writing of the local authority in question, erect any building in respect of which plans and specifications are to be drawn and submitted in terms of this Act and if a local authority, having considered a recommendation referred to, is satisfied that the application in question complies with the requirements of this Act and any other applicable law, shall grant its approval in respect thereof.

Building Control Section is mandated by council to enforce the National Building Regulations Act 103 of 1977 as amended through the following aspects plan submission, plan processing, referred plans, approved plans and archiving of original plans. The building control subsection is to ensure the built environment is according to the required standards as per building regulations. Any construction, amendments, renovations, demolitions of the site requires prior approval and monitoring on different levels for safe environment. Unauthorised buildings are the main challenge and debilitated, deteriorating buildings that pose danger to public/ communities.

| Applications for Land Use Development |                               |       |   |       |  |       |                        |       |  |       |
|---------------------------------------|-------------------------------|-------|---|-------|--|-------|------------------------|-------|--|-------|
| Detail                                | Planning application received |       | Determination made in the year of receipt |       | Determination made in the following year |       | Applications Withdrawn |       | Applications outstanding at the year end |       |
|                                       | 22-23                         | 23-24 | 22-23                                     | 23-24 | 22-23                                    | 23-24 | 22-23                  | 23-24 | 22-23                                    | 23-24 |
|                                       |                               |       |   |       |  |       |                        |       |  |       |

|  |   |   |   |   |   |   |   |   |   |   |
|--|---|---|---|---|---|---|---|---|---|---|
| Subdivisions                               | 2 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 2 |
| Consolidations                             | 1 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 |
| Rezoning                                   | 3 | 2 | 1 | 1 | 0 | 0 | 0 | 0 | 2 | 1 |
| Applications relating to land restrictions | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special consents                           | 1 | 5 | 1 | 4 | 0 | 0 | 0 | 0 | 0 | 1 |
| Other application must be mentioned        | 4 | 4 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 3 |

| Employees: Planning and Land use and Building control |              |           |              |           |                                  |
|---|--------------|-----------|--------------|-----------|----------------------------------|
| Level   | 2022/2023    | 2023/2024 |              |           |                                  |
|   | Employees No | Posts No  | Employees No | Vacancies | Vacancies %(As a %of total posts |
| 0-3   |              |           |              |           |                                  |
| 4-6   |              |           |              |           |                                  |
| 7-9   |              |           |              |           |                                  |
| 10-12   | 6            | 6         | 6            | 0         | 0%                               |
| 13-16   | 1            |           |              |           |                                  |
| <b>Total</b>  | 6            | 6         | 6            | 0         | 0%                               |

| Financial Performance Year 2023/2024: Planning and Land use, Building Control |              |                 |                 |              |                        |
|---|--------------|-----------------|-----------------|--------------|------------------------|
| Details   | 2022-23      | 2023-2024       |                 |              |                        |
|   | Actual       | Original Budget | Adjusted Budget | Actual       | Variance to the Budget |
| <b>Total Operational Revenue</b>  | (70,586.07)  | (94,992.00)     | (114,992.00)    | (148,283.11) | 33,291.11              |
| <b>Expenditure</b>  |              |                 |                 |              |                        |
| Employees   | 2,114,001.13 | 2,628,012.00    | 2,369,860.00    | 2,335,657.11 | 34,202.89              |
| Repairs and Maintenance   |              |                 | -               | -            | -                      |
| Other   | 1,269,181.76 | 2,561,784.00    | 2,320,396.00    | 1,992,209.04 | 328,186.96             |
| <b>Total Operating Expenditure</b>  | 3,383,182.89 | 5,189,796.00    | 4,690,256.00    | 4,327,866.15 | 362,389.85             |
| <b>Net Operational Expenditure</b>  | 3,312,596.82 | 5,094,804.00    | 4,575,264.00    | 4,179,583.04 | 395,680.96             |

## 11.2 Local Economic Development and Tourism

The Local Economic Development Section mandate is to facilitate the economic activities for the improvement as well as development of Winnie Madikizela Mandela economy as per chapter 5 of the National LED framework which stipulates that Government has a decisive and unapologetic role in shaping the economy of the country as well as regions. The following are the key economic drivers at Winnie Madikizela Mandela Local Municipality as per the LED strategy that was reviewed and adopted by Council in 2023.

1. Agricultural Development

2. Tourism
3. SMME development
4. Mining
5. Forestry & Ocean Economy
6. Wholesale and Retail
7. Manufacturing

## LED Strategy Implementation

An LED strategy is an overall plan that has short, medium or long-term aims and actions and sets out what is going to be achieved. it will establish an agenda to promote and develop a local community's economic, physical, social and environmental strengths and will address both challenges and opportunities at Winnie Madikizela Mandela Local Municipality. The LED strategy was reviewed and adopted in 2023 and is being implemented by the municipality. In executing the LED Strategy, the Planning & Development Department involved other key stakeholders in economic development, sector Departments and established key forums. Working with all business formations in Mbizana in the implementation of LED strategy to maximised value.

## Operating Documents

| LED STRATEGY /SECTOR PLAN               | STATUS /COMMENT        |
|---|------------------------|
| SMME AND COOPERATIVE PLAN               | REVIEWED 2021          |
| TOURISM PLAN                            | REVIEWED 2022          |
| INFORMAL TRADING /STRRET TRADING BY-LAW | REVIEWED 2022          |
| AGRICULTURAL PLAN                       | REVIEWED 2023          |
| LED STRATEGY                            | REVIEWED 2023          |
| WHOLLESale AND RETAIL PLAN              | CURRENTLY UNDER REVIEW |
| OCEAN ECONOMY PLAN                      | CURRENTLY UNDER REVIEW |

## LED Challenges hindering economic development

- Poor access to tourist and heritage sites
- Lack of product supply chain system to link producers to market
- Economic activities are dense in ward 01
- Law enforcement remains a challenge and the Municipality is losing revenue from Informal trading due to law enforcement.
- Limited resources are key challenges in Economic Development. This refers to the financial resources and skills to execute our bankable plans and do day to day business management.
- Land claims protract development in the area as in some areas there are financial resources allocated but the implementation cannot commence due to land claims.
- Poor Economic infrastructure is a challenge in the Municipality as it keeps investment at bay.

The above-mentioned challenges need to be taken into consideration as it may impact negatively in the broader economic development of the area. This is the cause for economic leakage to neighbouring municipalities and province.

## LED Successes

- The municipality have received a funding for Bricks & Blocks Manufacturing Hubs and in a process to finalise feasibility study
- The municipality has incubated 20 business SMMEs

- National Department of Tourism has completed designed for beach infrastructure development and has done signage for Amampondo Hiking trails.
- The municipality is in a process of building its boat launching site for local fisheries
- Boxer store is to build 50 hawker stalls with Bizana town.
- W&R set to assist 34 retailers on entrepreneur's programme with training and start-up capital
- W&R set to assist 50 informal traders with training and start-up capital
- Department of Arts and Culture has completed the construction of Khananda Hill Grave site and O. R. Tambo Garden of Remembrance and now they are in the process of finalising interpretative library.
- The municipality has incubated 20 business SMMEs
- DRDAR has completed one multi-purpose sheds in ward 14 and ward 18 it is still in process.
- NDT has commissioned a study for beach infrastructure development along our coastline and it is still in progress.
- Visitor Information Centre is well maintained and is well operating.

### List of LED supported Projects

| Project Name                 | Activities | Ward & Village |
|------------------------------|------------|----------------|
| Zanempilo Coop               | Poultry    | 26 Nomlacu     |
| Nzwaki trading               | Poultry    | 20 Mamcakwini  |
| R.S Sakhile Holdings PTY LTD | Poultry    | 6 Mhlanga      |
| Amku project PTY LTD         | Poultry    | 14 Ngojane     |

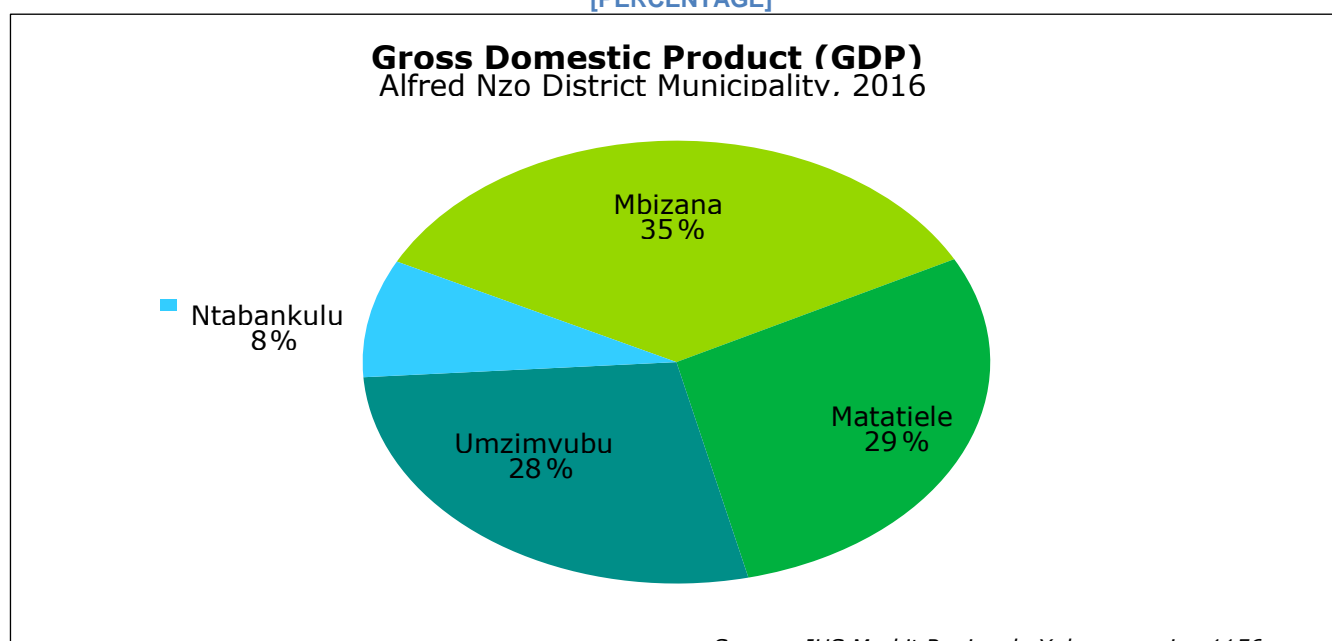
| Project Name            | Activities | Ward     |
|-------------------------|------------|----------|
| SEG Cooperation Pty Ltd | Piggery    | 32 Nkhwe |

| Project Name                       | Activities             | Ward           |
|------------------------------------|------------------------|----------------|
| Amandlovana farming PTY LTD        | Vegetable              | 27 Qungebe     |
| Passover agricultural coop         | Poultry and vegetables | 31 Sizityaneni |
| Nkosi Sithembile primary Agri coop | Vegetables             | 12 Mzambana    |
| Sothi Gqubusha                     | Vegetable              | 31 Sizityaneni |
| MAFUZA coop                        | vegetables             | 8 Dudumeni     |
| Mzansi4sure trading PTY LTD        | Agriculture            | 25 Phandulwazi |
| Thlumbuso NPC                      | Vegetables             | 19             |

| Project Name          | Activities           | Ward                     |
|-----------------------|----------------------|--------------------------|
| Phoko-phela Agri Farm | Vegetable production | 20 Mamcakwini/Lindokuhle |
| Ndakeni coop          | Vegetable production | 8 Ndakeni                |

|                                       |                                 |                 |
|---------------------------------------|---------------------------------|-----------------|
| Ngomalebomvu coop                     | Poultry and vegetables          | 9 Mphetshwa     |
| Kuyachuma trading coop                | Poultry, piggery and vegetables | 9 Mphetshwa     |
| Amandla Kabawo                        | Yellow Maize                    | 22 Lukholo      |
| Picamart PTY LTD                      | Maize                           | 11 Pele pele    |
| Sinozinto Multi-Purpose Primary Coop  | Maize Production                | 27 Qungebe      |
| Mvelase civils & construction PTY LTD | Grain grower                    | 27 Qungebe      |
| Rich valley coop                      | Vegetables production           | 18 Mpunzi Drift |
| Masizame PTY LTD                      | Maize and vegetable             | 23 Seaview      |

**GROSS DOMESTIC PRODUCT (GDP) - MBIZANA LOCAL MUNICIPALITY AND THE REST OF ALFRED NZO, 2016**  
[PERCENTAGE]

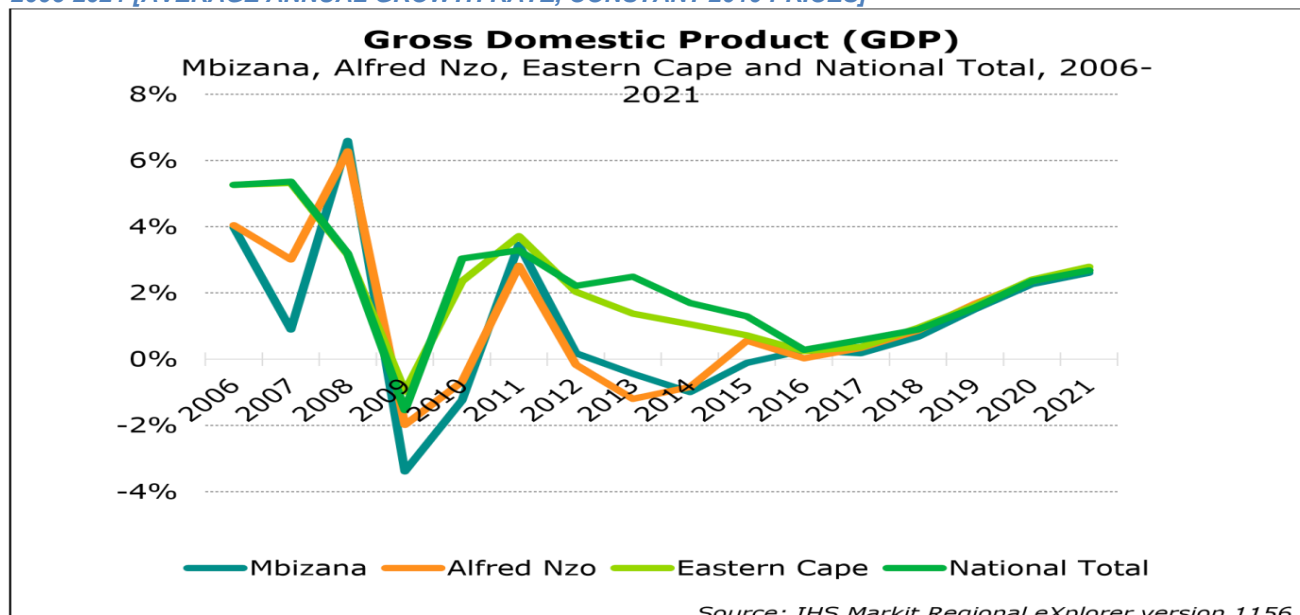


The Mbizana Local Municipality had a total GDP of R 4.31 billion and in terms of total contribution towards Alfred Nzo District Municipality the Mbizana Local Municipality ranked highest relative to all the regional economies to total Alfred Nzo District Municipality GDP. This ranking in terms of size compared to other regions of Mbizana remained the same since 2006. In terms of its share, it was in 2016 (34.8%) very similar compared to what it was in 2006 (34.8%). For the period 2006 to 2016, the average annual growth rate of 0.5% of Mbizana was the second relative to its peers in terms of growth in constant 2010 prices.

#### Economic Growth Forecast

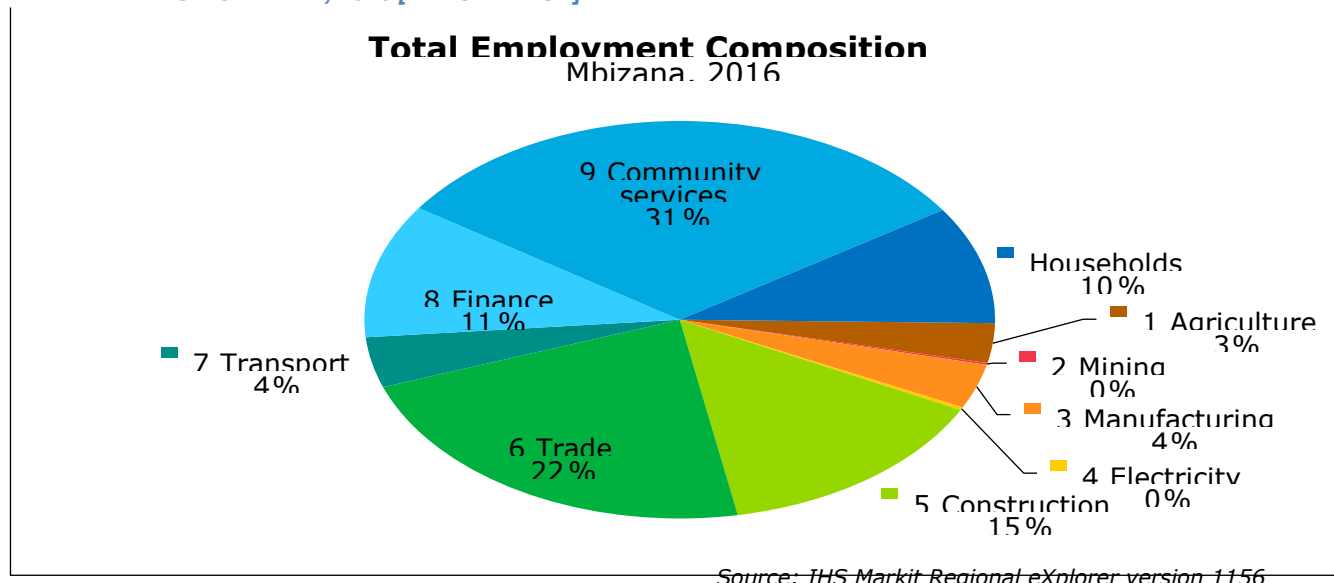
It is expected that Mbizana Local Municipality will grow at an average annual rate of 1.44% from 2016 to 2021. The average annual growth rate in the GDP of Alfred Nzo District Municipality and Eastern Cape Province is expected to be 1.58% and 1.62% respectively. South Africa is forecasted to grow at an average annual growth rate of 1.61%, which is higher than that of the Mbizana Local Municipality.

**CHART 10. GROSS DOMESTIC PRODUCT (GDP) - MBIZANA, ALFRED NZO, EASTERN CAPE AND NATIONAL TOTAL, 2006-2021 [AVERAGE ANNUAL GROWTH RATE, CONSTANT 2010 PRICES]**



In 2021, Mbizana's forecasted GDP will be an estimated R 3.13 billion (constant 2010 prices) or 34.5% of the total GDP of Alfred Nzo District Municipality. The ranking in terms of size of the Mbizana Local Municipality will remain the same between 2016 and 2021, with a contribution to the Alfred Nzo District Municipality GDP of 34.5% in 2021 compared to the 34.7% in 2016. At a 1.44% average annual GDP growth rate between 2016 and 2021, Mbizana ranked the second compared to the other regional economies.

**CHART 23. TOTAL EMPLOYMENT PER BROAD ECONOMIC SECTOR - MBIZANA LOCAL MUNICIPALITY, 2016 [PERCENTAGE]**



In Winnie Madikizela Mandela Local Municipality, the economic sectors that recorded the largest number of employments in 2016 were the community services sector with a total of 8 250 employed people or 31.2% of total employment in the local municipality. The trade sector with a total of 5 930 (22.4%) employs the second highest number of people relative to the rest of the sectors. The mining sector with 40 (0.2%) is the sector that employs the least number of people in Winnie Madikizela Mandela Local Municipality, followed by the electricity sector with 60.9 (0.2%) people employed.

| Jobs Created by LED Initiatives excluding EPWP |                    |  |                                  |  |
|--|--------------------|--|----------------------------------|--|
| Year (Top 3 Initiatives)                       | No of jobs created | Jobs lost/ displaced by other initiative | Net Total jobs created in a year |  |
| 2020/2021                                      | 46                 | 0  | 46                               |  |
| 2022/2023                                      | 49                 | 0  | 49                               |  |
| 2023/2024                                      | 0                  | 0  | 0                                |  |

| Jobs created by EPWP projects |                     |                    |
|-------------------------------|---------------------|--------------------|
| Year                          | No of EPWP projects | No of Jobs created |
| 2020/2021                     | 8                   | 245                |
| 2022/2023                     | 8                   | 542                |
| 2023/2024                     |                     | 457                |

| Financial Performance Year 2023-2024: LED and Tourism |                |                 |                 |                |                        |
|---|----------------|-----------------|-----------------|----------------|------------------------|
| Details   | 2022-23        | 2023-2024       |                 |                |                        |
|   | Actual         | Original Budget | Adjusted Budget | Actual         | Variance to the Budget |
| Total Operational Revenue                             | (1,564,333.80) | (19,992.00)     | (9,187,817.00)  | (2,554,649.43) | (6,633,167.57)         |
| Expenditure   |                |                 |                 |                |                        |
| Employees   | 7,669,803.66   | 5,999,616.00    | 5,758,564.00    | 5,802,424.05   | (43,860.05)            |
| Repairs and Maintenance                               |                | -               | -               | -              | -                      |
| Other   | 9,038,095.22   | 6,903,180.00    | 13,065,433.00   | 12,824,365.04  | 241,067.96             |
| Total Operating Expenditure                           | 16,707,898.88  | 12,902,796.00   | 18,823,997.00   | 18,626,789.09  | 197,207.91             |
| Net Operational Expenditure                           | 15,143,565.08  | 12,882,804.00   | 9,636,180.00    | 16,072,139.66  | (6,435,959.66)         |

| Employees: Local Economic Development and Tourism |                |           |                |           |                                     |
|---|----------------|-----------|----------------|-----------|-------------------------------------|
| Level   | 2022-23        | 2023-2024 |                |           |                                     |
|   | Employees No   | Posts No  | Employees No   | Vacancies | Vacancies % (As a % of total posts) |
| 0-3   | C0197<br>C0198 | 2         | C0197<br>C0198 | 2         |                                     |
| 4-6   | A0365          | 1         | A0365          | 1         |                                     |
| 7-9   | 0              | 0         |                | 0         |                                     |
| 10-12   | A0416<br>A0123 | 7         | A0416<br>A0123 | 7         |                                     |

|              |   |    |   |    |  |
|--------------|---|----|---|----|--|
|              | A0332<br>A0217<br>A0417<br>A0254<br>A0124 |    | A0332<br>A0217<br>A0417<br>A0254<br>A0124 |    |  |
| 13-16        | A0340                                     |    | A0340                                     | 1  |  |
| <b>Total</b> | 11  | 11 | 11  | 11 |  |

| <b>-2024: Capital Expenditure Year 2023 Local economic Development</b> |                  |                        |                           |                                      |                            |
|--|------------------|------------------------|---------------------------|--------------------------------------|----------------------------|
| <b>Capital Projects</b>  | <b>2023-2024</b> |                        |                           |                                      |                            |
|  | <b>Budget</b>    | <b>Adjusted Budget</b> | <b>Actual Expenditure</b> | <b>Variance from Original Budget</b> | <b>Total Project Value</b> |
| Construction of Manufacturing hub Ward 08                              | -                | 1,139,815.00           |                           |                                      |                            |
| Construction of Manufacturing Hub Ward 16                              | -                | 1,139,815.00           |                           |                                      |                            |
| Beach Infrastructure: Development Facilities                           | 637,296.00       | 289,471.00             | 129,875.00                |                                      |                            |
| Construction of Manufacturing hubs                                     | -                | 1,139,815.00           |                           |                                      |                            |
| Construction of Market Place   | 1,739,124.00     | 4,033,479.00           | 585,015.68                |                                      |                            |

## **12. COMPONENT D: COMMUNITY AND SOCIAL SERVICES**

### **12.1 Libraries**

Winnie Madikizela Mandela Local Municipality has 4 functional libraries: Mbizana Public Library situated next to Multi-Purpose Youth Centre (Ward 1), Nkantolo Public Library a modular placed at Kantolo JSS at ward 27, Monwabisi Mfingwana Public Library also a modular placed next to Dudumeni Community Hall in Ward 08, Ebenezer Public Library moved to Wild Coast Sun former UNISA premises and fully functional.

Wild Coast Sun built the library for Ward 24 communities and surrounding wards next to Nobukhwe Gwala Community Hall in Ward 24.

DSRAC has given all 4 libraries with free Wi-fi and E-Books service. 1 MOA was signed between WMMLM and DSRAC for grant. We did 9 library awareness campaigns, supply and delivered 3183 periodicals to all our libraries and maintained 5 Libraries (Monwabisi, Mbizana, Mbhongweni, Nkantolo and Ebenezer) and equipped 1 Library (Ebenezer)

#### **Duties of the Municipality**

To utilise the funding in accordance with the business plan. In accordance with the objectives as set out in this Agreement and not for any other objectives not stipulated herein. To submit reports to the department on or before the dates stipulated in the agreement.

#### **Duties of DSRAC**

Subject to clause of the agreement, effect transfer of the allocated amount to the Municipality, subject to the satisfactory fulfilment of the terms and conditions as set out in the agreement. Ensure the Municipality utilises the funding in accordance with Business plan.

#### **Library awareness campaigns conducted**

Conducted 09 Library Awareness Campaigns: 08 September 2023 at Cedarville Umzingisi Community Hall, 14 September at Nobukhwe Gwala Community Hall, 08 December 2023 at Mbizana Community Park, 11 December 23 at Mbizana Public Library, 7 February 2024 at St Patricks SPS, 23 February 2024 at Mbizana Public Library, 5 March 2024 at Methodist Church Hall, 11 April 2024 at Zamokuhle Special School, 24 May 2024 at Mbizana Public Library



## 12.2 Community Facilities

### Municipal public facilities and how they are managed and booked.

Winnie Madikizela Mandela LM operated, maintained and equipped 38 Municipal public facilities. The municipality is using approved tariffs for bookings of these municipal public facilities and a service provider for minor maintenance. These Municipal facilities are maintained through cleaning, grass cutting & operated through bookings by EPWP personnel. The municipality has fenced 2 community halls in Ward 08 and Ward 07 in order to secure safe keeping of municipal halls. 1 Paved and landscaped public facility in ward 04.

The municipality continues to maintain and operate all recreational facilities and this is possible with cooperative assistance from established Hall Management Committees.

### Hall Management Responsibilities.

- To ensure proper management of the halls.
- Receiving and consider requests from community and stakeholders for the use of Municipal Facilities; responding and/or recommending requests.
- To ensure general routine maintenance of halls.
- **Recreational Policy**

The municipality has adopted and reviewed Recreational policy. Legislatives mandates which govern recreational facilities.



### 12.3 Cemeteries

Winnie Madikizela Mandela Local Municipality has 1 Cemetery in Ward 1 (EXT1), it is the only municipal cemetery in Mbizana. General cleansing in and out and supplied and installed 500 grave numbering. Cemeteries have been an important part of our culture and society, as such, it's of high importance that they are regularly maintained and are of high standard. The following was done within the cemetery (financial year 2023/2024).

Burial = 18

Reservation = 02

Exhumation = 0

The future plans therefore, include a construction of a chapel as well as doing crematoria which will assist in the issue of land availability.

### Challenges

Each year an absolute increase in population has peaked, this therefore has led to high demand of people requiring land for burial. The major challenge when it comes to cemetery has been the availability of land for perhaps an extension of cemetery.

### Aquatic Safety

Mbizana is categorised into inland and coastal areas and it has five public beaches namely; Mtentu, Kwanyana, Mzamba, Skhombe and Sfebeni, waste collection within the coastal Belt is managed through EPWP. The team focuses on waste collection and removal of invasive alien plant species along the coast. Invasive alien plants can transform ecosystems structure and ecosystem functioning and thus it's of high importance to identify and remove alien species. Checking water quality has also been prioritised by the municipality, this is done so as to ensure aquatic species' safety and most importantly to

ensure that municipal beaches meet the Blue Flag standard. In order to qualify for the Blue Flag, a number of stringent environmental, education, safety and accessibility criteria must be met and maintained. Bizana is currently prioritizing two beaches for Blue Flag status, namely; Mtentu Beach and Mzamba Beach. At the moment, the two beaches are on Pilot Blue Flag. Beach signboards are installed in both beaches, and water sampling are being taken seasonal as part of the process of meeting the status of Blue Flag. Environmental awareness programmes are also conducted in coastal wards during the environmental days such as the International beach clean-up.



## 12.4 Special Programmes

Special Programmes Unit was able to achieve all thirty- one targets set in the Service delivery and budget implementation plan for the 2023-2024 financial year. Lobbying and advocating for mainstreaming of special groups (Children, People with disability, Elderly, Women, Men and Youth) into all internal and sector departments programmes was the main focus of the unit. All them are functional and working well with the municipality. The municipality has also been visible in most programmes for the elderly from games to support to elderly centres also campaigns aiming at decreasing violence against elderly persons. Special Programmes were conducted as follows:

### Youth Programmes

- Support of functioning of SAYC was held at Estuary Hotel on the 29-30 January 2024.
- Initiation awareness campaign was held at Hewu Traditional Council on the 13 September 2023.
- Initiation Support: Traditional Male Circumcision Workshop was held at youth centre on the 01 November 2023.
- Young entrepreneur development program was held on the 29 -01 November 2023.

- Career Exhibition was conducted from the 19-22 February 2024 at Wild Coast Sun.
- Mayors Schools Achievement Awards were conducted on the 21 June 2024 at Oliver and Adelaide Reginal Hospital.
- Initiation Awareness was conducted on the 13 September 2023 at Hewu Traditional Council
- Youth Month Activities were conducted: Induction of Youth Council at Lunganakho Boutique Hotel on the 6 - 7 June 2024.
- Youth month celebration was conducted on 6-7 June 2024 at Lunganako Boutique Hotel.
- Mayors Schools Achievement Awards was conducted on the 21 June 2024 at Oliver Reginald Regional Hospital
- Initiation Support was conducted on 21 December 2023.

### **Children**

- Inkciyo monthly stipend was paid to 33 Inkciyo inspectors (for the whole year, Accounts to 4 targets)
- Inkciyo support was conducted at Matshona village, Ntabankulu on 09-10 September 2023.
- Support to child headed household of vouchers was conducted on the 8<sup>th</sup> March 2024 at council chamber.
- Inkciyo end year function was conducted on the 01-02 December 2023 at KwaJali Location Ward 06.
- Handing over of 20 school uniform per school as back to school campaign at Ntlavukazi SPS on the 25<sup>th</sup> march 2024, Mtamvuna SPS and Ntlozelo SPS on the 26<sup>th</sup> march 2024.
- Support to 3 Early Childhood Development Centres: ward 10 (Licebo Pre-school), ward 21 (Ayakha Memorial Children) was on the 7<sup>th</sup> June 2024, ward 3 (Ludeke Pre-school) on the 25<sup>th</sup> April 2024

### **Elderly**

- Support of Elderly centres: handing over of soup kitchen equipment and grocery at Amantshangase development council on the 29<sup>th</sup> February 2024.
- Elderly wellness campaign was conducted at ward 01 on the 21<sup>st</sup> December 2023.
- Support of Elderly centres: handing over of sewing material kit was conducted at Mthayise old age home on the 2<sup>nd</sup> November 2023, Mhlabeni older persons centre and Mgcinephila old persons project on the 31<sup>st</sup> October 2023

### **People with Disability**

- PWD support for Masakhane, Ikhaya Lembizana and Mzuvukile disable centres was handed over on 25 October 2023.
- Disability month was conducted at Sinawe Guest house on 12 December 2023.
- Support functioning of PWD: Handing over of 120 chicks and feed to Ntsokolweni Cooperative was conducted on 27 March 2024.
- Support functioning of PWD Forum was done at Mzuvukile disable centre by handing over diapers and grocery on the 28 May 2024.

### **Gender**

- Women's month celebration was held at Ward 20 Mangqofoza on the 30<sup>th</sup> August 2023.
- Revival of Men's Forum was held at Sada Boutique hotel on the 18-19 October 2023.
- Support functioning of men's forum: Imbizo yamadoda was held at Faith Mission ward 23 on the 8-9 September 2023.
- 16 days of activism against Women Abuse was conducted on 24<sup>th</sup> November 2023 stakeholder's engagement was held on the 30<sup>th</sup> November 2023, Main event was held on the 7<sup>th</sup> December 2023 at Ludeke ward 04.
- Support functioning of men's forum: handing over of sewing material izishweshwe and sewing needles has been conducted on the 26 march 2024
- LGBTQ+ Summit was conducted at Sada Boutique hotel on 14 June 2024.

### **Communicable Diseases**

On Communicable Diseases the office of the Mayor champions the programme and are discussed at standing committee before they are approved and implemented by Local AIDS council.

#### **Awareness for Traditional Health Practitioner.**

- One Awareness programme for Traditional Health Practitioner was conducted on the 29<sup>th</sup> August 2023 for the Traditional Health Practitioners in ward 6 at kwaJali (Tsawana Hall) where we educated about +-152 people and also elected the forum that will lead the kwaJali THP's when there are cases that develop in the Community. In this Awareness programme we were collaborating with different stakeholders.



- Second Awareness for Traditional Health Practitioners conducted at ward 16, One- Stop (Kwa Madiba) on the 31<sup>st</sup> of August 2023 where we interact with +\_151 people and elected a Forum that will lead ward 16 in Community issues.

These Awareness campaigns were conducted in order to link the Western Medicine and African Medicine to understand their operations, also to limit the Youth that leave the school and went for initiation process of THP's. To motivate THPs to be registered in their Council to limit the false Traditional Health Practitioners that destroy pregnant Teenagers by aborting them and violating their human parts. To limit the Gender Based Violence in the THP's Initiation School.

#### **Awareness Campaigns conducted in community**

- One Awareness Campaign was conducted at Ntlozelo Location on the 12<sup>th</sup> of August 2023 to motivate the parents and the youth with Promotional Material.



Second Awareness Campaign was also conducted in the community on the 11<sup>th</sup> October 2023 at Mngungu Location ward 28. There were also service-on-wheels and focusing on the Youth and Adults. Municipality assisted the community with different fruit packs.

**Challenges** - Youth and Adult who have no Identity Documents, high teenage pregnancy, gender-based.

**Intervention** - HIV Office organised the truck from Home Affairs in order to assist those who have no IDs, Education in sexual reproductive health was conducted to the youth and adults. Provide them with promotional material to motivate them

#### **Assisted the Mngungu Students to have ID's**



#### **Awareness Campaign conducted in schools**

- First Awareness Campaign was conducted at Dudumeni Senior Secondary School on the 12th of February 2024 and Mpheni Senior Secondary on the 13th of February 2024.



Second Awareness Campaign was conducted at Mpheni Senior Secondary on the 13th of February 2024 and the Students motivated with Promotional Material.

#### **Follow-up Programmes**

The follow-up was done on the 14<sup>th</sup> May 2024. The findings were that, the Traditional Health Practitioners behaviour is changed in a positive way where they understand how to collaborate with department of Health.

They also understand the importance of their clients to take chronic treatment.

In the Community there is no report of Gender Based Violent and all is still look good.

The Councillor still need more Awareness's as they have scattered villages and there are other Traditional Health Practitioners in those villages that need to get these programmes.

### **Awareness Campaign at Ward 16 (kwa Madiba) for THP's**

- They appreciated our programmes and suggested that these programmes can be in different villages as Ward 16 has different villages.
- There is also change in the THP as there is no report of children that are taken out of school for Initiation process (ukuthwasa) after they were educated.
- There is also a change of being clean even inside of their consultation houses as before.
- No report of defaulters of THP's as they were educated to take their treatment even if they are Traditional Health Practitioners.
- They also understand that when their clients are serious sick to the point of becoming weak, they have to refer them to the Clinic or Hospital in order to get a drip and other special attention like ex-rays.

### **Awareness Campaign at Ntlozelo Community.**

- The Community have a big change as there are reports that there are people who were the victims of Gender Based Violence who become brave enough to quit in their relationships after the Awareness.
- The rate of teenage pregnancy in that community is dropped down after the Campaign.
- The Traditional Leader also appreciating the Programme as they can sleep at night without a report of a man beating his wife as the Law will take an Action against him.
- People are motivated in knowing their status no one is afraid to take their treatment when necessary.
- The consumption of alcohol has been reduced which is usually be one of main causes of spreading and escalating to be the cause
- They were suggesting to have another Campaigns as their community is having many villages.

### **Awareness Campaign at Mngungu Community.**

- They appreciated our Awareness as they said it brought a lot of change in their Community as these programmes were not usually comes to them as they were from far Rural.
- They said after we were there promising to organise Home Affairs for their children who were not having Identity Documents but now every Matriculation Student is having their ID's now as we promised them.
- People are well educated about not defaulting and the importance of visiting their Clinics to take their Treatment.

### **Awareness Campaign at Zwelonke Senior Secondary School (Dudumeni).**

- Programmes that was conducted were as follows:
  - Teenage Pregnancy.
  - Gender Based Violence
  - Bullism.
  - HIV/AIDS Prevention
  - Drug abuse
- They reported that, after conducting an awareness to the students their behaviour was changed. They did not get any complain from the students and also stopped singing the songs of circumcision place.
- There are no more reports of substance abuse in students.
- The teenage pregnancy is still high as there were others that were already pregnant when we were there and were still hidden.

### **Awareness Campaign at Mpheni Senior Secondary School.**

- Programmes that was conducted were as follows:
  - Teenage Pregnancy.
  - Substance Abuse
  - Bullism
  - HIV/AIDS Prevention
- They reported that the teenage pregnancy is still high and they need a different strategy to fight this. They said they will appreciate more campaigns from us with collaborating with other stakeholders.

- As the students were requested for Service on Wheel, the teachers said they are bounded by the school policy as the students were not allowed to be serviced by health wearing their school uniform.
- In the drugs issue they said they need more intervention as the students were already taking drugs strong before school was visited.

**Conclusion:** These Programmes plays a vital role to change our Community life-style and their behavioural change.

## 2 Support Groups visited.

On the 24<sup>th</sup> July 2023 we visited Sizophila Support Group in order to give a support to our NGO's and also to see if they are still effective.

### Sizophila Support Group



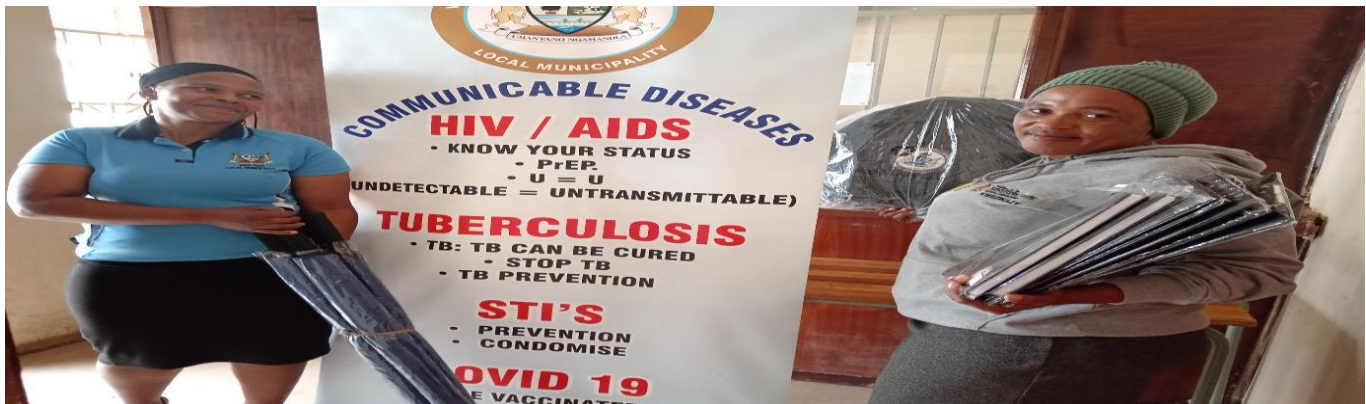
On the 26<sup>th</sup> July 2023 we visited Sinokhanyo Support Group to give support and also check their effectiveness.

### Annexure – Sinokhanyo Support Group

## 2 Support Group supported.

2 Support Groups Supported after visiting them, which were Sinokhanyo Home Based Care on the 27th March 2024 and Sizophila Support and Child Health Forum with Branded Umbrellas; Branded bags; Branded Note Books and Clip Boards to assist them when they are conducting Door-To-Door in the Communities. The one that supported is the one that was visited as they ask for an assistance from the Office the time of visit.

### ANNEXURE – SINOKHANYO SUPPORT GROUP



### Annexure – Sizophila Support Group



- **2 Education programmes conducted in support groups.**

- 2x Education Programmes conducted at Nomagqwathekane Com.Tech for Qhakaza Kukhanye Support Group on the 24th April 2024 and at OR Tambo and Oliver Regional Hospital Hall for Key ready on the 08th May 2024. Key ready was supported with lunch packs for the Community.

- **Supply and delivery of Health Care Kits to 4x NGO's.**

- Health Care Kits was delivered to 4 x NGO's which were Sinosizo Support Group, Linako Home Based Care, Joseph Ndisile Foundation and Nolufefe Community Centre on the 14 February 2024, handed over by Hon. Cllr Mayor at Council Chamber in order to support and assist those who have no one to look after, those who are bedridden them.

- **Conduct HIV/AIDS Candle Light**

- HIV/AIDS Candlelight Memorial Service was conducted at Ward 2 Mbuthweni Hall on the 22nd May 2024 to support People Living with HIV (PLWHIV) and to remember those who passed away because of HIV/AIDS.

#### **Annexure – Mbuthweni Community (Ward 2)**



**Local AIDS Council conducted**

- 1x Local AIDS Council was supposed to be conducted on the 3rd of August but it rescheduled and conducted on the 15th of August 2023 at Council Chamber. 2. Local AIDS Council Meeting was conducted on the 10th November 2023 and also the handover of the certificates by Hon.Cllr Mayor. 3. Local AIDS Council was conducted on the 14th of February 2024. 4. 1 Local AIDS Council was conducted on the 30th April 2024 at Council Chamber. The Local AIDS Council is a structure that was set to coordinate, implement and monitor programmes relating to HIV/AIDS in our area of jurisdiction.



- **Extras for Communities**

- Supported two people living with disability at ward 15 (Kwakhanyayo) by assisting them to get wheelchairs.
- Collaborating with the NGOs (Nolufefe Foundation and Department of Health.



- Capacitating NGOs and Traditional health practitioners NGO'S, CBO'S AND NPO'S



HON. Mayor handing over over certificates



### 13. COMPONENT E: ENVIROMENTAL MANAGEMENT AND SIGNAGE CONTROL

### 13.1 Pollution control, Biodiversity, Landscape and Coastal Protection

The Alfred Nzo District Municipality (ANDM) is located in the Eastern Cape Province. The Eastern Cape Department of Economic Development, Environmental Affairs and Tourism (DEDEAT) is the lead agent for environmental management in the Eastern Cape Province, and subsequently for air quality management in the province. The DEDEAT forms part of the provincial government's initiative to spearhead economic growth in the region. The goal being "Innovation for Sustainable Development", with a mission to "Lead economic development and environmental management in the Eastern Cape" (DEDEAT, 2013).

Air quality plan is implemented by ANDM, however, WMMLM plans to develop its own Air Management Plan.

#### Public comfort facilities

The municipality comprises of 52 municipal facilities which includes; Community park, heritage sites, community halls, Community park is designed for recreational purposes such as picnics, sport facility, events and also, has children accommodation zone. The municipality comprises of 5 heritage sites namely; O.R Tambo Cultural Village, O.R Tambo garden of remembrance, Winnie Madikizela-Mandela Heritage Site, Ndlovu Heritage Site and Khananda Heritage Site. These heritage sites pride with greening & landscaping and also serves as tourist attraction areas. Grass cutting is done when required within Bizana town and it's also done in the above-mentioned public comfort facilities.

#### Nurseries

Currently, Bizana has two nurseries namely; uMthamvuna nursery and Cultural Village nursery located in Ward 18 and Ward 1. They are maintained through utilising EPWP team; these nurseries comprise of medicinal plants (See images below showing nurseries).



#### Conducting of Environmental Management Campaigns

One of the targets on the approved SDBIP is to conduct 8 environmental awareness campaigns within Bizana and environmental clubs have been introduced in various schools.

#### Conducted 9 Environmental Awareness campaigns.

- On the 7 September 2023 at Wetland Park.
- On the 19 September 2023 at ThembaMzize SPS.
- On the 27 September 2023 at Cultural Village
- On the 1 November 2023 at Buttvile SPS.
- On the 21 November 2023 at Mdatya SPS & Thuba SPS.
- On the 5-8 February 2024 at Mzamba, Mnyameni & Mtentu Beach.
- On the 15th Of March 2024 at Wild Coast Sun.

- On the 5th of June 2024 at Wild Coast Sun Ward
- On the 6th of June 2024 at Wild Coast Sun.

(See figures below showing environmental awareness campaigns undertaken in various areas within Bizana).



| Financial Performance Year 2023-2024: Environmental Management and Biodiversity |              |                 |                 |              |                        |
|---|--------------|-----------------|-----------------|--------------|------------------------|
| Details   | 2022-23      | 2023-2024       |                 |              |                        |
|   | Actual       | Original Budget | Adjusted Budget | Actual       | Variance to the Budget |
| Total Operational Revenue   | -            | -               | -               | -            | -                      |
| Expenditure   |              |                 |                 |              |                        |
| Employees   | 1,690,643.39 | 1,747,584.00    | 1,846,293.22    | 1,786,640.00 | 59,653.22              |
| Repairs and Maintenance   |              |                 |                 |              | -                      |
| Other   | 545,781.72   | 762,180.00      | 957,124.00      | 694,100.29   | 263,023.71             |

|                                    |                     |                     |                     |                     |                   |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| <b>Total Operating Expenditure</b> | <b>2,236,425.11</b> | <b>2,509,764.00</b> | <b>2,803,417.22</b> | <b>2,480,740.29</b> | <b>322,676.93</b> |
| <b>Net Operational Expenditure</b> | <b>2,236,425.11</b> | <b>2,509,764.00</b> | <b>2,803,417.22</b> | <b>2,480,740.29</b> | <b>322,676.93</b> |

| <b>Employees: Environmental Management and Biodiversity</b> |                     |                 |                     |                  |   |
|---|---------------------|-----------------|---------------------|------------------|---|
| <b>Level</b>  | <b>2023-2024</b>    |                 |                     |                  |   |
|   | <b>Employees No</b> | <b>Posts No</b> | <b>Employees No</b> | <b>Vacancies</b> | <b>Vacancies %(As a %of total posts</b> |
| 0-3   |                     |                 |                     |                  |   |
| 4-6   |                     |                 |                     |                  |   |
| 7-9   | A0253               | 01              | 01                  | 0                | 0%                                      |
| 10-12   | A0376               | 01              | 01                  | 0                | 0%                                      |
| 13-16   | A0156               | 01              | 01                  | 0                | 0%                                      |
| <b>Total</b>  | <b>03</b>           | <b>03</b>       | <b>03</b>           | <b>0</b>         | <b>0%</b>                               |

## **14. COMPONENT F: SAFETY AND SECURITY**

### **14.1 Fire Management**

Fire and Rescue services are conducted by ANDM, operating a Satellite centre. There is no signed (MOU) memorandum of understanding, the ANDM is currently working on it and Fire Prevention Plan & Fire Tariffs and By-Law's where in jointly Fire tariffs will be determined and implemented. Community.

The municipality is planning to develop Fire Risk Assessment in order to develop Fire Protection Plan and tap into opportunities for funding projects like working on fire.

#### **Objectives of working on fire**

- Is intended for protection of natural vegetation;
- To create a community upliftment programme that will employ people especially the disadvantaged groups e.g. Women and Youth.
- To secure livelihoods and sustainable environment;
- To promote environmental strategies in minimizing veld fires through fire and life safety awareness and education campaigns;
- To provide trainings in different skills.
- 

### **14.2 Protection Services**

Protection Services is subdivided into five sections that is; Traffic law enforcement, driving licence testing Centre, Registering Authority, Security Services and Pound.

#### **Traffic Section**

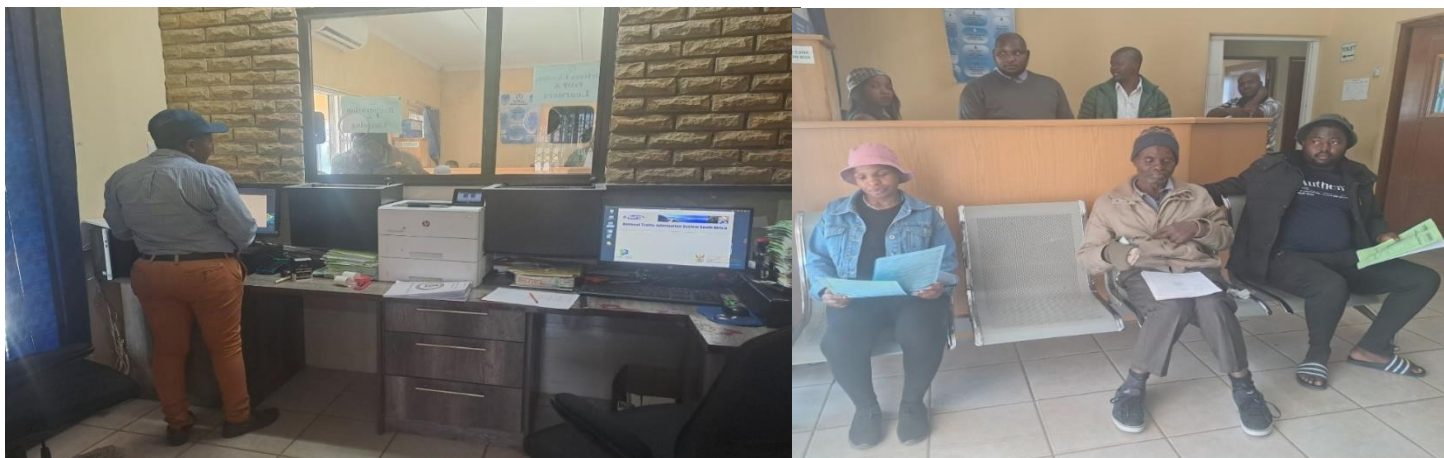
This section serves to ensure roadworthiness of public transport, the enforcement of Bylaws, Safety of road users, minimise carnages of road accident, to create free flow of traffic and encourage voluntary compliance to the Legislation (N.R.T.A 93/96). Traffic subsection has seven (7) traffic officers, seven (7) traffic wardens to ensure compliance to N.R.T.A and By Laws. Both traffic officers and wardens are supervised by one Superintendent.



## Driving License Testing Centre

Winnie Madikizela Local Municipality entered into a memorandum of understanding with Department of Transport thereby signing a valid service level agreement which is based on total revenue collection from the Registering Authority. Department of Transport sets terms on the collection of revenue which stipulates well that the Department will supply prescribed Stationery such as; face value documents and provision of eNatis computers also mentioning dividends from the collection of licence fees where 19% goes to the Institution (WMM Local Municipality) and 81% to the Department of Transport.

The Registering Authority works effectively and efficiently with DLTC staff who work tirelessly at different levels producing good output. It serves the purpose to renew m/vehicle licenses and registration of motor vehicles



| DLTC Data                                    |           |           |
|--|-----------|-----------|
| Details                                      | 2022-2023 | 2023-2024 |
|  | Actuals   | Actuals   |
| Total Number of learner's licences processed | 3546      | 3338      |
| Total Number of driver's licences processed  | 6113      | 6893      |
| Average turnaround time –learner's licence   | 2weeks    | 2weeks    |
| Average turnaround time –Drivers- licence    | 3weeks    | 3weeks    |

| Employees: DLTC |              |           |              |           |                                     |
|-----------------|--------------|-----------|--------------|-----------|-------------------------------------|
| Level           | 2023-2024    |           |              |           |                                     |
|                 | Employees No | Posts No  | Employees No | Vacancies | Vacancies % (As a % of total posts) |
| 0-3             |              |           |              |           |                                     |
| 4-6             | 3            | 5         | 3            | 2         |                                     |
| 7-9             | 1            |           |              |           |                                     |
| 10-12           | 3            | 5         | 3            | 2         |                                     |
| 13-16           |              |           |              |           |                                     |
| <b>Total</b>    | <b>7</b>     | <b>10</b> | <b>6</b>     | <b>4</b>  |                                     |

| Capital Expenditure Year 2023-24: DLTC(Police) |           |                 |                    |                               |                     |
|--|-----------|-----------------|--------------------|-------------------------------|---------------------|
| Capital Projects                               | 2023-2024 |                 |                    |                               |                     |
|  | Budget    | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| Furniture Police                               | -         | 304,963.69      | 129,130.00         |                               |                     |
| Traffic light                                  | -         | 738,516.31      | 738,516.31         |                               |                     |
| Traffic Vehicles                               | -         | 1,500,000.00    | 1,388,544.80       |                               |                     |

| Financial Performance Year 2023-2024: DLTC(Police) |                       |                       |                       |                       |                        |
|--|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Details  | 2022-2023             | 2023-2024             |                       |                       |                        |
|  | Actual                | Original Budget       | Adjusted Budget       | Actual                | Variance to the Budget |
| <b>Total Operational Revenue</b>                   | <b>(4,698,712.98)</b> | <b>(3,943,392.00)</b> | <b>(4,091,392.00)</b> | <b>(4,634,931.90)</b> | <b>543,539.90</b>      |
| <b>Expenditure</b>                                 |                       |                       |                       |                       |                        |
| Employees  | 10,024,575.09         | 11,147,184.00         | 11,999,614.86         | 11,231,304.00         | 768,310.86             |
| Repairs and Maintenance                            | 556,658.33            | 1,308,396.00          | 1,748,396.00          | 1,627,815.77          | 120,580.23             |
| Other  | 2,580,065.92          | 3,023,580.00          | 3,639,365.00          | 2,881,143.43          | 758,221.57             |
| <b>Total Operating Expenditure</b>                 | <b>13,161,299.34</b>  | <b>15,479,160.00</b>  | <b>17,387,375.86</b>  | <b>15,740,263.20</b>  | <b>1,647,112.66</b>    |
| <b>Net Operational Expenditure</b>                 | <b>8,462,586.36</b>   | <b>11,535,768.00</b>  | <b>13,295,983.86</b>  | <b>11,105,331.30</b>  | <b>2,190,652.56</b>    |

## Registration Authority

The Registering Authority rests with the responsibility of Registration and licensing of motor vehicles, issuing of both temporal & special permits and also motor trade numbers. This body (RA) is monitored by the Department of Transport (DOT) whereas employment of staff to ensure that service delivery is in smooth running to Mbizana Communities is the responsibility of Winnie Madikizela Mandela Local Municipality.

## Background of the Registering Authority

The Registering Authority rests with the responsibility of Registration and licensing of motor vehicles, issuing of both temporal & special permits and also motor trade numbers. This body (RA) is monitored by the Department of Transport (DOT) whereas employment of staff to ensure that service delivery is in smooth running to Mbizana Communities is the responsibility of Winnie Madikizela Mandela Local Municipality.

| Registering Authority Data                               |                |                |
|--|----------------|----------------|
| Details  | 2022-2023      | 2023-2024      |
|  | Actuals        | Actuals        |
| Total amount collected for Department of Transport (DOT) | R 4 896 035.19 | R 6245830,75   |
| Total amount collected for the Municipality              | R 2201 397.06  | R1 432 665,57  |
| Total for registration and penalties                     | R 2 408 374.77 | R 2 210 584,36 |
| Total for transaction fees (RTMC)                        | R 458 640.00   | R555 336. 00   |

## Registering Authority's Performance and Accessibility

The Authority is rendering a very good service, and it is more and easily accessible to customers.

## Activities Conducted at Registering Authority

- Registration of all types of motor vehicles
- Licensing of motor vehicles
- Notices of change of ownerships
- Handling all motor vehicles queries
- Issuing of temporal and special permits
- Issuing of motor trade numbers
- Attending to deregistration reasons whether it's because of theft or any other reasons
- Applications for documentations
- Filing and any other issues related to motor vehicles
- Issuing of forms for all transactions

## Security

Winnie Madikizela Mandela Local Municipality has fifteen sites that should be taken care of amongst others is the institution (Winnie Madikizela Mandela Local Municipality) with all the resources and assets. The Institution permanently employed 20 Security Officers working from Monday to Friday, covering mornings and afternoons with two Security Supervisors who are monitoring security personnel. Weekends and public holidays as well as night duties are covered by private security services.

This subsection further has a VIP protection unit with three fulltime officers. The main objective for this section is to secure all Municipal key points, Assets, Resources, staff and the VIP unit as indicated is attached to the principals in terms of security to create safe working environment.

## Challenges

- Only four (4) municipal sites have security guard rooms out of 15 all municipal site.

- . One security officer has been medical aborted due to sickness and that causes a shortage in the security personnel.
- . One VIP officers was involved in an accident and got paralysed. This VIP officers no longer works as a VIP.



| Traffic Police Service data                               |               |                  |               |                  |
|---|---------------|------------------|---------------|------------------|
| Details   | 2022/2023     | 2023/2024        |               |                  |
|   | Actual Number | Estimated Number | Actual Number | Number Estimated |
| Number of road traffic accidents during the year          | 582           | 482              | 640           | 580              |
| Number of by-law infringements attended                   | 420           | 360              | 405           | 355              |
| Number of traffic officers on the field on an average day | 13            | 14               | 14            | 14               |
| Number of officers on duty on an average day              | 13            | 14               | 14            | 14               |

| Employees: Protection Services including security services |              |           |              |           |                                  |
|--|--------------|-----------|--------------|-----------|----------------------------------|
| Level  | 2023-2024    | 2024-2025 |              |           |                                  |
|  | Employees No | Posts No  | Employees No | Vacancies | Vacancies %(As a %of total posts |
| 0-3  | 2            | 2         | 2            | 0         |                                  |
| 4-6  | 24           | 24        | 24           | 0         |                                  |
| 7-9  | 10           | 10        | 10           | 0         |                                  |
| 10-12  | 17           | 17        | 17           | 0         |                                  |
| 13-16  | 1            | 1         | 1            | 0         |                                  |
| <b>Total</b>   | <b>54</b>    | <b>54</b> | <b>54</b>    | <b>0</b>  |                                  |

| Financial Performance Year 2023-2024 Protection Services |               |                 |                 |               |                        |
|--|---------------|-----------------|-----------------|---------------|------------------------|
| Details  | 2022-23       | 2023-2024       |                 |               |                        |
|  | Actual        | Original Budget | Adjusted Budget | Actual        | Variance to the Budget |
| Total Operational Revenue                                |               | (49,992.00)     | (49,992.00)     | (30,710.00)   | (19,282.00)            |
| Expenditure  |               |                 |                 |               |                        |
| Employees  | 7,939,421.02  | 8,132,652.00    | 8,934,598.00    | 8,409,459.18  | 525,138.82             |
| Repairs and Maintenance                                  | 156,522.00    | 156,000.00      | 156,000.00      | 153,755.00    | 2,245.00               |
| Other  | 11,696,421.60 | 12,273,504.00   | 12,577,748.00   | 11,599,664.86 | 978,083.14             |
| Total Operating Expenditure                              | 19,792,364.62 | 20,562,156.00   | 21,668,346.00   | 20,162,879.04 | 1,505,466.96           |
| Net Operational Expenditure                              | 19,792,364.62 | 20,512,164.00   | 21,618,354.00   | 20,132,169.04 | 1,486,184.96           |

| Capital Expenditure Year 2023-2024: Protection Services (Licensing and Security) |            |                 |                    |                               |                     |
|--|------------|-----------------|--------------------|-------------------------------|---------------------|
| Capital Projects   | 2023-2024  |                 |                    |                               |                     |
|  | Budget     | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| Security Equipment 2505  | 173,904.00 | 173,904.00      | 170,000.00         |                               |                     |
| CCTV Cameras   | 173,904.00 | -               |                    |                               |                     |

## Pound

Winnie Madikizela Mandela Local Municipality has established a pound situated in Highland View which is fully operational. The pound aims at implementing the legal processes of impounding stray and trespassing animals within the CBD, public roads, and private properties within WMM Local Municipality jurisdiction thus fostering to communities a sense of responsibility for their livestock and also enforcing municipal bylaws.

## Background

WMM Local Municipality has established a Pound situated in Highland View which is fully operational. The pound aims at implementing the legal processes of impounding stray and trespassing animals within the CBD, public roads, and private properties within WMM Local Municipality jurisdiction thus fostering to communities a sense of responsibility for their livestock and also enforcing municipal bylaws.

## Activities

The activities that are presently conducted at Winnie Madikizela Mandela Pound is the collection and keeping of stray and trespassing animals within the CBD and Mbizana communities. At the moment only Large and small stock that is catered for, no domestic animals.



| Pound: Data                       |         |         |
|-----------------------------------|---------|---------|
| Details                           | 2022-23 | 2023-24 |
|                                   | Actuals | Actuals |
| Total number of animals impounded | 344     | 458     |

| Employees: Pound |              |          |              |           |                                     |
|------------------|--------------|----------|--------------|-----------|-------------------------------------|
| Level            | 2023-24      |          |              |           |                                     |
|                  | Employees No | Posts No | Employees No | Vacancies | Vacancies % (As a % of total posts) |
| 0-3              | 2            | 2        | 2            | 0         |                                     |
| 4-6              |              |          |              |           |                                     |
| 7-9              |              |          |              |           |                                     |
| 10-12            | 1            | 1        | 1            | 0         |                                     |
| 13-16            |              |          |              |           |                                     |
| Total            | 3            | 3        | 3            | 2         |                                     |

| Capital Expenditure Year 2023-24: POUND |           |                 |                    |                               |                     |
|---|-----------|-----------------|--------------------|-------------------------------|---------------------|
| Capital Projects                        | 2023-2024 |                 |                    |                               |                     |
|   | Budget    | Adjusted Budget | Actual Expenditure | Variance from Original Budget | Total Project Value |
| Pound Equipment                         | 0         | 0               | 0                  | 0                             | 0                   |

## 15. COMPONENT G: SPORT AND RECREATION

### Sport Development

There were no sporting activities undertaken during the 2023/2024 financial year.

## 16. COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES

### 16.1 Executive Council

Council was functioning with 61 councillors both ward and proportional representatives as well as 12 traditional leaders elected from traditional councils and was fully functional and stable. all the members of the council serve in different standing committees with each standing committee headed by portfolio head. A schedule of meeting was developed and adopted by council for the optimal functioning of all council committees. The mayor heads the executive committee that has 09 members including her. Four members are full time and five are part time. The office of the Municipal manager as a department has seven units all head by a manager reporting to municipal manager. The mandates of the department include IDP and PMS, Internal Audit, Legal services, communications, IGR and customer care, public participation and council support and special programmes. The office of the municipal manager is also responsible for the administration support to all the offices of the political office bearers.

| Employees: Office of the Municipal Manager Including SPU |              |           |              |           |                                  |
|--|--------------|-----------|--------------|-----------|----------------------------------|
| Level  | 2022-2023    | 2023-2024 |              |           |                                  |
|  | Employees No | Posts No  | Employees No | Vacancies | Vacancies %(As a %of total posts |
| 0-3  | 0            | 0         | 0            | 0         | 0%                               |
| 4-6  | 11           | 1         | 11           | 1         | 1%                               |
| 7-9  | 1            | 1         | 1            | 1         | 0%                               |
| 10-12  | 13           | 7         | 13           | 7         | 53,8%                            |
| 13-16  | 5            | 0         | 5            | 0         | 0%                               |
| <b>Total</b>   | <b>30</b>    | <b>9</b>  | <b>30</b>    | <b>9</b>  | <b>30%</b>                       |

## 16.2 Financial Services

Winnie Madikizela - Mandela Local Municipality has established a Budget and Treasury Office in terms of section 80 of the Municipal Finance Management Act. The office is headed by the Chief Financial Officer with four managers directly reporting to him. The four managers are Manager: Supply Chain Management, Manager: Budgeting and Reporting, Manager: Revenue and Expenditure and, Manager: Assets and Stores. The structure for the section is depicted below: -

|     | Post                                | Vacant or Filled |
|-----|-------------------------------------|------------------|
| 1.  | Chief Financial Officer             | Filled           |
| 2.  | Secretary                           | Filled           |
| 3.  | Manager: Supply Chain Management    | Filled           |
| 4.  | Manager: Revenue and Expenditure    | Filled           |
| 5.  | Manager: Budgeting and Reporting    | Filled           |
| 6.  | Manager: Assets and Stores          | Filled           |
| 7.  | Asset Management Officer            | Filled           |
| 8.  | Stores Officer                      | Filled           |
| 9.  | Supply Chain Management Officer X 2 | Both Filled      |
| 10. | Asset Management Clerk              | Filled           |

|     | Post                            | Vacant or Filled    |
|-----|---------------------------------|---------------------|
| 11. | Stores Clerk                    | Filled              |
| 12. | Procurement Clerk X 3           | Filled              |
| 13. | Accountant: Budgeting           | Filled              |
| 14. | Accountant: Reporting           | Vacant              |
| 15. | Accountant: Billing and Revenue | Filled              |
| 16. | Billing Clerk                   | Filled              |
| 17. | Meter Readers X 2               | 1 filled one vacant |
| 18. | Revenue Clerk                   | Filled              |
| 19. | Cashiers X 2                    | Filled              |
| 20. | Accountant: Payroll             | Filled              |
| 21. | Payroll Clerk                   | Filled              |
| 22. | Accountant: General Expenditure | Filled              |
| 23. | Clerk: General Expenditure      | Filled              |
| 24. | Accountant: Capital Expenditure | Filled              |
| 25. | Clerk: Capital Expenditure      | Filled              |

The Budget and Treasury Office is made up of the following sections, all of which are functional and are able to perform at the expected levels: -

- **Revenue Management:** This section is responsible for ensuring that the revenue due to the municipality is collected and accurately accounted for. This includes ensuring that billing for all services and taxes is carried out on a monthly basis.
- **Expenditure Management:** This section is responsible for all expenditure incurred by the municipality and ensuring that all service providers are paid for services rendered and goods supplied.
- **Supply Chain Management:** As detailed in the SCM Section earlier, this section is responsible for demand management, acquisition, logistics and disposals. The supply chain management also has asset management as one component that it is responsible for.
- **Budgeting and Reporting:** This ensures that budgets and adjustment budgets are compiled according to the legislations and approved within the prescribed timeframes, all expenditure is spent within the approved budgets, reporting to the requisite structures at the prescribed timeframes. This section is also responsible for the compilation of the Annual Financial Statements which are part of annual reporting. These have been prepared by our own municipal staff for the 2016/17, 2017/18, 2018/19, 2019/20, 2020/21, 2021/22, 2022/23 and 2023/24 financial years.

| Employees: Budget and Treasury |              |           |              |           |                                     |
|--------------------------------|--------------|-----------|--------------|-----------|-------------------------------------|
| Level                          | 2022-23      | 2023-2024 |              |           |                                     |
|                                | Employees No | Posts No  | Employees No | Vacancies | Vacancies % (As a % of total posts) |
| 0-3                            | 01           | 0         |              |           |                                     |
| 4-6                            | 09           | 0         |              |           |                                     |
| 7-9                            | 0            | 0         |              |           |                                     |

|              |           |           |  |  |  |
|--------------|-----------|-----------|--|--|--|
| 10-12        | 09        | 0         |  |  |  |
| 13-16        | 04        | 0         |  |  |  |
| <b>Total</b> | <b>23</b> | <b>23</b> |  |  |  |

#### Monthly billing and Receipts for the Year ending 30<sup>th</sup> June 2024

| INCOME TYPE           | 1ST QUARTER   | 2ND QUARTER   | 3RD QUARTER   | 4TH QUARTER   | TOTAL         |
|-----------------------|---------------|---------------|---------------|---------------|---------------|
| <b>RATES</b>          |               |               |               |               |               |
| billed                | 17 851 471    | 3 182 952,17  | 3 039 859,50  | 3 013 228,05  | 27 087 510,61 |
| payment received      | 2 038 294     | 11 324 648,51 | 3 900 131,63  | 3 250 893,34  | 20 513 966,99 |
| % of billing received | <b>11%</b>    | <b>356%</b>   | <b>128%</b>   | <b>108%</b>   | <b>76%</b>    |
| <b>ELECTRICITY</b>    |               |               |               |               |               |
| billed                | 9 384 534     | 10 747 397,97 | 8 978 913,62  | 10 074 281,47 | 39 185 127,12 |
| payment received      | 6 728 982     | 7 202 499,00  | 7 607 085,54  | 11 996 346,36 | 33 534 913,07 |
| % of billing received | <b>72%</b>    | <b>67%</b>    | <b>85%</b>    | <b>119%</b>   | <b>86%</b>    |
| <b>LEASEHOLD FEES</b> |               |               |               |               |               |
| billed                | 1 106 997     | 1 114 289,78  | 1 086 191,43  | 1 133 494,63  | 4 440 973,27  |
| payment received      | 989 399       | 1 139 609,44  | 1 160 781,63  | 974 620,08    | 4 264 409,70  |
| % of billing received | <b>89%</b>    | <b>102%</b>   | <b>107%</b>   | <b>86%</b>    | <b>96%</b>    |
| <b>VAT</b>            |               |               |               |               |               |
| billed                | 1 732 208     | 1 937 947,04  | 1 668 171,46  | 1 840 238,61  | 7 178 564,90  |
| payment received      | 1 269 059     | 1 372 968,96  | 1 385 747,43  | 2 147 156,91  | 6 174 932,53  |
| % of billing received | <b>73%</b>    | <b>71%</b>    | <b>83%</b>    | <b>117%</b>   | <b>86%</b>    |
| <b>INTEREST</b>       |               |               |               |               |               |
| billed                | 865 555       | 943 104,98    | 1 042 808,26  | 1 022 809,12  | 3 874 277,14  |
| payment received      | 345 404       | 775 355,38    | 482 735,85    | 866 099,73    | 2 469 595,36  |
| % of billing received | <b>40%</b>    | <b>82%</b>    | <b>46%</b>    | <b>85%</b>    | <b>64%</b>    |
| <b>REFUSE REMOVAL</b> |               |               |               |               |               |
| billed                | 1 056 517     | 1 057 956,00  | 1 056 034,00  | 1 060 477,00  | 4 230 984,45  |
| payment received      | 790 919       | 806 419,39    | 866 713,55    | 938 455,40    | 3 402 507,18  |
| % of billing received | <b>75%</b>    | <b>76%</b>    | <b>82%</b>    | <b>88%</b>    | <b>80%</b>    |
| <b>TOTAL INCOME</b>   |               |               |               |               |               |
| billed                | 31 997 282,40 | 18 983 647,94 | 16 871 978,27 | 18 144 528,88 | 85 997 437,49 |
| payment received      | 12 162 056,70 | 22 621 500,68 | 15 403 195,63 | 20 173 571,82 | 70 360 324,83 |

|                       |     |      |     |      |     |
|-----------------------|-----|------|-----|------|-----|
| % of billing received | 38% | 119% | 91% | 111% | 82% |
|-----------------------|-----|------|-----|------|-----|

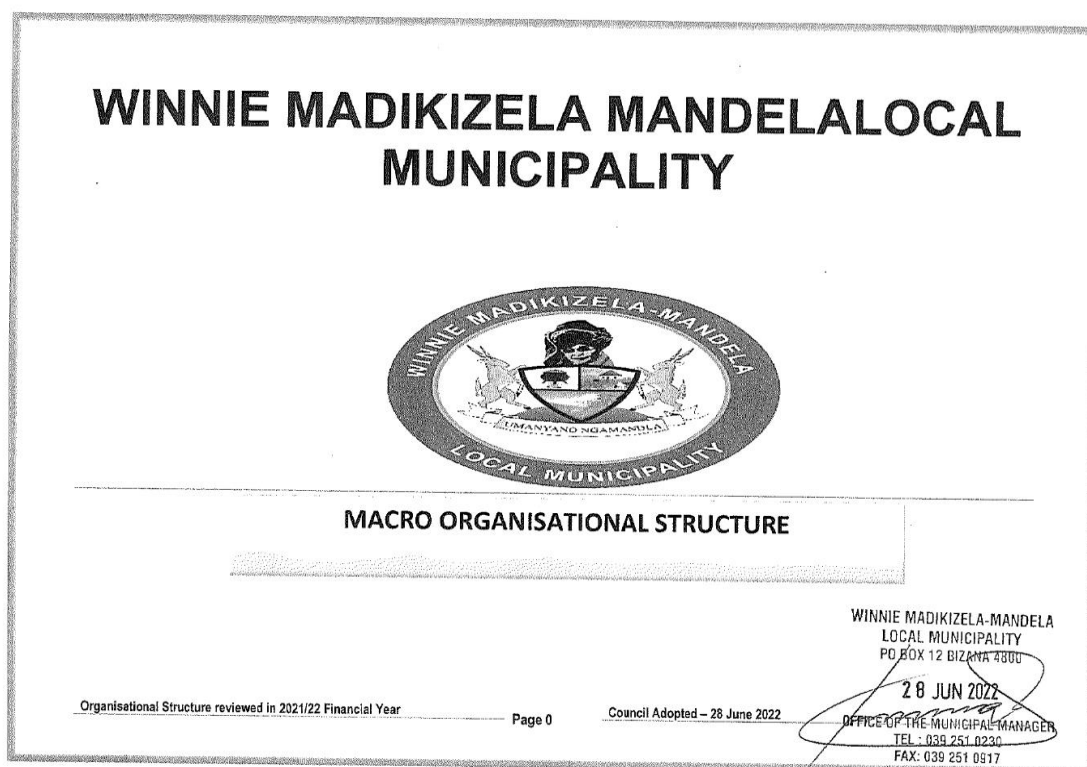
## Human Resources and Skills Development

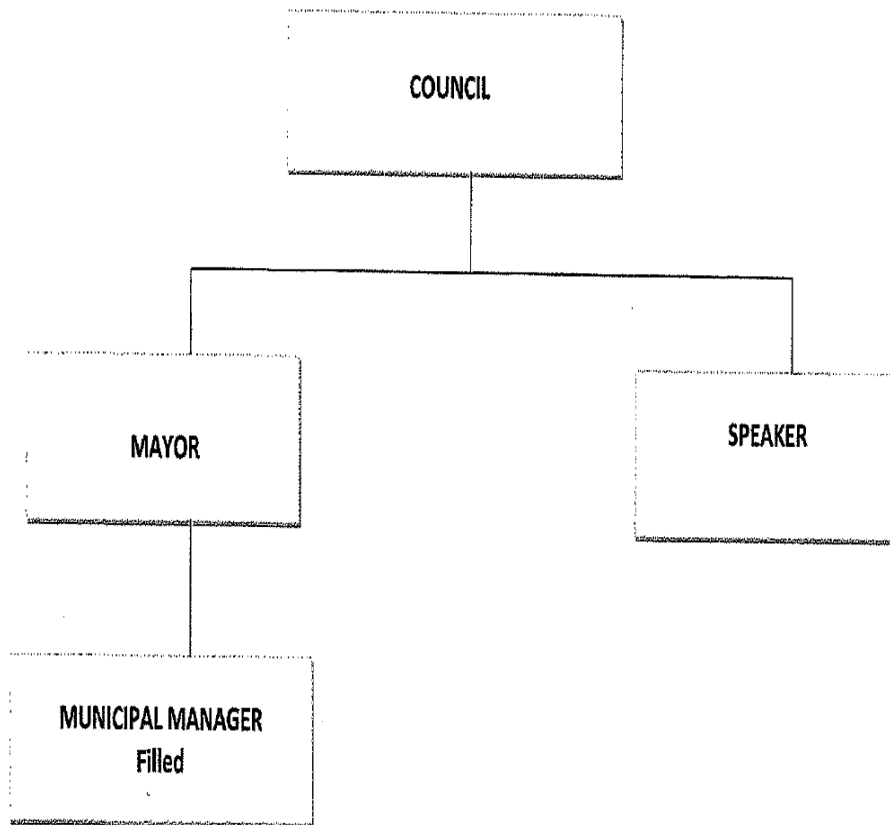
The WMMLM Employee Retention Policy provides guidance and information to Council, Management and Labour in order to effectively implement and promote the retention of staff. In the concerned financial year, the Municipality has achieved the following:

- Retained one (1) employee by means of promotion to a middle management positions.
- Absorbed eight (8) of the EPWP beneficiaries into permanent positions.

### 16.3 Organisational Structure

The municipality has reviewed its organisation structure and was adopted by Council on the 28th of June 2024. The total number of approved positions in the Organizational Structure is 307 with 256 filled positions and 51 vacant positions.





Organisational Structure reviewed in 2021/22 Financial Year

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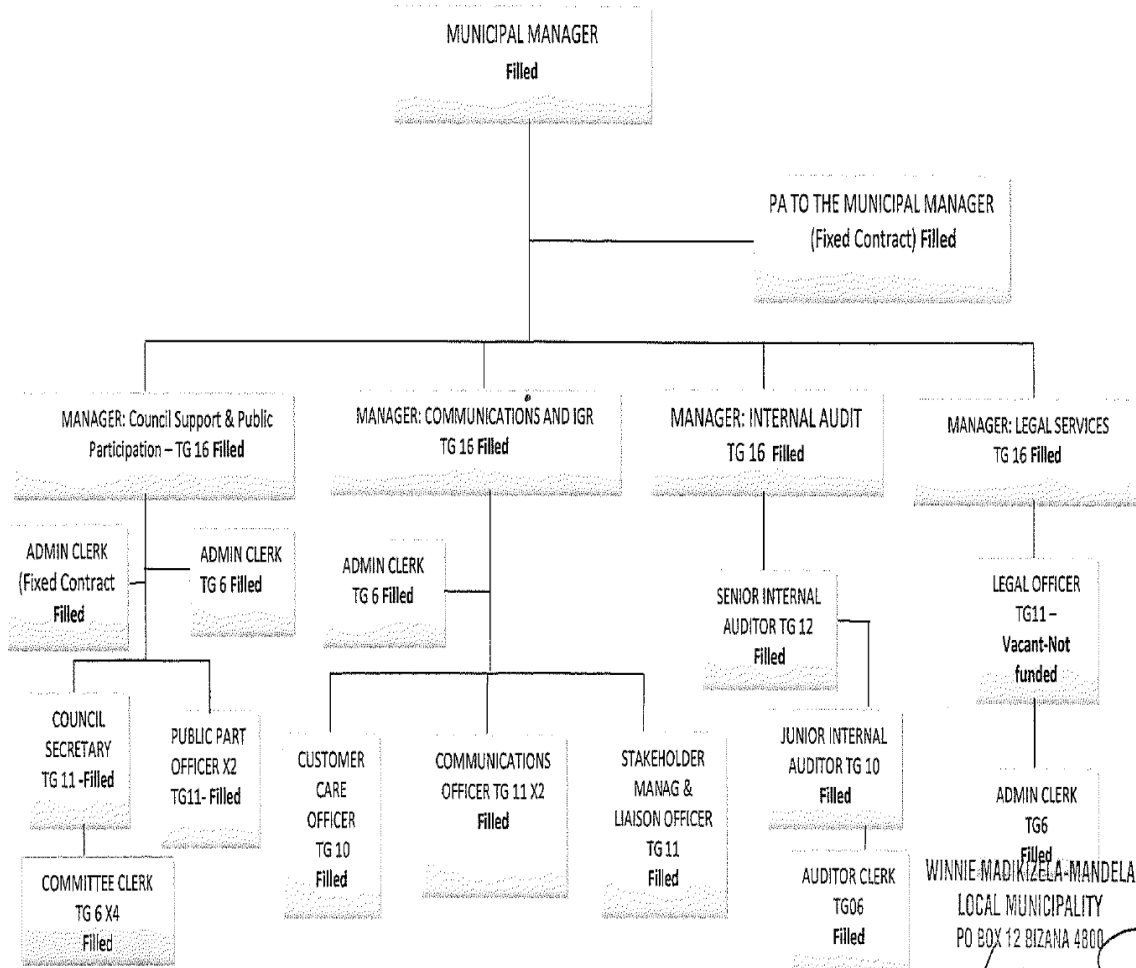
Council Adopted - 28 June 2022

WINNIE MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

28 JUN 2022

OFFICE OF THE MUNICIPAL MANAGER  
TEL : 039 251 0230  
FAX: 039 251 0917

## OFFICE OF THE MUNICIPAL MANAGER



Organisational Structure reviewed in 2021/22 Financial Year

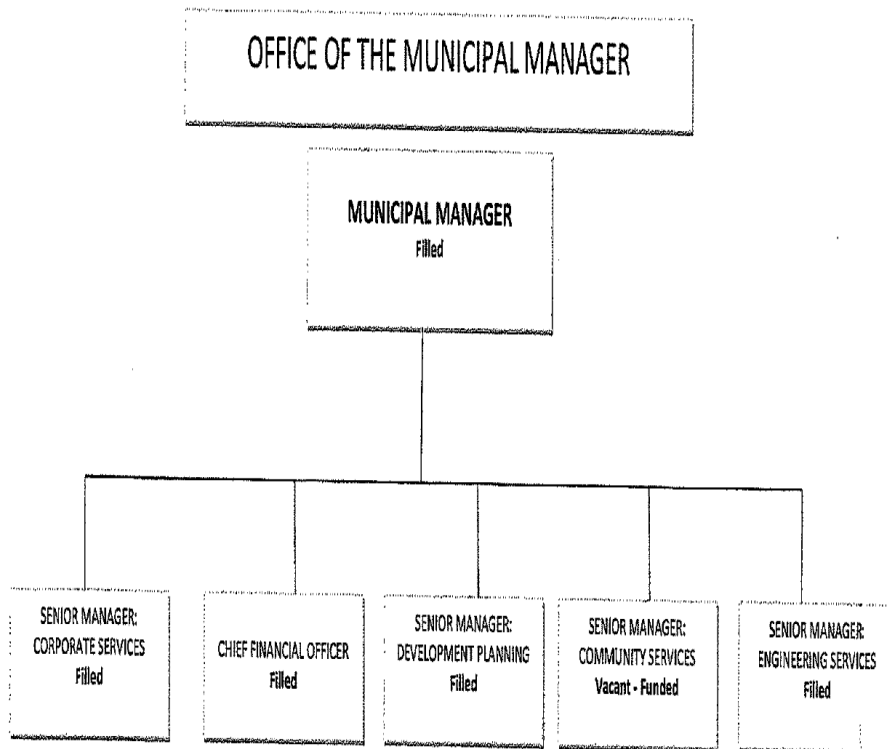
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Council Adopted – 28 June 2022

WINNIE-MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

28 JUN 2022

OFFICE OF THE MUNICIPAL MANAGER  
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WINNIE MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

28 JUN 2022

OFFICE OF THE MUNICIPAL MANAGER

TEL : 039 251 0230

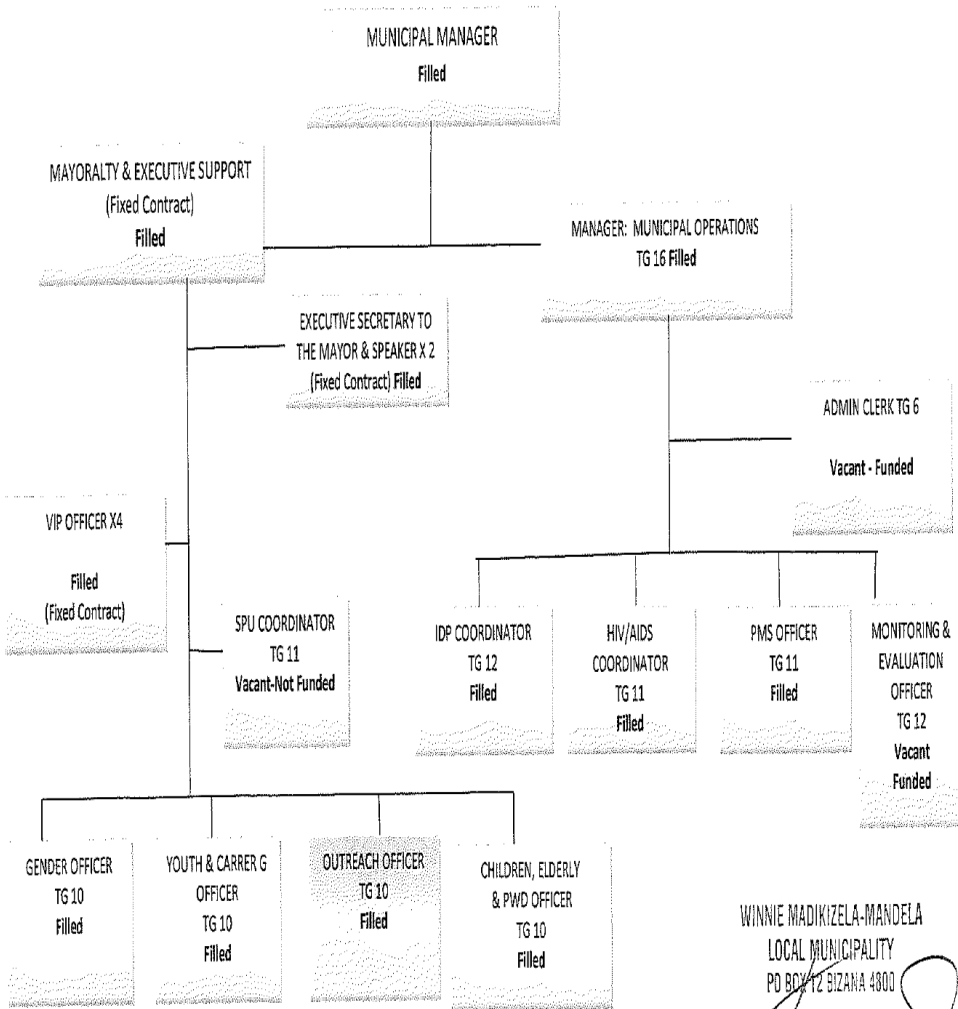
FAX: 039 251 0917

Organisational Structure reviewed in 2021/22 Financial Year

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Council Adopted - 28 June 2022

## OFFICE OF THE MUNICIPAL MANAGER



Organisational Structure reviewed in 2021/22 Financial Year

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Council Adopted - 28 June 2022

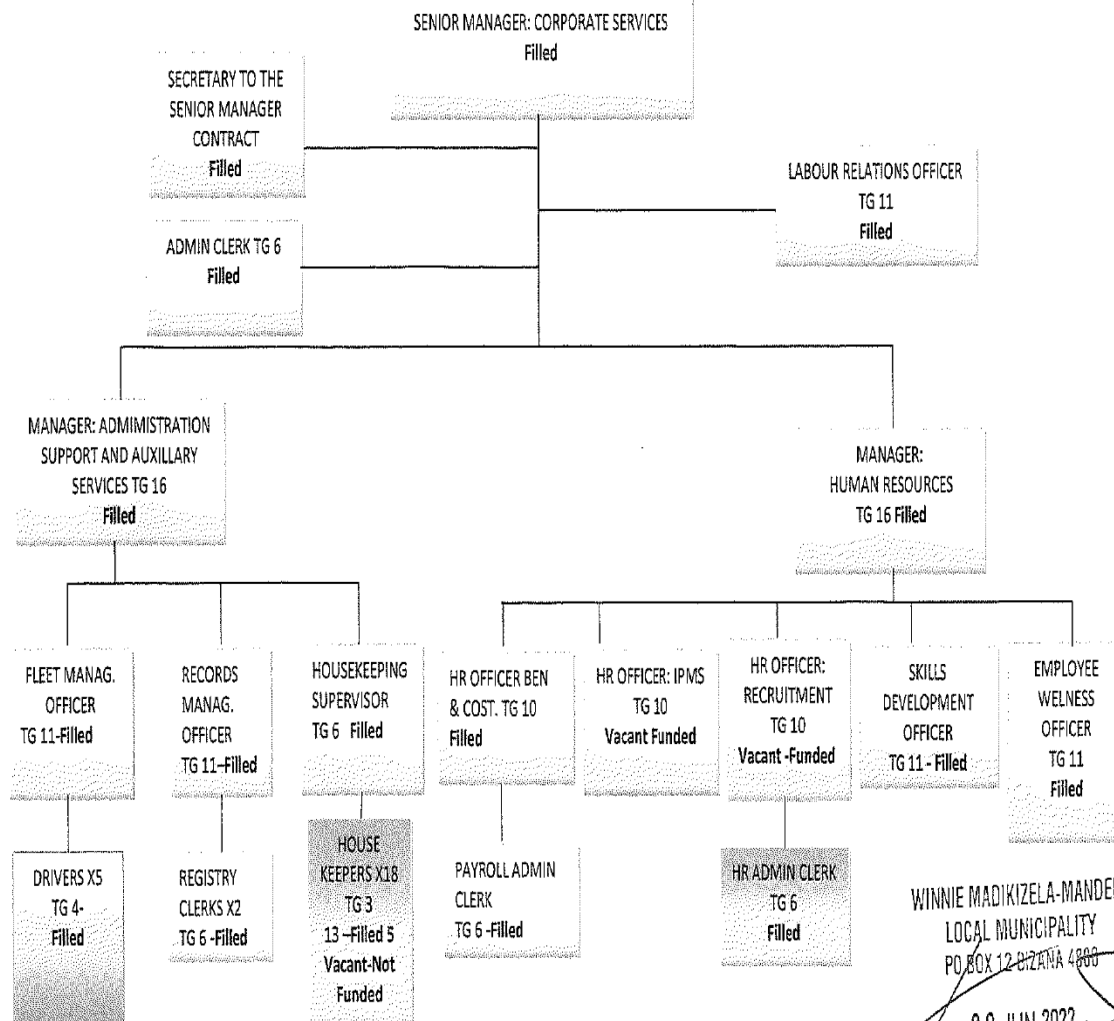
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PO BOX 12 BIZANA 4800

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# CORPORATE SERVICES DEPARTMENT



Organisational Structure reviewed in 2021/22 Financial Year

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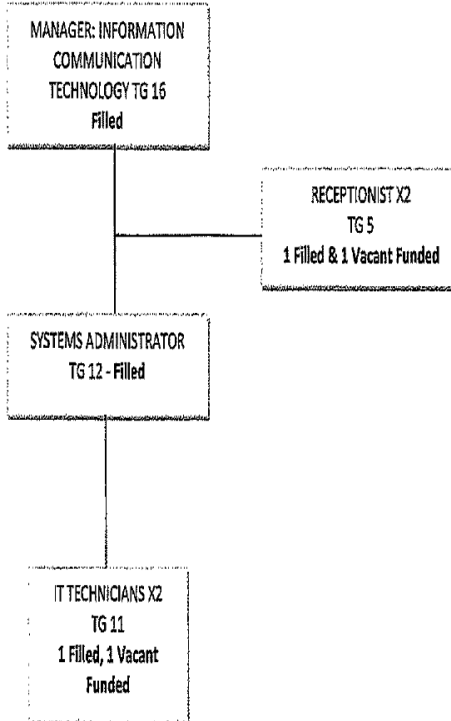
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WINNIE MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4000

28 JUN 2022  
OFFICE OF THE MUNICIPAL MANAGER

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FAX: 039 251 0917

## CORPORATE SERVICES DEPARTMENT



WINNIE MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

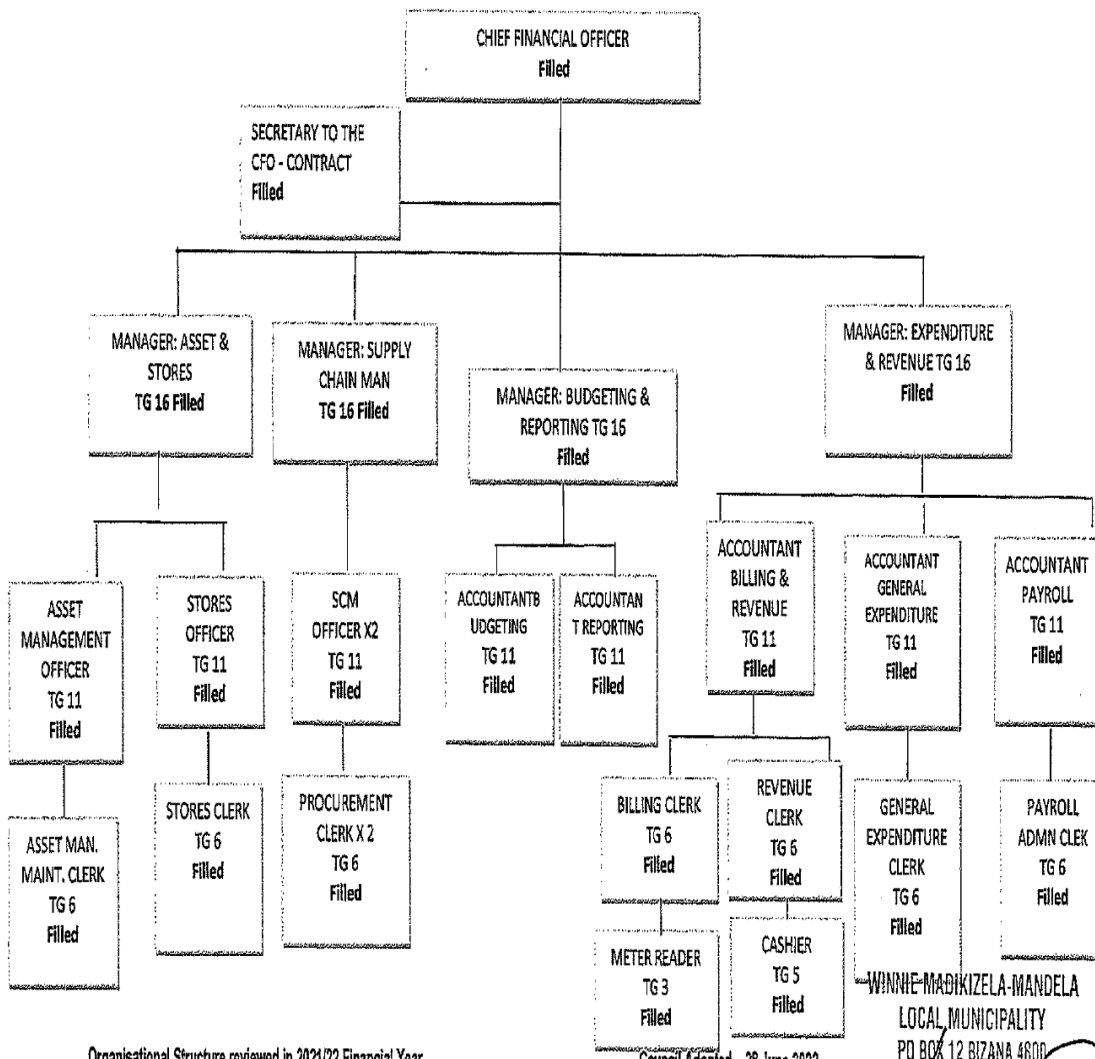
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# BUDGET AND TREASURY OFFICE



Organisational Structure reviewed in 2021/22 Financial Year

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Council Adopted – 28 June 2022

WINNIE-MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

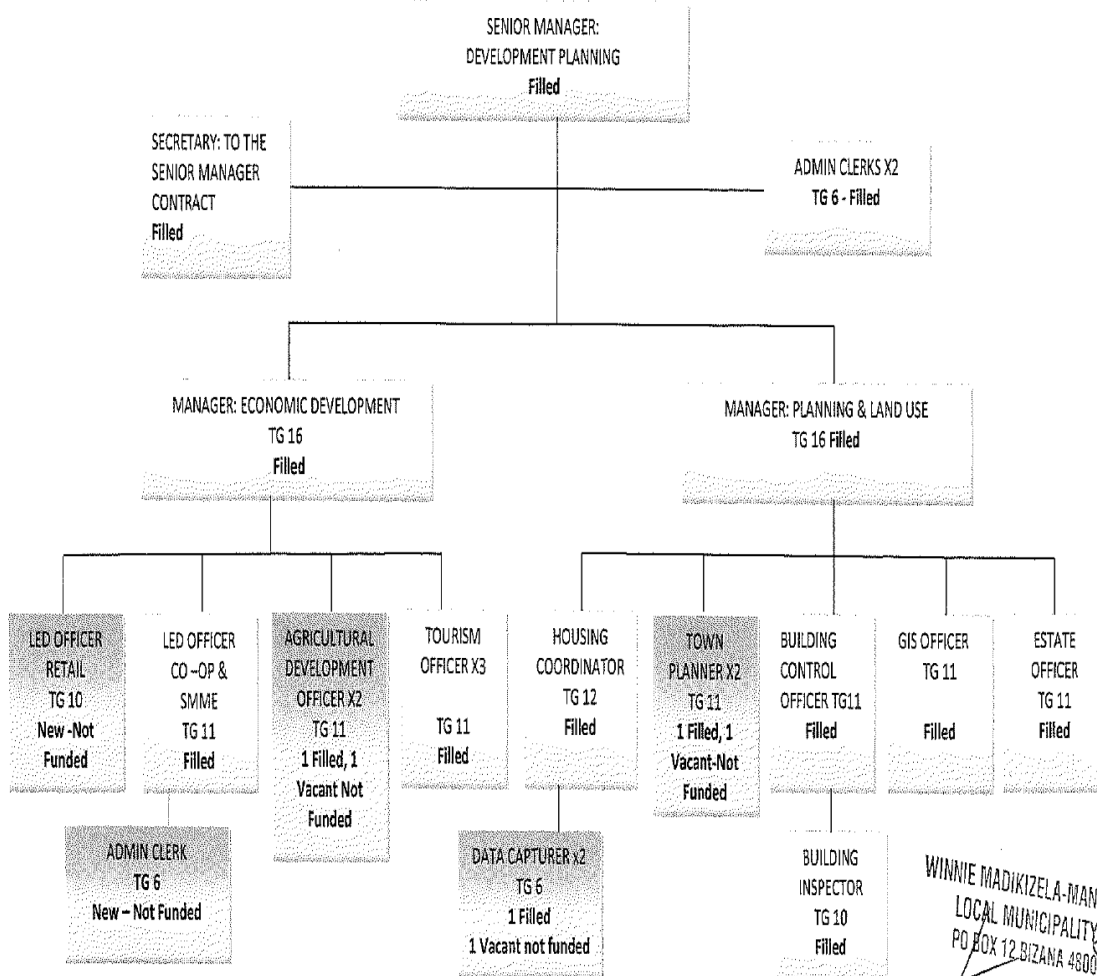
28 JUN 2022

OFFICE OF THE MUNICIPAL MANAGER

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## DEVELOPMENT PLANNING DEPARTMENT



Organisational Structure reviewed in 2021/22 Financial Year

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Council Adopted - 26 June 2022

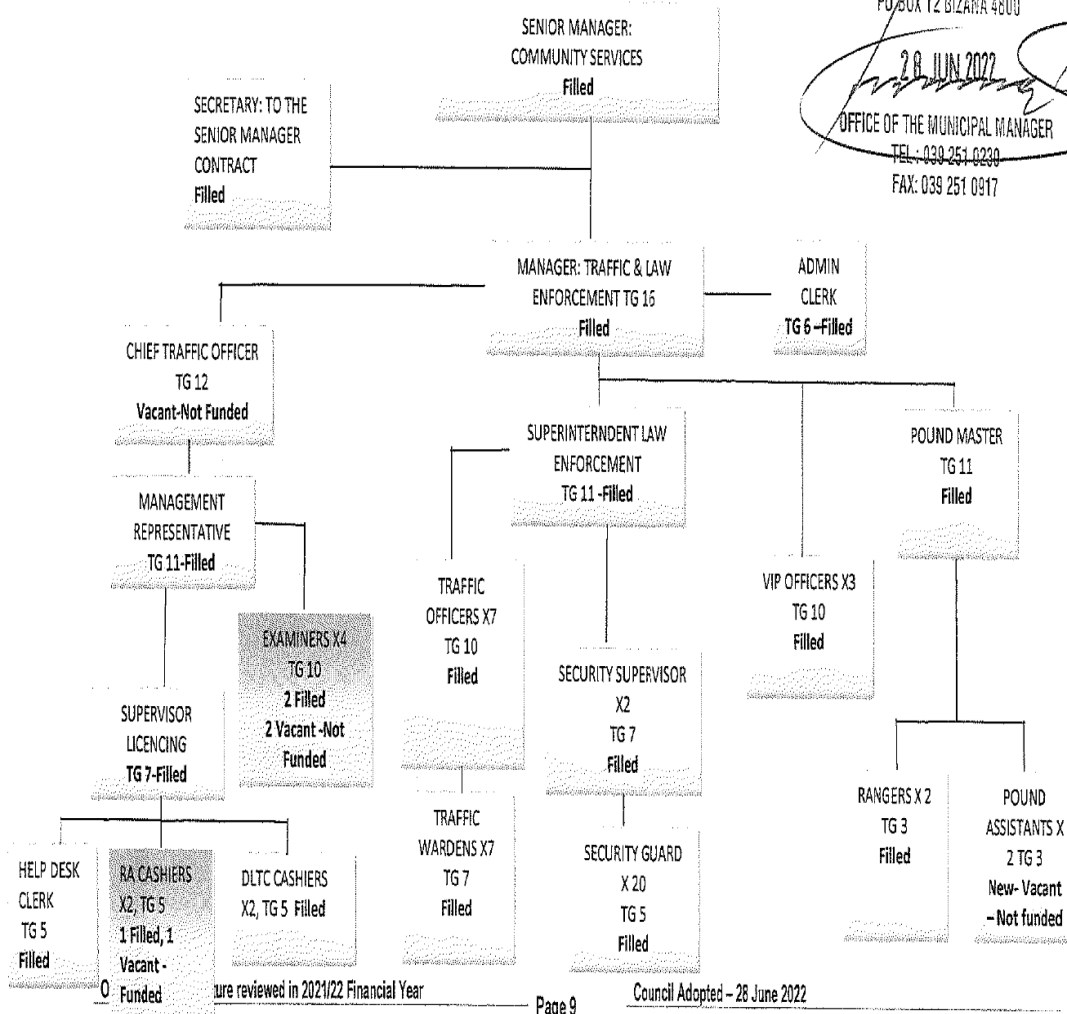
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LOCAL MUNICIPALITY  
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28 JUN 2022  
OFFICE OF THE MUNICIPAL MANAGER  
TEL : 039 251 0230  
FAX: 039 251 0917

# COMMUNITY SERVICES DEPARTMENT

WINNIE MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

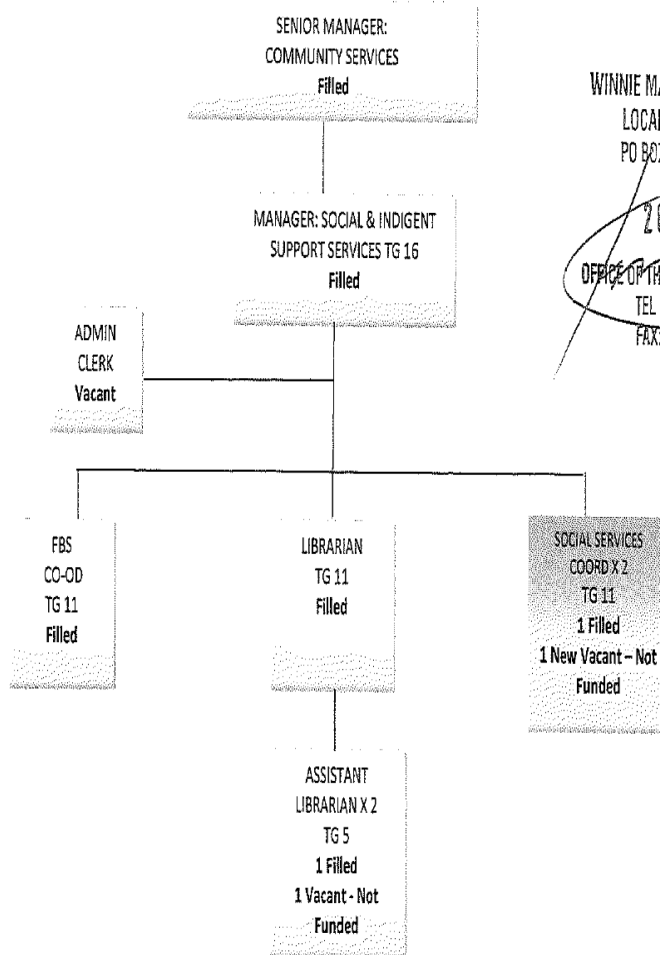
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Council Adopted - 28 June 2022

## COMMUNITY SERVICES DEPARTMENT

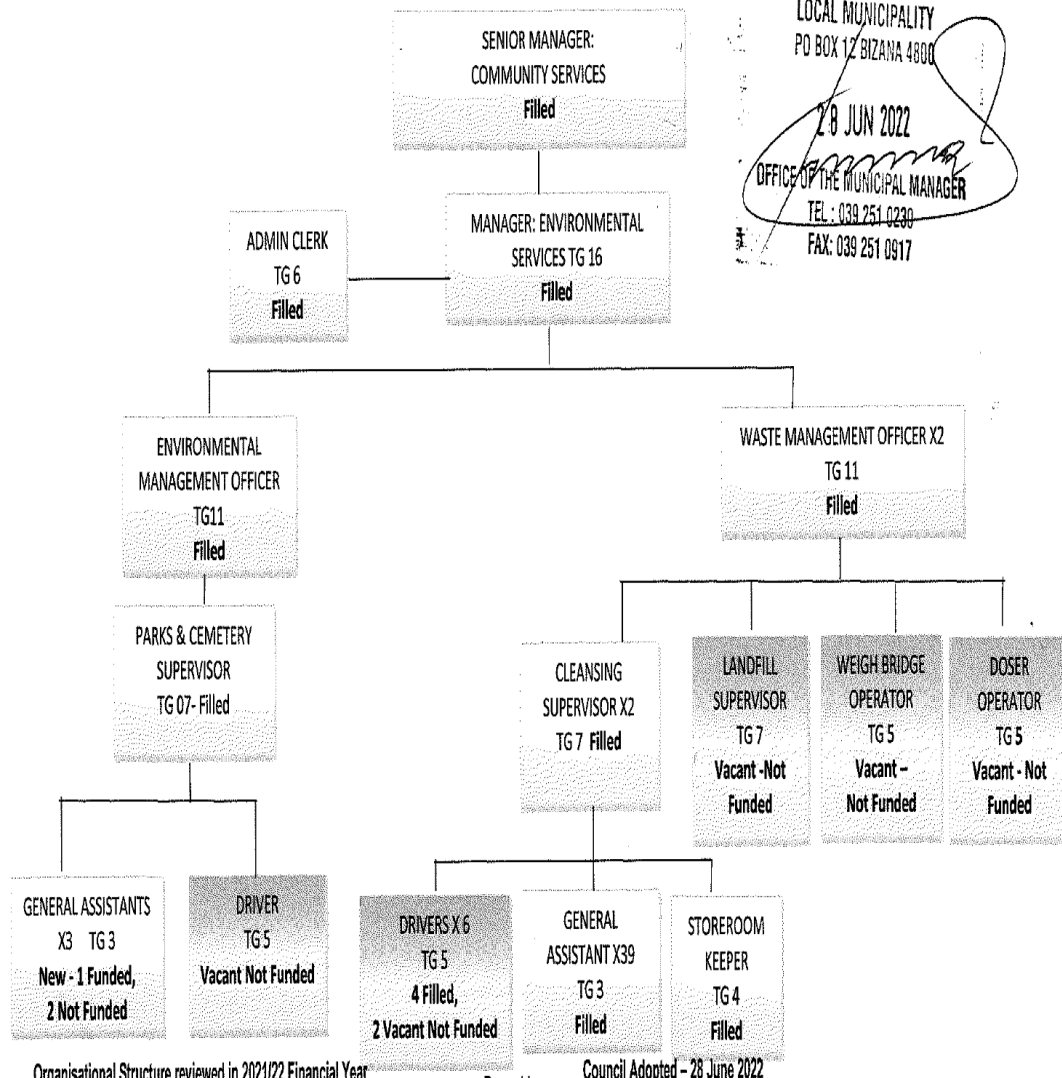


WINNIE MADIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
PO BOX 12 BIZANA 4800

28 JUN 2022

OFFICE OF THE MUNICIPAL MANAGER  
TEL : 039 251 0230  
FAX: 039 251 0317

# COMMUNITY SERVICES DEPARTMENT



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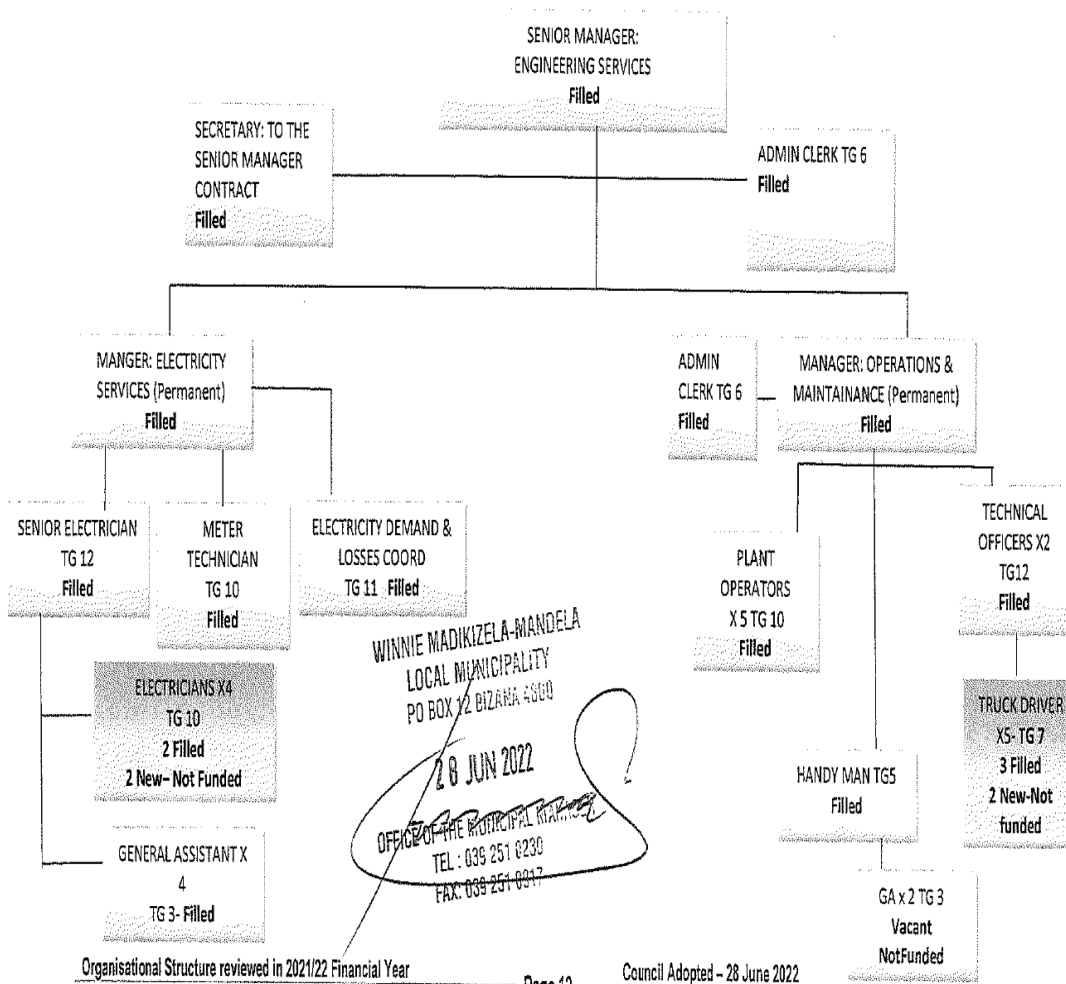
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Organisational Structure reviewed in 2021/22 Financial Year

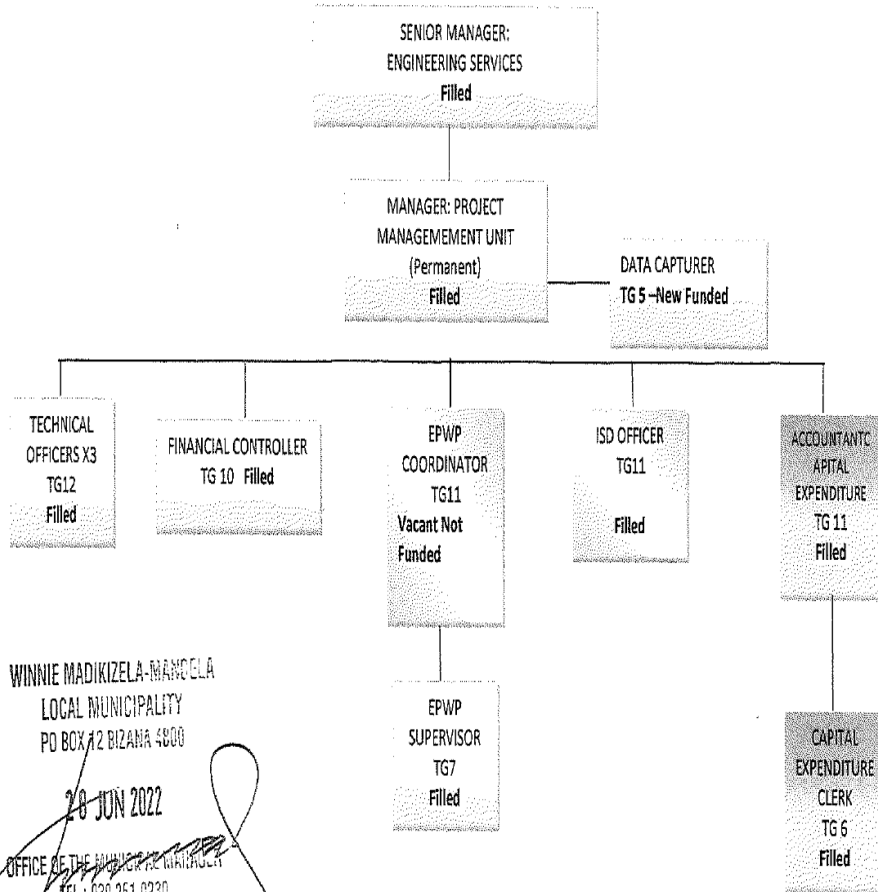
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## ENGINEERING SERVICES DEPARTMENT



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## Retention Policy

The WMMLM Employee Retention Policy provides guidance and information to Council, Management and Labour in order to effectively implement and promote the retention of staff. In the concerned financial year, the Municipality has achieved the following:

- Retained four (4) employees by means of promotion to higher positions.
- Absorbed three (3) of the EPWP beneficiaries into permanent positions.

## Performance Management System

Performance management is implemented at the level of section 56 managers, middle managers and officers. Workshops have been conducted to all levels and we are in the process of formulating templates that are understandable and relatable mostly to lower levels in terms of the performance plan and reporting. Bi-annual and annual assessments have been conducted to middle management and officers that have signed their performance agreement and performance plans. The Municipality has procured a PMS system which has incorporated the organisational as well as individual performance management. The main objective of the system is to sync Municipal information as well as to centralise the record management. Information is being captured at the same time testing the capabilities of the system versus the needs of the municipality.

## Employee Wellness

The municipality is committed to promoting equal opportunities and fair treatment to all its employees, through the elimination of unfair discrimination and integrated wellness programmes and policies. The municipality has adopted a holistic approach to address social and work-related problems through awareness programmes for its employees on HIV and AIDS, Chronic illnesses, Disability and Occupational Health and Safety for its employees.

The section has undertaken the following during the reporting year: -

- A total of one hundred and seventy-five (175) employees that are exposed to high risk areas have been exposed to medical surveillance in order to ascertain that they are still fit to conduct their duties.
- The OHS Committee led the Occupational Risk Assessment and have also conducted an inspection of all Municipal Buildings and vehicles and made recommendations on findings with time frames.
- The municipality in collaboration with the fire department within the district municipality conducted an awareness on fire targeting the employees that are occupying the offices (administrative).
- An awareness programme on Health Promotion was conducted to all municipal employees and Councillors.
- First aiders were appointed according to the different areas of concern in and around the municipality in order to adhere to the OHS Act and all first aiders were trained and received certification.

## Information and Communication Technology Services

The Information and Communication Technology (ICT) section is responsible for ICT architecture, ICT hardware, software and networking including peripheral devices. As ICT unit, a number of duties are performed to ensure that employees have full access to the network and municipal systems. Information technology (IT) has become a vital and integral part in all government spheres in introducing efficiencies and ensuring data integrity.

ICT supports a server room with 3 hosts with 13 virtual servers and 2 other physical servers. A UPS for the entire server room is installed but the batteries have died and also the backup generator is not working. The server room has access control security system (biometric reader). All cabinets with distribution switches are supplied with UPSs. The municipality has a fully functional VoIP telephony system.

To improve internet and email traffic, the municipality has a 20mb fibre (Metro-E) running Voice over IP (VoIP), VIDEO and standard Data traffic. The Municipality has both physical and wireless Access points (Wi-LAN).

The municipality has connected two sites (Civic Centre and DLTC) to the main site via wireless connection and has installed public Wi-Fi in all 3 municipal sites, the public Wi-Fi is running on 200Mb.

All ICT policies, Disaster Recovery Plan, Business continuity Plan, IT Strategy and ICT risk and control framework we reviewed and approved during the last quarter of 2023/24 financial year.

The Municipality has an offsite storage. Daily backups are kept and stored on this offsite storage that is fire proof, in a Data Centre in Centurion, Gauteng.

## Municipal Websites

WMM Local Municipality website is up and running, URL: <https://www.winniemmlm.gov.za>. ICT is responsible for compliance on the website in terms legislations and laws applicable to municipal websites. The role of Winnie Madikizela-Mandela website, as platform for information dissemination, participation and disclosure has been significantly catered for in various pieces of legislation, including:

- The Local Government Municipal Systems Act No 32 of 2000 ("the Systems Act");
- The Local Government Municipal Financial Management Act No 56 of 2003 ("the MFMA"); and
- The Municipal Property Rates Act, no 6 of 2004 ("the MPRA").








ICT is responsible for uploading compliance documents in terms of s75 of the Municipal Finance Management Act No. 56 of 2003 and all applicable laws of the republic of South Africa, With the collaboration with Municipal directorates, ICT is able to maintain fresh content on the website including social media platforms.

## Disaster Recovery Plan

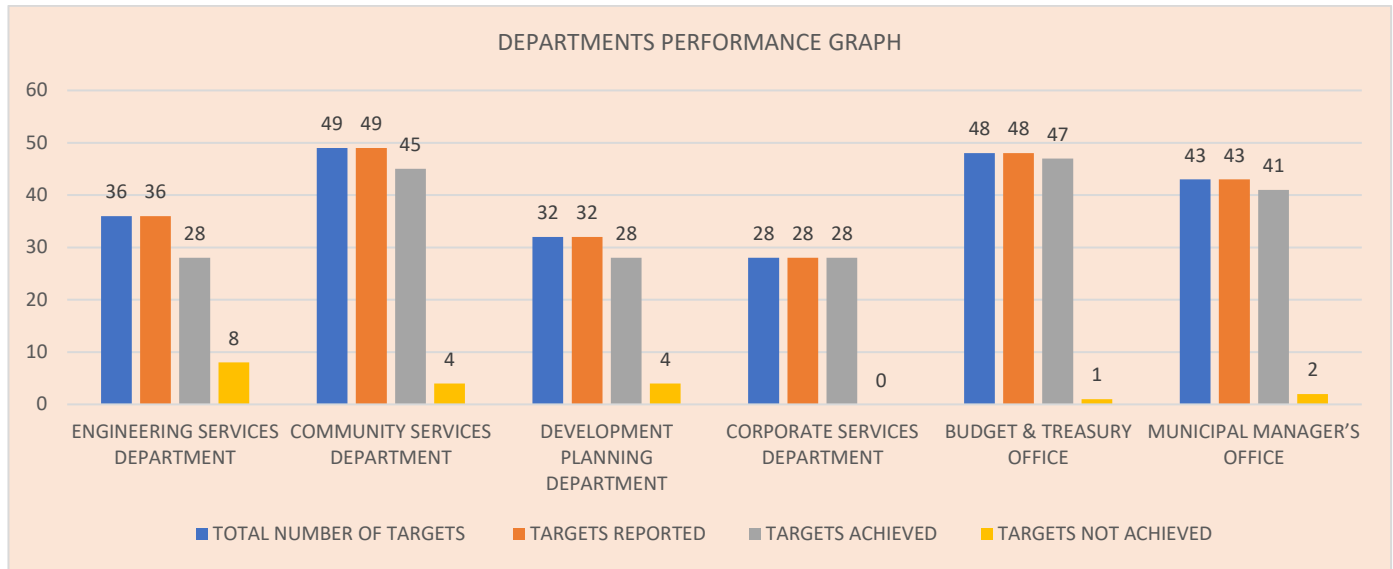
The Municipality has an adopted Disaster Recovery Plan to be implemented with the adopted Business Continuity Plan that has also been adopted by the Municipal council. This is to ensure smooth recovery with minimal negative impact when a disaster occurs. The municipality has three hosts with several Virtualized servers and a dedicated server housing VEEAM with HYPER-V for back-up and replication. For offsite back up, the municipality has a service level agreement in a data center in Centurion, Gauteng province providing a cloud solution. As part of recovery plans and archiving, the municipality procured a records management system specifically for the managing of Finance records that are growing at a higher rate.

## 10.4 Annual Performance Report

### 2023/2024 ANNUAL PERFORMANCE REPORT IN NUMBERS AND PERCENTAGES

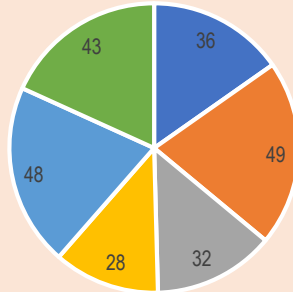
| DEPT/KPA                        | TOTAL NUMBER OF TARGETS | TARGETS REPORTED | TARGETS ACHIEVED | TARGETS NOT ACHIEVED | ACHIEVEMENT PERCENTAGE | PERFORMANCE IMPROVED OR DROPPED COMPARED TO 2022/2023                                 | COLOUR CODDING FOR OVERALL PERFORMANCE |
|---------------------------------|-------------------------|------------------|------------------|----------------------|------------------------|---|--|
| ENGINEERING SERVICES DEPARTMENT | 36                      | 36               | 28               | 8                    | 78%                    |  |  |
| COMMUNITY SERVICES DEPARTMENT   | 49                      | 49               | 45               | 4                    | 92%                    |  |  |
| DEVELOPMENT PLANNING DEPARTMENT | 32                      | 32               | 28               | 4                    | 88%                    |  |  |
| CORPORATE SERVICES DEPARTMENT   | 28                      | 28               | 28               | 0                    | 100%                   |  |  |
| BUDGET & TREASURY OFFICE        | 48                      | 48               | 47               | 1                    | 98%                    |  |  |
| MUNICIPAL MANAGER'S OFFICE      | 43                      | 43               | 41               | 2                    | 95%                    |  |  |
| OVERALL PERFORMANCE             | 236                     | 236              | 217              | 19                   | 92 %                   |  |  |

## 1. DEPARTMENTS PERFORMANCE GRAPHS



## 2. DEPARTMENTS CONTRIBUTION IN THE MUNICIPALITY'S OVERALL PERFORMANCE

DEPARTMENTS CONTRIBUTION IN THE MUNICIPALITY'S OVERALL PERFORMANCE



■ ENGINEERING SERVICES DEPARTMENT ■ COMMUNITY SERVICES DEPARTMENT ■ DEVELOPMENT PLANNING DEPARTMENT  
 ■ CORPORATE SERVICES DEPARTMENT ■ BUDGET & TREASURY OFFICE ■ MUNICIPAL MANAGER'S OFFICE

## COMPARISONS BETWEEN 2022/2023 AND 2023/2024 FINANCIAL YEARS ANNUAL PERFORMANCE

| DEPARTMENT  | 2022/2023 FY ANNUAL PERFORMANCE ASSESSMENT IN PERCENTAGE |              | 2023/2024 FY ANNUAL PERFORMANCE ASSESSMENT IN PERCENTAGE |              |
|---|--|--------------|--|--------------|
|   | Achieved   | Not Achieved | Achieved   | Not Achieved |
| ENGINEERING SERVICES - BASIC SERVICE DELIVERY 1                 | 70%  | 30%          | 78%  | 22%          |
| COMMUNITY SERVICES - BASIC SERVICE DELIVERY 2                   | 90%  | 10%          | 92%  | 8%           |
| DEVELOPMENT PLANNING - LOCAL ECONOMIC DEVELOPMENT               | 57%  | 43%          | 88%  | 12%          |
| CORPORATE SERVICES – INSTITUTIONAL TRANSFORMATION & DEVELOPMENT | 90%  | 10%          | 100%   | 0%           |
| BUDGET & TREASURY OFFICE - FINANCIAL VIABILITY                  | 92%  | 8%           | 98%  | 2%           |
| MUNICIPAL MANAGER'S OFFICE                                      | 90%  | 10%          | 95%  | 5%           |

## MUNICIPALITY'S OVERALL PERFORMANCE COMPARISON

| 2022/2023 FINANCIAL YEAR PERFORMANCE | 2023/2024 FINANCIAL YEAR PERFORMANCE |
|--------------------------------------|--------------------------------------|
|--------------------------------------|--------------------------------------|

| ACHIEVED | NOT ACHIEVED | NOT REPORTED | TOTAL | PERCENTAGE | ACHIEVED | NOT ACHIEVED | NOT REPORTED | TOTAL | PERCENTAGE |
|----------|--------------|--------------|-------|------------|----------|--------------|--------------|-------|------------|
| 197      | 41           | 0            | 238   | 83%        | 217      | 19           | 0            | 236   | 92%        |

The Municipality's Annual Performance for 2023/2024 Financial Year stands at **92%**. When compared to the preceding 2022/2023 Financial Year's **83%** Annual Performance Assessment Report, the municipality's performance has increase by **9%** in its service delivery mandate. The reasons for non-achievement of targets with remedial measures thereof are outlined per department as follows:

- BREAKDOWN OF DEPARTMENTS TARGETS NOT ACHIEVED**

**ENGINEERING SERVICES TARGETS NOT ACHIEVED CONSTITUTING ABOUT 22% OF  
THE DEPARTMENT'S OVERALL TARGETS**

| Project to Be Implemented   | KPI No. | Annual Target   | Reason For Variance   | Remedial Action   |
|---|---------|---|---|---|
| Construction of 6,7km Sidanga Access Road with 3 Bridges with 1,8Km concrete slab | 1.1.1   | Constructed 6,7km Sidanga access road with 3 bridges and 1,8km concrete slab by June 2024 | Poor performance by the contractor  | A new contractor to be appointed once termination process has been finalized  |
| Construction of Thaleni Bridge.   | 1.1.5   | Constructed 1 bridge for Thaleni access road by June 2024                                 | Delays in the construction of the bridge due to EIA extension being required after change of scope                | Bridge works to commence once the EIA has been approved. The revised project scope of the road and bridge has been included in the 2024/25 SDBIP              |
| Construction of Mbizana Civic Centre in town                                      | 1.2.2   | 1 Mbizana civic Centre constructed by June 2024   | Poor performance by the contractor  | Invoke penalties to the contractor  |
| Electrification of Lower Etheridge Village Phase 2                                | 1.7.2   | Connected and Energized of 105 households in Lower Etheridge phase 2 by June 2024         | Project construction was completed in May but Eskom has not yet provided a date for energizing                    | To engage Eskom to fast track the outage date   |
| Electrification of Msarhweni Village Phase 2                                      | 1.7.4   | Connected and energized 90 households in Msarhweni phase 2 by June 2024                   | Project construction was completed for 60 households in May but Eskom has not yet provided a date for energizing. | To engage Eskom to fast-track the outage date. The work of the remaining households will be included in future projects for Eskom electrification in the area |
| Electrification of Zizityaneni Village  | 1.7.5   | Connected and energized 315 households in Zizityaneni by June 2024                        | Non-performance of the contractor which led to the termination of the contract.                                   | Appointment of a service provider to complete the works on site.  |
| Electrification of Nomlacu Village Phase 2  | 1.7.7   | Connected and energized of 191 households (phase 2) in Nomlacu by June 2024               | Project construction was completed in May but Eskom has not yet provided a date for energizing                    | To engage Eskom to fast track the outage date   |

| Project to Be Implemented                                    | KPI No. | Annual Target  | Reason For Variance   | Remedial Action  |
|--|---------|--|---|--|
| Replacement damaged and faulty of electricity infrastructure | 1.9.1   | Replaced 3 kiosks and 10-meter boxes in town by June 2024. | Service provider not yet appointed to undertake the works. The 14-day intention to award was issued on 21 May 2024 but the service provider has not yet been appointed. | Fast tracking the appointment of the service provider to ensure achievement of set targets |

**COMMUNITY SERVICES TARGETS NOT ACHIEVED CONSTITUTING ABOUT 8% OF  
THE DEPARTMENT'S OVERALL TARGETS**

| Project to Be Implemented   | KPI No. | Annual Target  | Reason For Variance  | Remedial Action  |
|---|---------|--|--|--|
| Paving of 1 public facilities   | 1.12.3  | 1 Paved and landscaped public facility in ward 04 by June 2024                     | The appointment of service provider was concluded later than anticipated time.   | The project is expected to be completed in quarter 1 of 2024/25FY.   |
| Construction of EXT. 3 landfill site                                    | 1.16.4  | 01 EXT.3 Dumpsite fenced by June 2024.   | Delays caused by suppliers of fencing material delayed completion of fence.  | Complete fencing in Q1   |
| Purchase 1 waste management truck and 1 Skip loader truck and 2 bakkies | 1.16.10 | Purchased 1 waste management truck, 1 skip loader truck and 2 Bakkies by June 2024 | Segment was for Refuse Trucks and not adjusted to accommodate purchasing of 2 bakkies.   | Allocate budget for 2 bakkies during budget adjustment for 24/25 FY  |
| Maintenance of robots, CCTV Cameras and calibration of machine,         | 1.17.1  | Maintained 100% robots, CCTV cameras and calibration of machine by June 2024       | CCTV Camera maintenance was advertised f three times because of non-responsiveness service providers. The fourth advert closed in June 2024. | CCTV maintenance has been re-advertised closed on the 17th of June 2024. A speedy sitting of evaluation committee will be facilitated. |

**DEVELOPMENT PLANNING TARGETS NOT ACHIEVED CONSTITUTING ABOUT 12%  
OF THE DEPARTMENT'S OVERALL TARGETS**

| Project To Be Implemented                   | KPI No. | Annual Target  | Reason for Variance   | Remedial Action                                    |
|---|---------|--|---|--|
| Development of the wild coast precinct plan | 2.1.1   | 1 Developed wild coast precinct plan by June 2024    | Challenges securing a suitable service provider due to non-responsiveness   | Follow up on the sitting of committees.            |
| Compilation of Supplementary Valuation Roll | 2.4.1   | 1 Compiled Supplementary Valuation Roll by June 2024 | The service had no contractual obligations to perform the Supplementary valuation because the 5-year term lapsed as stipulated on MPRA. Extension of time process | The Project is planned for 2024/25 financial year. |

| Project To Be Implemented                  | KPI No. | Annual Target   | Reason for Variance   | Remedial Action  |
|--|---------|---|---|--|
|  |         |   | delayed and Service provider delayed in providing the roll-on time to be able to advertise it and implement it. |  |
| Construction of Manufacturing Hubs Phase 1 | 2.11.1  | Phase 1 of 3 manufacturing hubs under construction by June 2024             | Late approval of environmental authorizations and late appointment of consultant for construction               | Advertise for construction of manufacturing hubs in the first quarter of the 2024/25 financial year              |
| Construction of Bizana Mini-Market Phase 2 | 2.13.3  | Constructed 1 Bizana Mini-Market, site establishment completed by June 2024 | Non-responsiveness of Service Provider to tender, tendered quotes above budget                                  | FastTrack negotiation with potential contractor and establish site in the 1st Quarter of 2024/25 financial year. |

**CORPORATE SERVICES TARGETS NOT ACHIEVED CONSTITUTING ABOUT 0% OF  
THE DEPARTMENT'S OVERALL TARGETS**

**BUDGET & TREASURY TARGETS NOT ACHIEVED CONSTITUTING ABOUT 2% OF  
THE DEPARTMENT'S OVERALL TARGETS**

| Project to Be Implemented                              | KPI No. | Annual Target  | Reason For Variance  | Remedial Action  |
|--|---------|--|--|--|
| Monthly monitoring reports for all extended contracts. | 4.3.4   | 12 monthly monitoring reports for all extended BTO contracts by 30 June 2024 | The target was incorrectly crafted to only focus on extended contracts | The target has been corrected in the 2024/25 SDBIP to ensure full compliance with s116 of the MFMA |

**MUNICIPAL MANAGERS OFFICE TARGETS NOT ACHIEVED CONSTITUTING ABOUT  
5% OF THE DEPARTMENT'S OVERALL TARGETS**

| Project to Be Implemented                     | KPI No. | Annual Target   | Reason for Variance   | Remedial Action   |
|---|---------|---|---|---|
| Reviewal of Fraud and Anti-Corruption policy. | 5.5.1   | Fraud and Anti-Corruption Policy adopted by Council by June 2024.                   | Draft policy was erroneously left out during policy submission period | To be submitted during Quarter One                              |
| Construction of life size bronze statue       | 5.9.2   | 1 Winnie Madikizela Mandela statue constructed in a municipal building by June 2024 | Non - responsive bidders  | Appointment of service provider to be facilitated in quarter 1. |

**8. DEPARTMENTS PERFORMANCE SCORE CARD**



| BSD (Engineering Services) |                                     |   |                 |   |                         |  |   |         |               |   |               |                   |               |              |  |   |   |   |                   |                           |                                       |   |   |
|----------------------------|-------------------------------------|---|-----------------|---|-------------------------|--|---|---------|---------------|---|---------------|-------------------|---------------|--------------|--|---|---|---|-------------------|---------------------------|---------------------------------------|---|---|
| Sub-Res ult Area           | Issue                               | Strate gic Object ive   | Obj ecti ve No. | Strate gies   | Basel ine Infor matio n | Projec t to be Imple mente d   | Outpu t - KPI   | KPI No. | KP I We igh t | Mean s of Verifi catio n                              | Budget        | Adjust ed Budge t | Budget Source |              | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024   |   |                   |                           | Reas ons for Varia nce                | Reas ons for Bud get varia nce                                      | Reme dial Actio n   |
|                            |                                     |   |                 |   |                         |  |   |         |               |   |               |                   | Interna l     | Externa l    | Annua l Targe t  | Actual Perfor mance Non-Financi al  | Annua l Target  | Actua l Perfor mance Non-Finan cial   | Actual Financi al | Achi eved / Not Achi eved |                                       |   |   |
| Roads                      | Improv ed access to Basic Servic es | To reduce access roads backlog by constr ucting 115,10 kms by June 2027 | 1.1             | By constr ucting 38 kms of gravel acces s roads and Reha bilitati ng 30.1k m by June 2024 | 865 kms in place        | Constr uction of 6,7km Sidang a Acces s Road with 3 Bridge s with 1,8Km concre te slab | Numb er of Kms constr ucted from Sidang a Acces s Road with Bridge s and concre te slab | 1.1. 1  | 1             | progr ess report , Practi cal Completi on Certificate | R4 598 256,00 | R4 678 646,00     | 2 925 805,00  | 1 752 841,00 | Const ructed 4.5km of Sidan ga gravel acces s road with Bridge and 1km of concre te slab constr ucted by June 2023 | Constr ucted 4.5km of Sidanga gravel access road with 1km concret e slab only bridge that is still under constru ction. Sidanga Access Road: Addition al work done on site includes the followin g:<br>•Extra earthwo rks on the bridges as well as addition al steel and | Const ructed 6,7km Sidang a access road with 3 bridge s and 1,8km concre te slab by June 2024 | Const ructed 6,7km of Sidan ga gravel acces s road with 1,8km concre te slab under constr uction with 2 bridge s complet ed and one bridge that needs appro aches . Notice of intenti on to termin ate the contra ct issued | R4 637 391,39     | Not Achi eved             | Poor perfor manc e by the contra ctor | Ther e was no progr ess on site henc e the varia nce on the budg et | A new contra ctor to be appoi nted once termin ation proces s has been finalis ed |

| BSD (Engineering Services) |       |                       |                |             |                        |                              |               |         |               |                         |        |                   |               |           |  |                                    |   |                                     |                   |                           |                        |                                |                   |
|----------------------------|-------|-----------------------|----------------|-------------|------------------------|------------------------------|---------------|---------|---------------|-------------------------|--------|-------------------|---------------|-----------|--|------------------------------------|---|-------------------------------------|-------------------|---------------------------|------------------------|--------------------------------|-------------------|
| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d | Outpu t - KPI | KPI No. | KP I We igh t | Mean s of Verifi cation | Budget | Adjust ed Budge t | Budget Source |           | Preceding year 2022/2023   |                                    | Actual Measurable Performance 2023/2024   |                                     |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |                              |               |         |               |                         |        |                   | Interna l     | Externa l | Annua l Targe t  | Actual Perfor mance Non-Financi al | Annua l Target  | Actua l Perfor mance Non-Finan cial | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             |                        |                              |               |         |               |                         |        |                   |               |           | earthwo rks on steep areas<br>•Additio nal length of 800m concret e slab |                                    | to the contra ctor. Sidan ga Acces s Road: Additi onal work done on site includ es the followi ng:<br>•Extra earth works on the bridge s as well as additi onal steel and earth works on steep areas done<br>•Additi onal length of |                                     |                   |                           |                        |                                |                   |

| BSD (Engineering Services) |       |                       |                |             |                        |   |   |         |               |  |               |                   |               |               |  |   |   |   |                   |                           |                        |  |                   |
|----------------------------|-------|-----------------------|----------------|-------------|------------------------|---|---|---------|---------------|--|---------------|-------------------|---------------|---------------|--|---|---|---|-------------------|---------------------------|------------------------|--|-------------------|
| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d  | Outpu t - KPI   | KPI No. | KP I We igh t | Mean s of Verifi cation  | Budget        | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024   |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce   | Reme dial Actio n |
|                            |       |                       |                |             |                        |   |   |         |               |  |               |                   | Interna l     | Externa l     | Annua l Targe t  | Actual Perfor mance Non-Financi al  | Annua l Target  | Actua l Perfor mance Non-Finan cial   | Actual Financ ial | Achi eved / Not Achi eved |                        |  |                   |
|                            |       |                       |                |             |                        |   |   |         |               |  |               |                   |               |               |  |   | 800m concr ete slab not compl eted  |   |                   |                           |                        |  |                   |
|                            |       |                       |                |             | 865 kms in place       | Appro val of design s for Mqonj wana to Green ville AR                    | Numb er of design s approv ed for Mqonj wana AR                                 | 1.1. 2  | 0,5           | desig n report   | R4 793 564,00 | R5 586 089,00     | R5 586 089,00 | N/A           | Adver t Mqonjw ana to Green ville gravel acces s road by June 2023 | Advert Mqonjw ana to Greenv ille gravel access road develop ed and submitt ed to SCM. | 1 Design approv ed for Mqonj wana AR by June 2024                                     | 1 Desig n for Mqonj wana to Green ville Submi tted and appro ved                                    | R359 744,15       | Achi eved                 | N/A                    | N/A  | N/A               |
|                            |       |                       |                |             | 877 kms in place       | Constr uction of 8Km of Ntlane zwe to Sizabo nke Acces s Road with bridge | Numb er of Km of Ntlane zwe to Sizabo nke access road with1 bridge constr ucted | 1.1. 3  | 0,5           | proof of subm ission to SCM, progr ess report , practi cal comp letion certifi cate. | R7 336 692,00 | R7 336 692,00     | N/A           | R7 336 692,00 | N/A  | N/A   | Constr ucted 8 kms of Ntlane zwe to Sizabo nke access road with 1 bridge by June 2024 | Const ructed 8km Ntlane zwe to Sizab onke AR with 1 bridge . Practi cal Compl etion achiev ed on 28 | R7 862 979,78     | Achi eved                 | N/A                    | Contr actor on site is perfor ming well henc e the varia nce. A virem ent was appr | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |  |   |         |               |  |               |                   |               |               |                          |                                    |  |  |                   |                           |  |   |   |
|----------------------------|-------|-----------------------|----------------|-------------|------------------------|--|---|---------|---------------|--|---------------|-------------------|---------------|---------------|--------------------------|------------------------------------|--|--|-------------------|---------------------------|--|---|---|
| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d   | Output - KPI  | KPI No. | KP I We igh t | Mean s of Verifi cation  | Budget        | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024  |  |                   |                           | Reas ons for Varia nce   | Reas ons for Bud get varia nce                    | Reme dial Actio n                               |
|                            |       |                       |                |             |                        |  |   |         |               |  |               |                   | Interna l     | Externa l     | Annua l Targe t          | Actual Perfor mance Non-Financi al | Annua l Target   | Actua l Perfor mance Non-Finan cial  | Actual Financ ial | Achi eved / Not Achi eved |  |   |   |
|                            |       |                       |                |             |                        |  |   |         |               |  |               |                   |               |               |                          |                                    | June 2024  |  |                   |                           | oved to cover the differ ence                                    |   |   |
|                            |       |                       |                |             | 877 kms in place       | Constr uction of 6,2 km Mwilini to Zibanz ini Access Road with bridge. | Numb er of Km of Mwilini to Zibanz ini access road constr ucted with 1 bridge | 1.1. 4  | 0,5           | proof of subm ission to SCM, progr ess report , practi cal comp letion certifi cate. | R7 553 784,00 | R7 553 784,00     | N/A           | R7 553 784,00 | N/A                      | N/A                                | Constr ucted 6.2 kms of Mwilini to Zibanz ini access road with 1 bridge by June 2024 | Constr ucted 6.2km of Mwilin i to Ziban zini AR with 1 bridge . Practi cal Compl etion achiev ed on 28 June 2024 | R702 6 21,05      | Achi eved                 | N/A  | N/A   | N/A   |
|                            |       |                       |                |             | 877 kms in place       | Constr uction of Thalen i Bridge .                                     | Numb er of bridge s constr ucted for Thalen i                                 | 1.1. 5  | 0,5           | Proof of subm ission , progr ess report , practi cal                                 | R6 675 224,00 | R6 675 224,00     | N/A           | R6 675 224,00 | N/A                      | N/A                                | Constr ucted 1 bridge for Thalen i access road by                                    | 0 bridge constr ucted for Thale ni. Constr uction of acces   | R7 639 926,76     | Not Achi eved             | Delay s in the constr uction of the bridge due to EIA exten sion | Contr actor on site is perfor ming well hence the | Bridge works to comm ence once the EIA has been |

| BSD (Engineering Services) |       |                       |                |             |                        |  |  |         |              |   |               |                   |               |              |   |  |  |   |                   |                           |  |   |   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mented  | Output - KPI   | KPI No. | KP I We ight | Mean s of Verifi cation   | Budget        | Adjust ed Budge t | Budget Source |              | Preceding year 2022/2023                                    |  | Actual Measurable Performance 2023/2024  |   |                   |                           | Reas ons for Varia nce                 | Reas ons for Bud get varia nce                                | Reme dial Actio n   |
|                            |       |                       |                |             |                        |  |  |         |              |   |               |                   | Intern al     | Extern al    | Annua l Targe t   | Actual Perfor mance Non-Financi al   | Annua l Target   | Actua l Perfor mance Non-Finan cial   | Actual Financ ial | Achi eved / Not Achi eved |  |   |   |
|                            |       |                       |                |             |                        |  | access road  |         |              | comp letion certifi cate  |               |                   |               |              |   |  | June 2024  | s road and slab in progre ss, howev er bridge works have not yet comm enced                     |                   |                           | being requir ed after chang e of scope | varian ce. A virem ent was approv ed to cover the differ ence | appro ved. The revise d projec t scope of the road and bridge has been includ ed in the 2024/ 25 SDBI P |
|                            |       |                       |                |             | 877 kms in place       | Constr uction of 8Km Mgom azi Acces s Road-Phase 2 with 600m concre te slab. | Numb er of Km constr ucted for Mgom azi access road Phase 2 with 600m concre te slab | 1.1. 6  | 0,5          | Proof of subm ission , progr ess report , practi cal comp letion certifi cate | R4 238 064,00 | 5 321 504,00      | 1 083 440,00  | 4 238 064,00 | Reha bilitat ed 2,5km of Mgom azi acces s road by June 2023 | Rehabili tated 0km of Mgom azi access road, howeve r 2,5Km access road is still under constru ction, concret e slab in | Constr ucted 8km of Mgom azi Phase 2 access road with 600m concre te slab by June 2024 | Const ructed 8km Mgom azi phase 2 acces s road with 600m concre te slab. Practi cal Compl etion | R5 440 288,06     | Achi eved                 | N/A                                    | N/A   | N/A   |

| BSD (Engineering Services) |       |                       |                 |             |                         |  |  |         |               |  |               |                   |               |               |                          |                                    |  |  |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ecti ve No. | Strate gies | Basel ine Infor matio n | Projec t to be Imple mente d   | Outpu t - KPI  | KPI No. | KP I We igh t | Mean s of Verifi catio n   | Budget        | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024  |  |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                 |             |                         |  |  |         |               |  |               |                   | Interna l     | Externa l     | Annu al Targe t          | Actual Perfor mance Non-Financi al | Annu al Target   | Actua l Perfo rman ce Non-Finan cial   | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                 |             |                         |  |  |         |               |  |               |                   |               |               | progres s.               |                                    | achiev ed on 09 May 2024   |  |                   |                           |                        |                                |                   |
|                            |       |                       |                 |             | 877 kms in place        | Constr uction of 2,6Km Mhlwa zini Acces s Road                         | Numb er of Kms of Mhlwa zini access road constr ucted                        | 1.1. 7  | 0,5           | proof of subm ission to SCM, progr ess report , Practi cal Com pletio n Certifi cate | R3 795 612,00 | R4 368 467,00     | R572 855,00   | R3 795 612,00 | N/A                      | N/A                                | Constr ucted 2,6kms of Mhlwa zini access road by June 2024                           | Const ructed 2,6km of Mhlwa zini AR. Practi cal Compl etion achiev ed on 04 June 2024    | R4 237 282,85     | Achi eved                 | N/A                    | N/A                            | N/A               |
|                            |       |                       |                 |             | 877 kms in place        | Constr uction of 3Km Mgqut salala Acces s Road with 300 concre te slab | Numb er of Km constr ucted from Mgqut salala access road with concre te slab | 1.1. 8  | 0,5           | proof of subm ission to SCM, progr ess report , Practi cal Com pletio n              | R3 107 516,00 | 5 151 191,00      | R2 043 675,00 | R3 107 516,00 | N/A                      | N/A                                | Constr ucted 3 kms of Mgqut salala access road with 300m concre te slab by June 2024 | Const ructed 3km Mgqut salala AR with 300m concre te slab. Practi cal Compl etion achiev | R4656 514,35      | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |  |   |         |               |  |               |                   |               |               |                          |                                    |  |  |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d   | Outpu t - KPI   | KPI No. | KP I We igh t | Mean s of Verifi catio n   | Budget        | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024  |  |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |  |   |         |               |  |               |                   | Intern a l    | Extern a l    | Annua l Targe t          | Actual Perfor mance Non-Financi al | Annua l Target   | Actua l Perfor mance Non-Finan cial  | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             |                        |  |   |         |               | Certi cate   |               |                   |               |               |                          |                                    | ed on 17 May 2024  |  |                   |                           |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 5.2km Mbong wana via Dotye to Green ville Hospit al Acces s Road with 500m concre te slab | Numb er of kms rehabil itated from Mbong wana via Dotye to Green ville Hospit al Acces s Road | 1.1. 9  | 0,5           | proof of subm ission to SCM, progr ess report , Practi cal Com pletio n Certifi cate | R6 830 328,00 | R6 830 328,00     | N/A           | R6 830 328,00 | N/A                      | N/A                                | Rehab ilitated 5.2 kms of Mbong wana via Dotye to Green ville Hospit al Acces s Road with 500m concre te slab by June 2024 | Reha bilitate d 5,2km Mbon gwan a to Green ville AR with 500m concre te slab. Practi cal Compl etion achiev ed on 28 June 2024 | R10 602 696,34    | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |   |   |         |               |  |              |                   |               |              |   |  |  |   |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d  | Outpu t - KPI   | KPI No. | KP I We igh t | Mean s of Verifi cation  | Budget       | Adjust ed Budge t | Budget Source |              | Preceding year 2022/2023                                    |  | Actual Measurable Performance 2023/2024  |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |   |   |         |               |  |              |                   | Interna l     | Externa l    | Annua l Targe t   | Actual Perfor mance Non-Financi al   | Annua l Target   | Actua l Perfo rman ce Non-Finan cial  | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Constr uction of 3,5Km of Bhuku veni to Ntshiki ntshan e access road with 500m Concr ete Slab | Numb er of Kms constr ucted from Bhuku veni to Ntshiki ntshan e access road with Concr ete Slab | 1.1. 10 | 0,5           | proof of subm ission to SCM, progr ess report , Practi cal Com pletion Certificate | 2 433 776,00 | R2 737 156,00     | 303 380,00    | 2 433 776,00 | N/A   | N/A  | Constr ucted 3,5km Bhuku veni to Ntshiki ntshan e AR with 500m Concr ete Slab by June 2024 | Const ructed 3,5 km Bhuku veni AR with 500m concre te slab. Practi cal Compl etion achiev ed on 31 May 2024 | R2 636 070,55     | Achi eved                 | N/A                    | N/A                            | N/A               |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 3.8Km of Mgom azi Acces s Road   | Numb er of kms rehab ilitated from Mgom azi access road.  | 1.1. 11 | 0,5           | Practi cal Com pletion Certificate   | R 800 840,00 | 576 110,00        | N/A           | 576 110,00   | Reha bilitat ed 2,5km of Mgom azi acces s road by June 2023 | Rehabi litated 0km of Mgom azi access road, howeve r 2,5Km access road is still under constru ction, concret e slab in | Rehab ilitated 3.8km Mgom azi AR by June 2024  | Reha bilitate d 3.8km Mgom azi AR.  | R287 2881,2 4     | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |   |  |         |               |                                      |              |                   |               |              |   |  |   |  |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d  | Outpu t - KPI                                    | KPI No. | KP I We igh t | Mean s of Verifi catio n             | Budget       | Adjust ed Budge t | Budget Source |              | Preceding year 2022/2023  |  | Actual Measurable Performance 2023/2024                                     |  |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |   |  |         |               |                                      |              |                   | Intern al     | Extern al    | Annua l Targe t   | Actual Perfor mance Non-Financi al   | Annua l Target  | Actua l Perfor man ce Non-Finan cial                             | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             |                        |   |  |         |               |                                      |              |                   |               |              | progres s.  |  |   |  |                   |                           |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 2.1Km Lupho ndwen i Acces s Road with 200 concre te slab | Numb er of kms rehabil itated from Lupho ndwen i | 1.1. 12 | 0,5           | Practi cal Com pletio n Certifi cate | R 113 158,00 | R -               | N/A           | R 113 158,00 | Reha bilitat ed 2,5km of Lupho ndwe ni acces s road by June 2023. | Rehabi litated 0km of Luphon dweni access road, howeve r 2,5Km access road is still under constru ction, only concret e slab left. | Rehab ilitated 2.1km Lupho ndwen i AR with 200m concre te slab by June 2024 | Reha bilitate d 2.2km Lupho ndwe ni AR with 200m concre te slab. | R34 52 5,62       | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |   |   |         |               |   |              |                   |               |              |   |   |  |   |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d  | Output - KPI  | KPI No. | KP I We igh t | Mean s of Verifi cation                                 | Budget       | Adjust ed Budge t | Budget Source |              | Preceding year 2022/2023  |   | Actual Measurable Performance 2023/2024                                  |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |   |   |         |               |   |              |                   | Interna l     | Externa l    | Annua l Targe t   | Actual Perfor mance Non-Financi al  | Annua l Target   | Actua l Perfo rman ce Non-Finan cial                          | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 5km Umhla mbi SSS Langal ethu to Dotye access road | Numb er of kms rehabil itated from Umhla mbi SSS Langal ethu to Dotye access road | 1.1. 13 | 0,5           | Progr ess report , Practi cal Com pletio n Certifi cate | 2 337 792,00 | 2 337 792,00      | N/A           | 2 337 792,00 | Reha bilitat ed 5km of Umhl ambi SSS langal ethu-Dotye acces s road by June 2023. | Rehabi litated 0km of Umhla mbi SSS langalet hu-Dotye access road, howeve r 5Km access road is still under constru ction. | Rehab ilitated 5km of Umhla mbi SSS Langal ethu to Dotye AR by June 2024 | Reha bilitate d 5km of Umhla mbi SSS Langa lethu to Dotye AR. | R2 902 938,13     | Achi eved                 | N/A                    | N/A                            | N/A               |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 8km of Ntamo nde access road                       | Numb er of kms rehabil itated from Ntamo nde access road                          | 1.1. 14 | 0,5           | Practi cal Com pletio n Certifi cate                    | R851 490,00  | R851 490,00       | N/A           | R851 490,00  | Reha bilitat ed 8km of Ntam onde gravel acces s road by June 2023.                | Rehabi litated 0km of Ntamon de gravel access road, howeve r 8km access road is still under constru ction.                | Rehab ilitated 8km of Ntamo nde AR by June 2024                          | Reha bilitate d 8km of Ntam onde AR.                          | R352 671,70       | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |   |   |         |               |                                      |               |                   |               |               |  |  |  |   |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d  | Outpu t - KPI   | KPI No. | KP I We igh t | Mean s of Verifi catio n             | Budget        | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023                                 |  | Actual Measurable Performance 2023/2024  |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |   |   |         |               |                                      |               |                   | Interna l     | Externa l     | Annua l Targe t  | Actual Perfor mance Non-Financi al   | Annua l Target   | Actua l Perfor mance Non-Finan cial   | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 6km of Mgodini to Mcijw eni access road                | Numb er of kms rehabil itated from Mgodini to Mcijw eni access road | 1.1. 15 | 0,5           | Practi cal Comple tio n Certifi cate | R1 063 098,00 | 1 063 098,00      | N/A           | 1 063 098,00  | Reha bilitat ed 6km of Mgodini access road by June 2023. | Rehabili tated 0Km of Mgodini gravel access road, howeve r 6Km access road is under constru ction. | Rehab ilitated 6km of Mgodini to Mcijw eni AR by June 2024   | Reha bilitate d 7km of Mgodini to Mcijw eni AR.   | R980 228,17       | Achi eved                 | N/A                    | N/A                            | N/A               |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 4,4km with 600m concre te slab of Khale ni access road | Perce ntage of roadbed toward s compl etion of Khale ni access road | 1.1. 16 | 0,5           | Progr ess report                     | R0,00         | R3 769 565,00     | N/A           | R3 769 565,00 | N/A  | N/A  | 100% Roadbed toward s compl etion of 4,4km with 600m concre te slab of Khale ni access road by June 2024 | 100% Road bed toward s compl etion of 4,4km with 600m concre te slab of Khale ni acces s road compl eted. | R2 521 894,57     | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |  |  |         |              |                                     |        |                   |               |               |                          |                                    |   |   |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d   | Outpu t - KPI  | KPI No. | KP I We ight | Mean s of Verifi cation             | Budget | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024   |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |  |  |         |              |                                     |        |                   | Interna l     | Externa l     | Annua l Targe t          | Actual Perfor mance Non-Financi al | Annua l Target  | Actua l Perfo rman ce Non-Finan cial  | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 5km Ndayin i access road with 500m concre te slab | Perce ntage of roadbe d toward s compl etion of Ndayin i access road | 1.1. 17 | 0,5          | Progr ess report                    | R0,00  | R4 131 305,00     | N/A           | R4 131 305,00 | N/A                      | N/A                                | 100% Roadb ed toward s compl etion of 5km with 500m concre te slab of Ndayin i access road by June 2024 | 100% Road bed toward s compl etion of 5km with 500m concre te slab of Ndayi ni acces s road compl eted. | R2 855 550,62     | Achi eved                 | N/A                    | N/A                            | N/A               |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of Mntom khulu to Gxeni 3,2km Acces s road.          | Numb er of rehab ilitated Km Mtomk hulu to Gxeni access road         | 1.1. 18 | 0,5          | Practi cal comp letion certi ficate | R0,00  | R2 060 000,00     | N/A           | 2 060 000,00  | N/A                      | N/A                                | Rehab ilitated 3,2km Mntom khulu to Gxeni access road by June 2024                                      | Reha bilitate d 3,2km Mnto mkhulu to Gxeni acces s road. Practi cal Compl etion achiev ed on 27         | R2 930 181.72     | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |       |                       |                |             |                        |  |  |         |               |                          |        |                   |               |               |                          |                                    |   |  |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d   | Outpu t - KPI  | KPI No. | KP I We igh t | Mean s of Verifi catio n | Budget | Adjust ed Budge t | Budget Source |               | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024   |  |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |  |  |         |               |                          |        |                   | Interna l     | Externa l     | Annu al Targe t          | Actual Perfor mance Non-Financi al | Annu al Target  | Actua l Perfor mance Non-Financi al  | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             |                        |  |  |         |               |                          |        |                   |               |               |                          |                                    |   | June 2024  |                   |                           |                        |                                |                   |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 3,2km Ndela to Ward 11 access road with 1 bridge. | Perce ntage of Roadbed toward s compl etion of 3,2km of Ndela to Ward 11 access road | 1.1. 19 | 0,5           | Progr ess report         | R0,00  | R2 626 957,00     | N/A           | R2 626 957,00 | N/A                      | N/A                                | 100% Roadbed toward s compl etion of 3,2km of Ndela to Ward 11 access road by June 2024 | 100% Road bed toward s compl etion of 3,2km of Ndela to Ward 11 acces s road compl eted. | R2 570 527,72     | Achi eved                 | N/A                    | N/A                            | N/A               |
|                            |       |                       |                |             | 877 kms in place       | Rehab ilitation of 7km Labane access road with 500m concrete slab    | Perce ntage of roadbed toward s compl etion of 7km with 500m concrete slab of Labane | 1.1. 20 | 0,5           | Progr ess report         | R0,00  | R4 367 826,00     | N/A           | R4 367 826,00 | N/A                      | N/A                                | 100% Roadbed toward s compl etion of 7km with 500m concrete slab of Labane access road  | 100% Road bed toward s compl etion of 7km with 500m concr ete slab of Labane             | R2 387 227,50     | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |                                     |  |                |  |   |  |  |         |               |   |               |                   |               |           |  |  |  |                                      |                   |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue                               | Strate gic Object ive  | Obj ective No. | Strate gies  | Basel ine Infor mation                    | Proj ect to be Imple mente d   | Outpu t - KPI  | KPI No. | KP I We igh t | Mean s of Verifi cation                                 | Budget        | Adjust ed Budge t | Budget Source |           | Preceding year 2022/2023   |  | Actual Measurable Performance 2023/2024  |                                      |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |                                     |  |                |  |   |  |  |         |               |   |               |                   | Interna l     | Externa l | Annua l Targe t  | Actual Perfor mance Non-Financi al   | Annua l Target                           | Actua l Perfo rman ce Non-Financi al | Actual Financ ial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |                                     |  |                |  |   |  | access road  |         |               |   |               |                   |               |           |  |  | by June 2024                             | acces s road compl eted.             |                   |                           |                        |                                |                   |
| Buildings                  | Improv ed access to Basic Servic es | To constr uct 1 Early Childh ood Develo pment Centre (ECD C) in the village s of Bizana by June 2027 | 1.2            | By constructing 1 Early Childh ood Devel opme nt Centr e (ECD C) using servic es of servic e provid ers by June 2024 | 6 Early Child hood Devel opme nt Centr es | Constr uction of 1 Early Childh ood Develo pment Centre (ECD C) in Ward 13 | Numb er of Early Childh ood Develo pment Centre constr ucted | 1.2. 1  | 1             | progr ess report , Practi cal Com pletio n Certifi cate | R2 093 572,00 | R1 900 267,00     | R1 900 267    | N/A       | 1 Early Childh ood Devel opme nt Centr e under constr uction at Ward 13 by June 2023 | 1 Early Childho od Develo pment Centre is under constr uction at Ward 13 and progres sing well | 1 Ward 13 ECDC constr ucted by June 2024 | 1 Ward 13 ECDC constr ucted.         | R2 323 158,16     | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |                                     |   |                |  |   |   |   |         |              |   |               |                   |               |            |  |   |   |  |                   |                           |                                       |                                       |                                       |
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| Sub-Res ult Area           | Issue                               | Strate gic Object ive   | Obj ective No. | Strate gies  | Basel ine Infor mation                          | Projec t to be Imple mented                       | Output - KPI  | KPI No. | KP I We ight | Mean s of Verifi cation                               | Budget        | Adjust ed Budge t | Budget Source |            | Preceding year 2022/2023                                 |   | Actual Measurable Performance 2023/2024               |  |                   |                           | Reas ons for Varia nce                | Reas ons for Bud get varia nce        | Reme dial Actio n                     |
|                            |                                     |   |                |  |   |   |   |         |              |   |               |                   | Intern al     | Extern al  | Annua l Targe t  | Actual Perfor mance Non-Financi al  | Annua l Target  | Actua l Perfor mance Non-Finan cial  | Actual Financ ial | Achi eved / Not Achi eved |                                       |                                       |                                       |
| Buildings                  | Improv ed access to Basic Servic es | To compl ete constr uction of one Civic Centre in Bizana by end June 2027 |                | By constructing the Civic Centre through the services of the service provider by June 2024 | MPY C Hall and incomplete Civic centre building | Constr uction of Mbiza na Civic Centre in town    | Numb er of buildin g infrastr ucture constr ucted             | 1.2. 2  | 0,5          | Progr ess report , Practi cal Com pletion Certificate | R8 680 328,00 | R16 429 253,00    | R15 887 283   | 541 970,00 | 1 Civic Centr e constr ucted and Comp leted by June 2023 | 0 Civic centre constru cted and complet ed, howeve r 1 Civic Centre is under constru ction. | 1 Mbiza na civic centre constr ucted by June 2024     | 1 Mbiza na civic centre constru ction is compl ete, outsta nding is the delive ry and install ation of office furnitu re as per the appro ve scope . | R18 83 5 561,2 6  | Not Achi eved             | Poor perfor manc e by the contra ctor | Invok e penal ties to the contr actor | Invok e penal ties to the contra ctor |
|                            | Improv ed access to Basic Servic es | To provid e sportin g facilitie s for the comm unity by                   | 1,3            | By constructing securi ty fencin g around the pitch and runnin                             | One sport field in the CBD                      | Pitch Fencin g of Mphut humi Mafum batha stadiu m | Numb er of fenced pitche s of Mphut humi Mafum batha stadiu m | 1.3. 1  | 0,5          | Progr ess Repo rt, practi cal comp letion certi cate  | R4 120 000,00 | R6 485 100,00     | R6 485 100    | N/A        | N/A  | N/A   | 1 Fence d pitch of Mphut humi Mafum batha stadiu m by | 1 Fence d pitch of Mphut humi Mafu mbath a   | R4 863 852,28     | Achi eved                 | N/A                                   | N/A                                   | N/A                                   |

| BSD (Engineering Services) |                                |   |                |   |                               |                                      |   |         |               |   |               |                   |               |              |  |   |  |  |                  |                           |                        |                                |                   |
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| Sub-Res ult Area           | Issue                          | Strate gic Object ive   | Obj ective No. | Strate gies   | Basel ine Infor mation        | Projec t to be Imple mente d         | Outpu t - KPI                                 | KPI No. | KP I We igh t | Mean s of Verifi cation                                       | Budget        | Adjust ed Budge t | Budget Source |              | Preceding year 2022/2023                             |   | Actual Measurable Performance 2023/2024                                    |  |                  |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |                                |   |                |   |                               |                                      |   |         |               |   |               |                   | Interna l     | Externa l    | Annua l Target                                       | Actual Perfor mance Non-Financi al        | Annua l Target   | Actua l Perfo rman ce Non-Finan cial                                 | Actual Financial | Achi eved / Not Achi eved |                        |                                |                   |
|                            |                                | June 2027   |                | g track through the services of service providers by end June 2024.             |                               |                                      |   |         |               |   |               |                   |               |              |  |   | June 2024  | stadium.   |                  |                           |                        |                                |                   |
| EPWP                       | High unemp loyme nt rate       | Provid e short term EPWP job opport unities to alleviat e poverty and unemp loyme nt by June 2027 | 1,4            | By facilitat ing recruit ment of EPWP worke rs in all WMM LM Wards by June 2024 | 745 EPWP Jobs create d        | Creati ng of EPWP Job Opport unities | Numb er of EPWP Job Opport unities create d   | 1.4. 1  | 0,5           | Signe d Empl oyment Contr acts, Signe d Expe nditur e Repo rt | R3 222 000,00 | R7 722 000,00     | 4 500 000,00  | 3 042 000,00 | 292 EPWP P Job Oppor tunitie s Creat ed by June 2023 | 292 EPWP Job Oppor tunitie s Created done | Create 342 EPWP Job Oppor tunitie s and monito r expen diture by June 2024 | Creat ed 457 EPWP P Job oppor tunitie s and monit ored Expen diture. | R11 627 191,22   | Achi eved                 | N/A                    | N/A                            | N/A               |
| Roads Maintenance          | Improv ed road networ k in CBD | To routi nely mainta in a better standa rd of   | 1,5            | By appoi nting servic e provid ers to maint                                     | 1950 m² of pot holes patche d | CBD Road Mainte nance                | Numb ers of square meters of pothol es patche | 1.5. 1  | 0,5           | Practi cal Comple tion Certifi cate                           | R2 533 380,00 | R2 533 380,00     | R2 533 380,00 | N/A          | 500m² pothol es patche d at the CBD by               | 942m² pothole s patched                   | 500m² pothol es patche d by June 2024                                      | 926m² pothol es patche d   | R1 059 603,47    | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |                      |                            |                |   |                             |                                     |   |         |               |                              |                |                   |                |           |   |  |  |   |                   |                           |                        |  |   |
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| Sub-Res ult Area           | Issue                | Strate gic Object ive      | Obj ective No. | Strate gies   | Basel ine Infor mation      | Projec t to be Imple mente d        | Output - KPI  | KPI No. | KP I We igh t | Mean s of Verifi cation      | Budget         | Adjust ed Budge t | Budget Source  |           | Preceding year 2022/2023                              |  | Actual Measurable Performance 2023/2024              |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce   | Reme dial Actio n   |
|                            |                      |                            |                |   |                             |                                     |   |         |               |                              |                |                   | Interna l      | Externa l | Annua l Targe t                                       | Actual Perfor mance Non-Financi al         | Annua l Target                                       | Actua l Perfor mance Non-Finan cial         | Actual Financ ial | Achi eved / Not Achi eved |                        |  |   |
|                            |                      | our CBD Roads by June 2027 |                | ain CBD Roads and acquis ition of small tools and equip ment for maint enanc e by June 2024                       |                             |                                     | d at the CBD  |         |               |                              |                |                   |                |           | June 2023   |  |  |   |                   |                           |                        |  |   |
|                            | Road rehabil itation |                            |                | By utilisin g the servic es of servic e provid ers and intern al plant to maint ain gravel acces s roads utilisin | 865 km gravel acces s roads | Mainte nance of gravel access roads | Numb er of kilome tres of gravel access roads mainta ined | 1.5. 2  | 0,5           | Com pletio n Certifi cates . | R15 000 000,00 | R40 261 432,00    | R40 261 432,00 | N/A       | 85km of gravel acces s roads Maint ained by June 2023 | 105.1k m of gravel access road maintai ned | 85km of gravel access roads Mainta ined by June 2024 | 201,3 km of gravel acces s road maint ained | R34 646 192,00    | Achi eved                 | N/A                    | Varia nce due to savin gs in awar d versu s the total budg et and two plant hire road s being inco | One plant hire roads projec t to be termin ated due to poor perfor manc e. One plant hire projec t media tion to be |

| BSD (Engineering Services) |   |   |                |   |                         |   |   |         |               |  |               |                   |               |           |  |  |  |  |                   |                           |                        |  |                   |  |
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| Sub-Res ult Area           | Issue   | Strate gic Object ive   | Obj ective No. | Strate gies   | Basel ine Infor matio n | Proj ect to be Imple mente d                                | Output - KPI  | KPI No. | KP I We igh t | Mean s of Verifi catio n   | Budget        | Adjust ed Budge t | Budget Source |           | Preceding year 2022/2023   |  | Actual Measurable Performance 2023/2024                                  |  |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce   | Reme dial Actio n |  |
|                            |   |   |                |   |                         |   |   |         |               |  |               |                   | Intern al     | Extern al | Annua l Targe t  | Actual Perfor mance Non-Financi al   | Annua l Target   | Actua l Perfo rman ce Non-Finan cial                         | Actual Financ ial | Achi eved / Not Achi eved |                        |  |                   |  |
|                            |   |   |                | g conve ntional metho ds and altern ative maint enanc e metho ds by June 2024   |                         |   |   |         |               |  |               |                   |               |           |  |  |  |  |                   |                           | implet e.              | concl uded to enabl e works to be compl eted   |                   |  |
| Buildings                  | Buildin g infrastr ucture not into accept ed standa rds | To mainta in rehabi litate and repair buildin gs structu res and related infrastr ucture by June 2027 | 1,6            | By emplo ying servic e provid ers to maint aining , rehabi litating and repairi ng municip al buildin gs and relate d infrast | Munic ipal buildin gs   | Periodi c repairs and mainte nance of Municip al buildin gs | Numb er of municip al buildin gs periodi cally repara ed and mainta ined. | 1.6. 1  | 0,5           | Inspe ction report , proof of subm ission to SCM, progr ess report , practi cal comp lation certi fi cate. | R2 887 932,00 | R2 887 932,00     | R2 887 932,00 | N/A       | Munic ipal buildin gs periodi cally repair ed and maint ained by June 2023 | 0 Municip al building s repair ed and mainta ined, mainte nance and repairs of 1 municip al building is still in progres s | 2 municip al buildin gs Periodi c repara ed and mainta ined by June 2024 | 2 municip al buildin gs Period ic repair ed and maint ained. | R591 290,29       | Achi eved                 | N/A                    | Savi ngs due to some mino r repai rs being done in hous e as other majo r buildi ng repai rs could not | N/A               |  |

| BSD (Engineering Services) |                                       |  |                |  |                                      |  |  |         |              |   |              |                   |               |                |  |   |   |   |                   |                           |   |                                |  |
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| Sub-Res ult Area           | Issue                                 | Strate gic Object ive  | Obj ective No. | Strate gies  | Basel ine Infor mation               | Proj ect to be Imple mented                          | Output - KPI   | KPI No. | KP I We ight | Mean s of Verifi cation   | Budget       | Adjust ed Budge t | Budget Source |                | Preceding year 2022/2023                                   |   | Actual Measurable Performance 2023/2024   |   |                   |                           | Reas ons for Varia nce  | Reas ons for Bud get varia nce | Reme dial Actio n                                |
|                            |                                       |  |                |  |                                      |  |  |         |              |   |              |                   | Interna l     | Externa l      | Annua l Targe t  | Actual Perfor mance Non-Financi al                                  | Annua l Target  | Actua l Perfor mance Non-Finan cial                                     | Actual Financi al | Achi eved / Not Achi eved |   |                                |  |
|                            |                                       |  |                | tructur e by June 2024   |                                      |  |  |         |              |   |              |                   |               |                |  |   |   |   |                   |                           | be unde rtake n due to reten der.                                   |                                |  |
| Elec tric ity              | Electrif ication of rural house holds | Ensue reliabl e provisi on of electri city to house holds by June 2027 | 1,7            | Conn ect electri city to formal house holds within the municip al jurisdi ction by June 2024 | 42 834 house holds with electri city | Electrif ication of Lower Etheri dge Village Phase 1 | Numb er of house holds conn ected and energiz ed in Lower Etheri dge Phase 1 | 1.7. 1  | 0,5          | progr ess report , practi cal comp letion certi ficate.               | R0,00        | R5 035 820,00     | N/A           | R5 035 820,00  | Conn ected 90 house holds in Lower Etheri dge by June 2023 | 0 househ olds conn ected, Howeve r Project is at 70% constru ction. | Conne cted and Energi zed of 180 house holds in Lower Etheri dge phase 1 by June 2024 | Conn ected and Energi zed 180 house holds in Lower Etheri dge phase 1   | R 2 169 96 4,11   | Achi eved                 | N/A   | N/A                            | N/A  |
|                            |                                       |  |                |  |                                      | Electrif ication of Lower Etheri dge Village Phase 2 | Numb er of house holds conn ected and energiz ed in Lower Etheri dge         | 1.7. 2  | 0,5          | Proof of subm ission to SCM, atten danc e regist er, progr ess report | 3 302 604,00 | R3 023 280,00     | N/A           | R 3 023 280,00 | N/A  | N/A   | Conne cted and Energi zed of 105 house holds in Lower Etheri dge phase 2 by           | 105 Conn ected house holds 0 energiz ed house holds at Lower Etheri dge | R3 814 728,64     | Not Achi eved :           | Proje ct constr uction was compl eted in May but Esko m has not yet | N/A                            | To engag e Esko m to fast track the outag e date |

| BSD (Engineering Services) |       |                       |                |             |                        |  |  |         |               |   |               |                   |               |                |  |  |  |   |                   |                           |   |   |  |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d                 | Output - KPI   | KPI No. | KP I We igh t | Mean s of Verifi cation   | Budget        | Adjust ed Budge t | Budget Source |                | Preceding year 2022/2023   |  | Actual Measurable Performance 2023/2024                                    |   |                   |                           | Reas ons for Varia nce  | Reas ons for Bud get varia nce  | Reme dial Actio n  |
|                            |       |                       |                |             |                        |  |  |         |               |   |               |                   | Interna l     | Externa l      | Annua l Targe t  | Actual Perfor mance Non-Financi al   | Annua l Target   | Actua l Perfor mance Non-Finan cial   | Actual Financ ial | Achi eved / Not Achi eved |   |   |  |
|                            |       |                       |                |             |                        |  | Phase 2  |         |               | , and Completion Certificate  |               |                   |               |                |  |  | June 2024  | Phase 2.  |                   |                           | provided a date for energising  |   |  |
|                            |       |                       |                |             |                        | Electrification of Msarhweni Village Phase 1 | Number of house holds connected and energized in Msarhweni | 1.7.3   | 0,5           | Progr ess report , attendanc e register and Completion Certificate                  | R3 967 555,00 | R3 967 555,00     | N/A           | R 3 967 555,00 | Conn ected and energized 110 house holds in Msarhweni by June 2023 | 0 household s Connected and Energized, However Project is at 70% construction. | Conn ected and energized 220 house holds in Msarhweni phase 1 by June 2024 | Conn ected and energized 220 house holds in Msarhweni Phase 1                           | R1 788 313,32     | Achi eved                 | N/A   | N/A   | N/A  |
|                            |       |                       |                |             |                        | Electrification of Msarhweni Village Phase 2 | Number of house holds connected and energized in Msarhweni | 1.7.4   | 0,5           | Proof of subm ission to SCM, attendanc e register, progr ess report , and Completio | R2 831 304,00 | R1 480 730,00     | N/A           | R1 480 730,00  | N/A  | N/A  | Conn ected and energized 90 house holds in Msarhweni phase 2 by June 2024  | 60 House holds connected and 0 house holds energized at Msarweni Phase 2. Project compl | R3 414 144,08     | Not Achi eved :           | Proje ct construction was completed for 60 house holds in May but Eskom has not yet | It was noted at proje ct completion that only quan tities for 60 hous ehold s | To engag e Eskom to fast-track the outage date. The work of the remain ing house |

| BSD (Engineering Services) |       |                       |                |             |                        |                              |              |         |               |                         |        |                   |               |           |                          |                                    |   |   |                   |                           |                        |                                  |  |   |
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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d | Output - KPI | KPI No. | KP I We igh t | Mean s of Verifi cation | Budget | Adjust ed Budge t | Budget Source |           | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024 |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce   | Reme dial Actio n  |   |
|                            |       |                       |                |             |                        |                              |              |         |               |                         |        |                   | Interna l     | Externa l | Annua l Targe t          | Actual Perfor mance Non-Financi al | Annua l Target                          | Actua l Perfo rman ce Non-Finan cial        | Actual Financ ial | Achi eved / Not Achi eved |                        |                                  |  |   |
|                            |       |                       |                |             |                        |                              |              |         |               | n<br>Certifi cate       |        |                   |               |           |                          |                                    |   | ete<br>awaiti ng to be energise d by Eskom. |                   |                           |                        | provid ed a date for energising. | were inclu ded in the tend ered BOQ . A scop e additi on requ est was subm itted in June for the rema ining hous ehold s but an additi onal budg et could not be avail ed. | holds will be inclu ded in future projec ts for Eskom electri ficatio n in the area |

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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d             | Outpu t - KPI  | KPI No. | KP I We igh t | Mean s of Verifi catio n                        | Budget        | Adjust ed Budge t | Budget Source |                | Preceding year 2022/2023  |   | Actual Measurable Performance 2023/2024                                |   |                   |                           | Reas ons for Varia nce   | Reas ons for Bud get varia nce  | Reme dial Actio n   |
|                            |       |                       |                |             |                        |  |  |         |               |   |               |                   | Intern al     | Extern al      | Annua l Targe t   | Actual Perfor mance Non-Financi al  | Annua l Target   | Actua l Perfor mance Non-Finan cial   | Actual Financ ial | Achi eved / Not Achi eved |  |   |   |
|                            |       |                       |                |             |                        | Electrif ication of Zizitya neni Village | Numb er of house holds conne cted and energiz ed in Zizitya neni | 1.7. 5  | 0,5           | Progr ess report s and comp letion certifi cate | R2 673 912,00 | R4 775 000,00     | N/A           | R 4 775 000,00 | Appoi ntmen t a contra ctor and works comm enced at Zizity aneni by June 2023 | 0 househ olds connect ed. Contrac tor appoint ed and works has comme nced at 52%. | Conne cted and energiz ed 315 house holds in Zizitya neni by June 2024 | 0 House holds conne cted and energiz ed at zizitya neni. A reques t for additi onal budge t requir ed to appoi nt a new contra ctor was submi tted and appro ved by Exco on 21 June 2024. A memo to allocat e the | R4 733 459,74     | Not Achi eved :           | Non-perfor manc e of the contra ctor which led to the termin ation of the contra ct. | Ther e has been no expe nditu re since the termi natio n of the contr act | Appoi ntmen t of a servic e provid er to compl ete the works on site. |

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| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d                 | Outpu t - KPI  | KPI No. | KP I We igh t | Mean s of Verifi cation   | Budget | Adjust ed Budge t | Budget Source |                | Preceding year 2022/2023  |  | Actual Measurable Performance 2023/2024                                     |   |                   |                           | Reas ons for Varia nce | Reas ons for Bud get varia nce | Reme dial Actio n |
|                            |       |                       |                |             |                        |  |  |         |               |   |        |                   | Intern al     | Extern al      | Annua l Target  | Actual Perfor mance Non-Financi al   | Annua l Target  | Actua l Perfor mance Non-Financi al                           | Actual Financi al | Achi eved / Not Achi eved |                        |                                |                   |
|                            |       |                       |                |             |                        |  |  |         |               |   |        |                   |               |                |   |  | contra ctor was issued on 28 June 2024                                      |   |                   |                           |                        |                                |                   |
|                            |       |                       |                |             |                        | Electrifi cation of Nomla cu Village Phase 1 | Numb er of house holds conne cted and energiz ed in Nomla cu | 1.7. 6  | 0,5           | Proof of subm ission to SCM, atten danc e regist er, progr ess report and Com pletio n Certifi cate | R0,00  | R2 510 860,00     | N/A           | R 2 510 860,00 | Conn ected and energiz ed 67 house holds in Noml acu by June 2023 | 67 Househ olds Conn ected and await ing Eskom to energis e 67 househ olds, MV & LV excavati on, plant ing and string ing for 67 Househ olds at 100%. | Conne cted and energiz ed 67 house holds (phase 1) in Nomla cu by June 2024 | Conn ected and energiz ed 67 house holds in Nomla cu Phase 1. | R4 121 402,29     | Achi eved                 | N/A                    | N/A                            | N/A               |

| BSD (Engineering Services) |                             |  |                |  |  |   |  |         |               |   |               |                   |               |                |   |   |   |   |                   |                           |  |  |  |
|----------------------------|-----------------------------|--|----------------|--|--|---|--|---------|---------------|---|---------------|-------------------|---------------|----------------|---|---|---|---|-------------------|---------------------------|--|--|--|
| Sub-Res ult Area           | Issue                       | Strate gic Object ive  | Obj ective No. | Strate gies  | Basel ine Infor mation                       | Projec t to be Imple mente d                      | Outpu t - KPI  | KPI No. | KP I We igh t | Mean s of Verifi cation   | Budget        | Adjust ed Budge t | Budget Source |                | Preceding year 2022/2023                          |   | Actual Measurable Performance 2023/2024   |   |                   |                           | Reas ons for Varia nce   | Reas ons for Bud get varia nce   | Reme dial Actio n  |
|                            |                             |  |                |  |  |   |  |         |               |   |               |                   | Interna l     | Externa l      | Annua l Targe t                                   | Actual Perfor mance Non-Financi al  | Annua l Target  | Actua l Perfo rman ce Non-Finan cial  | Actual Financ ial | Achi eved / Not Achi eved |  |  |  |
|                            |                             |  |                |  |  | Electrif ication of Nomla cu Village Phase 2      | Numb er of house holds conne cted and energiz ed in Nomla cu | 1.7. 7  | 0,5           | Proof of subm ission to SCM, atten danc e regist er, progr ess report and Com pletio n Certifi cate | R5 974 776,00 | R6 720 995,00     | N/A           | R 6 720 995,00 | N/A   | N/A   | Conne cted and energiz ed of 191 house holds (phase 2) in Nomla cu by June 2024 | 191 House holds conne cted and 0 house holds energiz ed. Projec t compl ete awaiti ng to be energiz ed by Esko m. | R6 374 331,80     | Not Achi eved :           | Proje ct constr uction was compl eted in May but Esko m has not yet provid ed a date for energis ing | N/A  | To engag e Esko m to fast track the outag e date             |
|                            | Low Voltag e lines upgrad e | Have a condu ctive and safe electri city networ k by June 2027 | 1,8            | Install ation of 35mm , 4 core Aerial Bundl e condu ctors by June 2024 | 5 KM of Low Volta ge lines upgra ded in town | Low Voltag e lines and poles Upgra ded in ward 1. | Numb er of LV lines and poles upgrad ed                      | 1.8. 1  | 0,5           | progr ess report , comp letion certifi cate.  | R3 000 000,00 | R3 500 000,00     | R3 500 000,00 | N/A            | 2 KM of Low Voltag e lines upgra ded by June 2023 | 0Km of LV lines upgrad e, Howeve r Contrac tor has been appoint ed and projec t hand over done. | 2KM of Low Voltag e lines and poles upgrad ed in ward 1 by June 2024            | 9,9km of LV lines and poles upgra ded in ward 1.  | R3 483 874,40     | Achi eved                 | There was a misali gnme nt betwe en the planni ng docu ment and certai n items within the            | Savi ngs were incur red as some of the sche dule items reflec ted a scop e of 11km | The contrac tor has been paid accord ing to actual work done |

| BSD (Engineering Services) |   |   |                |  |   |  |  |         |               |   |               |                   |               |           |                          |                                    |   |  |                   |                           |  |                                |  |
|----------------------------|---|---|----------------|--|---|--|--|---------|---------------|---|---------------|-------------------|---------------|-----------|--------------------------|------------------------------------|---|--|-------------------|---------------------------|--|--------------------------------|--|
| Sub-Res ult Area           | Issue                                       | Strate gic Object ive   | Obj ective No. | Strate gies  | Basel ine Infor mation                                  | Proj ect to be Imple mente d                                     | Output - KPI   | KPI No. | KP I We igh t | Mean s of Verifi cation   | Budget        | Adjust ed Budge t | Budget Source |           | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024                     |  |                   |                           | Reas ons for Varia nce   | Reas ons for Bud get varia nce | Reme dial Actio n  |
|                            |   |   |                |  |   |  |  |         |               |   |               |                   | Interna l     | Externa l | Annua l Target           | Actual Perfor mance Non-Financi al | Annua l Target  | Actua l Perfor mance Non-Finan cial          | Actual Financ ial | Achi eved / Not Achi eved |  |                                |  |
|                            |   |   |                |  |   |  |  |         |               |   |               |                   |               |           |                          |                                    |   |  |                   | tende red BOQ             | whereas only 9,868km could be done given the overall items in the BOQ  |                                |  |
|                            | Mainte nance of Electricity Infrastr ucture | Reduc e technical losses and have reliabl e, safe distrib ution networ k by June 2027 | 1,9            | Repla cement of dama ged and faulty electri city infrast ructur e by June 2024 | Five vanda lised meter kiosks and 22 meter s replac ed. | Replac ement damag ed and faulty of electri city infrastr ucture | Numb er of damag ed and faulty infrastr ucture replac ed | 1.9. 1  | 0,5           | Proof of subm ission to SCM, atten danc e regist er, progr ess report and Com pletio n Certifi cate | R3 940 908,00 | R299 998,00       | R299 998,00   | N/A       | N/A                      | N/A                                | Replac ed 3 kiosks and 10-meter boxes in town by June 2024. | 0 kiosk and 0-meter boxes replac ed in town. | R0,00             | Not Achi eved :           | Servic e provid er not yet appoi nted to under take the works .The 14 day intenti on to award was issue d on 21 May 2024 | N/A                            | Fast tracking the appoi ntmen t of the servic e provid er to ensur e achie veme nt of set target s |

| BSD (Engineering Services) |       |                       |                |             |                        |                              |               |         |               |                          |        |                   |               |           |                          |                                    |   |                                      |                   |                           |   |                                |                   |  |
|----------------------------|-------|-----------------------|----------------|-------------|------------------------|------------------------------|---------------|---------|---------------|--------------------------|--------|-------------------|---------------|-----------|--------------------------|------------------------------------|---|--------------------------------------|-------------------|---------------------------|---|--------------------------------|-------------------|--|
| Sub-Res ult Area           | Issue | Strate gic Object ive | Obj ective No. | Strate gies | Basel ine Infor mation | Projec t to be Imple mente d | Outpu t - KPI | KPI No. | KP I We igh t | Mean s of Verifi catio n | Budget | Adjust ed Budge t | Budget Source |           | Preceding year 2022/2023 |                                    | Actual Measurable Performance 2023/2024 |                                      |                   |                           | Reas ons for Varia nce                                  | Reas ons for Bud get varia nce | Reme dial Actio n |  |
|                            |       |                       |                |             |                        |                              |               |         |               |                          |        |                   | Interna l     | Externa l | Annua l Targe t          | Actual Perfor mance Non-Financi al | Annua l Target                          | Actua l Perfo rman ce Non-Finan cial | Actual Financ ial | Achi eved / Not Achi eved |   |                                |                   |  |
|                            |       |                       |                |             |                        |                              |               |         |               |                          |        |                   |               |           |                          |                                    |   |                                      |                   |                           | but the servic e provid er has not yet been appoi nted. |                                |                   |  |

| Community Services  |                               |   |               |  |  |   |  |            |            |   |               |                 |               |          |  |  |  |  |                  |                        |                      |                             |                 |
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| Sub-Result Area     | Issue                         | Strategic Objective   | Objective No. | Strategies   | Baseline Information                               | Project to be Implemented   | Output - KPI   | KPI No.    | KPI Weight | Means of Verification                         | Budget        | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |  | Actual Measurable Performance 2023/2024  |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                     |                               |   |               |  |  |   |  |            |            |   |               |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
| Free basic services | High % of indigent households | To ensure Saudization of poor households in order to receive basic services by 2027 | 1,10          | By subsidizing 100% qualifying beneficiaries with free grid electricity by June 2024 | Subsidized 4000 qualifying beneficiaries with FBE  | Subsidized 100% of beneficiaries that claimed free grid electricity | % of subsidized beneficiaries that claimed free grid electricity | 1.1<br>0.1 | 0,5        | Beneficiary lists, Monthly Reports & Invoices | R4 800 000,00 | R4 800 000,00   | R4 800 000,00 | N/A      | By providing 4000 beneficiaries with free grid electricity & 2646FBAE by June 2023 | Provided 4216 Beneficiaries with free grid electricity and 2646 FBAE beneficiaries by June 2023. | Subsidized 100% of beneficiaries that claimed free grid electricity by June 2024 | Subsidized 100% of beneficiaries that claimed grid electricity   | R4 138 093,69    | Achieved               | N/A                  | N/A                         | N/A             |
|                     |                               |   |               | By subsidizing 100% qualifying beneficiaries with FBAE by June 2024                  | Subsidized 2646 qualifying beneficiaries with FBAE | 100% of subsidized beneficiaries that claimed free FBAE             | % of subsidized beneficiaries that claimed free FBAE             | 1.1<br>0.2 | 0,5        | Beneficiary lists, Monthly Reports            | R4 188 000,00 | R1 628 000,00   | R1 628 000,00 | N/A      | By providing 4000 beneficiaries with free grid electricity & 2646FBAE by June 2023 | Provided 4216 Beneficiaries with free grid electricity and 2646 FBAE beneficiaries by June 2023. | 100% of subsidized beneficiaries that claimed free FBAE by June 2024.            | Subsidized 100% of beneficiaries that claimed in ward 5. The target was achieved through the intervention of service provider appointed to install new | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |  |                                    |   |   |            |            |  |             |                 |               |          |  |  |  |   |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|--|------------------------------------|---|---|------------|------------|--|-------------|-----------------|---------------|----------|--|--|--|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies   | Baseline Information               | Project to be Implemented                         | Output - KPI  | KPI No.    | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                        |  | Actual Measurable Performance 2023/2024                        |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |  |                                    |   |   |            |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |  |                                    |   |   |            |            |  |             |                 |               |          |  |  |  | solars by DMRE. .   |                  |                        |                      |                             |                 |
|                    |       |                     |               | By facilitating processes of applications for review of indigent register by June 2024 | Adopted credible indigent register | Review and adoption of credible indigent register | Number of Reviewed and adopted credible indigent register | 1.1<br>0.3 | 0,5        | 12 Monthly reports , Adopted credible indigent register & Council resolution | R499 992.00 | R499 992.00     | R499 992.00   | N/A      | 1 Reviewed and adopted credible indigent register by June 2023 | Conducted 32 Stakeholder engagement sessions, Collection of data in all 32 wards and verification was done in all 32 wards, and the Register was adopted by Council on 27 June 2023. | 1 Reviewed and adopted credible indigent register by June 2024 | Indigent Register was reviewed and adopted by the Council on the 27 June 2024 | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |
|                    |       |                     |               | By conducting 8 awareness campaigns to assist  | Conducted 4 indigent awareness     | Conduct Indigent awareness                        | Number of indigent awareness campaigns                    | 1.1<br>0.4 | 0,2<br>5   | 8 Awareness campaigns report & 8 attenda                                     | R513 800,00 | R513 800,00     | R513 800,00   | N/A      | 4 indigent awareness campaigns condu                           | Conducted 4 indigent awareness campaigns on the  | Conduct 08 indigent awareness campaigns                        | Conducted 10 Indigent Awareness Campaigns 1. Ward                             | R161 660.00      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |  |                      |                           |              |         |            |                       |        |                 |               |          |   |  |   |  |                  |                        |                      |                             |                 |  |
|--------------------|-------|---------------------|---------------|--|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|---|--|---|--|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies   | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |       |                     |               |  |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |       |                     |               | process of applications for review of indigent register by June 2024 | campaigns            | campaigns                 | conducted    |         |            | register              |        |                 |               |          | cted by June 2023                       | 06th September 2022 at Oliver and Adelaide Tambo Regional Hospital, 6th December 2022 at Zikhuba Community Hall, 14th March 2023 at ward 09 Inkosi Gcinisizwe Community Hall and on the 23rd of May 2023 at Dangezi Village. | by June 2024                            | 01 at Roman Catholic Church on the 16 August 2023 2.12 September 2023 at Ward 12 at Amandela Great Place 3.02 October 2023 at Ward 06 at Ntshama the Community Hall 4.31 October 2023 Ward 23 Community Hall 5.30 November 2023 at Ward 16 AFM Church Hall 6. 10 January |                  |                        |                      |                             |                 |  |

| Community Services |                                     |   |               |  |   |  |  |            |            |                                      |        |                 |               |          |  |  |   |  |                  |                        |                      |                             |                 |  |
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| Sub-Result Area    | Issue                               | Strategic Objective                           | Objective No. | Strategies   | Baseline Information                                | Project to be Implemented                                  | Output - KPI                                       | KPI No.    | KPI Weight | Means of Verification                | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                |  | Actual Measurable Performance 2023/2024                   |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |                                     |   |               |  |   |  |  |            |            |                                      |        |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial                               | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |                                     |   |               |  |   |  |  |            |            |                                      |        |                 |               |          |  |  |   | 2024 at Ward 01 at Anglican Church 7.20 March 2024 at Ward 04 at Sizaluthambo Community Hall 8.15 May at Ward 03 Sithukuthezi Community Hall 9.12 June 2024 at Ward 04 Sizaluthambo Community Hall |                  |                        |                      |                             |                 |  |
|                    | Non-compliance with indigent policy | To ensure provision on indigent households in |               | By providing 743 beneficiaries with free refuse removal by | Facilitated and provided free refuse removal to 743 | Facilitate Provision of qualifying beneficiaries with free | Number of beneficiaries qualifying for free refuse | 1.1<br>0.5 | 0,2<br>5   | 12 Monthly reports ,1 issue register | R0,00  | R0,00           | N/A           | N/A      | Provided 730 qualifying beneficiaries with free refuse | Provided 730 Qualifying beneficiaries with free refuse removal | Facilitate provision of 743 qualifying beneficiaries with | Facilitated provision of 743 qualifying beneficiaries with free  | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |  |

| Community Services  |   |   |               |  |   |   |  |            |            |  |             |                 |               |          |  |  |  |  |                  |                        |                      |                             |                 |  |
|---------------------|---|---|---------------|--|---|---|--|------------|------------|--|-------------|-----------------|---------------|----------|--|--|--|--|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area     | Issue   | Strategic Objective                             | Objective No. | Strategies   | Baseline Information  | Project to be Implemented   | Output - KPI   | KPI No.    | KPI Weight | Means of Verification                            | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |  | Actual Measurable Performance 2023/2024  |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                     |   |   |               |  |   |   |  |            |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                     |   | order to receive basic services by June 2027    |               | June 2024  | qualifying beneficiaries  | refuse removal.   | removal.   |            |            |  |             |                 |               |          |  | removal by June 2023   | by June 2023   | free refuse services by June 2024  | refuse removal   |                        |                      |                             |                 |  |
| Disaster Management | Lack of systematic approach in responding to disaster risk management | To ensure disaster risk reduction by June 2027. | 1,11          | By Monitoring, assessing and co-ordinating Council's disaster risk management by June 2024 | Assessed & responded to 139 reported & recorded disaster incidences within 72 hours | Recorded & assessed 100% of reported disaster management incidences & responded within 72 hours | % of Assessed & responded to reported & recorded disaster incidences within 72 hours | 1.1<br>1.1 | 0,5        | Disaster incidences register and disaster report | R499 992,00 | R499 992,00     | R499 992,00   | N/A      | Assessed and responded to all reported & recorded disaster incidences within 72 hours by June 2023 | Assessed and responded to 278 disaster incidents reported and recorded in various Wards of Mbizana | Assessed & responded to 100% of reported & recorded disaster incidences within 72 hours by June 2024 | Assessed and responded to 100% of reported & recorded disaster incidents . 1.5 households were affected (04) in Ward 05 and (01) in Ward 22 and 01 incident in Ward 19. Heavy rains and strong winds between | R1 335 180,00    | Achieved               | N/A                  | N/A                         | N/A             |  |

| Community Services |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |                                  |   |   |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |                                  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |                                  |   | 10-23 Jan 2024 affecting 14 Wards and left a total of 79 households damaged.  |                  |                        |                      |                             |                 |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |                                  |   | 2.Roads were also damaged in 26 Wards. 2nd was a structural fire damage in Ward 2 where a household was damaged on the 19 Feb 2024, the 3rd was a drowning incident where a minor |                  |                        |                      |                             |                 |

| Community Services |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |                                  |   |                                  |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |                                  | Actual Measurable Performance 2023/2024   |                                  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial | Annual Target   | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |                                  | child passed away in Ward 32. The 4th was also a structural fire in Ward 19 on the 12th of March 2024. The affected were provided with SRD in the form of blankets and sponges. |                                  |                  |                        |                      |                             |                 |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |                                  | 3.In Ward 10 on the 30th of April structural fire, 21 May in Ward 08 structural fire, 2 June in Ward 15 heavy   |                                  |                  |                        |                      |                             |                 |

| Community Services |       |                     |               |            |                             |                              |                              |            |            |                              |             |                 |               |          |   |                                  |   |   |                  |                        |                      |                             |                 |  |
|--------------------|-------|---------------------|---------------|------------|-----------------------------|------------------------------|------------------------------|------------|------------|------------------------------|-------------|-----------------|---------------|----------|---|----------------------------------|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information        | Project to be Implemented    | Output - KPI                 | KPI No.    | KPI Weight | Means of Verification        | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |                                  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |       |                     |               |            |                             |                              |                              |            |            |                              |             |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |       |                     |               |            |                             |                              |                              |            |            |                              |             |                 |               |          |   |                                  |   | rains and structural fire, Ward 26 on the 3 June structural fire, Ward 23 on the 16th June structural fire, Ward 18 on the16th June Structural fire, 18 June in Ward 15 structural fire, Ward 15 structural fire on the 23 June and MVA in ward 20. |                  |                        |                      |                             |                 |  |
|                    |       |                     |               |            | conducted 04 disaster aware | conduct 8 disaster awareness | Number of disaster awareness | 1.1<br>1.2 | 0,2<br>5   | 8 Awareness campaigns report | R642 264,00 | R642 264,00     | R642 264,00   | N/A      | 4 Disaster & 2 social services          | Conducted 4 Disaster awareness   | Conduct 8 disaster awareness            | Conduct ed 09 Disaster Awareness Campaign   | R93 800.00       | Achieved               | N/A                  | N/A                         | N/A             |  |

| Community Services |       |                     |               |            |                      |                           |                     |         |            |                          |        |                 |               |          |  |  |   |   |                  |                        |                      |                             |                 |  |
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| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI        | KPI No. | KPI Weight | Means of Verification    | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023    |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |       |                     |               |            |                      |                           |                     |         |            |                          |        |                 | Internal      | External | Annual Target                              | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |       |                     |               |            | ness campaigns       | campaigns                 | campaigns conducted |         |            | & 8 attendance registers |        |                 |               |          | awareness campaigns conducted by June 2023 | in Ward 04 28th September 2022 in Ward 04 SizuluT ambo Community Hall, on the 20th October 2022 in Ward 23 Izikhuba Community Hall, on the 30th March 2023 in Ward 02 Mbuthweni Community Hall, on the 12 May 2023 in Ward 06 Ntsham | campaigns by June 2024                  | ns as follows<br>1. 11 September at Isikelo Traditional Authority ward 31<br>2. 12 September at Amandela Tribal authority ward 12<br>3. ward 18 on the 7th November 23 at Nomangesi malunga Mlomo Community Hall<br>4. eThekweni Tribal authority On the 21 November ward 10<br>5. 29 January @ |                  |                        |                      |                             |                 |  |

| Community Services |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |  |   |   |                  |                        |                      |                             |                 |  |
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| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   | athe Community Hall and Conducted 02 Social awareness sesses on the 02nd September 2022 in Ward 01 M.P.Y. C and on the 06 June 2023 in Ward 06 Amants hangase Village. |   | KwaNobukhwe Gwala Community Hall ward 24 6. KwaJali Primary School in ward 6 on the 21 February 24 7.22 February 24 at Embiba Village ward 3 8. Isithukut hezi Community Hall ward 3 on the 15 May 24 9. Khanyisani JPS Ward 18 on the 5 June 24. |                  |                        |                      |                             |                 |  |

| Community Services      |  |  |               |  |  |   |   |            |            |  |             |                 |               |          |  |   |   |  |                  |                        |                      |                             |                 |
|-------------------------|--|--|---------------|--|--|---|---|------------|------------|--|-------------|-----------------|---------------|----------|--|---|---|--|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area         | Issue  | Strategic Objective  | Objective No. | Strategies   | Baseline Information   | Project to be Implemented                                   | Output - KPI  | KPI No.    | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                                |   | Actual Measurable Performance 2023/2024                                       |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                         |  |  |               |  |  |   |   |            |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                         |  |  |               |  | New project  | Coordinate and facilitate 4 Disaster Advisory Forum Meeting | Number of Disaster Advisory Forum Meetings                            | 1.1<br>1.3 | 0,2<br>5   | Advisory Forum Reports and Attendance registers  | R0,00       | R0,00           | N/A           | N/A      | N/A  | N/A   | Coordinate and Facilitate 4 Disaster Advisory Forum Meetings by June 2024     | Coordinated and facilitated 4 Advisory Forum Meetings<br>1. 19 June 2024<br>2. 6 March 2024<br>3. 30 August 2023<br>4. 8 December 2023 | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |
| Recreational facilities | Adhoc operation management of community facilities | To provide sustainable services of municipal facilities to the communities by June 2027. | 1,12          | By managing proper functioning of municipal public facilities by June 2024 | Operated, Maintained & Equipped 36 municipal public facilities | Operate, Maintain & Equip 38 municipal public facilities    | Number of municipal public facilities operated, maintained & equipped | 1.1<br>2.1 | 0,5        | 12 Monthly progress reports and 12 monthly checklist, 2 Order form, 2 appointment letters/ 2 issue registers | R321 744,00 | R811 744,00     | R811 744,00   | N/A      | Operated, maintained and equipped 36 Municipal facilities by June 2023 | Operated 36 recreational facilities, Maintained 36 recreational facilities and equipped 36 Municipal facilities | 38 municipal public facilities operated, maintained and equipped by June 2024 | 38 Municipal facilities maintained through cleaning and grass cutting & operated through bookings by EPWP personnel.                   | R476 519.05      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |  |                                  |                                  |   |            |            |  |             |                 |               |          |  |  |  |  |                  |                        |  |                             |  |
|--------------------|-------|---------------------|---------------|--|----------------------------------|----------------------------------|---|------------|------------|--|-------------|-----------------|---------------|----------|--|--|--|--|------------------|------------------------|--|-----------------------------|--|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies   | Baseline Information             | Project to be Implemented        | Output - KPI  | KPI No.    | KPI Weight | Means of Verification                                  | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                    |  | Actual Measurable Performance 2023/2024                        |  |                  |                        | Reasons for Variance   | Reason for Budget Variance. | Remedial Action  |
|                    |       |                     |               |  |                                  |                                  |   |            |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |  |                             |  |
|                    |       |                     |               | By providing PPE to employees by June 2024                 | Provided PPE to 70 beneficiaries | Provision of PPE to 80 Employees | Number of employees provided with Protective Clothing | 1.1<br>2.2 | 0,2<br>5   | Appointment letter, order, Issue registers.            | R149 992,00 | R149 992,00     | R149 992,00   | N/A      | Provided protective clothing to 70 employees by June 2023. | Provided protective clothing to 70 employees   | Provide Protective Clothing to 80 employees by June 2024       | Provided Protective Clothing to 80 employees   | R121 889.00      | Achieved               | N/A  | N/A                         | N/A  |
|                    |       |                     |               | By facilitating paving of 1 public facilities by June 2024 | New project                      | Paving of 1 public facilities    | Number of public facilities Paved and landscaped      | 1.1<br>2.3 | 0,5        | Appointment letter, progress / completion certificate. | R770 304,00 | R770 304,00     | R770 304,00   | N/A      | 2 recreational facilities fenced by June 2023              | Fenced 2 recreational facilities in Ward 07 Mzamba Community Hall and in Ward 08 Extension fencing of Dudumeni Community Hall. | 1 Paved and landscaped public facility in ward 04 by June 2024 | 0 paved and landscaped public facility. Service provider was appointed in June 2024. Project expected to be completed in the next 3 months | R0,00            | Not Achieved           | The appointment of service provider was concluded later than anticipated | N/A                         | The project is expected to be completed in quarter 1 of 2024/25FY. |

| Community Services |                         |   |               |   |  |  |  |            |            |  |               |                 |                |          |   |  |   |   |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue                   | Strategic Objective   | Objective No. | Strategies  | Baseline Information                     | Project to be Implemented              | Output - KPI                                     | KPI No.    | KPI Weight | Means of Verification                                    | Budget        | Adjusted Budget | Budget Source  |          | Actual Measurable Performance 2022/2023               |  | Actual Measurable Performance 2023/2024             |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |                         |   |               |   |  |  |  |            |            |  |               |                 | Internal       | External | Annual Target   | Actual Performance Non-Financial   | Annual Target                                       | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
| Library services   | High rate of illiteracy | To facilitate provision of library services to Mbizana Communities by June 2027 | 1,13          | By instilling a culture of reading and lifelong learning by June 2024 | Conducted 08 library awareness campaigns | Conduct 08 library awareness campaigns | Number of library awareness campaigns conducted. | 1.1<br>3.1 | 0,2<br>5   | 08 Awareness campaigns report & 08 attendance registers. | 440<br>532.00 | R640<br>532,00  | R640<br>532,00 | N/A      | 8 library awareness campaigns conducted by June 2023. | Conducted 8 library awareness campaigns at Dudumeni Hall (ward 8)on the 25 Aug 2022, Nkantolo Community hall (ward 27) on the 29th Sep 22, Mbizana Public Library (ward 1)on the 4 November 22, MPYC (ward 1) on the 13 Dec 22, Various schools on the 1 Feb | Conduct 08 library awareness campaigns by June 2024 | Conducted 09 Library Awareness Campaigns 1. 08 September 2023 at Cedarville Umzingisi Community Hall 2.14 September at Nobukhwe Gwala Community Hall 3.08 December 2023 at Mbizana Community Park 4.21 November 23 at Mbizana Public Library 5.7 February | R194<br>820,00   | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |            |  |                            |   |         |            |   |             |                 |               |             |   |   |  |   |                  |                        |                      |                             |                 |  |  |
|--------------------|-------|---------------------|---------------|------------|--|----------------------------|---|---------|------------|---|-------------|-----------------|---------------|-------------|---|---|--|---|------------------|------------------------|----------------------|-----------------------------|-----------------|--|--|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                           | Project to be Implemented  | Output - KPI                                | KPI No. | KPI Weight | Means of Verification                           | Budget      | Adjusted Budget | Budget Source |             | Actual Measurable Performance 2022/2023         |   | Actual Measurable Performance 2023/2024                              |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |  |
|                    |       |                     |               |            |  |                            |   |         |            |   |             |                 | Internal      | External    | Annual Target                                   | Actual Performance Non-Financial  | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |  |
|                    |       |                     |               |            |  |                            |   |         |            |   |             |                 |               |             |   | 23, MPYC (ward 1) on the 28 Feb 23, Mbizana Public Library (ward 1) & Ebenezer JSS (ward 24) on the 25 April 23, Mbizana Community Park (ward 1) on the 22 June 23. |  | 2024 at St Patricks SPS 6. 23 February 2024 at Mbizana Public Library 7.5 March 2024 at Methodist Church Hall 8.11 April 2024 at Zamokuhle Special School 9.24 May 2024 at Mbizana Public Library |                  |                        |                      |                             |                 |  |  |
|                    |       |                     |               |            | Maintained 2 Mbizana libraries, and equipped 2 | maintain & equip libraries | Number of libraries maintained and equipped | 1.1 3.2 | 0,2 5      | Appointment letter, Progress report, completion | R349 992,00 | R349 992,00     | N/A           | R349 992,00 | 2 libraries maintained and 2 libraries equipped | Maintained Mbizana Public Library and Monwabisi Mfingwana   | Maintained 5 Libraries (Monwabisi, Mbizana, Mbhongweni, Nkantolo and | R190 495.65   | Achieved         | N/A                    | N/A                  | N/A                         |                 |  |  |

| Community Services       |   |  |               |   |   |                                  |   |            |            |                                     |                |                 |               |          |   |  |  |   |                  |                        |                      |                             |                 |
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| Sub-Result Area          | Issue   | Strategic Objective                              | Objective No. | Strategies  | Baseline Information                      | Project to be Implemented        | Output - KPI  | KPI No.    | KPI Weight | Means of Verification               | Budget         | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |  | Actual Measurable Performance 2023/2024                            |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                          |   |  |               |   |   |                                  |   |            |            |                                     |                |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                          |   |  |               |   | libraries                                 |                                  |   |            |            | certificate                         |                |                 |               |          | by June 2023                            | Public Library. Equipped Nkantolo Public Library and Ebenezer JSS. Maintenance and equip was done by Sword Group | Nkantolo and Ebenezer) and equip 1 Library (Ebenezer) by June 2024 | Ebenezer) and equiped 1 Library (Ebenezer)                                  |                  |                        |                      |                             |                 |
|                          |   |  |               |   | Supplied 3000 periodicals                 | supply of periodicals            | Number of periodicals supplied.                         | 1.1<br>3.3 | 0.2<br>5   | Periodical register                 | R99<br>996,00  | R99<br>996,00   | R99<br>996,00 | N/A      | 3000 periodicals supplied by June 2023  | 3368 periodicals supplied and delivered to main library  | Supply 2800 periodicals by June 2024                               | Supplied 3183 periodicals   | R99<br>964.00    | Achieved               | N/A                  | N/A                         | N/A             |
| Environmental Management | Inadequate legal environmental tools required | To ensure conservation and management of natural | 1,14          | By implementing environmental management tools (climate | Reviewed, adopted Climate Change Strategy | Implementation of climate change | Number of programs conducted toward s implementation of | 1.1<br>4.1 | 0,5        | 4 Reports and 4 Attendance Register | R232<br>984,00 | R84<br>804,00   | R84<br>804,00 | N/A      | N/A                                     | N/A  | 4 climate change programmes conducted by                           | Conducted 4 Climate Change programmes. 1. At Ntsezi Tribal Authority on the | R30<br>926,00    | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |  |               |   |                      |                           |                         |         |            |                       |        |                 |               |          |   |                                  |   |   |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue | Strategic Objective                        | Objective No. | Strategies  | Baseline Information | Project to be Implemented | Output - KPI            | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |                                  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |  |               |   |                      |                           |                         |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       | resources for sustainable use by June 2027 |               | change strategy), conducting coastal committee meetings, and conduct environmental awareness campaigns by June 2024 |                      |                           | climate change strategy |         |            |                       |        |                 |               |          |   |                                  | June 2024                               | 19 July 2023.<br>2. At Amangut yana Tribal authority on the 26 October 2023.<br>3. At Amampisi Tribal Authority on the 28 February 2024.<br>4. At Amadiba Tribal Authority Ward 16(Dangeni Village UMthayise) on the 8 May 2024 |                  |                        |                      |                             |                 |

| Community Services |       |                     |               |            |                      |                               |  |            |            |                                      |               |                 |               |          |  |  |  |  |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented     | Output - KPI                                   | KPI No.    | KPI Weight | Means of Verification                | Budget        | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |  | Actual Measurable Performance 2023/2024            |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |                      |                               |  |            |            |                                      |               |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target                                      | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |                      | Conducting coastal committee, | Number of coastal committee meetings conducted | 1.1<br>4.2 | 0,2<br>5   | 4 Attendance Registers and 4 Reports | R52<br>344,00 | R13<br>056,00   | R13<br>056,00 | N/A      | 1Established coastal committee and 3 Coastal Committee meetings conducted by June 2023 | 1Established coastal committee and 3 Coastal committee meetings conducted on the 15th Sept 2022 at Khumbuzwa Community Hall (Ward 25), on the 13th December 2022 at Zikhuba Community Hall, on the 22nd March 2023 at Mdatya SSS (Ward | 4coastal committee meetings conducted by June 2024 | Conducted 4 Coastal Committee meetings<br>1. On the 3 August 2023 at Nobukhwe Gwala Community Hall.<br>2. On the 27 November 2023 at Wild Coast Sun.<br>3. On the 8 February 2024 at Mdatya SSS.<br>4. On the 24 April 2024 at Ebenezer Community Hall Ward 24 | R31<br>500,00    | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |            |   |   |  |            |            |                                      |                |                 |                |          |  |  |  |  |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                        | Project to be Implemented                 | Output - KPI   | KPI No.    | KPI Weight | Means of Verification                | Budget         | Adjusted Budget | Budget Source  |          | Actual Measurable Performance 2022/2023                    |  | Actual Measurable Performance 2023/2024                    |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |   |   |  |            |            |                                      |                |                 | Internal       | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |   |   |  |            |            |                                      |                |                 |                |          |  | 28) and on the 24th May 2023 at Khumbuzu Community Hall.   |  |  |                  |                        |                      |                             |                 |
|                    |       |                     |               |            | Conducted Environmental Awareness Campaigns | conduct environmental awareness campaigns | Number of environmental awareness campaigns conducted. | 1.1<br>4.3 | 0,2<br>5   | 8 Attendance Registers and 8 Reports | R421<br>804,00 | R382<br>560,00  | R382<br>560,00 | N/A      | 4 Environmental Awareness campaigns conducted by June 2023 | Conducted 6 Environmental Awareness campaigns on the 22nd February 2022 at Cangci SSS & Ndlovu mile SPS (Ward 25), on the 8th September 2022 at O.R Tambo Cultural Village (Ward | 8 Environmental awareness campaigns conducted by June 2024 | Conducted 9 Environmental Awareness campaigns.<br>1. On the 7 September 2023 at Wetland Park.<br>2. On the 19 September 2023 at Themba Mzize SPS.<br>3. On the 27 September 2023 at Cultural | R458<br>255,00   | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |  |   |  |                  |                        |                      |                             |                 |  |
|--------------------|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|---|--|---|--|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   | 1), on the 19th October 2022 at Mdatya SSS and Sijadu SPS (Ward 28), on the 2nd December 2022 at Mzamba Beach (Ward 24), on the 5th May 2023 at Wild Coast Sun (Ward 24), on the 5th June 2023 at Ngele SPS and Mpeni SSS (Ward 2) |   | Village 4.On the 1 November 2023 at Butville SPS. 5. On the 21 November 2023 at Mdatya SPS & Thuba SPS. 6. On the 5-8 February 2024 at Mzamba , Mnyameni & Mtentu Beach. 7. On the 15th Of March 2024 at Wild Coast Sun. 8.On the 5th of June 2024 at Wild |                  |                        |                      |                             |                 |  |

| Community Services |                          |                     |               |  |  |  |   |            |            |  |             |                 |               |          |  |  |  |   |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue                    | Strategic Objective | Objective No. | Strategies   | Baseline Information                                     | Project to be Implemented                                  | Output - KPI  | KPI No.    | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |  | Actual Measurable Performance 2023/2024  |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |                          |                     |               |  |  |  |   |            |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |                          |                     |               |  |  |  |   |            |            |  |             |                 |               |          |  |  |  | Coast Sun Ward 9. On the 6th of June 2024 at Wild Coast Sun.  |                  |                        |                      |                             |                 |
|                    |                          |                     |               | By facilitating application for blue flag beaches and provision of beach material by June 2024 | Applied for blue flag beaches & Provided beach material. | Application of Blue Flag Beaches & provide beach material. | Number of pilot blue flag beaches applied for and provision of beach material | 1.1<br>4.4 | 0,5        | Application for Blue Flag Beach, Confirmation of receipt of Water Samples, Delivery note | R62 412,00  | R154 884,00     | R154 884,00   | N/A      | Application for 1 Pilot blue flag beach and Provided Beach Material by June 2023 | Completed and submitted Application for 1 Pilot Blue Flag beach, collected & submitted 110 Water Samples and provided Beach material in the form of signboards | Application for 1 pilot Blue Flag Beach and provide 2 picnic table set with 2 benches for Mzamba Beach by June 2024. | Application for 1 pilot Blue Flag Beach was done & submitted and provided 2 picnic table set with 2 benches for Mzamba Beach. | R79 150,00       | Achieved               | N/A                  | N/A                         | N/A             |
| Parks, Recreation  | Irregular maintenance of | To provide          | 1,15          | By providing   | Operated Cemetery  | Maintained of cemetery                                     | Number of cemetery  | 1.1<br>5.1 | 0,5        | Appointment letter/O   | R252 588,00 | R252 588,00     | R252 588,00   | N/A      | Maintained 1   | Maintained 1 Cemetery  | Maintained & managed   | Maintained & managed  | R214 235,60      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |   |  |               |  |  |   |   |          |  |   |             |                 |               |   |   |  |  |   |                  |                        |                      |                             |                 |
|--------------------|---|--|---------------|--|--|---|---|----------|--|---|-------------|-----------------|---------------|---|---|--|--|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue   | Strategic Objective  | Objective No. | Strategies   | Baseline Information   | Project to be Implemented   | Output - KPI  | KPI No.  | KPI Weight                             | Means of Verification                     | Budget      | Adjusted Budget | Budget Source |   | Actual Measurable Performance 2022/2023                                 |  | Actual Measurable Performance 2023/2024  |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |   |  |               |  |  |   |   |          |  |   |             |                 | Internal      | External  | Annual Target   | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    | Parks, Management of Cemetery & other Municipal facilities. | sustainable services of Parks, Cemeteries and municipal facilities by 2027 |               | grass cutting machines and accessories, maintenance of garden power tools, maintaining proper functioning of cemetery, parks and municipal facilities by June 2024 | ery, Maintained Parks and Municipal facilities,  | ery, nurseries, parks and municipal facilities maintained and managed                                   | eries, nurseries, parks and municipal facilities maintained and managed |          |  | Order & Delivery Note, maintenance Report |             |                 |               |   | Cemetery, 2 nurseries, 1 Park and Municipal facilities by June 2023     | ry, 2 nurseries, 1 Park and Municipal facilities   | e 2 Cemeteries, 4 Parks, 2 nurseries and maintained 20 Municipal facilities by June 2024 | d 2 Cemeteries, 4 Parks, 2 nurseries and maintained 20 Municipal facilities |                  |                        |                      |                             |                 |
|                    |   |  |               | purchased 5 grass cutting machines with accessories and maintain 5 garden power tools.   | purchasing of grass cutting machines and accessories and maintenance of garden power tools | Number of grass cutting machines and accessories purchased and Number of maintained garden power tools. | 1.1<br>5.2  | 0,2<br>5 | 12 Progress Reports and Delivery notes | R419 244,00                               | R469 244,00 | R469 244,00     | N/A           | Purchased 5 grass cutting machines with accessories and 30 maintained garden power tools by June 2023 | Purchased 4 grass cutting machines and maintained 30 garden power tools | Purchase 5 grass cutting machines and accessories, maintain 30 garden power tools by June 2024 | Purchased 5 grass cutting machines and accessories, maintained 30 garden power tools     | R265 576,00   | Achieved         | N/A                    | N/A                  | N/A                         |                 |

| Community Services |   |   |               |   |  |   |  |            |            |  |               |                 |               |          |  |  |  |   |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue   | Strategic Objective                             | Objective No. | Strategies  | Baseline Information   | Project to be Implemented   | Output - KPI   | KPI No.    | KPI Weight | Means of Verification  | Budget        | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                      |  | Actual Measurable Performance 2023/2024                                    |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |   |   |               |   |  |   |  |            |            |  |               |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial                           | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
| Waste management   | Poor provision measures to remediate contaminated land. | To ensure proper disposal of waste by June 2027 | 1,16          | By rehabilitating contaminated land for disposal at EXT 3 dumping site by June 2024 | 12 routine rehabilitation & maintenance of EXT 03 dumping site were done | Routine rehabilitation & maintenance of EXT 03 dumping site       | Number of routine rehabilitation & maintenance of EXT3 dumping site    | 1.1<br>6.1 | 0,5        | 12 Progress Reports  | R1 500 000,00 | R3 000 000,00   | R3 000 000,00 | N/A      | 12 Routine rehabilitation of EXT 3 dumping site by June 2023 | 12 routine rehabilitation of EXT 3 dumping site were done. | 12 routine rehabilitation & maintenance of EXT 3 dumping site by June 2024 | 12 routine rehabilitation & maintenance of EXT 3 dumping site was done. | R2 524 072,91    | Achieved               | N/A                  | N/A                         | N/A             |
|                    |   |   |               |   | 1 financial projections & rehabilitation plan report was compiled.       | compilation of financial projections & rehabilitation plan report | Number of financial projections & rehabilitation plan reports compiled | 1.1<br>6.2 | 0,2<br>5   | 1 Appointment letter 1 Approved financial projections & rehabilitation plan Report | R399 996,00   | R256 996,00     | R256 996,00   | N/A      | 1 Financial projection report compiled by June 2023          | Compiled 1 Financial projection report.                    | 1 Financial projections & rehabilitation plan report compiled by June 2024 | 1 Financial projections & rehabilitation plan Report was compiled .     | R179 506,00      | Achieved               | N/A                  | N/A                         | N/A             |
|                    |   |   |               |   | New project  | Environmental Impact Assessment for                               | Number of EIA conducted  | 1.1<br>6.3 | 0,2<br>5   | 3 Monthly reports  | R499 992,00   | R499 992,00     | R499 992,00   | N/A      | N/A  | N/A  | Conduct 1 Environmental Impact Assessment                                  | 1 Environmental Impact Assessm ent for Disposal site                    | R723 490,00      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |   |   |               |  |                      |                                      |                                |            |            |                        |                      |                     |                     |          |   |  |   |   |                     |                        |   |                             |                        |
|--------------------|---|---|---------------|--|----------------------|--------------------------------------|--------------------------------|------------|------------|------------------------|----------------------|---------------------|---------------------|----------|---|--|---|---|---------------------|------------------------|---|-----------------------------|------------------------|
| Sub-Result Area    | Issue   | Strategic Objective   | Objective No. | Strategies   | Baseline Information | Project to be Implemented            | Output - KPI                   | KPI No.    | KPI Weight | Means of Verification  | Budget               | Adjusted Budget     | Budget Source       |          | Actual Measurable Performance 2022/2023   |  | Actual Measurable Performance 2023/2024 |   |                     |                        | Reasons for Variance  | Reason for Budget Variance. | Remedial Action        |
|                    |   |   |               |  |                      |                                      |                                |            |            |                        |                      |                     | Internal            | External | Annual Target   | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial    | Achieved/ Not Achieved |   |                             |                        |
|                    |   |   |               |  |                      | disposal site.                       |                                |            |            |                        |                      |                     |                     |          |   |  | for Disposal site by June 2024.         | conducted.  |                     |                        |   |                             |                        |
|                    | Inadequate, compliant landfills which hinders safe disposal of all waste streams. | To establish effective compliance with Waste Act by June 2027 |               | By constructing a licensed landfill site by June 2027. By submitting IWMP implementation report by June 2024 | Abandoned site       | Construction of EXT. 3 landfill site | Number of dumpsite site fenced | 1.1<br>6.4 | 0,5        | completion certificate | R16<br>271<br>040,00 | R7<br>575<br>390,00 | R7<br>575<br>390,00 | N/A      | Advertisement for fencing of Majazi Landfill site & Environmental Consultants (Panel of Consultants. Appointment of consultant for preliminary designs and development tender document by June 2023 | Advertisement for fencing of Majazi Landfill site & Environmental Consultants (Panel of Consultants). Appointed a consultant to oversee planning (designs and tender document) and monitoring of construction site | 01 EXT.3 Dump site fenced by June 2024. | 0 Ext dumpsite fenced. However ,1km fence installed Slab for guardhouse installed | R2<br>525<br>136,98 | Not Achieved           | Delays caused by suppliers of fencing material delayed completion of fence. | N/A                         | Complete fencing in Q1 |

| Community Services |   |  |               |   |  |   |  |            |            |                               |               |                 |               |          |   |   |   |   |                  |                        |                      |                             |                 |
|--------------------|---|--|---------------|---|--|---|--|------------|------------|-------------------------------|---------------|-----------------|---------------|----------|---|---|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue   | Strategic Objective  | Objective No. | Strategies  | Baseline Information   | Project to be Implemented   | Output - KPI   | KPI No.    | KPI Weight | Means of Verification         | Budget        | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023   |   | Actual Measurable Performance 2023/2024   |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |   |  |               |   |  |   |  |            |            |                               |               |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    | High volumes of obstacles which causes harm/nuisance to the environment.  | To ensure proper collection and disposal of environmental threatening obstacles by June 2027 |               | By collecting, transporting and safely disposing of all environmental threatening obstacles by June 2024.         | 200 environmental threatening obstacles were attended.   | Attend to reported and recorded environmental threatening obstacles within 24hrs. | % of environmental threatening obstacles attended to within 24hrs. | 1.1<br>6.5 | 0,5        | 12 Monthly reports            | R104 700,00   | R0,00           | R0,00         | N/A      | Attended to 250 reported and recorded environmental threatening obstacles by June 2023                  | Attended to 268 reported and recorded environmental threatening obstacles.                                      | Attended to 100% reported and recorded environmental threatening obstacles within 24hours by June 2024. | Attended to 100% reported and recorded environmental threatening obstacles within 24 hours. | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |
|                    | Inadequate delivery of waste service and Limited knowledge to communities about the importance of living in a healthy | To ensure effective and efficient delivery of waste service by June 2027.                    |               | By providing waste management working resources to employees, by conducting waste education programmes, conducted | Provided cleaning resources to 168 employees & 1362 households and 50 waste receptacles were install | Provide working resources to employees  | Number of working resources provided and issued                    | 1.1<br>6.6 | 0,2<br>5   | Delivery note, issue register | R1 497 588,00 | R1 750 288,00   | R1 750 288,00 | N/A      | Provided cleaning resources to 163 employees, 1362 households and 50 waste receptacles installed in the | Provided cleaning resources to 168 employees, 1662 households and 50 waste receptacles installed in the CBD and | Provided working resources to 175 employees and 1438 households by June 2024                            | Provided working resource s to 175 employees and 1440 households                            | R1 296 114,81    | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |              |                     |               |   |   |   |              |          |   |                       |             |                 |               |   |  |   |  |                                  |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue        | Strategic Objective | Objective No. | Strategies  | Baseline Information                          | Project to be Implemented               | Output - KPI | KPI No.  | KPI Weight  | Means of Verification | Budget      | Adjusted Budget | Budget Source |   | Actual Measurable Performance 2022/2023  |   | Actual Measurable Performance 2023/2024  |                                  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |              |                     |               |   |   |   |              |          |   |                       |             |                 | Internal      | External  | Annual Target  | Actual Performance Non-Financial                            | Annual Target  | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    | environment. |                     |               | ting awareness campaigns, and clean up campaigns for proper waste delivery, by conducting waste management committee meetings to ensure transparency and effective waste delivery by June 2024. | ed, provided PPE to 215 beneficiaries         |   |              |          |   |                       |             |                 |               |   | CBD by June 2023   | issued out 100 wheelie bins                                 |  |                                  |                  |                        |                      |                             |                 |
|                    |              |                     |               | conducted 6 waste management awareness campaigns  | conduct waste management awareness campaigns, | Number of awareness campaigns conducted | 1.1<br>6.7   | 0,2<br>5 | 8 Awareness campaigns report & 8 attendance registers | R428 616,00           | R418 616,00 | R418 616,00     | N/A           | 8 waste management awareness campaigns conducted by June 2023 | Conducted 8 waste management awareness campaigns on the 29th July 2022 at Ward 13, 18 & 20, on the 1st September 2022 at Multi-Purpose Youth Centre (Ward 1), 16th November 2022 at Zizityan | Conduct 8 waste management awareness campaigns by June 2024 | Conducted 10 waste management awareness campaigns.<br>1. On the 1st September 2023 at Ward 1 & 7.<br>2. On the 26 September 2023 at Ward 32 Mjanyelwa JSS.<br>3.On the 11 October 2023 at Ward 1.<br>4. On the 28th of | R126 471,35                      | Achieved         | N/A                    | N/A                  | N/A                         |                 |

| Community Services |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |  |                                  |   |                                  |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--|----------------------------------|---|----------------------------------|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |                                  | Actual Measurable Performance 2023/2024   |                                  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial | Annual Target   | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          | eni (Ward 31), on the 17th November 2022 at O.R Tambo Cultural Village (Ward 1), on the 17th February 2023 at O.R Tambo Cultural Village (Ward 1), on the 30th March 2023 at Ntombe khaya Mhlele mbana Pre-School (Ward 1), ,on the 4th May 2023 at Ngcing |                                  | November 2023 in Various Wards. 5. On the 29 February 2024 at Ward 17 Sicelo Bhani Community Hall. 6. 27 March 2024 at Sizal'thambo Community Hall. 7. On the 16th of April 2024 at Ward 28 Mdatya SSS. 8. On the 16th of April 2024 at Ward 25 Maqongwana SSS. 9. On the 23rd of May 2024 at |                                  |                  |                        |                      |                             |                 |

| Community Services |       |                     |               |            |  |   |   |            |            |   |               |                 |               |          |  |   |   |   |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|------------|--|---|---|------------|------------|---|---------------|-----------------|---------------|----------|--|---|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                             | Project to be Implemented                   | Output - KPI  | KPI No.    | KPI Weight | Means of Verification                         | Budget        | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                      |   | Actual Measurable Performance 2023/2024                       |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |  |   |   |            |            |   |               |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |  |   |   |            |            |   |               |                 |               |          |  | o Community Hall (Ward 13), on the 9th June 2023 at Zikhuba and Ebenezer Halls (Ward 23 & 24)   |   | Nomlacu Taxi Rank. 10.On the 24th of May 2024 at EXT 2 and behind Cultural Village.   |                  |                        |                      |                             |                 |
|                    |       |                     |               |            | Conducted 4 waste management committee meetings. | conduct waste management committee meetings | Number of waste management committee meetings conducted | 1.1<br>6.8 | 0,2<br>5   | 4 progress Reports and 4 attendance Registers | R99<br>996,00 | R99<br>996,00   | R99<br>996,00 | N/A      | 4 waste management committee meetings conducted by June 2023 | Conducted 4 waste management committee meetings on the 14th September 2022 at Council Chamber, on the 29th November 2022 at Council Chamber, on | Conducted 4 waste management committee meetings by June 2024. | Conducted 4 waste management committee meetings .<br>1. On the 31st August 2023 at Hluma Lodge.<br>2. On the 6th of December 2023 at WMMLM Council Chambe | R30<br>370,00    | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |  |                     |               |  |  |   |   |            |            |                       |        |                 |               |          |   |   |   |   |                  |                        |                      |                             |                 |
|--------------------|--|---------------------|---------------|--|--|---|---|------------|------------|-----------------------|--------|-----------------|---------------|----------|---|---|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue  | Strategic Objective | Objective No. | Strategies   | Baseline Information                     | Project to be Implemented                       | Output - KPI                                    | KPI No.    | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |   | Actual Measurable Performance 2023/2024                         |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |  |                     |               |  |  |   |   |            |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |  |                     |               |  |  |   |   |            |            |                       |        |                 |               |          |   | the 17th March 2023 at WMML M(Council Chamber),on the 11th May 2023 at Mbizana Library. |   | r. 3. On the 12 March 2024. 4. On the 22nd of May 2024 at Council Chamber   |                  |                        |                      |                             |                 |
|                    | Limited understanding amongst communities about the concept of recycling by June 2027. |                     |               | By growing the contribution of the waste sector to green economy through encouragement of recycling by June 2024 | Supported 2 waste minimisation projects. | Provide support to waste minimisation projects. | Number of waste minimization programs supported | 1.1<br>6.9 | 0,2<br>5   | 2<br>progress Reports | R0,00  | R0,00           | N/A           | N/A      | N/A                                     | N/A   | Provided support to 2 waste minimisation projects by June 2024. | Provided support to 2 waste minimisation projects 1. 25 March 2024 at Ward1 2. 13 & 32 and on the 23rd of April 2024(visited Use-it Waste Beneficiation Centre in eThekwi | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |   |  |               |   |   |   |  |                 |            |                       |               |                 |               |          |   |  |   |  |                  |                        |  |                             |   |
|--------------------|---|--|---------------|---|---|---|--|-----------------|------------|-----------------------|---------------|-----------------|---------------|----------|---|--|---|--|------------------|------------------------|--|-----------------------------|---|
| Sub-Result Area    | Issue   | Strategic Objective  | Objective No. | Strategies  | Baseline Information  | Project to be Implemented   | Output - KPI   | KPI No.         | KPI Weight | Means of Verification | Budget        | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                         |  | Actual Measurable Performance 2023/2024   |  |                  |                        | Reasons for Variance   | Reason for Budget Variance. | Remedial Action   |
|                    |   |  |               |   |   |   |  |                 |            |                       |               |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial                     | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |  |                             |   |
|                    |   |  |               |   |   |   |  |                 |            |                       |               |                 |               |          |   |  |   | ni Municipality)   |                  |                        |  |                             |   |
|                    | Limited vehicles/ fleet to facilitate /undertake waste collection duties.       | To ensure that there is enough fleet to achieve an integrated waste management by June 2027. |               | By increasing waste collection fleet for effective waste service delivery by June 2024. | 3 Compactor trucks, 2 mini-trucks, 1 skip loader , 1 tractor                          | Purchase 1 waste management truck and 1 Skip loader truck and 2 bakkies | Number of municipal vehicles purchased                       | 1.1<br>6.1<br>0 | 0,2<br>5   | Delivery Note         | R3 478 260,00 | R3 478 260,00   | R3 478 260,00 | N/A      | 1 refuse bakkie purchased by June 2023                          | Purchased 1 refuse bakkie                            | Purchased 1 waste management truck,1 skip loader truck and 2 Bakkies by June 2024 | Purchased 1 waste management truck Purchased 1 skip loader truck 0 Bakkies purchased | R2 288 396,24    | Not Achieved           | Segment was for Refuse Trucks and not adjusted to accommodate purchasing of 2 bakkies. | N/A                         | Allocate budget for 2 bakkies during budget adjustment for 24/25 FY |
|                    | Historical backlog, inadequate delivery of waste services in more remote areas. | To ensure that more remote areas receive waste service by June 2027                          |               | By extending waste collection services to unserved areas and manage illegal dumping by  | Extended waste management services to 24 rural areas, and attended to illegal dumping | Provide waste management services to rural areas.                       | Number of rural areas provided for waste management services | 1.1<br>6.1<br>1 | 0,2<br>5   | 12 monthly reports    | R556 868,00   | R121 868,00     | R121 868,00   | N/A      | 15 rural areas provided waste management services by June 2023. | Provided waste management service to 24 rural areas. | Provided waste management services to 30 rural areas by June 2024.                | Provided waste management services to 35 rural areas                                 | R676 726,09      | Achieved               | N/A  | N/A                         | N/A   |

| Community Services |  |  |               |   |                               |                               |                                   |                 |            |  |                |                     |                     |          |  |                                       |  |  |                  |                        |                      |                             |                 |
|--------------------|--|--|---------------|---|-------------------------------|-------------------------------|-----------------------------------|-----------------|------------|--|----------------|---------------------|---------------------|----------|--|---------------------------------------|--|--|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue                                    | Strategic Objective  | Objective No. | Strategies  | Baseline Information          | Project to be Implemented     | Output - KPI                      | KPI No.         | KPI Weight | Means of Verification                    | Budget         | Adjusted Budget     | Budget Source       |          | Actual Measurable Performance 2022/2023      |                                       | Actual Measurable Performance 2023/2024                  |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |  |  |               |   |                               |                               |                                   |                 |            |  |                |                     | Internal            | External | Annual Target                                | Actual Performance Non-Financial      | Annual Target  | Actual Performance Non-Financial           | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |  |  |               | June 2027. By recording number of serviced households and businesses by June 2024 | along R61.                    |                               |                                   |                 |            |  |                |                     |                     |          |  |                                       |  |  |                  |                        |                      |                             |                 |
|                    | Inadequate delivery of waste service     | To ensure proper collection and storage of waste by June 2027. |               | By providing bulk waste receptacles for communal collection points by June 2024   | Provided service 30 skip bins | Purchase of skip bins.        | Number of skip bins provided.     | 1.1<br>6.1<br>2 | 0,2<br>5   | Delivery note, report                    | R304<br>348,00 | R347<br>824,00      | R347<br>824,00      | N/A      | Provided 5 skip bins in the CBD by June 2023 | 5 skip bins were provided in the CBD. | Provided 10 skip bins in CBD and along R61 by June 2024. | 10 Skip bins provided in CBD and along R61 | R369<br>500,00   | Achieved               | N/A                  | N/A                         | N/A             |
|                    | Inadequate delivery of waste service and |  |               | By providing PPE to employees by  | Provided PPE to 215           | Provision of PPE to Employees | Number of employees provided with | 1.1<br>6.1<br>3 | 0,2<br>5   | Appointment letter, Delivery Note, Issue | R999<br>996,00 | R1<br>334<br>996,00 | R1<br>334<br>996,00 | N/A      | Provided Protective Clothing to              | Provided protective clothing to 41    | Provided PPE to 227 employees                            | Provided PPE to 289 employees              | R738<br>657,50   | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |   |   |               |   |   |   |   |            |            |   |               |                 |                |          |   |   |  |   |                  |                        |                      |                             |                 |
|--------------------|---|---|---------------|---|---|---|---|------------|------------|---|---------------|-----------------|----------------|----------|---|---|--|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue   | Strategic Objective   | Objective No. | Strategies  | Baseline Information                              | Project to be Implemented                             | Output - KPI  | KPI No.    | KPI Weight | Means of Verification                   | Budget        | Adjusted Budget | Budget Source  |          | Actual Measurable Performance 2022/2023                               |   | Actual Measurable Performance 2023/2024                            |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |   |   |               |   |   |   |   |            |            |   |               |                 | Internal       | External | Annual Target   | Actual Performance Non-Financial  | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    | Limited knowledge to communities about the importance of living in a healthy environment. |   |               | June 2024   | beneficiaries                                     |   | Protective Clothing                                       |            |            | registers                               |               |                 |                |          | 41 employees and 170 EPWP employees by June 2023.                     | employees and 174 EPWP employees  | by June 2024   |   |                  |                        |                      |                             |                 |
| Security Services  | To comply with Municipal Systems, Act of 2000.  | To ensure all Municipal key points, assist and resources are safe by June 2027. | 1,17          | Visibility of Security personnel, installation of CCTV Cameras, providing security equipment, by providing Protective clothing to 48 employ | 44 private security personnel                     | Provision of security services to all Municipal Sites | Number of security personnel safeguarding municipal sites | 1.1<br>7.1 | 0,5        | Signed SLA & Monthly monitoring reports | R9 506 760,00 | R10 006 760,00  | R10 006 760,00 | N/A      | Provision of 48 security personnel to safeguard 15 sites by June 2023 | 48 security personnel have been provided to safeguard 15 Municipal sites. | 48 Security personnel to safeguard 15 municipal sites by June 2024 | 48 security personnel have been provided to safeguard 15 Municipal sites. | R27,820 800,00   | Achieved               | N/A                  | N/A                         | N/A             |
|                    |   |   |               |   | 11 glock 19, 10 firearm cleaning kit and 4 breath | Provision of security equipment                       | Number of Security equipment                              | 1.1<br>7.2 | 0,25       | Delivery note                           | R173 904,00   | R173 904,00     | R173 904,00    | N/A      | Purchased 10 glock 19 firearms  | 10 glock 19 firearms were purchased and confirmation of                   | 12 Purchased security equipment (Firearm                           | Purchase of 12security equipment (Firearm safes) has                      | R170 000,00      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |                  |  |   |   |         |            |                        |             |                 |               |          |   |  |  |   |                  |                        |  |                             |   |
|--------------------|-------|---------------------|---------------|------------------|--|---|---|---------|------------|------------------------|-------------|-----------------|---------------|----------|---|--|--|---|------------------|------------------------|--|-----------------------------|---|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies       | Baseline Information   | Project to be Implemented                                       | Output - KPI  | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023   |  | Actual Measurable Performance 2023/2024                                      |   |                  |                        | Reasons for Variance   | Reason for Budget Variance. | Remedial Action   |
|                    |       |                     |               |                  |  |   |   |         |            |                        |             |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |  |                             |   |
|                    |       |                     |               | ees by June 2024 | alysers alcohol  |   |   |         |            |                        |             |                 |               |          | ownership has been issued to the Municipality.  | safes) by June 2024  | been done.   |   |                  |                        |  |                             |   |
|                    |       |                     |               |                  | Functional CCTV Cameras, robots and calibration of machinery | Maintenance of robots, CCTV Cameras and calibration of machine, | Percentage of maintenance done for robots, CCTV Cameras and calibration of machine, | 1.17.3  | 0.25       | Completion Certificate | R471 144,00 | R971 144,00     | R971 144,00   | N/A      | 100% Maintained robots and CCTV cameras once a year and calibrated machine once a year by June 2023 | The project was advertised for the fourth time and we are waiting for the seating of adjudication committee. | Maintained 100% robots, CCTV cameras and calibration of machine by June 2024 | 100% maintenance of robots has been done. 100% Calibration of speed machine has been done. 0% maintenance of CCTV cameras | R2 032 597,10    | Not achieved           | CCTV Camera maintenance was advertised three times because of non-responsiveness service providers. The fourth advert closed in June 2024. | N/A                         | CCTV maintenance has been re-advertised closed on the 17th of June 2024. A speedy sitting of evaluation committee will be facilitated |

| Community Services |  |  |               |   |                             |  |  |            |            |   |             |                 |               |          |   |   |   |   |                  |                        |                      |                             |                 |
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| Sub-Result Area    | Issue  | Strategic Objective                                    | Objective No. | Strategies  | Baseline Information        | Project to be Implemented                  | Output - KPI   | KPI No.    | KPI Weight | Means of Verification                                       | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                           |   | Actual Measurable Performance 2023/2024                   |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |  |  |               |   |                             |  |  |            |            |   |             |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |  |  |               |   | 48 personnel receiving PPE. | supply of protective clothing to employees | Number of employees supplied with protective clothing, | 1.1<br>7.4 | 0,2<br>5   | Appointment letter, Issue register & Completion certificate | R525 996,00 | R525 996,00     | R525 996,00   | N/A      | Supplied protective clothing to 48 employees by June 2023         | Protective clothing for 48 employees was purchased and issued   | Supply 48 employees with protective clothing by June 2024 | 53 employees were supplied by protective clothing   | R535 890,00      | Achieved               | N/A                  | N/A                         | N/A             |
| Traffic services   | Road users disobeying rules of the road that contributed to road carnage s and we need to ensure compliance to the NRTA 93196 and Mbizana Municipal By-laws and Lack for | To ensure consistent safety of road users by June 2027 | 1,18          | By ensuring General law enforcement, provision of equipment, vehicles & resources, improve road signage, by facilitating pay parking metres and traffic manag | 1627 Traffic fines issued   | Issuing of traffic fines                   | Number of traffic fines issued,                        | 1.1<br>8.1 | 0,5        | List of traffic issued                                      | R0,00       | R0,00           | N/A           | N/A      | 1500 traffic fines issued , 20 road blocks conducted by June 2023 | 1942 Traffic fines issued and 20 road blocks conducted in the following : 8June 2023 at Nomlac u R61, 01 May 2023 at Magush eni bus Stop R61, 11 April 2023 at Masimi ni R61 , 04 April | 1500 traffic fines issued by June 2024                    | 2055 traffic fines issued   | N/A              | Achieved               | N/A                  | N/A                         | N/A             |
|                    |  |  |               |   | 20 road blocks conducted    | conduction of road blocks,                 | Number of Road blocks conducted                        | 1.1<br>8.2 | 0,2<br>5   | Road block authorisation from SAPS                          | R0,00       | R0,00           | N/A           | N/A      |   |   | 20 road blocks conducted by June 2024                     | 23 roadblocks conducted as follows 27/07/2023 Magush eni R61 ,18/08/2023 Masimini R61 , 24/08/2023 Mzamba | N/A              | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |   |                     |               |                            |                      |                           |              |         |            |                       |        |                 |               |          |   |  |   |   |                  |                        |                      |                             |                 |  |
|--------------------|---|---------------------|---------------|----------------------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|---|--|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area    | Issue   | Strategic Objective | Objective No. | Strategies                 | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |   |                     |               |                            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    | education to communities regarding traffic services |                     |               | ement systems by June 2024 |                      |                           |              |         |            |                       |        |                 |               |          |   | 2023 at Nomlacu R61 , 31 March 2023 at Ludeke R61 , 24 March 2023 at Redoubt R61 , 16 March 2023 at Nomlacu R61 , 06 Mach 2023 at Ntlakhowe R61 , 03 February 2023 at Ludeke R61 , 27 January 2023 at Nomlacu R61 , 04 January 2023 at Mzamba R61 , 02 |   | R61 , 20/09/2023<br>Nomlacu R61 , 29/09/2023<br>Masimini R61 ,26/10/2023<br>Magusheni R61 , 31/10/2023<br>Bizana CBD , 15/11/2023<br>Masimin R61 ,27/11/2023<br>Qotyana R61 , 30/11/2023<br>Masimini R61 ,08/12/2023<br>Masimini R61, 15/12/2023<br>Ludeke R61 , 21/12/2023<br>Mzamba R61 , |                  |                        |                      |                             |                 |  |

| Community Services |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   |  |   |   |                  |                        |                      |                             |                 |  |
|--------------------|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|---|--|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual Performance Non-Financial   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                    |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |   | December 2022 at Masimini R61 , 08<br>December 2022 at Masimini R61 , 17<br>November 2022 at Masimini R61 , 29<br>November 2022 at Mzamba R61 , 30<br>November 2022 at Mazamba R61 , 14<br>October 2022 at masimini R61 , 25<br>October 2022 at Qotyana R61 , 27 |   | 12/01/2024<br>Nomlacu R61, 30/01/2024<br>Nomlcu R61 , 08/02/2024<br>Magusheni R61 , 28/02/2024<br>Masimini R61 ,08/03/2024<br>Nomlacu R61 , 10/05/2024<br>Masimini R61 ,16/05/2024<br>Mzamba R61 , 23/05/2024<br>Ntlenzi R61 06/06/2024<br>Magusheni R61 , 19/06/2024 |                  |                        |                      |                             |                 |  |

| Community Services |       |                     |               |            |   |  |  |            |            |                                     |             |                 |               |          |  |   |   |   |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|------------|---|--|--|------------|------------|-------------------------------------|-------------|-----------------|---------------|----------|--|---|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                      | Project to be Implemented              | Output - KPI                           | KPI No.    | KPI Weight | Means of Verification               | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023          |   | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |   |  |  |            |            |                                     |             |                 | Internal      | External | Annual Target                                    | Actual Performance Non-Financial  | Annual Target                           | Actual Performance Non-Financial              | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |   |  |  |            |            |                                     |             |                 |               |          |  | October 2022 at Ludeke R61 , 28<br>October 2022 at Ntlakhowe R61 , 26<br>September 2022 at Nomlacu R61 , 27<br>September 2022 at Qotyana R61 , 05<br>August 2022 at Magusheni R61 and 31<br>August 2022 at Masimini R61 . |   | Masimini R61                                  |                  |                        |                      |                             |                 |
|                    |       |                     |               |            | 8 road signs erected and renewal of 22 km | Renewal of road markings & erection of | Number of traffic signs erected, no of | 1.1<br>8.3 | 0,2<br>5   | Appointment letter & Delivery note, | R465 912,00 | R465 912,00     | R465 912,00   | N/A      | Renewed 33 kilometres of road markings have been | 35 kilometres of road markings have been  | 12 traffic signs erected, road marking  | 12 road signs erected, road marking paint and | R291 500.00      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |            |   |                                       |   |         |            |                                    |             |                 |               |          |   |   |   |  |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|------------|---|---------------------------------------|---|---------|------------|------------------------------------|-------------|-----------------|---------------|----------|---|---|---|--|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information  | Project to be Implemented             | Output - KPI                                  | KPI No. | KPI Weight | Means of Verification              | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023   |   | Actual Measurable Performance 2023/2024   |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |   |                                       |   |         |            |                                    |             |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            | of road markings  | road signage,                         | renewed kms of road markings                  |         |            | order form                         |             |                 |               |          | ngs and purchased road marking paint and signs and 8 road signs erected signs June 2023   | renewed, road marking paint, 8 road signs purchased and 8 road signs erected  | g accessories purchased, renewed 33 kilometres of road markings by June 2024                            | accessories purchased, 47,9km Road markings renewed                            |                  |                        |                      |                             |                 |
|                    |       |                     |               |            | 11 glock 19,10 firearm cleaning kit and 04 breathalyser alcohol | Purchase of equipment and consumables | Number of Purchased equipment and consumables | 1.1 8.4 | 0.2 5      | Appointment letter & Delivery note | R167 520,00 | R1 167 520,00   | R1 167 520,00 | N/A      | Purchased 05 Rechargeable Torches, 200 rounds for handgun, 200 rounds for rifle, 3000 rubber bullets, 50 pepper sprays, 25 hand | 05 Rechargeable Torches, 200 rounds for handgun, 200 rounds for rifle, 3000 rubber bullets, 50 pepper sprays, 25 hand | Purchased equipment and consumables Purchased Of 7000 ammunition, 50 blood kit and 50 traffic cones. by | Purchased of 7000 ammunition, 50 blood kit and 50 traffic cones and 5 touches. | R182 500,00      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |       |                     |               |   |  |  |   |         |            |   |             |                 |               |          |   |  |   |   |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|---|--|--|---|---------|------------|---|-------------|-----------------|---------------|----------|---|--|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information                             | Project to be Implemented                    | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023                         |  | Actual Measurable Performance 2023/2024                       |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |   |  |  |   |         |            |   |             |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial   | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |   |  |  |   |         |            |   |             |                 |               |          | pepper sprays , 25 hand cuffs and 50 traffic cones by June 2023 | cuffs and 50 traffic cones were purchased and received.                                | June 2024   |   |                  |                        |                      |                             |                 |
|                    |       |                     |               |   | Law enforcement vehicles                         | Purchase law enforcement bakkies             | Number of Law enforcement vehicles purchased              | 1.18.5  | 0.25       | Delivery note   |             |                 |               | N/A      | N/A   | N/A  | Purchased 2 Law enforcement vehicles by June 2024             | 2 law enforcement vehicles purchased and delivered  | R1,38 8544,43.   | Achieved               | N/A                  | N/A                         | N/A             |
|                    |       |                     |               | By Facilitating community education programs by June 2024 | 4 Community safety awareness campaigns conducted | Conduct Community Safety Awareness campaigns | Number of community safety awareness campaigns conducted. | 1.18.6  | 0,5        | Community safety Awareness campaign reports & attendance registers. | R335 040,00 | R335 040,00     | R335 040,00   | N/A      | 4 community safety awareness campaigns conducted by June 2023   | 4 community safety awareness campaigns conducted on the 01 June2023 at Wild Coast Sun. | 4 community safety awareness campaigns conducted by June 2024 | 4 community safety awareness campaigns conducted as follows 1. Roadblock on the 21st November | R289 890,00      | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services      |  |                                     |               |  |  |  |   |         |            |   |        |                 |               |          |  |   |  |   |                  |                        |                      |                             |                 |  |
|-------------------------|--|-------------------------------------|---------------|--|--|--|---|---------|------------|---|--------|-----------------|---------------|----------|--|---|--|---|------------------|------------------------|----------------------|-----------------------------|-----------------|--|
| Sub-Result Area         | Issue  | Strategic Objective                 | Objective No. | Strategies                                     | Baseline Information                       | Project to be Implemented              | Output - KPI                            | KPI No. | KPI Weight | Means of Verification                               | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |   | Actual Measurable Performance 2023/2024  |   |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |  |
|                         |  |                                     |               |  |  |  |   |         |            |   |        |                 | Internal      | External | Annual Target                            | Actual Performance Non-Financial  | Annual Target                            | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                         |  |                                     |               |  |  |  |   |         |            |   |        |                 |               |          |  | 08 June 2023 at Nomlacu R61 (Road block, 08 December 2022 next Cultural Village and 08 December 2022 at Masimini R61 (Road block ). |  | R61ward 1, 2.08/12/ 2023 ward 1 open Sports ground community safety awareness, 3. 19/06/20 24 Masimini R61 in a form of roadblock 4. 20/06/20 24 in Oliver and Adelaide Tambo Memorial Hospital Hall. |                  |                        |                      |                             |                 |  |
| Driving Licence Testing | Unlicensed motor vehicles on the road contributed to | To ensure consistent safety of road | 1,19          | Registration and licencing of motor vehicle by | 540 of registration and licencing of motor | Registration and licencing of vehicles | Number of registration and licencing of | 1.19.1  | 0,5        | List of registered and licenced motor vehicles from | R0,00  | R0,00           | N/A           | N/A      | 3000 vehicles registered and licensed by | 8972 vehicles registered and licensed by 2022/2   | 3500 Vehicles Registered and Licensed by | 8190 licensed and registered vehicles   | N/A              | Achieved               | N/A                  | N/A                         | N/A             |  |

| Community Services |  |                     |               |  |   |  |   |         |            |   |             |                 |               |          |  |  |  |  |                  |                        |                      |                             |                 |
|--------------------|--|---------------------|---------------|--|---|--|---|---------|------------|---|-------------|-----------------|---------------|----------|--|--|--|--|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue  | Strategic Objective | Objective No. | Strategies   | Baseline Information                                  | Project to be Implemented  | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |  | Actual Measurable Performance 2023/2024  |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |  |                     |               |  |   |  |   |         |            |   |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    | road carnage s and we need to ensure compliance to the NRTA 93/96. | users by June 2027  |               | June 2024  | vehicles  |  | vehicles  |         |            | Natis system (RD 323)   |             |                 |               |          | June 2023  | 3 Financial Year   | June 2024  |  |                  |                        |                      |                             |                 |
|                    |  |                     |               | application of learner's licence, driving licence and PrDPs, | 1500 learners' licence, 480 driving licence and PrDPs | Learners licence, application for learner's licence, driving licence and PrDPs issue | Number of learner's licence, driving licence and PrDPs issued | 1.1 9.2 | 0,2 5      | List of learner's licence s, Application learners license application, driving licence and PrDPs from Natis system (RD 323) | R0,00       | R0,00           | N/A           | N/A      | 240 learners' licence, 500 learners license application, 2500 driving licence and 500 PrDPs by June 2023 | 715 learners' licence, 2388 learners license application, 6611 driving licence and 1070 PrDPs by June 2023 | 240 learners' licence, issued 500 learners licens e application, 2500 driving licence and 500 PrDPs by June 2024 | 2411 learners' licenses applications, 927 Leainers license issued, 954 driving licenses Applicants 1728 driving licenses issued and Temporal license 955 PrDPs applications has been processe d. | N/A              | Achieved               | N/A                  | N/A                         | N/A             |
|                    |  |                     |               | By facilitating proces s of purchasing station               | 1000 face value documents                             | supply of DLTC stationery  | Percentage of required DLTC stationery                        | 1.1 9.3 | 0,2 5      | Delivery note   | R600 000,00 | R600 000,00     | R600 000,00   | N/A      | DLTC Stationery supplied by June 2023  | DLTC Stationery Purchased and delivered  | Supplied 100% of DLTC stationery requir  | DLTC Stationery has been purchas ed and  | R 577,93 1.39    | Achieved               | N/A                  | N/A                         | N/A             |

| Community Services |   |  |               |  |  |                                     |   |         |  |  |             |                 |               |  |  |  |   |  |                  |                        |                      |                             |                 |
|--------------------|---|--|---------------|--|--|-------------------------------------|---|---------|--|--|-------------|-----------------|---------------|--|--|--|---|--|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue   | Strategic Objective  | Objective No. | Strategies   | Baseline Information   | Project to be Implemented           | Output - KPI                            | KPI No. | KPI Weight                               | Means of Verification                      | Budget      | Adjusted Budget | Budget Source |  | Actual Measurable Performance 2022/2023  |  | Actual Measurable Performance 2023/2024   |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |   |  |               |  |  |                                     |   |         |  |  |             |                 | Internal      | External   | Annual Target  | Actual Performance Non-Financial                   | Annual Target   | Actual Performance Non-Financial                 | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |   |  |               | ery by June 2024   |  |                                     | supplied                                |         |  |  |             |                 |               |  |  |  | ed by June 2024   | delivered  |                  |                        |                      |                             |                 |
| Pound              | Control of stray animals as per traffic NRTA 93 of 96 | control of stray animals within CBD, communities and public roads by June 2027 | 1,20          | By upgrading the pound to comply with prescribed standards, by facilitating purchasing of vehicles, feed, remedies, knapsack sprayers and consumables by June 2024 | 4 camps with shelters. No provision for crush pan.                                     | upgrading & maintenance of pound    | Number of upgraded and maintained pound | 1.2 0.1 | 0,2 5                                    | Appointment letter, Completion Certificate | R156 000,00 | R156 000,00     | R156 000,00   | N/A  | 1 Upgraded and Maintained animal pound by June 2023  | Maintenance of animal pound was done and completed | 1 upgraded and maintained pound by June 2024  | 1 Animal pound has been upgraded and maintained. | R153 755,00      | Achieved               | N/A                  | N/A                         | N/A             |
|                    |   |  |               |  | Impounding of animals  | Number of animals collected         | 1.2 0.2                                 | 0,5     | Entry register of impounded animals      | N/A  | N/A         | N/A             | N/A           | 240-Animals impounded by June 2023   | 344 straying animals collected   | 300 Animals collected by June 2024                 | Collection of 458 stray/trespassing animals has been done   | N/A  | Achieved         | N/A                    | N/A                  | N/A                         |                 |
|                    |   |  |               | No provision for feedlot, no provision for remedies and feed   | Acquisition of feed & remedies. Purchasing of feed bales, bags of concentrate, crushed | Number of feed & remedies acquired. | 1.2 0.3                                 | 0,5     | Completion Certificate and Delivery note | R533 027,70                                | R499 992,00 | R499 992,00     | N/A           | Purchased 1000 feed bales, 50kgx300 bags concentrate, 50kgx200 crushed maize, 50x50kg 200 crushed yellow maize,4 | 1000 feed bales, 50kgx300 bags concentrate, 50kgx200 crushed maize, 50x50kg yellow maize,45 licks, | Feed & remedies acquired by June 2024.             | 1000 feed bales, 50kgx300 bags concentrates, 50kgx200 crushed maize, 50x50kg yellow maize,45 licks, | R341 600,00                                      | Achieved         | N/A                    | N/A                  | N/A                         |                 |

| Community Services |       |                     |               |            |                      |   |              |         |            |                       |        |                 |               |          |  |   |   |  |                  |                        |                      |                             |                 |
|--------------------|-------|---------------------|---------------|------------|----------------------|---|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--|---|---|--|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area    | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented   | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Actual Measurable Performance 2022/2023  |   | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget Variance. | Remedial Action |
|                    |       |                     |               |            |                      |   |              |         |            |                       |        |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial  | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                    |       |                     |               |            |                      | maize, licks, pellets, salt, litres of remedies, knapsack sprayers and consumables. |              |         |            |                       |        |                 |               |          | maize, 50x50 kg yellow maize, 45 licks, 40kg x75Pellets, 50kg x 75 salt, 80 litres of remedies, 05 Knapsack sprayer s, 10x50m Ropes, 10x 20ltrs Molasses and consumable s by June 2023 | 5 licks, 40kg x75Pellets, 50kg x 75 salt, 80 litres of remedies, 05 Knapsack sprayer s, 10x50m Ropes, 10x 20ltrs Molasses and consumables were purchas ed |   | 40kg x75Pellets, 50kg x 75 salt, 80 litres of remedies, 05 Knapsack sprayers, 10x50m Ropes, 10x 20ltrs Molasse s and consumables were purchas ed |                  |                        |                      |                             |                 |

| KPA N0 2: Development Planning |                                    |   |               |   |                               |   |  |         |            |  |             |                 |               |          |  |  |   |                                      |                  |                        |   |                             |   |
|--------------------------------|------------------------------------|---|---------------|---|-------------------------------|---|--|---------|------------|--|-------------|-----------------|---------------|----------|--|--|---|--------------------------------------|------------------|------------------------|---|-----------------------------|---|
| Sub-Result Area                | Issue                              | Strategic Objective   | Objective No. | Strategies  | Baseline Information          | Project to be Implemented                   | Output - KPI                                 | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/2023                         |  | Actual Measurable Performance 2023/2024           |                                      |                  |                        | Reasons for Variance  | Reason for Budget variance. | Remedial Action                         |
|                                |                                    |   |               |   |                               |   |  |         |            |  |             |                 | Internal      | External | Annual Target                                    | Actual Performance Non-Financial       | Annual Target                                     | Actual Performance Non-Financial     | Actual Financial | Achieved/ Not Achieved |   |                             |   |
| Spatial Development Framework  | Redressing past spatial imbalances | To Implement municipal SDF that will guide development programmes and projects by June 2027 | 2,1           | By implementing municipal SDF adopted by the council by June 2024 | Spatial Development Framework | Development of the wild coast precinct plan | Number of developed Wild Coast Precinct Plan | 2,1,1   | 1,5        | Terms of Reference, proof of submission to SCM and Precinct Plan document. | R612 780,16 | R612 780,16     | R612 780,16   | N/A      | Development of Kubha/Magusheni LSDF by June 2023 | Kubha/Magusheni LSDF was not Developed | 1 Developed wild coast precinct plan by June 2024 | 0 Developed wild coast precinct plan | N/A              | Not Achieved           | Challenges securing a suitable service provider due to non-responsiveness | N/A                         | Follow up on the sitting of committees. |

| KPA N0 2: Development Planning         |  |   |               |   |   |                              |  |         |            |   |             |                 |               |          |   |  |   |                                  |                  |                        |                      |                             |                 |
|--|--|---|---------------|---|---|------------------------------|--|---------|------------|---|-------------|-----------------|---------------|----------|---|--|---|----------------------------------|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area                        | Issue  | Strategic Objective   | Objective No. | Strategies  | Baseline Information                                      | Project to be Implemented    | Output - KPI                           | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/2023  |  | Actual Measurable Performance 2023/2024     |                                  |                  |                        | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|  |  |   |               |   |   |                              |  |         |            |   |             |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial   | Annual Target                               | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
| Integrated Land Use Management Systems | Non-Conforming land uses, encroachments and land invasions within municipal jurisdiction | To enforce regulations of the use of land to ensure controlled land use management by June 2027                   | 2,2           | By implementing the council integrated land use scheme and enforcement on land usage by June 2024 | Integrated land use scheme and land use management system | Implementation of the scheme | Number of contravention notices issued | 2,2, 1  | 1          | Registers and Progress Reports, notice issued                                 | R0,00       | R0,00           | N/A           | N/A      | 4 contravention notices served by June 2023                                 | 4 Contravention Notices Served   | 2 Contravention notices issued by June 2024 | 2 Contravention notices issued   | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |
| Land Audit                             | Unsurveyed, unregistered municipal land and properties                                   | By ensuring that properties are registered and surveyed of, and to maintain and update the register of properties | 2,3           | By implementing municipal land audit by June 2024   | Land Audit  | Review Land Audit Report     | Number of Land Audit Report reviewed   | 2,3, 1  | 1,2        | Terms of Reference, proof of submission to SCM and Reviewed Land Audit report | R372 732,00 | R966 927,00     | R966 927,00   | N/A      | Subdivided and surveyed municipal land and subdivisional plans by June 2023 | Subdivision and Surveying of Municipal Land and Subdivision plans not done | 1 Reviewed Land Audit Report by June 2024   | 1 Reviewed Land Audit            | R403 650.00      | Achieved               | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |  |  |               |  |                        |   |   |         |            |                                      |             |                 |               |          |   |   |  |                                  |                  |                        |   |                             |  |
|--------------------------------|--|--|---------------|--|------------------------|---|---|---------|------------|--------------------------------------|-------------|-----------------|---------------|----------|---|---|--|----------------------------------|------------------|------------------------|---|-----------------------------|--|
| Sub-Result Area                | Issue  | Strategic Objective                                | Objective No. | Strategies   | Baseline Information   | Project to be Implemented                   | Output - KPI                                    | KPI No. | KPI Weight | Means of Verification                | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/2023                    |   | Actual Measurable Performance 2023/2024              |                                  |                  |                        | Reasons for Variance  | Reason for Budget variance. | Remedial Action                                    |
|                                |  |  |               |  |                        |   |   |         |            |                                      |             |                 | Internal      | External | Annual Target                               | Actual Performance Non-Financial        | Annual Target  | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |   |                             |  |
|                                |  | within municipal jurisdiction by June 2027         |               |  |                        |   |   |         |            |                                      |             |                 |               |          |   |   |  |                                  |                  |                        |   |                             |  |
| Valuation Roll                 | New Property developments, subdivisions, rezoning and property transfers | To develop a credible valuation, roll by June 2027 | 2,4           | By formulating supplementary valuation roll to improve revenue collection by June 2024 | General Valuation Roll | Compilation of Supplementary Valuation Roll | Number of Supplementary Valuation Roll Compiled | 2,4, 1  | 1,3        | Signed Supplementary Valuation Roll. | R300 000,00 | R 300 000,00    | R 300 000,00  | N/A      | 1 Supplementary Valuation Roll by June 2023 | 1 Supplementary Valuation Roll compiled | 1 Compiled Supplementary Valuation Roll by June 2024 | 0 Supplementary valuation roll   | R0,00            | Not Achieved:          | The service had no contractual obligations to perform the Supplementary valuation because the 5-year term lapsed as stipulated on MPRA. Extension of time processes delayed and Service | N/A                         | The project is planned for 2024/ 25 financial year |

| KPA N0 2: Development Planning |                 |   |               |   |                               |   |  |         |            |                        |        |                 |               |          |  |   |   |   |                              |   |                      |                             |                 |
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| Sub-Result Area                | Issue           | Strategic Objective   | Objective No. | Strategies  | Baseline Information          | Project to be Implemented                       | Output - KPI   | KPI No. | KPI Weight | Means of Verification  | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024                       |   |                              |   | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |                 |   |               |   |                               |   |  |         |            |                        |        |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial                  | Actual Financial             | Achieved/ Not Achieved  |                      |                             |                 |
|                                |                 |   |               |   |                               |   |  |         |            |                        |        |                 |               |          |  |   |   |   |                              | provider delayed in providing the roll-on time to be able to advertise it and implement it. |                      |                             |                 |
| Provision of Human Settlements | Housing backlog | To guide human settlements in ensuring access to housing is achieved by June 2027 | 2,5           | By providing beneficiary administration and applications for funding by June 2024 | Municipal Housing sector plan | Maintaining and Updating housing needs register | Number of Housing needs register maintained and updated. | 2.5.1   | 1,2        | Housing Needs Register | R0,00  | R0,00           | N/A           | N/A      | 1 Maintained and Updated housing needs register. Monitor human settlements projects and 20 happy letters signed by June 2023 | 1 Housing Needs Register Maintained and Updated. Monitored Human Settlements Projects and Signed 20 Happy Letters | 1 Maintained and Updated housing needs register by June 2024. | 1 maintained and Updated housing needs register . | R0,00                        | Achieved  | N/A                  | N/A                         | N/A             |
|                                |                 |   |               |   |                               | Submission of Applications                      | Number of Applications for                               | 2.5.2   |            |                        |        |                 |               |          | Verification form, beneficiary   | N/A   | N/A   | 4 Submitted Applications                          | 4 Submitted Applications for | R0,00   | Achieved             | N/A                         | N/A             |

| KPA N0 2: Development Planning |                               |  |               |  |                               |   |  |         |            |   |        |                 |               |          |  |   |   |   |                  |                       |                      |                             |                 |  |
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| Sub-Result Area                | Issue                         | Strategic Objective  | Objective No. | Strategies   | Baseline Information          | Project to be Implemented                                       | Output - KPI   | KPI No. | KPI Weight | Means of Verification   | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024   |   |                  |                       | Reasons for Variance | Reason for Budget variance. | Remedial Action |  |
|                                |                               |  |               |  |                               |   |  |         |            |   |        |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial                                    | Annual Target   | Actual Performance Non-Financial                                      | Actual Financial | Achieved/Not Achieved |                      |                             |                 |  |
|                                |                               |  |               |  |                               | for Potential Beneficiaries                                     | Potential Beneficiaries submitted  |         |            | list and 4 submitted applications                               |        |                 |               |          |  |   | for Potential Beneficiaries by June 2024  | Potential Beneficiaries.  |                  |                       |                      |                             |                 |  |
| Building Control               | Illegal building construction | To ensure compliance with National Building Regulations by June 2027 | 2,6           | By updating building plan register and conducting inspections on submitted building plans by June 2024 | National Building Regulations | Update building plan register and conducting routine inspection | Number of Updated building plan register and Number of routine inspections conducted | 2.6.1   | 1,3        | Updated building plan register and 12 route inspection register | R0,00  | R0,00           | N/A           | N/A      | 1 Updated Building Plan Register and 12 routine inspections conducted by June 2023 | Updated Building Plan Register and Conducted 12 Routine Inspections | 1 Updated building plan register and 12 routine inspections conducted by June 2024. | 1 Updated building plan register and 12 routine inspections conducted | R0,00            | Achieved              | N/A                  | N/A                         | N/A             |  |
|                                |                               |  |               |  |                               | Monitor Installation of sign boards .                           | Number of updated signboard register   | 2.6.2   | 1          | update register, monitoring report                              |        |                 |               |          | N/A  | N/A   | 1 update register on Installation of sign boards by June 2024.                      | 1 update register on Installation of sign boards                      | R0,00            | Achieved              | N/A                  | N/A                         | N/A             |  |

| KPA N0 2: Development Planning |   |  |               |  |   |   |   |         |            |  |             |                 |               |          |  |  |   |                                      |                  |                        |                      |                             |                 |
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| Sub-Result Area                | Issue                                     | Strategic Objective  | Objective No. | Strategies   | Baseline Information                    | Project to be Implemented                 | Output - KPI                                  | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/2023   |  | Actual Measurable Performance 2023/2024           |                                      |                  |                        | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |   |  |               |  |   |   |   |         |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial   | Annual Target                                     | Actual Performance Non-Financial     | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
| Geographic Information System  | Outdated municipal geospatial information | To ensure management and update of municipal geospatial information by June 2027 | 2,7           | By implementation of GIS system as a tool to enhance service delivery through spatial information by June 2024 | Council adopted GIS strategy and policy | Implementation of GIS strategy and policy | Number of municipal geodatabases updated.     | 2.7.1   | 0,5        | System reports & Maps  | R409 400,00 | R200 400,00     | R200 400,00   | N/A      | Updated municipal geodata base. 1 Hosted GIS Open day and 100 scanned building plans and link them with GIS by June 2023 | Municipal Geodatabase Updated. Hosted 1 GIS Open Day and Scanned 33 Building Plans internally and linked them with GIS | 1 municipal geodatabase updated by June 2024.     | 1 municipal geodatabase updated      | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |
|                                |   |  |               |  |   |   | Number of GIS website maintained and updated, | 2.7.2   |            | Terms of Reference, attendance registers, progress report, maintained website. |             |                 |               |          | Updated municipal geodata base. 1 Hosted GIS Open day and 100 scanned building plans and link them with GIS              | Municipal Geodatabase Updated. Hosted 1 GIS Open Day and Scanned 33 Building Plans internally and linked               | 1 Maintained and updated GIS website by June 2024 | 1 Maintained and updated GIS website | R196 000.00      | Achieved               | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |                              |  |               |  |  |  |   |         |            |  |             |                 |               |          |  |   |   |  |                  |                       |                      |                             |                 |
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| Sub-Result Area                | Issue                        | Strategic Objective  | Objective No. | Strategies   | Baseline Information   | Project to be Implemented                          | Output - KPI  | KPI No. | KPI Weight | Means of Verification                                    | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024                       |  |                  |                       | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |                              |  |               |  |  |  |   |         |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial                  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/Not Achieved |                      |                             |                 |
|                                |                              |  |               |  |  |  |   |         |            |  |             |                 |               |          | by June 2023   | them with GIS                                     |   |  |                  |                       |                      |                             |                 |
| Implementation of SPLUMA       | Past Spatial Imbalances      | To ensure compliance with SPLUMA by June 2027                                  | 2,8           | By Facilitating the implementation of SPLUMA by June 2024  | Spatial Planning, Land Use Management Act and SPLUMA Regulations | Conduct SPLUMA Awareness                           | Number of SPLUMA Awareness campaign conducted             | 2.8.1   | 1          | Attendance registers and public notices, closeout report | R203 432,10 | R10 464,00      | R10 464,00    | N/A      | N/A  | N/A   | 2 SPLUMA Awareness campaign conducted by June 2024            | 2 SPLUMA Awareness campaign conducted on 3rd December 2023 and on 5th May 2024 | R0,00            | Achieved              | N/A                  | N/A                         | N/A             |
| Land Acquisition & Disposal    | Unutilised, undeveloped land | To facilitate acquisition of well-located land and disposal of council land by | 2,9           | By ensuring maximum utilisation of prime land by June 2024 | Land Disposal and Acquisition                                    | Facilitation of Transfers by means of deed of sale | Number of Transfers facilitated by means of deed of sale. | 2.9.1   | 0,5        | 4 Deeds of Sale.   | R418 800,00 | R418 800,00     | R418 800,00   | N/A      | Facilitated of Transfers by means of 4 Deed of Sale/Lease Agreement by June 2023 | Facilitated 4 Transfers by means of Deed of Sales | 4 Facilitated transfers by means of deed of sale by June 2024 | 4 Deed of sale transferred   | R322, 874.30     | Achieved              | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |   |  |               |  |   |  |   |         |            |  |             |                 |               |          |  |   |  |   |                  |                        |                      |                             |                 |  |
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| Sub-Result Area                | Issue   | Strategic Objective  | Objective No. | Strategies   | Baseline Information                                  | Project to be Implemented                      | Output - KPI  | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/2023                                   |   | Actual Measurable Performance 2023/2024                    |   |                  |                        | Reasons for Variance | Reason for Budget variance. | Remedial Action |  |
|                                |   |  |               |  |   |  |   |         |            |  |             |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial              | Annual Target  | Actual Performance Non-Financial              | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |  |
|                                |   | June 2027  |               |  |   |  |   |         |            |  |             |                 |               |          |  |   |  |   |                  |                        |                      |                             |                 |  |
| Township Establishment         | Unavailability of land parcels for land development | To facilitate township establishment applications by June 2027 |               | By creating land parcels for land development by June 2024 | SPLU MA By-Laws                                       | Approval of Township establishment layout plan | Number of approved township establishment layout plan | 2.9.2   | 1          | TOR, inception report, attendance register and approved township establishment layout plan | R732 900,00 | R732 900,00     | R732 900,00   | N/A      | 1 Approved Township Establishment Layout Plan by June 2023 | 1 Approved Township Establishment Layout Plan | 1 Approved Township Establishment Layout Plan by June 2024 | 1 Approved Township Establishment Layout Plan | R672 865.00      | Achieved               | N/A                  | N/A                         | N/A             |  |
| LED Governance                 | Lack of stakeholder integration                     | To revive structures to contribute to local economic           | 2,10          | Capacitate and Work in collaboration with Structures       | There are a number of local formations and structures | Facilitation of Stakeholder meetings           | Number of stakeholder meetings facilitated            | 2.10.1  | 1          | Attendance registers   | R391 408,00 | R466 873,00     | R466 873,00   | N/A      | 4 Stakeholder meetings facilitated by June 2023            | 4 Stakeholder Meetings Facilitated            | 4 stakeholder meetings facilitated by June 2024            | 5 stakeholder meetings facilitated.           | R0               | Achieved               | N/A                  | N/A                         | N/A             |  |

| KPA N0 2: Development Planning |                                  |  |               |   |   |  |   |         |            |  |             |                 |               |               |   |  |   |  |                  |                        |  |                             |  |
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| Sub-Result Area                | Issue                            | Strategic Objective                                      | Objective No. | Strategies  | Baseline Information  | Project to be Implemented                              | Output - KPI                                    | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |               | Preceding year 2022/2023  |  | Actual Measurable Performance 2023/2024               |  |                  |                        | Reasons for Variance   | Reason for Budget variance. | Remedial Action  |
|                                |                                  |  |               |   |   |  |   |         |            |  |             |                 | Internal      | External      | Annual Target   | Actual Performance Non-Financial   | Annual Target   | Actual Performance Non-Financial                                       | Actual Financial | Achieved/ Not Achieved |  |                             |  |
|                                |                                  | development initiatives by June 2027                     |               | res in all sectors by June 2024                             | res that are not fully operational and too much contestations in formations | Development of Business Plans for economic development | Number of Business Plans developed and approved | 2.1 0.2 | 0,5        | Terms of references. Proof of submission to SCM and final business plan. | R400 000,00 | R490 000,00     | R340 000,00   | R150 000,00   | 1 Hosted Business Conference and 2 business plans developed for economic development by June 2023 | Hosted 1 Business Conference and 2 Business Plans not Developed for Economic Development | 3 Business Plans developed and approved by June 2024  | 5 Business plans developed and approved                                | R358 900         | Achieved               | N/A  | N/A                         | N/A  |
|                                |                                  |  |               |   |   | To host Business Conferences                           | Number of Business Conferences hosted           | 2.1 0.3 | 1          | Concept document, Attendance registers                                   | R309 372,00 | R305 372,00     | R305 372,00   | N/A           |   |  | 1 Hosted Business Conference by June 2024             | 1 Business conference hosted on 24 and 25 June 2024 at wild coast sun. | R475 020,00      | Achieved               | N/A  | N/A                         | N/A  |
| Manufacturing                  | Undeveloped manufacturing sector | To develop and support manufacturing across municipality | 2,11          | Facilitate Integrated implementation of the LED Strategy by | Approved Business Plan by National Treasury                                 | Construction of Manufacturing Hubs Phase 1             | Number of Manufacturing Hubs constructed.       | 2.1 1.1 | 1          | TOR, Progress reports  | R0,00       | R8 504 915,00   | N/A           | R8 504 915,00 | 3 Manufacturing Hubs constructed at Blorhweni, Mpisi and Dudume ni                                | Plans, designs and BOQ are in place, and feasibility studies have                        | Phase 1 of 3 manufacturing hubs under construction by | Phase 1 of 3 manufacturing hubs not started yet.<br><br>Appointment of | R1 353 800,00    | Not Achieved           | Late approval of environmental authorizations and late appoint | N/A                         | Advrtise for construction of manufacturing hubs in the first |

| KPA N0 2: Development Planning |       |                     |               |            |                      |  |  |            |            |                                     |        |                 |               |          |   |   |  |   |                  |                        |   |                             |                                       |
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| Sub-Result Area                | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented                          | Output - KPI   | KPI No.    | KPI Weight | Means of Verification               | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/2023  |   | Actual Measurable Performance 2023/2024  |   |                  |                        | Reasons for Variance  | Reason for Budget variance. | Remedial Action                       |
|                                |       |                     |               |            |                      |  |  |            |            |                                     |        |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial  | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |   |                             |                                       |
|                                |       | until June 2027     |               | June 2024  |                      |  |  |            |            |                                     |        |                 |               |          | (Phase 1) by June 2023  | been submitted to DEDEAT for approval and 3 Manufacturing Hubs not Constructed at Blorhweni, Mpisi and Dudumeni (Phase 1) | June 2024  | consultant has been done. 3 approved environmental authorizations.                                  |                  |                        | ment of consultant for construction   |                             | quarter of the 2024/25 financial year |
|                                |       |                     |               |            |                      | Facilitate Capacity Building of manufacturing hubs | Number of people Facilitated for Capacity Building of manufacturing hubs | 2.1<br>1.2 | 1          | attendance registers and 4 reports. |        |                 |               |          | 100 people facilitated for capacity building of manufacturing hubs by June 2023 | 17 People Facilitated for Capacity Building of Manufacturing Hubs not facilitated   | 30 people facilitated for capacity building of operations of the hubs by June 2024 | 158 people trained Health & safety, Entrepreneurship and conflict management on 17 to 25 June 2024. | R1 180 000       | Achieved               | Capacity building programme behind schedule and it has resulted in more beneficiaries being capacitated | N/A                         | N/A                                   |

| KPA N0 2: Development Planning |  |  |               |   |                             |                              |   |         |            |  |               |                 |               |          |  |   |  |   |                  |                       |                      |                             |                 |
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| Sub-Result Area                | Issue                                      | Strategic Objective  | Objective No. | Strategies  | Baseline Information        | Project to be Implemented    | Output - KPI  | KPI No. | KPI Weight | Means of Verification                                | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024                                    |   |                  |                       | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |  |  |               |   |                             |                              |   |         |            |  |               |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial                              | Annual Target  | Actual Performance Non-Financial                                  | Actual Financial | Achieved/Not Achieved |                      |                             |                 |
| Tourism                        | Tourist Statistics is not prepared monthly | Develop the municipality to be a destination of choice until June 2027 | 2,12          | Facilitate Integrated Implementation of the tourism plan by June 2024 | Tourism plan implementation | Contract Life Guards         | Number of life guards contracted.                           | 2.1 2.1 | 0,5        | Signed contracts and registers                       | R1 807 780,00 | R1 797 786,00   | R1 797 786,00 | N/A      | 15 life guards contracted and provided 1 Mzamba tower by June 2023 | 15 life guards not contracted and 1 Mzamba tower not provided | Contracted 18 life guards by June 2024                                     | 18 Lifeguards contracted  | R100 800.00      | Achieved              | N/A                  | N/A                         | N/A             |
|                                |  |  |               |   |                             | Provision of Mnyameni tower. | Number of towers provided.                                  | 2.1 2.2 | 0,5        | TOR, delivery note                                   |               |                 |               |          |  |   | 1 tower provided at Mnyameni beach by June 2024.                           | 1 Mnyameni tower provided   | R98 000.00       | Achieved              | N/A                  | N/A                         | N/A             |
|                                |  |  |               |   |                             | Support artists              | Number of Artists supported and number of festivals hosted. | 2.1 2.3 | 1          | delivery note, festival report, attendance register. |               |                 |               |          | 1 festival hosted for artists & crafters by June 2023              | 1 Festival for artists & crafts hosted                        | Host 1 artists & crafters festival and support 1 local artist by June 2024 | 1 local artist supported and artists and crafters festival hosted | R182 500.00      | Achieved              | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |       |                     |               |            |                      |  |   |            |            |  |        |                 |               |          |   |  |   |   |                  |                        |                      |                             |                 |
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| Sub-Result Area                | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented  | Output - KPI  | KPI No.    | KPI Weight | Means of Verification                                      | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/2023  |  | Actual Measurable Performance 2023/2024                                 |   |                  |                        | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |       |                     |               |            |                      |  |   |            |            |  |        |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial   | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                                |       |                     |               |            |                      | Support tourism product owners, develop branding and marketing material to attend investment attraction. | Number of developed brochure and number of investment attraction attended | 2.1<br>2.4 | 0,5        | TOR, draft brochure, final Brochure, attendance registers. |        |                 |               |          | N/A   | N/A  | 1 brochure developed and 1 investment attraction attended by June 2024. | 1 Tourism brochure developed inhouse and attended 1 investment attraction | R62 817.50       | Achieved               | N/A                  | N/A                         | N/A             |
|                                |       |                     |               |            |                      | Number of tourism product owners supported   | Number of tourism product owners supported                                | 2.1<br>2.5 | 0,5        | TOR, assessment report, distribution register              |        |                 |               |          | Supported 2 Tourism product owners, developed branding and marketing material to attend 1 exhibition & 1 investment attraction by June 2023 | Supported 2 Tourism product owners with branding and marketing material, Attended 1 exhibition and 1 investment attraction | 2 tourism product owners supported by June 2024.                        | 6 tourism product owners supported  | R169 590.00      | Achieved               | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |   |   |               |  |  |  |  |            |            |  |               |                 |               |          |   |   |  |   |                  |                       |                      |                             |                 |
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| Sub-Result Area                | Issue                                       | Strategic Objective   | Objective No. | Strategies                             | Baseline Information                   | Project to be Implemented                                    | Output - KPI   | KPI No.    | KPI Weight | Means of Verification  | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/2023  |   | Actual Measurable Performance 2023/2024                    |   |                  |                       | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |   |   |               |  |  |  |  |            |            |  |               |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial  | Annual Target  | Actual Performance Non-Financial                              | Actual Financial | Achieved/Not Achieved |                      |                             |                 |
|                                |   |   |               |  |  | Visitor Information Centre system development                | Number of developed VIC system developed                         | 2.1<br>2.6 | 0,5        | Visitor Information centre system development completion report and completion certificate |               |                 |               |          | 1 Maintained Visitor Information Centre at the Casino Wild Coast by June 2023 | 1 Visitor Information centre maintained                                 | 1 Visitor Information Centre system developed by June 2024 | 1 Visitor Information centre system developed                 | R197 500.00      | Achieved              | N/A                  | N/A                         | N/A             |
| Agriculture                    | Lack of access to market and infrastructure | To grow and strengthen the agricultural sector by supporting local farmers by June 2027 | 2,13          | Integrated farmer support by June 2024 | 41 Local Farmers supported             | Facilitate farmer support programme and Agri parks programme | Number of local Farmers Supported                                | 2.1<br>3.1 | 1,5        | TOR, Delivery notes, report and distribution register                                      | R1 137 584,00 | R1 137 584,00   | R1 137 584,00 | N/A      | 5 Local Farmers supported by June 2023  | 41 Local Farmers supported  | Support 20 Local Farmers by June 2024                      | 22 Local Farmers has been supported with equipment & material | R883 300.00      | Achieved              | N/A                  | N/A                         | N/A             |
|                                |   |   |               |  | Outdated Agricultural Development Plan | Review and implementation of Agricultural Development Plan   | Number of Agricultural Development Plan reviewed and implemented | 2.1<br>3.2 | 0,5        | Draft & final Agricultural development plan, resolution extract                            |               |                 |               |          | 1 Reviewed Agricultural Development Plan by June 2023                         | Draft Agricultural Development Plan developed, the service provider was | 1 Reviewed and implemented Agricultural Development        | 1 Agricultural Development Plan has been Reviewed and         | R195 500         | Achieved              | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |                       |  |               |   |                                       |  |  |         |            |                       |               |                 |               |          |  |   |   |  |                  |                        |  |   |  |
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| Sub-Result Area                | Issue                 | Strategic Objective                                | Objective No. | Strategies  | Baseline Information                  | Project to be Implemented                  | Output - KPI   | KPI No. | KPI Weight | Means of Verification | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/2023                         |   | Actual Measurable Performance 2023/2024                                     |  |                  |                        | Reasons for Variance   | Reason for Budget variance.   | Remedial Action  |
|                                |                       |  |               |   |                                       |  |  |         |            |                       |               |                 | Internal      | External | Annual Target                                    | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |  |   |  |
|                                |                       |  |               |   |                                       |  | mented   |         |            |                       |               |                 |               |          |  | only appointed in June.   | Plan by June 2024   | Implemented  |                  |                        |  |   |  |
|                                | Congestion in the CBD | To Reduce informal Trading in the CDB by June 2027 |               | To create a conducive Environment for Informal Traders by June 2024 | Market Place Feasibility Study Report | Construction of Bizana Mini-Market Phase 2 | Number of Bizana mini-markets (phase 2) under construction | 2.1 3.3 | 1          | TOR, progress report  | R1 739 000,00 | R4 083 479,00   | R4 083 479,00 | N/A      | 1 Mini market constructed (Phase 1) by June 2023 | Phase 1 of mini market has been not completed, paving has been done awaiting completion of phase 1 shelters | Constructed 1 Bizana Mini-Market, site establishment completed by June 2024 | 0 Bizana Mini-Market constructed, site establishment not completed. Committees have adjudicated the project however the tendere d quotes were above budget. Identified relocation spot for temporal taxi rank. | R0,00            | Not Achieved           | Non-responsiveness of Service Provider to tender, tendered quotes above budget | Requested top-up to accommodate construction of Phase 2 which was estimated at R3 500 000 | Negotiate with potential service provider for quote cut. |

| KPA N0 2: Development Planning |  |  |               |  |                                    |                                       |   |         |            |  |               |                 |               |          |  |   |  |  |                  |                       |                      |                             |                 |
|--------------------------------|--|--|---------------|--|------------------------------------|---------------------------------------|---|---------|------------|--|---------------|-----------------|---------------|----------|--|---|--|--|------------------|-----------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area                | Issue  | Strategic Objective  | Objective No. | Strategies   | Baseline Information               | Project to be Implemented             | Output - KPI                              | KPI No. | KPI Weight | Means of Verification  | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/2023   |   | Actual Measurable Performance 2023/2024            |  |                  |                       | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |  |  |               |  |                                    |                                       |   |         |            |  |               |                 | Internal      | External | Annual Target  | Actual Performance Non-Financial  | Annual Target                                      | Actual Performance Non-Financial                             | Actual Financial | Achieved/Not Achieved |                      |                             |                 |
| Mari culture                   | Unavailability of Boat Launching Site and Infrastructure | To promote sustainable use of marine resources to contribute in the local economy by June 2027 | 2,14          | To Support Commercial and small-scale fishers by June 2024 | District Ocean Economy Sector Plan | Support Small Scale Fishers           | Number of Small-Scale Fishers supported   | 2.1 4.1 | 1          | TOR, Delivery note, distribution register and closeout report                | R414 192,00   | R414 192,00     | R414 192,00   | N/A      | 2 Small Scale & Commercial Fishers supported by June 2023 (assessment) | 4 Small Scale & Commercial Fishers has been supported                                   | 5 Supported Small Scale Fishers by June 2024       | 6 Small scale fisheries has been supported with fishing gear | R386 345,00      | Achieved              | N/A                  | N/A                         | N/A             |
|                                | Lack of Finance  | To promote enterprise development to contribute 10% by June 2027                               | 2,15          | Implementation of SMME & Cooperative Plan by June 2024     | Adopted SMME & Cooperative Plan    | Support and Capacity of SMMEs         | Number of SMMEs supported and capacitated | 2.1 5.1 | 1,5        | Delivery note, distribution register, assessment report, attendance register | R2 090 060,00 | R2 471 060,00   | R2 471 060,00 | N/A      | 20 Supported & Capacitated SMMEs by June 2023 (repetitive)             | TORs were developed, advertised and published and 6 SMMEs were supported & Capacitated. | 30 Supported and capacitated 30 SMMEs by June 2024 | 30 SMMEs supported and capacitated                           | R285 000,00      | Achieved              | N/A                  | N/A                         | N/A             |
| Enterprise Development         | Unsustainable Businesses                                 |  |               |  |                                    | Support and capacitation of incubates | Number of Supported and capacitated       | 2.1 5.2 | 1,5        | Terms of reference, Delivery note, distribution                              |               |                 |               |          | 20 Supported & Capacitated Incubates by                                | TORs were developed, advertised and published and                                       | 20 Supported & Capacitated Incubates by            | 20 Supported and capacitated incubates in mentor             | R750 000,00      | Achieved              | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |  |  |               |  |                                 |  |   |         |            |   |        |                 |               |          |   |   |   |   |                  |                        |                      |                             |                 |
|--------------------------------|--|--|---------------|--|---------------------------------|--|---|---------|------------|---|--------|-----------------|---------------|----------|---|---|---|---|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area                | Issue  | Strategic Objective  | Objective No. | Strategies   | Baseline Information            | Project to be Implemented                        | Output - KPI  | KPI No. | KPI Weight | Means of Verification                           | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/2023  |   | Actual Measurable Performance 2023/2024                             |   |                  |                        | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |  |  |               |  |                                 |  |   |         |            |   |        |                 | Internal      | External | Annual Target   | Actual Performance Non-Financial  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                                |  |  |               |  |                                 | Incubatees                                       |   |         | 1          | register, reports and attendance register       |        |                 |               |          | June 2023   | Selection of 9 Incubatees was done.   | June 2024   | ship by Q3 and Q4.  |                  |                        |                      |                             |                 |
| Mining                         | Mining not fully supported                                   | Coordination of Mining activities by June 2027                         | 2,16          | Integration of key industry players for mining activities by June 2024           | Uncoordinated mining activities | Facilitating SLP meetings                        | Number of Social Labour Plan meetings facilitated             | 2.16.1  | 1          | Attendance registers                            | R0,00  | R0,00           | N/A           | N/A      | 2 Continuous facilitated SLP meetings by June 2023                  | 2 SLP has been facilitated  | 2 SLP meetings facilitated by June 2024                             | 2 SLP Meeting has been facilitated on 21 September 2023 and 06 June 2024. | R0,00            | Achieved               | N/A                  | N/A                         | N/A             |
| Wholesalers and Retailers      | Lack of growth and skills on local wholesalers and retailers | To capacitate and promote small wholesalers and retailers by June 2027 | 2,17          | collaboration of key industry players for wholesalers and retailers by June 2024 | WMML Database                   | Capacitate and support wholesalers and retailers | Number of wholesalers and retailers capacitated and supported | 2.17.1  | 1          | Attendance registers, delivery note and reports | R0,00  | R0,00           | N/A           | N/A      | Capacitated and Supported 80 wholesalers and retailers by June 2023 | TORs were developed, advert was published and 80 wholesalers & retailers has been not capacitated & | 80 capacitated and supported wholesalers and retailers by June 2024 | 160 Capacitated and supported wholesalers and retailers                   | R575 500,00      | Achieved               | N/A                  | N/A                         | N/A             |

| KPA N0 2: Development Planning |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                          |                                  |   |                                  |                  |                        |                      |                             |                 |
|--------------------------------|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------|----------------------------------|---|----------------------------------|------------------|------------------------|----------------------|-----------------------------|-----------------|
| Sub-Result Area                | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/2023 |                                  | Actual Measurable Performance 2023/2024 |                                  |                  |                        | Reasons for Variance | Reason for Budget variance. | Remedial Action |
|                                |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target            | Actual Performance Non-Financial | Annual Target                           | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                             |                 |
|                                |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          | support ed               |                                  |   |                                  |                  |                        |                      |                             |                 |

| Municipal Transformation and Institutional Development |                                 |  |               |  |  |  |   |         |            |   |            |                 |               |          |  |  |  |  |                  |                         |                      |                             |                 |
|--|---------------------------------|--|---------------|--|--|--|---|---------|------------|---|------------|-----------------|---------------|----------|--|--|--|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue                           | Strategic Objective  | Objective No. | Strategies   | Baseline Information   | Project to be Implemented              | Output - KPI                                    | KPI No. | KPI Weight | Means of Verification   | Budget     | Adjusted Budget | Budget Source |          | Preceding year 2022/23   |  | Actual Measurable Performance 2023/2024                      |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |                                 |  |               |  |  |  |   |         |            |   |            |                 | Internal      | External | Annual Target  | Actual Performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
| Employee Wellness                                      | promotion of employee wellbeing | To ensure Sustainable Provision of wellness services to all employees by June 2027 | 3.1           | By developing and implementing Employee Wellness Programmes by June 2024 | One Employee wellness campaign conducted (Organisational Culture and Work Ethos) | Conduct one Employee Wellness campaign | Number of Employee Wellness campaigns conducted | 3,1,1   | 0,5        | Attendance Register, Campaign Report signed by SM, concept document | R27 112,00 | R23 9 112,00    | R239 112,00   | N/A      | 1 employee wellness campaign (organisational culture and work ethos) conducted | Concept developed and signed. Organisational Culture & Work Ethos campaign | One Health Promotion employee wellness campaign conducted by | 1. Established contact with multiple identified third parties to participate in the programme and secured their services | R18,60 0.00      | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |       |                     |               |            |                                 |                                       |   |         |            |  |               |                 |               |          |   |  |  |  |   |                         |                      |                             |                 |  |  |
|--|-------|---------------------|---------------|------------|---------------------------------|---------------------------------------|---|---------|------------|--|---------------|-----------------|---------------|----------|---|--|--|--|---|-------------------------|----------------------|-----------------------------|-----------------|--|--|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information            | Project to be Implemented             | Output - KPI                                    | KPI No. | KPI Weight | Means of Verification                    | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/23                          |  | Actual Measurable Performance 2023/2024  |  |   |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |  |  |
|  |       |                     |               |            |                                 |                                       |   |         |            |  |               |                 | Internal      | External | Annual Target                                   | Actual Performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial  | Achieved / Not Achieved |                      |                             |                 |  |  |
|  |       |                     |               |            |                                 |                                       |   |         |            |  |               |                 |               |          |   | for 100 employees by June 2023                                       | conducted on the 31 May 2023, 01 June 2023, 14 June 2023 and 21 June 2023 to 106 employees | June 2024  | in order to determine the structure of the campaign . Contact emails confirming commitment attached. 2. Employee wellness campaign conducted to 481 employees inclusive of councillor s on the 20 - 23 November 2023. |                         |                      |                             |                 |  |  |
|  |       |                     |               |            | 150 medical check-ups conducted | Refer employees for medical check-ups | Number employees referred for medical check-ups | 3,1, 2  | 0,2 5      | Attendance Register, Report Signed by SM | R2 61 744 ,00 | R19 1 744, 00   | R1 91 744 ,00 | N/A      | 150 employees referred for medical check-ups by | 102 employees were referred for medical check-ups on the 28/11/ 2022 | Refer 100 service employees for medical check -ups   | Medical Check-ups were conducted to 182 employees on the 13-14 November 2023 and 13- | R3000. 00   | Achieved                | N/A                  | N/A                         | N/A             |  |  |

| Municipal Transformation and Institutional Development |       |                     |               |            |   |  |  |         |            |  |             |                 |               |          |  |  |  |  |                  |                         |                      |                             |                 |
|--|-------|---------------------|---------------|------------|---|--|--|---------|------------|--|-------------|-----------------|---------------|----------|--|--|--|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information  | Project to be Implemented                      | Output - KPI                             | KPI No. | KPI Weight | Means of Verification                                  | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/23                     |  | Actual Measurable Performance 2023/2024                        |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |       |                     |               |            |   |  |  |         |            |  |             |                 | Internal      | External | Annual Target                              | Actual Performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |       |                     |               |            |   |  |  |         |            |  |             |                 |               |          |  | June 2023  | to the 01/12/2022 and 78 on the 16-25 May 2023.                | by June 2024.  | 14 May 2024.     |                         |                      |                             |                 |
|  |       |                     |               |            | One induction for 15 OHS committee members and 08 OHS representatives | Training of twenty (20) employees on first aid | Number of employees trained on First Aid | 3,1,3   | 0,25       | Signed Concept document, proof of attendance/Registrar | R326 328,00 | R665 186,00     | R665 186,00   | N/A      | Conduct one (1) OHS awareness by June 2023 | Concept document drafted and signed. OHS Awareness on injury on duty and 10 Rules of OHS were posted onto Municipal Intranet, Notice Boards and emails sent to all | 1 Training provided to 20 employees on First Aid by June 2024. | 1 First Aid Training was conducted to 20 employees occupying offices & OHS Committee meeting was facilitated | R34,381.23       | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |       |                     |               |            |                                  |  |                                     |         |            |  |        |                 |               |          |   |  |  |   |                  |                         |                      |                             |                 |
|--|-------|---------------------|---------------|------------|----------------------------------|--|-------------------------------------|---------|------------|--|--------|-----------------|---------------|----------|---|--|--|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information             | Project to be Implemented                                    | Output - KPI                        | KPI No. | KPI Weight | Means of Verification                                  | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/23  |  | Actual Measurable Performance 2023/2024  |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |       |                     |               |            |                                  |  |                                     |         |            |  |        |                 | Internal      | External | Annual Target   | Actual Performance   | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |       |                     |               |            |                                  |  |                                     |         |            |  |        |                 |               |          |   | employees  |  |   |                  |                         |                      |                             |                 |
|  |       |                     |               |            | conducted 01 OHS awareness       | Conduct OHS awareness  | Number of OHS awarenesses conducted | 3,1,4   | 0,25       | Concept document, attendance register, closeout report | R0,00  | R0,00           | N/A           | N/A      | N/A   | N/A  | Conduct one 1 fire drills awareness to 20 employees by June 2024                           | 1 Fire Drills awareness was conducted to 69 employees on the 27th and 28thMay 2024.   | R1,200.00        | Achieved                | N/A                  | N/A                         | N/A             |
|  |       |                     |               |            | two site inspections facilitated | Facilitate inspections of municipal buildings and facilities | Number of inspections facilitated   | 3,1,5   | 0,25       | Notice, Report, Agenda & Attendance Register           | R0,00  | R0,00           | N/A           | N/A      | Facilitate two (2) inspections of municipal buildings and facilities by June 2023 | Site inspection, was conducted on the 24-25/08/2022 in 5 municipal buildings, OHS Committee sat on the | 2 inspections facilitated for 15 municipal vehicles and 4 municipal buildings by June 2024 | 2 inspections facilitated . Twenty-one (21) Municipal Vehicles inspected on the 28-31 August 2023. Four (4) municipal sites was inspected on the 05 | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |   |   |               |   |   |  |  |         |            |  |               |                 |               |          |   |  |  |  |                  |                         |                      |                             |                 |
|--|---|---|---------------|---|---|--|--|---------|------------|--|---------------|-----------------|---------------|----------|---|--|--|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue   | Strategic Objective                                 | Objective No. | Strategies  | Baseline Information                                    | Project to be Implemented  | Output - KPI                           | KPI No. | KPI Weight | Means of Verification                          | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/23                                |  | Actual Measurable Performance 2023/2024              |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |   |   |               |   |   |  |  |         |            |  |               |                 | Internal      | External | Annual Target   | Actual Performance   | Annual Target  | Actual Performance Non-Financial                                     | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |   |   |               |   |   |  |  |         |            |  |               |                 |               |          |   | 29th of May 2023 at the Council Chambers and went over the inspection reports - report consolidated and submitted to the OHS committee on the 03/11/2022 |  | March 2024.  |                  |                         |                      |                             |                 |
| Performance Management System                          | Instil a culture of higher performance management and | To implement and sustain a functional and effective | 3.2           | Evaluating employee performance through midyear and | Twenty (20) Employees below TG 10 workshop held on IPMS | IPMS Refresher workshop conducted to thirty (30) employees below TG16, | Number of employees workshoped on IPMS | 3,2, 1  | 0,5        | Invitations, Programme and attendance register | R1 01 244 ,00 | R10 1 244, 00   | R1 01 244 ,00 | N/A      | Conduct IPMS workshop for twenty (20) employees below | Concept document developed and Workshop conducted for 30 employees   | 1 IPMS refresher workshop conducted for 30 employees | 1 IPMS Workshop was conducted to 17 employees from 26-27 March 2024. | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |                |  |               |                                 |   |  |  |         |            |                                  |        |                 |               |          |  |  |  |  |                  |                         |                      |                             |                 |
|--|----------------|--|---------------|---------------------------------|---|--|--|---------|------------|----------------------------------|--------|-----------------|---------------|----------|--|--|--|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue          | Strategic Objective                              | Objective No. | Strategies                      | Baseline Information  | Project to be Implemented  | Output - KPI   | KPI No. | KPI Weight | Means of Verification            | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/23   |  | Actual Measurable Performance 2023/2024  |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |                |  |               |                                 |   |  |  |         |            |                                  |        |                 | Internal      | External | Annual Target  | Actual Performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  | accountability | Performance Management System (PMS) by June 2027 |               | annual assessments by June 2024 |   |  |  |         |            |                                  |        |                 |               |          | TG10 by June 2023.   | ected on the 29-30 May 2023 for 75 employees below TG10.                                       | ees by June 2024   | 23 employees on the 16-17 May 2024, total number is 39 employees.            |                  |                         |                      |                             |                 |
|  |                |  |               |                                 | Contracted 60 employees and assessed 52 employees below senior managers | Signing of PMS agreements and formulation of workplans for employees below senior management | Number of PMS agreements signed and workplans formulated for employees below senior management | 3,2, 2  | 0,5        | Signed IPMS Agreements and plans | R0, 00 | R0, 00          | N/A           | N/A      | Signing of PMS agreement and formulation of work plans for fifty (50) employees below senior management by June 2023 | Fifty-eight (58) employees below senior managers signed their performance agreements and plans | Signed PMS agreements and formulated work plans for fifty (50) employees below senior management by June 2024. | 53 employees below senior management signed performance agreements and plans | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |   |  |               |   |   |   |  |         |            |   |             |                 |               |          |   |   |   |   |                  |                         |                      |  |                 |
|--|---|--|---------------|---|---|---|--|---------|------------|---|-------------|-----------------|---------------|----------|---|---|---|---|------------------|-------------------------|----------------------|--|-----------------|
| Sub - Result Area                                      | Issue                                     | Strategic Objective  | Objective No. | Strategies  | Baseline Information  | Project to be Implemented   | Output - KPI   | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/23  |   | Actual Measurable Performance 2023/2024   |   |                  |                         | Reasons for Variance | Reasons for Budget Variance                                  | Remedial Action |
|  |   |  |               |   |   |   |  |         |            |   |             |                 | Internal      | External | Annual Target   | Actual Performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |  |                 |
|  |   |  |               |   | Conducted 2021/22 annual assessment for sixty eighty (68) employees and 2022/23 mid-year for fifty-seven (57) employees below senior management | Mid-year and annual assessments of employees below senior management.         | Number of employees below senior managers assessed.        | 3,2,3   | 0,25       | Assessment Report and attendance register                         | R0,00       | R0,00           | N/A           | N/A      | Bi-annual assessment of 50 employees by June 2023                   | Fifty-three (53) employees were assessed on 2021/22 annual Performance. Fifty-seven (57) employees below senior managers were assessed for mid-year of 2022/23 FY | Bi-annual assessment of 50 employees below senior management were assessed for 2022/23 annual performance | 50 employees below senior management were assessed for 2022/23 annual performance | R0,00            | Achieved                | N/A                  | N/A  | N/A             |
| Human Capital Development                              | training and development of Human capital | Providing comprehensive education, training and human resource | 3.3           | By Capacitating Councilors and Employees through Skills Development | WSP submitted to LGSETA in the 2022/2023 Financial Year.  | Facilitate training for ten (10) municipal officials and five (5) councillors | Number of employees and councillors provided with training | 3,3,1   | 0,25       | Concept document, Registration form, proof of attendance/register | R542 832,00 | R542 832,00     | R542 832,00   | N/A      | Facilitated training for 60 councilors and 8 municipal officials by | Concept document developed and submitted to SCM. Computer   | Trained ten (10) officials and five (5) councilors  | Trained 35 officials 6 CPMD 3 on MISA programme 5 officials trained on Internal   | R3 022 253,43    | Achieved                | N/A                  | Department correlated with the Office of the MM programme to | N/A             |

| Municipal Transformation and Institutional Development |       |                           |               |              |                      |                           |              |         |            |                       |        |                 |               |          |                        |                    |   |                                  |  |                         |                      |                             |                 |  |  |
|--|-------|---------------------------|---------------|--------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|------------------------|--------------------|---|----------------------------------|--|-------------------------|----------------------|-----------------------------|-----------------|--|--|
| Sub - Result Area                                      | Issue | Strategic Objective       | Objective No. | Strategies   | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/23 |                    | Actual Measurable Performance 2023/2024   |                                  |  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |  |  |
|  |       |                           |               |              |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target          | Actual Performance | Annual Target   | Actual Performance Non-Financial | Actual Financial   | Achieved / Not Achieved |                      |                             |                 |  |  |
|  |       | development by June 2027. |               | by June 2024 |                      |                           |              |         |            |                       |        |                 |               |          |                        | June 2023          | training was conducted for 41 councilors instead of 60 councilors and in addition 30 councilor support assistance were also trained on the 28-30/09/2022. A recovery training done to the remaining 19 councilors on the 06-07 June 2023. Adhoc |                                  | Audit 20 on First aid 1 on Test trade for plumbing<br><br>64 councillor s trained. |                         |                      |                             |                 | discharge the training, therefore the funds utilised are reported in the respective department . |  |

| Municipal Transformation and Institutional Development |       |                     |               |            |  |   |   |         |            |   |             |                 |               |          |   |   |   |   |                  |                         |                      |                             |                 |  |
|--|-------|---------------------|---------------|------------|--|---|---|---------|------------|---|-------------|-----------------|---------------|----------|---|---|---|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|--|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                                   | Project to be Implemented                   | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/23                                      |   | Actual Measurable Performance 2023/2024   |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |  |
|  |       |                     |               |            |  |   |   |         |            |   |             |                 | Internal      | External | Annual Target   | Actual Performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |                             |                 |  |
|  |       |                     |               |            |  |   |   |         |            |   |             |                 |               |          |   |   | training facilitated for 9 Cllrs. Skills development training facilitated for fourteen (14) employees |   |                  |                         |                      |                             |                 |  |
|  |       |                     |               |            | Fourteen (14) employees provided with study assistance | Provide study assistance to new applicants, | Number of new applicants provided with study assistance | 3,3,2   | 0,25       | Advert, Agenda/ Minutes & report with approved list of beneficiaries/ | R366 460,00 | R366 460,00     | R366 460,00   | N/A      | Provided study assistance for 5 new applicants by June 2023 | Consolidated report submitted to training committee that sat on the 09th of Feb 2023 and Study Assistance provided to 9 new applicants. | Provided study assistance for five (5) employees by June 2024.  | Training committee sat on the 01st February 2024 to consider applications and thirteen (13) employees were provided study assistance. | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |  |

| Municipal Transformation and Institutional Development |       |                     |               |            |   |  |  |         |            |   |             |                 |               |          |   |  |   |  |                  |                         |                      |                             |                 |
|--|-------|---------------------|---------------|------------|---|--|--|---------|------------|---|-------------|-----------------|---------------|----------|---|--|---|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information  | Project to be Implemented                            | Output - KPI   | KPI No. | KPI Weight | Means of Verification                           | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/23                                      |  | Actual Measurable Performance 2023/2024                                 |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |       |                     |               |            |   |  |  |         |            |   |             |                 | Internal      | External | Annual Target   | Actual Performance   | Annual Target   | Actual Performance Non-Financial                 | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |       |                     |               |            | Fifteen (15) students provided with experiential learning     | Provide experiential learning to students            | Number of students provided with experiential learning   | 3,3,3   | 0,25       | Advert, Master list & Approved list of learners | R146 580,00 | R146 580,00     | R146 580,00   | N/A      | Provided experiential learning for 15 students by June 2023 | Experiential learning provided to 25 WIL programme students and 15 students from various higher education institutions | Provided experiential learning for (15) students by June 2024.          | Experiential learning provided to 26 students    | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |
|  |       |                     |               |            | Thirty-one (31) students provided with learnership/internship | Provide learnership/internship to five (5) graduates | Number of graduates provided with learnership/internship | 3,3,4   | 0,5        | Placement request letters from institution      | R0,00       | R0,00           | N/A           | N/A      | N/A   | N/A  | Provided learnerships / internships for five (5) graduates by June 2024 | Provided work integrated exposure to 27 learners | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |  |  |               |   |   |   |  |         |            |  |            |                 |               |          |   |  |   |   |                  |                         |                      |                             |                 |
|--|--|--|---------------|---|---|---|--|---------|------------|--|------------|-----------------|---------------|----------|---|--|---|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information  | Project to be Implemented   | Output - KPI   | KPI No. | KPI Weight | Means of Verification                        | Budget     | Adjusted Budget | Budget Source |          | Preceding year 2022/23  |  | Actual Measurable Performance 2023/2024   |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |  |  |               |   |   |   |  |         |            |  |            |                 | Internal      | External | Annual Target   | Actual Performance   | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
| Labour relations                                       | To promote sound labour relations in the workplace | To ensure sound labour relations in the Municipality by June 2027. | 3.4           | By coordinating training and sittings of organised labour by June 2024. | Four (4) LLF sittings co-ordinated                              | Co-ordinate four (4) LLF sittings   | Number of LLF sittings co-ordinated                                    | 3,4, 1  | 0,5        | 4 attendance registers, notice               | R20 980,00 | R20 976,00      | R20 976,00    | N/A      | Co-ordinate four (4) LLF sittings by June 2023                                | Four LLF sittings sat on 25/07/2022 and on 18/10/2022 and 22/11/2022. One LLF sitting co-ordinated and sat on the 19-21 June 2023. | Co-ordinate four (4) LLF sittings by June 2024.                                       | Five LLFs sittings were co-ordinated on 11/09/2023 09/11/2023 29/11/2023 09/05/2024 7/June/2024 | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |
|  |  |  |               |   | 56 Managers and supervisors trained on disciplinary procedures. | Co-ordinate training of managers and line supervisors on disciplinary procedures. | Number managers and line supervisors trained on disciplinary procedure | 3,4, 2  | 0,25       | Signed concept document, attendance register | R84 804,00 | R84 804,00      | R84 804,00    | N/A      | Co-ordinate training of 6 supervisors on disciplinary procedures by June 2023 | Concept document was drafted, approved, submitted to SALG A and Commitment to provide  | Co-ordinate training of 13 managers and line supervisors on disciplinary procedure by | Sixteen (16) managers were trained on disciplinary procedure on the 25th of March 2024.         | R47 357,90       | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |                   |   |               |  |   |  |  |         |            |  |             |                 |               |          |  |   |  |  |                  |                         |                      |                             |                 |
|--|-------------------|---|---------------|--|---|--|--|---------|------------|--|-------------|-----------------|---------------|----------|--|---|--|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue             | Strategic Objective                           | Objective No. | Strategies   | Baseline Information                        | Project to be Implemented                  | Output - KPI   | KPI No. | KPI Weight | Means of Verification                        | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/23                         |   | Actual Measurable Performance 2023/2024                                |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |                   |   |               |  |   |  |  |         |            |  |             |                 | Internal      | External | Annual Target                                  | Actual Performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |                   |   |               |  |   |  |  |         |            |  |             |                 |               |          |  | training received. Training conducted to 22 supervisors on the 31st of May 2023.  | June 2024.   |  |                  |                         |                      |                             |                 |
| Review of Institutional Policies                       | Outdated Policies | Review of Institutional Policies by June 2027 | 3,5           | By workshoping employees on reviewed policies by June 2024 | Eighteen (HR) policies reviewed and adopted | Workshop staff on the HR policies reviewed | Number of employees workshoped on HR reviewed policies | 3,5, 1  | 0,5        | Signed concept document, attendance register | R799 992,00 | R799 992,00     | R799 992,00   | N/A      | 8 Reviewed institutional policies by June 2023 | Eighteen (18) HR policies identified for review, Specification developed and signed. Council workshops held on the policies and LLF | Workshop 100 municipal employees on HR reviewed policies by June 2024. | Workshop conducted for 64 employees from Refuse removal, Law enforcement and Electricity section 19 -22 /09/2023 Policy workshop conducted to 48 employees under BTO, DP and road works department/section | 609 171,1        | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |  |  |               |   |  |  |   |         |            |                         |        |                 |               |          |  |   |  |  |                  |                         |                      |                             |                 |
|--|--|--|---------------|---|--|--|---|---------|------------|-------------------------|--------|-----------------|---------------|----------|--|---|--|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information                     | Project to be Implemented  | Output - KPI                                    | KPI No. | KPI Weight | Means of Verification   | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/23   |   | Actual Measurable Performance 2023/2024                |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |  |  |               |   |  |  |   |         |            |                         |        |                 | Internal      | External | Annual Target  | Actual Performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |  |  |               |   |  |  |   |         |            |                         |        |                 |               |          |  | consultation co-ordinate and policies submitted to the Council for adoption.  |  | on the 23-26 October 2023. Workshop for 80 employees on reviewed HR policies from the 5-8 February 2024. |                  |                         |                      |                             |                 |
| Job Evaluation   | Job descriptions not aligned to TASK standards | To integrate institutional development with organisational structure and workforce principles by June 2027 | 3,6           | By developing job descriptions for all filled and vacant positions by June 2024 | 45 job descriptions developed and signed | Developing of job descriptions in the approved staff establishment | Number of developed and signed job descriptions | 3,6, 1  | 0,2 5      | Signed Job Descriptions | R0, 00 | R0, 00          | N/A           | N/A      | Draft 35 job descriptions and submit to the DJEC by June 2023. | Five job descriptions for MM's Office, ten from LED, forty-two from Community services and five from engineering services - developed and | 46 Job descriptions developed and signed by June 2024. | 48 Job descriptions were developed and signed  | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |                               |   |               |  |   |  |   |         |            |   |               |                 |               |          |   |  |   |  |                  |                         |                      |                             |                 |
|--|-------------------------------|---|---------------|--|---|--|---|---------|------------|---|---------------|-----------------|---------------|----------|---|--|---|--|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue                         | Strategic Objective   | Objective No. | Strategies   | Baseline Information                                  | Project to be Implemented                        | Output - KPI  | KPI No. | KPI Weight | Means of Verification                       | Budget        | Adjusted Budget | Budget Source |          | Preceding year 2022/23  |  | Actual Measurable Performance 2023/2024                           |  |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |                               |   |               |  |   |  |   |         |            |   |               |                 | Internal      | External | Annual Target   | Actual Performance   | Annual Target   | Actual Performance Non-Financial                               | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |                               |   |               |  |   |  |   |         |            |   |               |                 |               |          |   | signed   |   |  |                  |                         |                      |                             |                 |
| FLEET MANAGEMENT                                       | Depreciating Municipal Fleet. | To ensure that there is sufficient and roadworthy municipal fleet by June 2027. | 3.7           | By procuring and Maintaining Municipal vehicles by June 2024 | 30 Licences renewed                                   | Municipal vehicles Licence renewal               | Number of municipal vehicles Licences renewed         | 3,7, 1  | 0,2 5      | 30 vehicle licence renewals                 | R5 39 196 ,00 | R53 9 196, 00   | R5 39 196 ,00 | N/A      | 30 Licence renewed by June 2023                               | 54 licence renewed   | 30 municipal vehicles Licences renewed by June 2024               | 49 municipal vehicles Licences were renewed.                   | 210 39 6,5       | Achieved                | N/A                  | N/A                         | N/A             |
|  |                               |   |               |  | Two awarenesses conducted to 15 Drivers and operators | Awarenesses to drivers and operators             | Number of awarenesses to Drivers and operators        | 3,7, 2  | 0,5        | Attendance Register                         | R0, 00        | R0, 00          | N/A           | N/A      | 2 Awareness to 15 drivers and operators by June 2023          | Two awarenesses to 15 drivers and operators were conducted | 1 Policy Awarenessness to 10 drivers and 5 operators by June 2024 | 1 Policy awarenesses conducted for 22 drivers and 05 operators | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |
|  |                               |   |               |  | Fleet Management tracking System in place             | Installation of tracking devices to new vehicles | Number of new vehicles installed with tracking device | 3,7, 3  | 0,2 5      | Two municipal vehicle tracking certificates | R2 52 476 ,00 | R45 2 476, 00   | R4 52 476 ,00 | N/A      | Two new vehicles installed with tracking devices by June 2023 | Two new vehicles were installed with tracking devices      | 2 new vehicles installed with tracking device by June 2024        | Two new vehicles were installed with tracking devices.         | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |  |  |               |   |  |   |   |         |            |   |                |                 |                |          |   |   |   |   |                  |                         |                      |                             |                 |
|--|--|--|---------------|---|--|---|---|---------|------------|---|----------------|-----------------|----------------|----------|---|---|---|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information                                 | Project to be Implemented                         | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget         | Adjusted Budget | Budget Source  |          | Preceding year 2022/23  |   | Actual Measurable Performance 2023/2024                         |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |  |  |               |   |  |   |   |         |            |   |                |                 | Internal       | External | Annual Target   | Actual Performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |  |  |               |   | 10 pool vehicles                                     | Provision of new municipal vehicles               | Number of new municipal vehicles purchased                                  | 3,7,4   | 0,5        | Registration certificate , delivery note, invoice, concept document | R2 499 996 ,00 | R1 499 996, 00  | R1 499 996 ,00 | N/A      | Provision of two new municipal vehicles by June 2023            | Two new vehicles were Purchased                                   | 2 new municipal Vehicles purchased by June 2024                 | Two new municipal Vehicles were purchased   | 1 580 388,66     | Achieved                | N/A                  | N/A                         | N/A             |
| RECORDS MANAGEMENT                                     | Insufficient record keeping space and improving adherence to file plan | To ensure adequate record keeping space and records management procedures are practised by June 2027 | 3.8           | By sourcing the services of a service provider towards awareness campaigns by June 2024 | Records Management Policy File Plan Procedure Manual | Awareness on Records Management to Records users. | Number of awarenesses on records management to management and records users | 3,8,1   | 0,25       | Invite, attendance register, report signed by SM                    | R0,00          | R0,00           | N/A            | N/A      | 4 Awareness on Records Management to Records users by June 2023 | Four Awarenesses on Records Management to Records users were done | 3 Awareness on Records Management to Records users by June 2024 | (1) One file plan awarenesses conducted for Corporate Services and MM's office on 04/08/2023<br><br>(2) One file plan awarenesses conducted for Development Planning and Engineering Services 27 & 28/11 2023 | R0,00            | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |  |  |               |   |  |   |  |         |            |   |                |                 |                |          |   |   |  |  |  |                         |                      |  |                 |
|--|--|--|---------------|---|--|---|--|---------|------------|---|----------------|-----------------|----------------|----------|---|---|--|--|--|-------------------------|----------------------|--|-----------------|
| Sub - Result Area                                      | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information                                 | Project to be Implemented                             | Output - KPI   | KPI No. | KPI Weight | Means of Verification   | Budget         | Adjusted Budget | Budget Source  |          | Preceding year 2022/23  |   | Actual Measurable Performance 2023/2024                          |  |  |                         | Reasons for Variance | Reasons for Budget Variance  | Remedial Action |
|  |  |  |               |   |  |   |  |         |            |   |                |                 | Internal       | External | Annual Target   | Actual Performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial   | Achieved / Not Achieved |                      |  |                 |
|  |  |  |               |   |  |   |  |         |            |   |                |                 |                |          |   |   |  |  | (3) One file plan awareness to Community Services and BTO departments on 21/02/2024. |                         |                      |  |                 |
|  |  |  |               | By developing inventory and Audit records management            | Records Management Policy File Plan Procedure Manual | Development of inventory and audit records management | Number of developed inventory and audit records management | 3.8.2   | 0,25       | Report, attendance register                                       | R402 344 ,00   | R402 344,00     | R402 344 ,00   | N/A      | N/A   | N/A   | 1 Developed inventory and audit records management by June 2024. | One inventory and audit records management developed                                   | R390 000,00  | Achieved                | N/A                  | N/A  | N/A             |
| Municipal ICT Systems and Infrastructure               | Sporadic challenges affecting ICT systems to support municipal | To ensure maximum availability of efficient ICT Services and Infrastructure by | 3.9           | By optimise systems, administration and operating procedures by | Ict systems in place                                 | ICT licenses and software procurement                 | Number of SLA signed and number of licenses renewed        | 3,9,1   | 0,5        | Copy of signed SLA, License certificate for Munsoft, 3CX and ESET | R7 345 752 ,00 | R7 768 622,00   | R7 768 622 ,00 | N/A      | 2 renewed and maintained service level agreements and 5 licences renewed by | Requesting invoices from the service providers, Processing payments for license | 1 new signed SLA for payroll system and 3 renewed licenses by    | (1) Munsoft, 3CX and ESET Licenses have been renewed.<br><br>(2) Appointed Munsoft for | 173866 8.22  | Achieved                | N/A                  | ESET antivirus is included on the Munsoft SLA. No amount is paid separ | N/A             |

| Municipal Transformation and Institutional Development |            |                     |               |  |                               |   |  |         |            |   |                |                 |                |          |  |  |   |   |                  |                         |                      |                             |                 |
|--|------------|---------------------|---------------|--|-------------------------------|---|--|---------|------------|---|----------------|-----------------|----------------|----------|--|--|---|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue      | Strategic Objective | Objective No. | Strategies   | Baseline Information          | Project to be Implemented                 | Output - KPI                                 | KPI No. | KPI Weight | Means of Verification   | Budget         | Adjusted Budget | Budget Source  |          | Preceding year 2022/23                             |  | Actual Measurable Performance 2023/2024                           |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |            |                     |               |  |                               |   |  |         |            |   |                |                 | Internal       | External | Annual Target                                      | Actual Performance   | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  | objectives | June 2027.          |               | June 2024  |                               |   |  |         |            |   |                |                 |                |          | June 2023  | renewals. Printing SLA signed and Munsoft SLA renewed until 30 June 2025   | June 2024   | provision of Payroll system for 5 years on the 30th January 2024. SLA Signed on the 01st March 2024 |                  |                         |                      | ately for the antivirus.    |                 |
|  |            |                     |               | By providing ICT tools of trade for council and staff members by June 2024 | laptops and desktops in place | Procurements of laptops for staff members | Number of laptops Procured for staff members | 3,9,2   | 0,5        | ICT Monthly report, Concept Document and Submission to SCM, Appointment letter and distribution forms | R1 739 124 ,00 | R1 786 084, 00  | R1 786 084 ,00 | N/A      | 10 laptops procured for staff members by June 2023 | Concept documents and TOR were developed and submitted to SCM. 10 laptops received and distributed them to users | 10 Laptops procured and distributed to staff members by June 2024 | 30 Laptops procured and Distributed to users  | R1 736 137,00    | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |  |   |               |  |  |  |   |         |            |  |                |                 |                |          |   |  |   |  |                  |                         |                      |   |                 |
|--|--|---|---------------|--|--|--|---|---------|------------|--|----------------|-----------------|----------------|----------|---|--|---|--|------------------|-------------------------|----------------------|---|-----------------|
| Sub - Result Area                                      | Issue  | Strategic Objective   | Objective No. | Strategies   | Baseline Information                   | Project to be Implemented                                    | Output - KPI  | KPI No. | KPI Weight | Means of Verification                          | Budget         | Adjusted Budget | Budget Source  |          | Preceding year 2022/23  |  | Actual Measurable Performance 2023/2024                                   |  |                  |                         | Reasons for Variance | Reasons for Budget Variance   | Remedial Action |
|  |  |   |               |  |  |  |   |         |            |  |                |                 | Internal       | External | Annual Target   | Actual Performance                                     | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved / Not Achieved |                      |   |                 |
|  |  |   |               | By Improving access to the Municipal ICT infrastructure by June 2024 | server room and cat 6 cabling in place | Integration of Civic Centre with the main municipal building | integrated library with civic centre with main municipal building | 3,9,3   | 0,5        | , completion report, Completion certificate    | R1 739 124 ,00 | R2 334 779, 00  | R2 334 779 ,00 | N/A      | N/A   | N/A  | Integration of Civic Centre with the main municipal building by June 2024 | Appointment of Service provider for integration of civic centre. Civic Centre integrated and public wi-fi installed in 3 municipal sites | R 1 158 200. 00  | Achieved                | N/A                  | Appointment amount for the project is R2 440 799.80, the rest of the amount is for support for a period of 36 months. | N/A             |
| MUNICIPAL CORPORATE GOVERNANCE OF ICT                  | Compliance with approved ICT Governance principles and Legislation | To ensure that Corporate Governance of ICT is implemented by June 2027, | 3.10          | By maintaining the Municipal website through regular updates of the  | Website in place                       | uploading of 20 items on the municipal website content       | Number of items uploaded on the municipal website                 | 3,10,1  | 0,25       | 20 Screenshots of uploaded municipal documents | R0,00          | R0,00           | N/A            | N/A      | 20 items Uploaded on the Municipal Website Content by June 2023 | 20 Compliance documents were uploaded onto the website | 20 items uploaded on the municipal website content by June 2024           | All 20 Compliance documents uploaded on the website  | R0,00            | Achieved                | N/A                  | N/A   | N/A             |

| Municipal Transformation and Institutional Development |       |                     |               |  |  |   |   |         |            |  |             |                 |               |          |   |   |   |   |                  |                         |                      |                             |                 |
|--|-------|---------------------|---------------|--|--|---|---|---------|------------|--|-------------|-----------------|---------------|----------|---|---|---|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies   | Baseline Information                     | Project to be Implemented                         | Output - KPI                                | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year 2022/23  |   | Actual Measurable Performance 2023/2024                           |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |       |                     |               |  |  |   |   |         |            |  |             |                 | Internal      | External | Annual Target   | Actual Performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |       |                     |               | website content by June 2024   | Website in place                         | Upgrading and maintenance of the website          | Website upgraded and maintained             | 3,10,2  | 0,25       | 4 Reports Website Screenshots  | R0,00       | R0,00           | N/A           | N/A      | Website upgraded and maintained by June 2023                      | Updating of website content as per requests received from departments           | website upgraded and maintained by June 2024                      | Website upgraded and maintained Four reports, uploading of adverts and closing registers from SCM, vacancies from HR, Notices, performance agreements from MMs office | R0.00            | Achieved                | N/A                  | N/A                         | N/A             |
|  |       |                     |               | By implementation of Municipal ICT Governance framework by June 2024 | ICT Governance Policy Framework in place | Review of ICT Strategy, DRP, BCP and ICT policies | Number of reviewed ICT Governance documents | 3,10,3  | 0,5        | Reviewed ICT strategy, DRP, BCP and ICT policies and Council Extract | R300,000,00 | R288,000,00     | R288,000,00   | N/A      | 1 Reviewed ICT Disaster Recovery Plan and 2 Policies by June 2023 | Concept document and TOR were developed and submitted to SCM. Advert was issued | 1 ICT strategy, DRP, BCP and ICT policies reviewed and adopted by | Appointment of service provider for review of ICT Disaster Recovery . ICT Strategy, DRP, BCP and ICT policy manual  | R253,000,00      | Achieved                | N/A                  | N/A                         | N/A             |

| Municipal Transformation and Institutional Development |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                        |                                   |   |   |                  |                         |                      |                             |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|------------------------|-----------------------------------|---|---|------------------|-------------------------|----------------------|-----------------------------|-----------------|
| Sub - Result Area                                      | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year 2022/23 |                                   | Actual Measurable Performance 2023/2024 |   |                  |                         | Reasons for Variance | Reasons for Budget Variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target          | Actual Performance                | Annual Target                           | Actual Performance Non-Financial                          | Actual Financial | Achieved / Not Achieved |                      |                             |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                        | and closed on the 06th April 2023 | June 2024                               | reviewed and adopted by the council on the 27th June 2024 |                  |                         |                      |                             |                 |

| KPA N0 4: BTO  |  |  |                          |  |  |                                     |   |                    |                               |   |              |                        |                |              |  |   |  |   |                     |  |  |   |                                |
|--|--|--|--------------------------|--|--|-------------------------------------|---|--------------------|-------------------------------|---|--------------|------------------------|----------------|--------------|--|---|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s                                       | Baseline<br>Informati<br>on                                  | Project to<br>be<br>Implemen<br>ted | Outpu<br>t -<br>KPI                         | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation                                     | Budge<br>t   | Adjuste<br>d<br>Budget | Budget Source  |              | Preceding Year<br>Performance<br>2022/2023   |   | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |  |  |                          |  |  |                                     |   |                    |                               |   |              |                        | Interna<br>l   | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
| Revenue Management   | Revenue collection trends are decreasing posing a threat to the municipality's going concern | To achieve 100% billing of all active accounts for all services that are connected to each account to be billed by June 2024 | 4,1                      | Metering of all electricity consumption by June 2024 | Electricity meters are read, recorded, and captured manually | Reading of electricity meters       | Accurate billing of electricity consumption | 4.1.1              | 0,5                           | 12 Months Meter reading Report from the AMR System, invoice and GRV | R 947 700,00 | R 1 247 700,00         | R 1 247 700,00 | N/A          | Monthly Reading of 92 electricity meters utilizing the Automated system by June 2023 | 94 July,94 Aug, 94 Sept, 94 Oct, 94 Nov, 96 Dec, 96 Jan, 96 Feb, 96 March, 96 April, 96 May and 96 June electricity meters read | Reading 100 % of active electricity meters utilizing the Automated system by June 2024 | 100% of (96 meters in July, 96 August ; 97 meters September,97 meters October, 97 meters November, 93 meters for December,93 Jan.93 Feb and 96 March, 96 April.96 May and 96 June) active electricity meters were read. | R 1 214 953,22      | Achieved                                 | N/A  | N/A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |  |  |   |  |                    |                               |  |            |                        |               |              |   |   |  |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|--|--|---|--|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|---|---|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on  | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation        | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023  |   | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |  |  |   |  |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          | Monthly<br>billing of<br>all<br>consume<br>rs for all<br>services<br>by June<br>2024 | 90%<br>billing on<br>property<br>rates,<br>80% on<br>electricity<br>and 90%<br>on refuse | Maintain<br>an<br>accurate<br>and<br>complete<br>consumer<br>master<br>database<br>for refuse,<br>electricity<br>and<br>property<br>rates | Perce<br>ntage<br>of<br>billing<br>of<br>active<br>custo<br>mer<br>acco<br>unts. | 4.<br>1.<br>2      | 0,<br>25                      | 12<br>monthl<br>y<br>Billing<br>Report | R<br>-     | R<br>-                 | N/A           | N/A          | Billing<br>of<br>100%<br>active<br>accou<br>nts<br>for<br>Prope<br>rty<br>rates,<br>refus<br>e and<br>electr<br>icity<br>by<br>June<br>2023 | 100%<br>active<br>consu<br>mer<br>accou<br>nts<br>(2118<br>July,<br>2117<br>August<br>and<br>2115<br>Sept,<br>2114<br>Oct,<br>2111<br>Nov,<br>2111<br>in<br>Dec,2<br>109<br>Jan,<br>2106<br>Feb<br>and<br>2102<br>March,<br>2101<br>Apr,<br>2100<br>May<br>and<br>2092<br>June)<br>for<br>Proper<br>ty<br>rates,<br>refuse<br>and | Billin<br>g<br>100<br>% of<br>activ<br>e<br>cons<br>umer<br>acco<br>unts<br>for<br>Prop<br>erty<br>rates,<br>refus<br>e and<br>electr<br>icity<br>by<br>June<br>2024 | 100%<br>active<br>consu<br>mer<br>accou<br>nts (2<br>091<br>July, 2<br>077<br>August<br>,2 077<br>Sept, 2<br>076<br>Octob<br>er, 2<br>076<br>Novem<br>ber,20<br>76<br>Decem<br>ber,20<br>74<br>Jan,<br>2073<br>Feb,<br>2075<br>March,<br>2068<br>April<br>2066<br>May,<br>2066<br>June)<br>for<br>Proper<br>ty<br>rates,<br>refuse<br>and<br>electric | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |                |   |  |  |                    |                               |  |            |                        |               |              |  |   |   |  |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|----------------|---|--|--|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|---|---|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation              | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |   | Actual Measurable Performance<br>2023/2024  |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |                |   |  |  |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial  | Ann<br>ual<br>Targ<br>et  | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |                |   |  |  |                    |                               |  |            |                        |               |              |  | electri<br>city<br>billed<br>by<br>June<br>2023.  |   | ity<br>billed.   |                     |  |  |   |                                |
|  |       |                            |                          |                | Billing<br>complete<br>d beyond<br>the 3rd<br>day of<br>the<br>following<br>month | Completi<br>on of billing<br>processes<br>by the 3rd<br>day of<br>each<br>following<br>month | reduc<br>ed custo<br>mer quer<br>ies - All<br>active of<br>consu<br>mer acco<br>unts<br>billed<br>as per<br>consu<br>mer mast<br>er datab<br>ase | 4.<br>1.<br>3      | 0,<br>25                      | 12<br>Month<br>end<br>closing<br>Report<br>s | R<br>-     | R<br>-                 | N/A           | N/A          | Billing<br>compl<br>eted by<br>the 3rd<br>day of<br>each<br>mont<br>h follow<br>ing the<br>billing<br>mont<br>h by<br>June<br>2023 | July to<br>June<br>were<br>billed<br>within<br>the 3<br>workin<br>g days<br>of<br>each<br>month<br>h follow<br>ing the<br>billing<br>month<br>. | Billin<br>g comp<br>leted<br>by the<br>3rd<br>day of<br>each<br>mont<br>h follow<br>ing the<br>billin<br>g mont<br>h by<br>June<br>2024 | Month<br>end<br>proced<br>ure for<br>consu<br>mer deb<br>tor s,<br>sundry<br>debtor<br>s were<br>perfor<br>med<br>within<br>03<br>workin<br>g days<br>July<br>(03/08/<br>23) ,<br>August<br>(05/09/<br>2023),<br>Sep<br>(04/10/<br>2023),<br>Oct s<br>(03/11/<br>23),<br>Novem<br>ber<br>(05/12/ | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |                |   |   |   |                    |                               |   |                  |                        |                  |              |   |  |   |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|----------------|---|---|---|--------------------|-------------------------------|---|------------------|------------------------|------------------|--------------|---|--|---|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s | Baseline<br>Informati<br>on                                     | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation                                   | Budge<br>t       | Adjuste<br>d<br>Budget | Budget Source    |              | Preceding Year<br>Performance<br>2022/2023  |  | Actual Measurable Performance<br>2023/2024  |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |                |   |   |   |                    |                               |   |                  |                        | Interna<br>l     | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Ann<br>ual<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial                          | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |                |   |   |   |                    |                               |   |                  |                        |                  |              |   |  | 23),<br>Decem<br>ber<br>(4/01/2<br>024),J<br>an<br>(01/02/<br>2024)<br>,Feb<br>(05/03/<br>2024)<br>Mar<br>(03/04/<br>2024),<br>April<br>(03/05/<br>2024),<br>May<br>(05/06/<br>2024)<br>and<br>June<br>(01/07/<br>2024) |   |                     |  |  |   |                                |
|  |       |                            |                          |                | Manual<br>distributio<br>n of<br>consume<br>r<br>statemen<br>ts | Distributio<br>n of<br>monthly<br>statement<br>using<br>emails and<br>SMS's | Num<br>ber of<br>distrib<br>uted<br>mont<br>hly<br>cons<br>umer<br>state<br>ment<br>s | 4.<br>1.<br>4      | 0,<br>25                      | 12<br>Monthl<br>y<br>Statem<br>ents<br>distribu<br>tion<br>Report | R<br>7<br>308,00 | R<br>7<br>308,00       | R<br>7<br>308,00 | N/A          | Distributio<br>n of<br>electronic<br>al<br>mont<br>hly<br>consu<br>mer<br>state<br>ment<br>s by<br>June<br>2023 | 12<br>month<br>s<br>monthl<br>y<br>electronic<br>statem<br>ents<br>distrib<br>uted<br>by 30<br>June<br>2023. | 12<br>electronic<br>al<br>mont<br>hly<br>cons<br>umer<br>state<br>ment<br>s<br>distrib<br>uted<br>by  | 12<br>electronic<br>al<br>monthl<br>y<br>statem<br>ents<br>distrib<br>uted. | R<br>6 251,96       | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |  |   |   |  |                    |                               |   |            |                        |               |              |   |   |   |  |                     |  |  |   |                                |  |
|--|-------|----------------------------|--------------------------|--|---|---|--|--------------------|-------------------------------|---|------------|------------------------|---------------|--------------|---|---|---|--|---------------------|--|--|---|--------------------------------|--|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation   | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023  |   | Actual Measurable Performance<br>2023/2024  |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |  |
|  |       |                            |                          |  |   |   |  |                    |                               |   |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |  |
|  |       |                            |                          |  |   |   |  |                    |                               |   |            |                        |               |              |   |   | June<br>2024  |  |                     |  |  |   |                                |  |
|  |       |                            |                          | Review<br>and<br>Implemen<br>tation of<br>the<br>Revenue<br>enhance<br>ment<br>Strategy<br>by June<br>2024 | Revenue<br>Enhance<br>ment<br>Strategy<br>reviewed<br>in<br>2020/202<br>1 | Reviewal<br>of the<br>Revenue<br>enhancem<br>ent<br>Strategy<br>Action<br>Plan and<br>conducting<br>3<br>meetings | Num<br>ber of<br>revie<br>wed<br>reven<br>ue<br>enha<br>ncem<br>ent<br>strate<br>gy<br>actio<br>n<br>plan<br>and<br>Num<br>ber of<br>meeti<br>ngs<br>cond<br>ucted | 4.<br>1.<br>5      | 0,<br>25                      | 4<br>Quarte<br>rly<br>Reven<br>ue<br>enhanc<br>ement<br>meetin<br>g<br>reports<br>,<br>review<br>ed<br>revenu<br>e<br>enhanc<br>ement<br>strateg<br>y plan<br>and<br>attend<br>ance<br>registe<br>r | R<br>-     | R<br>-                 | N/A           | N/A          | Imple<br>ment<br>ed<br>Reve<br>nue<br>enha<br>ncem<br>ent<br>Strate<br>gy<br>Actio<br>n<br>Plan<br>by<br>June<br>2023 | 4<br>Meetin<br>g were<br>held<br>during<br>the<br>year<br>(on<br>the<br>29th<br>Septe<br>mber<br>Virtual<br>platfor<br>m, 4<br>Nov<br>2022<br>,8<br>March<br>and<br>22<br>June<br>2023) | 1<br>Revi<br>ewed<br>Reve<br>nue<br>enha<br>ncem<br>ent<br>Strat<br>egy<br>Actio<br>n<br>Plan<br>and 3<br>meeti<br>ngs<br>cond<br>ucted<br>by<br>June<br>2024 | 1.The<br>Reven<br>ue<br>enhanc<br>emen<br>t<br>strateg<br>y<br>action<br>plan<br>was<br>review<br>ed and<br>reporte<br>d on<br>the<br>29th of<br>Septe<br>mber<br>for Q1<br>and<br>2.18<br>Decem<br>ber<br>2023<br>Quarte<br>rly<br>revenu<br>e<br>enhanc<br>emen<br>t<br>meetin<br>g was<br>held.<br>3.Quar<br>te 3 | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |  |

| KPA N0 4: BTO  |       |   |                          |   |  |  |  |                    |                               |                                 |                      |                        |                      |              |   |   |   |  |                     |  |  |   |                                |  |
|--|-------|---|--------------------------|---|--|--|--|--------------------|-------------------------------|---------------------------------|----------------------|------------------------|----------------------|--------------|---|---|---|--|---------------------|--|--|---|--------------------------------|--|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e  | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on  | Project to<br>be<br>Implemen<br>ted          | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation | Budge<br>t           | Adjuste<br>d<br>Budget | Budget Source        |              | Preceding Year<br>Performance<br>2022/2023  |   | Actual Measurable Performance<br>2023/2024  |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |  |
|  |       |   |                          |   |  |  |  |                    |                               |                                 |                      |                        | Interna<br>l         | Exter<br>nal | Annu<br>al<br>Targ<br>et  | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial  | Ann<br>ual<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |  |
|  |       |   |                          |   |  |  |  |                    |                               |                                 |                      |                        |                      |              |   |   | revenue<br>enhancement<br>meeting was<br>held on the<br>28<br>March<br>2024<br>4.Quarter 4<br>revenue<br>enhancement<br>meeting was<br>held on the<br>12<br>June<br>2024. |  |                     |  |  |   |                                |  |
|  |       | To<br>achieve<br>at least<br>95%<br>collection<br>of all<br>debt by<br>June<br>2024 |                          | Implemen<br>tation of<br>credit<br>control<br>measures<br>by June<br>2024 | Long<br>outstandi<br>ng<br>debtors,<br>which are<br>more<br>than 365<br>days | Outsourcin<br>g of<br>collection<br>services | Perce<br>ntage<br>of<br>hand<br>ed<br>over<br>acco<br>unts<br>to<br>debt<br>collec<br>tors<br>that | 4.<br>1.<br>6      | 0,<br>25                      | 04<br>reports                   | R 1<br>368<br>900,00 | R 1<br>368<br>900,00   | R 1<br>368<br>900,00 | N/A          | Handi<br>ng<br>over<br>of all<br>busin<br>ess<br>accou<br>nts<br>that<br>are<br>beyon<br>d 90<br>days | 100%<br>busine<br>ss<br>accou<br>nts<br>that<br>are<br>beyon<br>d 90<br>days<br>were<br>hande<br>d over | Imple<br>menti<br>ng<br>100<br>% of<br>Cons<br>umer<br>Data<br>analy<br>ses,<br>data<br>clean<br>sing   | 100%<br>busine<br>ss<br>accou<br>nts<br>hande<br>d over<br>for<br>debt<br>collecti<br>on to<br>debt<br>collect | R<br>716<br>169,79  | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |  |

| KPA N0 4: BTO  |       |                            |                          |                |                             |  |   |                    |                               |   |            |                        |               |              |  |  |  |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|----------------|-----------------------------|--|---|--------------------|-------------------------------|---|------------|------------------------|---------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s | Baseline<br>Informati<br>on | Project to<br>be<br>Implemen<br>ted  | Output -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation                 | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023 |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |                |                             |  |   |                    |                               |   |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et                   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial                               | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |                |                             |  | are<br>beyo<br>nd 90<br>days  |                    |                               |   |            |                        |               |              | over<br>ue by<br>June<br>2023              | for<br>debt<br>collecti<br>on to<br>debt<br>collect<br>ors by<br>30<br>June<br>2023. | and<br>handi<br>ng<br>over<br>of all<br>acco<br>unts<br>beyo<br>nd 90<br>days<br>throu<br>gh<br>outso<br>urced<br>servi<br>ces<br>by<br>June<br>2024.      | ors for<br>the<br>reporti<br>ng<br>period.  |                     |  |  |   |                                |
|  |       |                            |                          |                |                             | Establishin<br>g of a<br>credit<br>control<br>and debt<br>collection<br>services<br>function<br>within the<br>revenue<br>structure | Num<br>ber of<br>job<br>descr<br>ptions<br>revie<br>wed<br>and<br>peopl<br>e<br>assig<br>ned<br>with<br>reven<br>ue<br>mana<br>geme<br>nt | 4.<br>1.<br>7      | 0,<br>25                      | review<br>ed job<br>descrip<br>tions,<br>report | R<br>-     | R<br>-                 | N/A           | N/A          | N/A  | N/A  | 02<br>Revi<br>ewed<br>job<br>descr<br>ptions<br>and<br>02<br>staff<br>mem<br>bers<br>assig<br>ned<br>with<br>credit<br>contr<br>ol<br>and<br>debt<br>colle | Revie<br>wed 2<br>Job<br>descri<br>ptions<br>for 2<br>staff<br>memb<br>ers<br>within<br>revenu<br>e<br>section<br>. A<br>revenu<br>e clerk<br>was<br>allocat<br>ed with | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |                |                             |                                     |                     |                    |                               |                                 |            |                        |               |              |  |  |  |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|----------------|-----------------------------|-------------------------------------|---------------------|--------------------|-------------------------------|---------------------------------|------------|------------------------|---------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s | Baseline<br>Informati<br>on | Project to<br>be<br>Implemen<br>ted | Outp<br>ut -<br>KPI | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023 |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bu<br>dg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |                |                             |                                     |                     |                    |                               |                                 |            |                        | Interna<br>l  | Exter<br>nal | Annu<br>al<br>Targ<br>et                   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial | Ann<br>ual<br>Targ<br>et                     | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |                |                             |                                     | functi<br>ons       |                    |                               |                                 |            |                        |               |              |  |  | ction<br>functi<br>ons<br>by<br>June<br>2024 | credit<br>control<br>and<br>debt<br>collecti<br>on<br>functio<br>ns. A<br>Reven<br>ue<br>Accou<br>ntant<br>JD<br>was<br>alread<br>y<br>inclusi<br>ve of<br>the<br>reporti<br>ng<br>functio<br>ns of<br>the<br>entire<br>revenu<br>e<br>section<br>in<br>terms<br>of the<br>termin<br>ology<br>of the<br>JD. |                     |  |  |   |                                |

| KPA N0 4: BTO  |  |  |                          |   |  |   |  |                    |                               |   |            |                        |               |          |  |  |  |  |                     |                                  |                                    |                                     |                    |
|--|--|--|--------------------------|---|--|---|--|--------------------|-------------------------------|---|------------|------------------------|---------------|----------|--|--|--|--|---------------------|----------------------------------|------------------------------------|-------------------------------------|--------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e                         | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on  | Project to<br>be Implemen<br>ted  | Outp<br>ut - KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation   | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |          | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |  |                     |                                  | Reaso<br>ns<br>for<br>Varian<br>ce | Reason<br>for<br>Budget<br>Variance | Remedial<br>Action |
|  |  |  |                          |   |  |   |  |                    |                               |   |            |                        | Internal      | External | Annual<br>Target   | Actual<br>Performance<br>Non-Financial   | Annual<br>Target   | Actual<br>Performance<br>Non-Financial   | Actual<br>Financial | Achieved<br>/<br>Not<br>Achieved |                                    |                                     |                    |
|  | Accounts with errors taking longer to identify and resolve | To achieve a clean audit by June 2024              |                          | Performance of monthly debtors, rates and investment reconciliations by June 2024 | Monthly reconciliations not performed by the 7th day of each month | Monthly reviewal of debtors, rates and investment reconciliation by the 7th working day of each month | Number of monthly reviewed debtors, investments and rates reconciliation | 4.1.8              | 0.25                          | 12 monthly Signed debtors,12 monthly signed investments and 12 monthly signed rates reconciliation                          | R -        | R -                    | N/A           | N/A      | 12 monthly reviewed debtors ,12 investments and 12 rates reconciliation by June 2023               | 12 monthly reviewed debtors ,12 investments and 12 rates reconciliation by June 2023                               | 12 monthly reviewed debtors ,12 investments and 12 rates reconciliation by June 2024 | 12 monthly debtors, 12 monthly investment reconciliation were reviewed.  | R -                 | Achieved                         | N/A                                | N/A                                 | N/A                |
|  | Outdated Policies  | Annually Review of sectional Policies by June 2024 |                          | Reviewing sectional policies by June 2024   | Sectional policies that are not reviewed annually                  | Review of existing sectional policies and presentation to the relevant stakeholders                   | Number of reviewed and adopted policies                                  | 4.1.9              | 0.25                          | 03 Reviewed and signed Credit control and debt collection policy, Tariffs Policy, Property Rates Policy, resolution extract | R -        | R -                    | N/A           | N/A      | 03 Reviewed Credit control and debt collection policy , Tariffs Policy , Property Rates Policy and | The Credit control and debt collection policy, Tariff Policy, Property rates policy were reviewed by 30 June 2023. | 3 Reviewed and adopted sectional policies by June 2024                               | Credit control , debt collection, tariffs policy, property rates policy were reviewed and adopted by council on the 20 May 2024. | R -                 | Achieved                         | N/A                                | N/A                                 | N/A                |

| KPA N0 4: BTO  |  |  |                          |   |   |   |   |                    |                               |  |            |                        |               |              |  |  |  |  |                     |  |  |   |                                |
|--|--|--|--------------------------|---|---|---|---|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|--|--|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |  |  |                          |   |   |   |   |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Ann<br>ual<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |  |  |                          |   |   |   |   |                    |                               |  |            |                        |               |              | prese<br>ntatio<br>n to<br>the<br>relev<br>ant<br>stake<br>holde<br>rs by<br>June<br>2023                          |  |  |  |                     |  |  |   |                                |
|  | Compli<br>ance<br>with<br>laws<br>and<br>regulati<br>ons | To<br>ensure<br>proper<br>regulatio<br>ns of the<br>municipal<br>powers<br>and<br>functions<br>by June<br>2024 |                          | Promulga<br>tion of<br>revenue<br>policies<br>and<br>credit<br>control<br>policies<br>into by-<br>laws by<br>June<br>2024 | Revenue<br>by laws<br>that not<br>promulga<br>ted on<br>time                    | Promulgati<br>ng of the<br>property<br>rates<br>policy and<br>credit<br>control<br>policy | Num<br>ber of<br>gazet<br>ted<br>polici<br>es                       | 4.<br>1.<br>1<br>0 | 0,<br>25                      | 2<br>Promul<br>gated<br>of<br>propert<br>y rates<br>policy<br>and<br>credit<br>control<br>policy | R<br>-     | R<br>-                 | N/A           | N/A          | 02<br>Gazet<br>ted<br>propert<br>y rates<br>policy<br>and<br>credit<br>contr<br>ol<br>policy<br>by<br>June<br>2023 | Propert<br>y rates<br>and<br>credit<br>policy<br>were<br>not<br>gazett<br>ed by<br>30<br>June<br>2023. | 2<br>Promul<br>gated<br>of<br>propert<br>y rates<br>polic<br>y and<br>credit<br>contr<br>ol<br>polic<br>y by<br>30<br>June<br>2024 | Propert<br>y Rates<br>policy<br>and<br>credit<br>control<br>policie<br>s were<br>promul<br>gated<br>and<br>gazett<br>ed on<br>the<br>28th of<br>June<br>2024 | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |
|  |  |  |                          | Promulga<br>tion of<br>the<br>approved<br>tariffs<br>(gazettin<br>g) by   | Gazetting<br>of<br>approved<br>municipal<br>tariffs not<br>performe<br>d timely | Promulgati<br>on of the<br>approved<br>tariffs<br>(gazetting)                             | Num<br>ber of<br>gazet<br>ted<br>appro<br>ved<br>propert<br>y rates | 4.<br>1.<br>1<br>1 | 0,<br>25                      | Promul<br>gated<br>of the<br>appro<br>ved<br>tariffs<br>(gazettin<br>g)                          | R<br>-     | R<br>-                 | N/A           | N/A          | 1<br>Gazet<br>ted of<br>the<br>appro<br>ved<br>propert<br>y rates  | Gazett<br>ed<br>propert<br>y rates<br>tariff<br>were<br>adverti<br>sed on                              | 1<br>Promul<br>gated<br>of the<br>appro<br>ved<br>tariffs<br>(gaze   | Munici<br>pal<br>appro<br>ved<br>tariffs<br>for<br>were<br>promul<br>gated   | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |   |                            |                          |  |  |  |  |                    |                               |  |            |                        |               |              |   |  |  |  |                     |  |  |   |                                |  |
|--|---|----------------------------|--------------------------|--|--|--|--|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|---|--|--|--|---------------------|--|--|---|--------------------------------|--|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue   | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on  | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023          |  | Actual Measurable Performance<br>2023/2024   |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |  |
|  |   |                            |                          |  |  |  |  |                    |                               |  |            |                        | Interna<br>l  | Externa<br>l | Annua<br>l<br>Targ<br>et                            | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |  |
|  |   |                            |                          | June<br>2024   |  |  | tariffs<br>(gaze<br>tting)   |                    |                               |  |            |                        |               |              | tariffs<br>(gaze<br>tting)<br>by 30<br>June<br>2023 | East<br>Griqua<br>land<br>News<br>Paper            | ting)<br>by 30<br>June<br>2024   | and gazett<br>ed on the<br>28th of<br>June<br>2024   |                     |  |  |   |                                |  |
|  | Municip<br>alities<br>must<br>comply<br>with<br>Section<br>18 of<br>the<br>MFMA<br>and<br>ensure<br>that<br>they<br>fund<br>their<br>MTREF<br>budgets<br>from<br>realistic<br>ally<br>anticipa<br>ted<br>revenue<br>s to be<br>collecte<br>d. |                            |                          | Maximisi<br>ng the<br>revenue<br>generatio<br>n of the<br>municipal<br>revenue<br>base | Non-complian<br>ce with<br>Municipal<br>Property<br>Rates<br>Act<br>(MPRA)<br>as<br>amended<br>in 2014 | To<br>compare<br>property<br>rates<br>categories<br>on the<br>Valuation<br>roll to<br>those of<br>the MPRA<br>and<br>ensure<br>that the<br>municipal<br>tariffs are<br>aligned<br>with the<br>categories | Num<br>ber of<br>recon<br>ciliatio<br>n<br>report<br>s for<br>prop<br>erty<br>categ<br>ories<br>prepa<br>red | 4.<br>1.<br>1<br>2 | 0,<br>25                      | 4<br>Recon<br>ciliatio<br>n<br>report<br>for<br>prop<br>erty<br>categ<br>ories<br>betwe<br>en the<br>MPRA,<br>valuati<br>on roll<br>and<br>Municip<br>al<br>Tariffs,<br>and<br>proof<br>of<br>submis<br>sion 10<br>days<br>after<br>the<br>end of<br>each<br>quarter | R<br>-     | R<br>-                 | N/A           | N/A          | N/A   | N/A  | 4<br>Recon<br>ciliatio<br>n<br>report<br>for<br>prop<br>erty<br>categ<br>ories<br>betwe<br>en the<br>MPR<br>A,<br>valua<br>tion<br>roll<br>and<br>Municip<br>al<br>Tariff<br>s by<br>June<br>2024. | 4<br>Recon<br>ciliatio<br>n<br>reports<br>for<br>prop<br>erty<br>categ<br>ories<br>betwe<br>en the<br>MPRA,<br>valuati<br>on roll<br>and<br>Municip<br>al<br>Tariffs<br>were<br>perfor<br>med. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |  |

| KPA N0 4: BTO  |   |  |                          |  |   |  |  |                    |                               |  |            |                        |               |              |  |  |  |   |                     |  |  |   |                                |
|--|---|--|--------------------------|--|---|--|--|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue   | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |   |  |                          |  |   |  |  |                    |                               |  |            |                        | Interna<br>l  | Externa<br>l | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |   |  |                          |  |   | Reconcilia<br>tion of<br>General<br>Valuation<br>roll with<br>the deeds<br>office<br>registry<br>and the<br>municipal<br>billing<br>system | Num<br>ber of<br>recon<br>ciliati<br>on<br>report<br>s of<br>gener<br>al<br>valua<br>tion<br>roll<br>prepa<br>red          | 4.<br>1.<br>1<br>3 | 0,<br>5                       | 4<br>quarter<br>ly<br>recon<br>ciliati<br>on<br>reports<br>of<br>propert<br>y rates<br>billing<br>and<br>Gener<br>al<br>valuati<br>on roll | R<br>-     | R<br>-                 | N/A           | N/A          | 1<br>Gazet<br>ted of<br>the<br>appro<br>ved<br>propert<br>y<br>rates<br>tariffs<br>(gaze<br>tting)<br>by 30<br>June<br>2023                  | Gazett<br>ed<br>propert<br>y<br>rates<br>tariffs<br>were<br>adverti<br>sed on<br>East<br>Griqua<br>land<br>News<br>Paper   | 4<br>recon<br>ciliati<br>on<br>repor<br>ts of<br>propert<br>y<br>rates<br>billin<br>g and<br>Gener<br>al<br>valua<br>tion<br>roll<br>prep<br>ared<br>by<br>June<br>2024. | 4<br>quarter<br>ly<br>reconc<br>iliati<br>on<br>report<br>of<br>propert<br>y<br>rates<br>billing<br>and<br>Gener<br>al<br>valuati<br>on roll<br>have<br>been<br>prepar<br>ed. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |
| Expenditure Management   | Invoice<br>s not<br>submitt<br>ed<br>within<br>30 days<br>of<br>receipt<br>for<br>paymen<br>t | To pay<br>creditors<br>within 30<br>days in<br>complian<br>ce with<br>the<br>MFMA by<br>June<br>2024 | 4,2                      | Enforcem<br>ent of<br>system<br>descriptio<br>ns and<br>processe<br>s as per<br>the<br>Account<br>payable<br>policy by<br>June<br>2024 | Invoices<br>still<br>taking<br>longer to<br>reach<br>BTO for<br>payment | Centralisat<br>ion of<br>submissio<br>n of<br>invoices<br>per<br>departmen<br>t  | Perce<br>ntage<br>of<br>Credi<br>tors<br>paid<br>within<br>30<br>days<br>of<br>recei<br>pt of<br>a<br>valid<br>invoic<br>e | 4.<br>2.<br>1      | 0,<br>5                       | Invoice<br>registe<br>r and<br>age<br>analysi<br>s<br>report   | R<br>-     | R<br>-                 | N/A           | N/A          | Paym<br>ent of<br>all<br>prese<br>nted<br>accep<br>table<br>invoic<br>es<br>within<br>30<br>days<br>from<br>recei<br>pt of<br>invoic<br>e by | All<br>credito<br>rs for<br>July to<br>June<br>prese<br>nted<br>for<br>payme<br>nt<br>were<br>paid<br>within<br>30<br>days | 100<br>%<br>Credi<br>tors<br>paid<br>withi<br>n 30<br>days<br>of<br>recei<br>pt of<br>a<br>valid<br>invoic<br>e by<br>June<br>2024                                       | All<br>credito<br>rs for<br>July-<br>June<br>presen<br>ted for<br>payme<br>nt<br>were<br>paid<br>within<br>30<br>days   | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA NO 4: BTO  |  |  |                          |  |   |   |   |                    |                               |   |            |                        |               |              |  |  |  |  |                     |  |                                    |   |                    |
|--|--|--|--------------------------|--|---|---|---|--------------------|-------------------------------|---|------------|------------------------|---------------|--------------|--|--|--|--|---------------------|--|------------------------------------|---|--------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e                           | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on                                       | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation   | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |  |                     |  | Reaso<br>ns<br>for<br>Var<br>iance | Reason<br>for<br>Bud<br>get<br>Var<br>iance | Remedial<br>Action |
|  |  |  |                          |  |   |   |   |                    |                               |   |            |                        | Intern<br>al  | Extern<br>al | Annu<br>al<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Ann<br>ual<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |                                    |   |                    |
|  |  |  |                          |  |   |   |   |                    |                               |   |            |                        |               |              | June<br>2023   |  |  |  |                     |  |                                    |   |                    |
|  | Data<br>strings<br>that are<br>submit<br>ted with<br>incompl<br>ete<br>informat<br>ion and<br>month<br>end<br>procedu<br>res that<br>are not<br>perform<br>ed on<br>time | To<br>achieve a<br>clean<br>audit by<br>June<br>2024 |                          | Develop<br>sound,<br>strict and<br>effective<br>procedur<br>es for<br>reporting<br>by June<br>2028 | Non-<br>impleme<br>ntation of<br>all<br>monthly<br>procedur<br>es | Implemen<br>ting of<br>month end<br>procedur<br>es for 8<br>modules<br>(cashiers,<br>stores,<br>creditors,<br>cashbook,<br>sundries,<br>consumer<br>debtors<br>and Asset) | Num<br>ber of<br>subm<br>itted<br>mont<br>hly<br>data<br>string<br>s and<br>report<br>s no<br>later<br>than<br>10<br>worki<br>ng<br>days<br>after<br>mont<br>h end<br>of<br>each<br>mont<br>h | 4.<br>2.<br>2      | 0,<br>5                       | 12<br>confirm<br>ations<br>of<br>submis<br>sion<br>from<br>LG<br>Portal<br>not<br>later<br>than<br>10<br>worki<br>ng<br>days<br>after<br>month<br>end | R<br>-     | R<br>-                 | N/A           | N/A          | Subm<br>itting<br>12<br>mont<br>hly<br>data<br>string<br>s and<br>Repo<br>rts<br>not<br>later<br>than<br>10<br>worki<br>ng<br>days<br>after<br>mont<br>h end<br>of<br>each<br>mont<br>h by<br>June<br>2023 | 12<br>monthl<br>y data<br>strings<br>to LG<br>Portal<br>and<br>Report<br>s were<br>submit<br>ted<br>not<br>later<br>than<br>10<br>worki<br>ng<br>days<br>after<br>the<br>end of<br>each<br>month<br>for the<br>past<br>12<br>month<br>s. | Sub<br>mittin<br>g<br>mont<br>hly<br>data<br>string<br>s and<br>Repo<br>rts<br>not<br>later<br>than<br>10<br>worki<br>ng<br>days<br>after<br>mont<br>h end<br>of<br>each<br>mont<br>h by<br>June<br>2024 | 12<br>monthl<br>y data<br>strings<br>to LG<br>Portal<br>submit<br>ted to<br>LG<br>portal<br>within<br>an<br>averag<br>e of 3<br>days | R<br>-              | Achi<br>eved                             | N/A                                | N/<br>A                                     | N/A                |

| KPA N0 4: BTO  |  |                            |                          |   |  |  |  |                    |                               |   |            |                        |               |              |   |  |  |  |                     |  |  |   |                                |
|--|--|----------------------------|--------------------------|---|--|--|--|--------------------|-------------------------------|---|------------|------------------------|---------------|--------------|---|--|--|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on  | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation   | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023  |  | Actual Measurable Performance<br>2023/2024 |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |  |                            |                          |   |  |  |  |                    |                               |   |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et                   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  | Inaccurate and incomplete commitment register                          |                            |                          |   | Commitment register with material misstatements                    | Monthly reviewal of commitment register by the 7th working day of each month   | Number of monthly reviewed commitment register   | 4.2.3              | 0,25                          | 12 signed commitment register   | R -        | R -                    | N/A           | N/A          | 12 monthly reviewed commitment registers were prepared and signed by 30 June 2023.  | 12 monthly reviewed commitment registers were reviewed.  | R -  | Achieved   | N/A                 | N/A                                      | N/A  |   |                                |
|  | Creditors and grants with errors taking longer to identify and resolve |                            |                          | Performance of monthly conditional grants, creditors, retention and vat reconciliation by June 2024 | Monthly reconciliations not performed by the 7th day of each month | Monthly reviewal of conditional grants, creditors, retention and vat reconciliation by the 7th working day of each month | Number of monthly reviewed conditional grants, creditors, monthly retention and monthly vat reconciliation | 4.2.4              | 0,25                          | 12 Signed monthly Conditional grants, 12 monthly creditors, 12 monthly retention and 12 monthly vat reconciliations | R -        | R -                    | N/A           | N/A          | 12 monthly reviewed Conditional grants, 12 monthly creditors, 12 monthly retention and 12 monthly vat reconciliation were | 12 monthly global creditors, 12 monthly retention, 12 monthly conditional grants and 12 monthly vat reconciliations were reviewed. | R -  | Achieved   | N/A                 | N/A                                      | N/A  |   |                                |

| KPA N0 4: BTO              |   |                      |                 |  |  |   |  |  |                |                        |   |                  |               |           |                                      |  |  |   |  |                           |                        |                               |                   |     |
|----------------------------|---|----------------------|-----------------|--|--|---|--|--|----------------|------------------------|---|------------------|---------------|-----------|--------------------------------------|--|--|---|--|---------------------------|------------------------|-------------------------------|-------------------|-----|
| S u b- R e s u l t A r e a | Issue   | Strategic Objectiv e | Obj ectiv e No. | Strategie s  | Baseline Informati on  | Project to be Implemen ted  | Outp ut - KPI  | K PI N o.  | K PI W ei gh t | Means of Verific ation | Budge t   | Adjuste d Budget | Budget Source |           | Preceding Year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024                                    |   |  |                           | Reaso ns for Varian ce | Reas on for Budg et Varian ce | Re me dial Action |     |
|                            |   |                      |                 |  |  |   |  |  |                |                        |   |                  | Intern a l    | Extern al | Annua l Targ et                      | Actual Performanc e Non-Finan cial                               | Annua l Targ et  | Actual Performanc e Non-Finan cial                            | Actual Financial   | Achi eved / Not Achi eved |                        |                               |                   |     |
|                            |   |                      |                 |  |  |   |  |  |                |                        |   |                  |               |           | ciliati on by June 2023              | prepared and reviewed by 30 June 2023.                           | recon ciliati ons by June 2024   |   |  |                           |                        |                               |                   |     |
|                            | Payroll account s with errors taking longer to identify and resolve |                      |                 |  | Performa nce of monthly payroll reconcilia tion by June 2024 | Monthly reconcilia tions not performed by the 7th day of each month | Monthly reviewal of payroll reconciliati on by the 7th working day of each month | Num ber of mont hly review ed payro ll recon ciliati ons | 4. 2. 5        | 0, 25                  | 12 Signed monthl y payroll reconcili ation                              | R -              | R -           | N/A       | N/A                                  | 12 month ly review ed payro ll recon ciliati on by June 2023     | 12 month s monthl y payroll recons (July to June) were prepared and signed | 12 month ly review ed payro ll recon ciliati ons by June 2024 | 12 month s monthl y payroll recons (July to June) were prepared and signed by June 2024. | R -                       | Achi eved              | N/A                           | N/ A              | N/A |
|                            | Outdate d Policies  |                      |                 | Annually Review of sectional Policies by June 2024 | Reviewin g sectional policies by June 2024                   | Sectional policies that are not reviewed annually                   | Review and adopt accounts payable policy.  | Num ber of review ed polici es                           | 4. 2. 6        | 0, 25                  | 01 Review ed and signed Accou nts Payabl es Policy, resoluti on extract | R -              | R -           |           | N/A                                  | 1 Review ed Acco unts Paya bles policy and prese ntatio n to the | Payabl es accou nts policy was review ed and prese nted to                 | 1 Revi ewed Acco unts paya bles polic y by June 2024          | Accou nts payabl es policy was review ed and approv ed by council on the 20              | R -                       | Achi eved              | N/A                           | N/ A              | N/A |

| KPA N0 4: BTO              |   |  |                 |  |   |   |  |           |                |  |              |                  |               |           |   |   |   |   |                  |                           |                          |                                 |                    |
|----------------------------|---|--|-----------------|--|---|---|--|-----------|----------------|--|--------------|------------------|---------------|-----------|---|---|---|---|------------------|---------------------------|--------------------------|---------------------------------|--------------------|
| S u b- R e s u l t A r e a | Issue   | Strategic Objectiv e   | Obj ectiv e No. | Strategie s  | Baseline Informati on   | Project to be Implemen ted                  | Outp ut - KPI  | K PI N o. | K PI W ei gh t | Means of Verific ation                     | Budge t      | Adjuste d Budget | Budget Source |           | Preceding Year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024                                       |   |                  |                           | Re aso ns for Vari an ce | Re as on for Budg et Vari an ce | Re me dial Act ion |
|                            |   |  |                 |  |   |   |  |           |                |  |              |                  | Interna l     | Exter nal | Annua l Targ et   | Actual Performanc e Non-Financ ial  | Annua l Targ et   | Actual Perform ance Non-Financ ial                                | Actual Financial | Achi eved / Not Achi eved |                          |                                 |                    |
|                            |   |  |                 |  |   |   |  |           |                |  |              |                  |               |           | relev ant stake holde rs by 30 June 2023                                      | counci l  |   | May 2024.   |                  |                           |                          |                                 |                    |
| Supply Chain Management    | No clear monitoring of the procure ment plan                                | To have fully capacitat ed Supply Chain Management Personnel and effective procur4ment system by June 2024 |                 | Monitorin g and adherenc e to procurem ent plan by June 2024                                   | Approved procurem ent plan with no clear monitorin g plan                 | Monthly monitoring of the procureme nt plan | Num ber of mont hly reports on the monit oring of the procu reme nt plan | 4. 3. 1   | 0, 25          | Signed report by the SCM Manag er and CFO  | R -          | R -              | N/A           | N/A       | 12 mont hly reports on the monit oring of the procu reme nt plan by June 2023 | 12 monthl y SCM Report s were prepar ed   | 12 mont hly reports on the monit oring of the procu reme nt plan by June 2024 | 12 monthl y reports on the monit oring of the procur ement plan.  | R -              | Achi eved                 | N/A                      | N/ A                            | N/A                |
|                            | The municip ality needs to comply with all statutor y training require ment | To have fully capacitat ed Supply Chain Management Personnel by June 2024                                  |                 | Training of Supply Chain Management Personnel and communi cation of all updates on SCM matters | Officials operating with outdated informati on relevant to their sections | Training of SCM Officials                   | Num ber of traine d SCM perso nnel                                       | 4. 3. 2   | 0, 25          | Attend ance registe rs, concep t docum ent | R 100 000,00 | R60 000          | R60 000       | N/A       | Capa citatio n of at least 2 SCM perso nnel on Munic ipal Finan cial          | 4 SCM Official s were traine d on a new Contra ct Mana geme nt modul e by Munso | 2 SCM offici als traine d on Muns oft and SCM regul ation s by 30             | 3 SCM offici als trained on Munso ft system and SCM Regula tions. | R 18 630,00      | Achi eved                 | N/A                      | N/ A                            | N/A                |

| KPA N0 4: BTO  |       |                            |                          |   |   |  |   |                    |                               |   |                   |                        |                   |              |  |  |  |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|---|---|--|---|--------------------|-------------------------------|---|-------------------|------------------------|-------------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI                                 | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation                                 | Budge<br>t        | Adjuste<br>d<br>Budget | Budget Source     |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |   |   |  |   |                    |                               |   |                   |                        | Interna<br>l      | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial                         | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial                                  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          | by June<br>2024   |   |  |   |                    |                               |   |                   |                        |                   |              | Soft<br>ware<br>updat<br>ed<br>and<br>relev<br>ant<br>modu<br>les,<br>gener<br>al<br>infor<br>matio<br>n on<br>the<br>syste<br>m<br>and<br>newly<br>introd<br>uced<br>modu<br>les<br>2022/<br>2023<br>by<br>June<br>2023 | ft by<br>30<br>June<br>2023.   | June<br>2024.  |   |                     |  |  |   |                                |
|  |       |                            |                          | Training<br>of Supply<br>Chain<br>Manage<br>ment<br>Personne<br>l on<br>newly<br>promulga<br>ted<br>PPPFA | BEE<br>certificate<br>s<br>discontin<br>ued<br>requiring<br>municipal<br>ities to<br>develop<br>their own | Training of<br>2 SCM<br>officers on<br>newly<br>promulgat<br>ed PPPFA<br>Regulation<br>s | Num<br>ber of<br>SCM<br>office<br>rs<br>train<br>ed | 4.<br>3.<br>3      | 0,<br>25                      | Attend<br>ance<br>registe<br>rs,<br>concep<br>t<br>docum<br>ent | R<br>50<br>000,00 | R<br>50<br>000,00      | R<br>50<br>000,00 | N/A          | Traini<br>ng of<br>1<br>SCM<br>Mana<br>ger<br>and 1<br>SCM<br>office<br>r on<br>CIPS   | SCM<br>Mana<br>ger<br>and<br>SCM<br>officer<br>wrote<br>1<br>exam<br>each. | 02<br>SCM<br>Offic<br>ers<br>train<br>ed to<br>PPP<br>FA<br>regul<br>ation<br>s by | 2 SCM<br>officer<br>s<br>Virtuall<br>y<br>trained<br>on<br>PPPFA<br>Regula<br>tions | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO              |   |  |                 |   |                                      |  |   |           |                |                                       |         |                  |               |           |  |                                       |   |   |                  |                           |  |                                |   |  |  |
|----------------------------|---|--|-----------------|---|--------------------------------------|--|---|-----------|----------------|---------------------------------------|---------|------------------|---------------|-----------|--|---------------------------------------|---|---|------------------|---------------------------|--|--------------------------------|---|--|--|
| S u b- R e s u l t A r e a | Issue                                       | Strategic Objectiv e   | Obj ecti ve No. | Strategie s   | Baseline Informati on                | Project to be Implemen ted                             | Outp ut - KPI   | K PI N o. | K PI W ei gh t | Means of Verific ation                | Budge t | Adjuste d Budget | Budget Source |           | Preceding Year Performance 2022/2023                                       |                                       | Actual Measurable Performance 2023/2024                                       |   |                  |                           | Re aso ns for Var iance  | Re as on for Bud get Var iance | Re me dial Act ion  |  |  |
|                            |   |  |                 |   |                                      |  |   |           |                |                                       |         |                  | Interna l     | Exter nal | Annua l Targ et  | Actual Performanc e Non-Financ ial    | Annua l Targ et   | Actual Perform ance Non-Financ ial  | Actual Financial | Achi eved / Not Achi eved |  |                                |   |  |  |
|                            |   |  |                 | Regulatio ns  | mechanis ms                          |  |   |           |                |                                       |         |                  |               |           | by June 2023   |                                       | June 2024.  | (SCM and Asset Management Forum attend ed).   |                  |                           |  |                                |   |  |  |
|                            | Inadequ ate contract manage ment process es | To have an effective contract management system by June 2024 |                 | To develop contract management mechanisms for all BTO contracts | Non-compliance with s116 of the MFMA | Monthly monitoring reports for all extended contracts. | Number of monitoring reports for all extended contracts | 4. 3. 4   | 0, 25          | 12 monthl y signed monitoring reports | R -     | R -              | N/A           | N/A       | 12 monthl y reports on the monitoring of the procurement plan by June 2023 | 12 monthl y SCM Reports were prepared | 12 monthl y monitoring reports for all extended BTO contracts by 30 June 2024 | Only insurance and Debt Collection Contracts were monitored Six (6) reports were prepared during by June reporting on the performance of the extended contract. | R -              | Not Achi eved             | The target was incorrectly crafted to only focus on extended contracts | N/ A                           | The target has been corrected in the 2024/25 SD BIP to ensure full compliance with s116 of the MFMA |  |  |

| KPA N0 4: BTO  |   |  |                          |  |   |  |  |                    |                               |  |            |                        |               |              |   |  |  |   |                     |  |  |   |                                |
|--|---|--|--------------------------|--|---|--|--|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|---|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue   | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted                | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023  |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bu<br>dg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |   |  |                          |  |   |  |  |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  | Outdate<br>d and<br>expired<br>supplier<br>Informa<br>tion              | To have<br>a fair<br>competiti<br>ve<br>bidding<br>processe<br>s in all<br>municipal<br>threshold<br>s by June<br>2024 |                          | Updated<br>suppliers'<br>informati<br>on by<br>June<br>2024  | Supplier<br>database<br>with<br>bidders<br>showing<br>informati<br>on that<br>has not<br>been<br>updated<br>for a<br>number<br>of years | Annual<br>update of<br>the<br>supplier<br>database | Num<br>ber of<br>suppli<br>ers<br>updat<br>ed<br>infor<br>matio<br>n                   | 4.<br>3.<br>5      | 0,<br>25                      | Adverti<br>sement<br>and<br>Munsof<br>t audit<br>trail   | R<br>-     | R<br>-                 | N/A           | N/A          | 800<br>Suppl<br>ier<br>updat<br>ed<br>infor<br>matio<br>n by<br>June<br>2023  | The<br>call for<br>suppli<br>ers<br>was<br>publici<br>sed on<br>the<br>municip<br>al websit<br>e.818<br>Suppli<br>er<br>inform<br>ation<br>have<br>been<br>updat<br>ed for<br>the<br>year. | 300<br>Suppl<br>ier<br>datab<br>ase<br>updat<br>ed<br>infor<br>matio<br>n by<br>June<br>2024       | The<br>call for<br>supplie<br>rs to<br>update<br>their<br>inform<br>ation<br>was<br>publici<br>sed on<br>the<br>municip<br>al websit<br>e.<br>438<br>Suppli<br>er<br>inform<br>ation<br>was<br>update<br>d. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |
|  | No<br>effectiv<br>e<br>schedul<br>e of bid<br>committe<br>e<br>sittings |  |                          | Developi<br>ng<br>mechanis<br>ms to<br>monitor<br>sitting of<br>bid<br>committe<br>es by<br>June<br>2024 | Bid<br>committe<br>es sitting<br>randomly   | Schedule<br>of sitting of<br>bid<br>committe<br>es | Sche<br>dule<br>of bid<br>com<br>mittee<br>sitting<br>s with<br>confir<br>med<br>dates | 4.<br>3.<br>6      | 0,<br>5                       | 12<br>Signed<br>schedu<br>les of<br>sitting,<br>36<br>seated<br>Bids<br>and<br>BAC<br>registre<br>rs | R<br>-     | R<br>-                 | N/A           | N/A          | Sche<br>dule<br>of<br>seatin<br>g of<br>bid<br>com<br>mittee<br>es<br>ensur<br>ing<br>each<br>bid is<br>concl<br>uded | 12<br>sched<br>uled<br>for bid<br>commi<br>tee<br>seatin<br>g were<br>prepar<br>ed<br>and<br>signed<br>and,<br>98 bid<br>commi   | 12<br>Sche<br>dule<br>of<br>Bid<br>com<br>mittee<br>sittin<br>gs<br>and<br>36<br>Seat<br>ed<br>bid | 12<br>sched<br>uled<br>for bid<br>commi<br>tee<br>seatin<br>g were<br>develo<br>ped<br>and<br>signed<br>.<br>2.67<br>seated   | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |   |   |                          |  |   |   |   |                    |                               |  |            |                        |               |              |  |  |  |   |                     |  |  |   |                                |  |  |
|--|---|---|--------------------------|--|---|---|---|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|--|--|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue   | Strategic<br>Objectiv<br>e  | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on                     | Project to<br>be<br>Implemen<br>ted         | Outp<br>ut -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation                              | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Budg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |  |  |
|  |   |   |                          |  |   |   |   |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial                  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |  |  |
|  |   |   |                          |  |   |   |   |                    |                               |  |            |                        |               |              | within<br>60<br>days<br>of the<br>tende<br>r<br>closin<br>g by<br>June<br>2023           | tee<br>seated<br>within<br>60days<br>from the<br>date<br>of<br>advert<br>s.                        | com<br>mitte<br>es<br>ensur<br>ing<br>each<br>bid is<br>concl<br>uded<br>withi<br>n 60<br>days<br>of the<br>tende<br>r<br>closi<br>ng by<br>June<br>2024 | bid<br>commi<br>ttees.  |                     |  |  |   |                                |  |  |
|  | Inadequ<br>ate<br>contract<br>manage<br>ment<br>process<br>es | To have<br>valid and<br>closely<br>monitore<br>d<br>municipal<br>contracts<br>by June<br>2024 |                          | Review<br>of all<br>existing<br>contracts<br>by June<br>2024 | Contracts<br>only<br>approved<br>at year<br>end | Contract<br>register<br>reviewed<br>monthly | Num<br>ber of<br>contr<br>act<br>regist<br>ers<br>revie<br>wed<br>mont<br>hly | 4.<br>3.<br>7      | 0,<br>25                      | 12<br>monthl<br>y<br>signed<br>contrac<br>t<br>registe<br>rs | R<br>-     | R<br>-                 | N/A           | N/A          | 12<br>mont<br>hly<br>contr<br>act<br>regist<br>ers<br>revie<br>wed<br>by<br>June<br>2023 | 12<br>monthl<br>y<br>contra<br>ct<br>registe<br>rs<br>were<br>prepar<br>ed<br>and<br>review<br>ed. | 12<br>mont<br>hly<br>contr<br>act<br>regist<br>ers<br>revie<br>wed<br>by<br>June<br>2024   | 12<br>monthl<br>y<br>contra<br>ct<br>registe<br>rs<br>review<br>ed. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |  |  |

| KPA N0 4: BTO  |                          |  |                          |   |  |  |   |                    |                               |  |            |                        |               |              |   |  |   |  |                     |  |  |   |                                |
|--|--------------------------|--|--------------------------|---|--|--|---|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|---|--|---|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue                    | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on                                      | Project to<br>be<br>Implemen<br>ted                                  | Outpu<br>t -<br>KPI                           | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023  |  | Actual Measurable Performance<br>2023/2024                  |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Budg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |                          |  |                          |   |  |  |   |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et                                    | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  | Outdate<br>d<br>Policies | Annually<br>Review<br>of<br>sectional<br>Policies<br>by June<br>2024 |                          | Reviewin<br>g<br>sectional<br>policies<br>by June<br>2024 | Sectional<br>policies<br>that are<br>not<br>reviewed<br>annually | Reviewal<br>and<br>adoption<br>of existing<br>sectional<br>policies. | Num<br>ber of<br>revie<br>wed<br>polici<br>es | 4.<br>3.<br>8      | 0,<br>25                      | Review<br>ed and<br>Signed<br>of<br>Supply<br>Chain<br>Manag<br>ement<br>Policy,<br>Contra<br>ct<br>Manag<br>ement<br>Policy,<br>Cost<br>Contai<br>nment<br>Policy<br>and<br>Frame<br>work<br>for<br>Infrastr<br>ucture<br>Develo<br>pment<br>Manag<br>ement<br>Policy,<br>resoluti<br>on<br>extract | R<br>-     | R<br>-                 | N/A           | N/A          | 04<br>Revie<br>wed<br>existi<br>ng<br>sectio<br>nal<br>polici<br>es<br>and<br>prese<br>ntatio<br>n to<br>the<br>relev<br>ant<br>stake<br>holde<br>rs by<br>30<br>June<br>2023 | SCM<br>Policy,<br>Contra<br>ct<br>Manag<br>ement<br>policy,<br>Cost<br>Contai<br>nment<br>Policy<br>and<br>Frame<br>work<br>for<br>infrastr<br>ucture<br>develo<br>pment<br>mana<br>geme<br>nt<br>policy<br>were<br>review<br>ed by<br>30<br>June<br>2023. | 3<br>revie<br>wed<br>SCM<br>polici<br>es by<br>June<br>2024 | Supply<br>Chain<br>Manag<br>ement<br>Policy,<br>Contra<br>ct<br>Manag<br>ement<br>Policy,<br>Cost<br>Contai<br>nment<br>Policy<br>were<br>review<br>ed and<br>approv<br>ed by<br>council<br>20<br>May<br>2024. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |  |  |   |  |   |   |   |                    |                               |  |                      |                        |                  |                    |   |  |  |  |                     |  |  |   |                                |  |
|--|--|--|---|--|---|---|---|--------------------|-------------------------------|--|----------------------|------------------------|------------------|--------------------|---|--|--|--|---------------------|--|--|---|--------------------------------|--|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e                           | Obj<br>ecti<br>ve<br>No.  | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted   | Outpu<br>t -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t           | Adjuste<br>d<br>Budget | Budget Source    |                    | Preceding Year<br>Performance<br>2022/2023  |  | Actual Measurable Performance<br>2023/2024   |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |  |
|  |  |  |   |  |   |   |   |                    |                               |  |                      |                        | Interna<br>l     | Exter<br>nal       | Annua<br>l<br>Targ<br>et  | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |  |
| Asset Management   | Financial<br>state<br>ments with<br>non-<br>compliance<br>with<br>laws | To<br>achieve a<br>clean<br>audit by<br>June<br>2024 | To<br>have a<br>com<br>plete<br>GRAP<br>com<br>pliant<br>fixed<br>Asset<br>Reg<br>ister<br>by<br>June<br>2024 | To have<br>an<br>accurate<br>GRAP<br>compliant<br>Asset<br>Register<br>by June<br>2024 | Accurate<br>and<br>complete<br>Fixed<br>Assets<br>Register<br>as at 30<br>June<br>2022 with<br>no Audit<br>Findings | Performan<br>ce of<br>monthly<br>reconciliati<br>ons<br>between<br>FAR and<br>GL within<br>5 working<br>days after<br>month<br>closure. | num<br>ber of<br>recon<br>ciliati<br>ons<br>appro<br>ved<br>and<br>revie<br>wed | 4.<br>4.<br>1      | 0,<br>25                      | 12<br>monthl<br>y Fixed<br>Assets<br>reconci<br>liation<br>signed.   | R<br>-               | R<br>-                 | N/A              | N/A                | 12<br>month<br>ly<br>revie<br>wed<br>and<br>appro<br>ved<br>Fixed<br>Asset<br>s<br>recon<br>ciliati<br>ons,<br>by<br>June<br>2023 | 12<br>monthl<br>y<br>Fixed<br>Assets<br>reconc<br>iliation<br>s were<br>prepar<br>ed and<br>review<br>ed by<br>30<br>June<br>2023.                                       | 12<br>Revi<br>ewed<br>and<br>appro<br>ved<br>Asset<br>s<br>recon<br>ciliati<br>ons<br>by<br>June<br>2024   | 12<br>Revie<br>wed<br>and<br>appro<br>ved<br>Assets<br>reconc<br>iliation<br>s.                            | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |  |
|  |  |  |   |  | GRAP<br>Complan<br>t asset<br>register<br>as at 30<br>June<br>2024  | Review<br>and<br>submissi<br>on of the<br>GRAP<br>compliant<br>fixed asset<br>register  | GRA<br>P<br>com<br>pliant<br>fixed<br>asset<br>regist<br>er                     | 4.<br>4.<br>2      | 0,<br>5                       | Signed<br>GRAP<br>compli<br>ant<br>Fixed<br>asset<br>regist<br>er, Proof<br>of<br>submis<br>sion to<br>AG,<br>RFI<br>and<br>Coaf<br>Regist<br>er | R 1<br>684<br>800,00 | R<br>2 484<br>800,00   | R1 884<br>800,00 | R600<br>000,0<br>0 | GRA<br>P<br>com<br>pliant<br>Fixed<br>Asset<br>regist<br>er as<br>at 30<br>June<br>2022<br>by<br>June<br>2023                     | Asset<br>Regist<br>er was<br>submit<br>ted to<br>AG by<br>31st<br>August<br>2022.<br><br>AG<br>respo<br>nses<br>were<br>submit<br>ted<br>within<br>the<br>avera<br>ge of | Sub<br>missi<br>on of<br>GRA<br>P<br>com<br>pliant<br>asset<br>regist<br>er to<br>AG<br>by<br>June<br>2024 | GRAP<br>Compli<br>ant<br>Asset<br>Regist<br>er was<br>submit<br>ted to<br>AG by<br>31st<br>August<br>2023. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |  |

| KPA N0 4: BTO  |       |                            |                          |   |  |   |   |                    |                               |  |            |                        |               |              |  |  |  |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|---|--|---|---|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on  | Project to<br>be<br>Implemen<br>ted   | Outpu<br>t -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>iance | Re<br>aso<br>n<br>for<br>Bu<br>dget<br>Var<br>iance | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |   |  |   |   |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |   |  |   |   |                    |                               |  |            |                        |               |              | 2<br>days.   |  |  |   |                     |  |  |   |                                |
|  |       |                            |                          | All assets<br>recorded<br>in the<br>FAR do<br>exist and<br>valuated<br>accuratel<br>y by June<br>2024 | Approved<br>Assets<br>Verificati<br>on<br>Report<br>as at 30<br>June<br>2022     | Quarterly<br>performan<br>ce of<br>Assets<br>verification<br>process<br>before the<br>end of the<br>following<br>month<br>after the<br>end of the<br>quarter. | Num<br>ber of<br>signe<br>d and<br>appro<br>ved<br>quart<br>erly<br>Asset<br>s<br>Verifi<br>cation<br>Repor<br>ts | 4.<br>4.<br>3      | 0,<br>25                      | 4<br>Review<br>ed and<br>signed<br>Assets<br>Verific<br>ation<br>Report<br>s | R<br>-     | R<br>-                 | N/A           | N/A          | 4<br>Signe<br>d and<br>appro<br>ved<br>Quart<br>erly<br>Asset<br>s<br>Verifi<br>cation<br>Repor<br>ts by<br>June<br>2023 | 4<br>quarte<br>rly<br>Physic<br>al<br>verific<br>ation<br>for all<br>Assets<br>in our<br>FAR<br>were<br>done<br>by 30<br>June<br>2023. | 4<br>Revi<br>ewed<br>and<br>appro<br>ved<br>Asset<br>s<br>Verifi<br>cation<br>Repor<br>ts by<br>June<br>2024 | 4<br>Revie<br>wed<br>and<br>appro<br>ved<br>Asset<br>s<br>Verific<br>ation<br>Report<br>s.  | R<br>-              | Achi<br>eved                             | N/A                                    | N/<br>A   | N/A                            |
|  |       |                            |                          |   | Council<br>approved<br>assets<br>write off<br>report as<br>at 30<br>June<br>2022 | Removing<br>of<br>previously<br>disposed<br>assets<br>from<br>municipal<br>operationa<br>l facilities   | % of<br>remo<br>ved<br>dispo<br>sed<br>asset<br>s.  | 4.<br>4.<br>4      | 0,<br>25                      | A<br>signed<br>report  | R<br>-     | R<br>-                 | N/A           | N/A          | Comp<br>lete<br>GRA<br>P<br>compl<br>iant<br>FAR<br>by 30<br>June<br>2023  | All<br>Identifi<br>ed<br>assets<br>were<br>remov<br>ed<br>from<br>the<br>munici<br>pal<br>premis<br>es                                 | 100<br>%<br>remo<br>val of<br>dispo<br>sed<br>asset<br>s by<br>30<br>June<br>2024.                           | 100%<br>assets<br>identifi<br>ed for<br>dispos<br>al,<br>identifi<br>ed<br>assets<br>were<br>also<br>remov<br>ed<br>from<br>the<br>munici<br>pal<br>propert<br>ies. | R<br>-              | Achi<br>eved                             | N/A                                    | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |  |  |   |   |                    |                           |  |            |                        |               |              |  |   |   |   |                     |                                      |                                    |   |                    |
|--|-------|----------------------------|--------------------------|--|--|---|---|--------------------|---------------------------|--|------------|------------------------|---------------|--------------|--|---|---|---|---------------------|--------------------------------------|------------------------------------|---|--------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on  | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>eigh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |   | Actual Measurable Performance<br>2023/2024  |   |                     |                                      | Reaso<br>ns<br>for<br>Var<br>iance | Reason<br>for<br>Budg<br>et<br>Var<br>iance | Remedial<br>Action |
|  |       |                            |                          |  |  |   |   |                    |                           |  |            |                        | Intern<br>al  | Extern<br>al | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achieved<br>/<br>Not<br>Achi<br>eved |                                    |   |                    |
|  |       |                            |                          | Basis<br>and<br>assumpti<br>ons on<br>which<br>assets<br>are<br>accounte<br>d for to<br>be well<br>documen<br>ted and<br>approved<br>by June<br>2024 | Audited<br>PPE<br>methodol<br>ogy as at<br>30 June<br>2022 with<br>no audit<br>findings. | Preparatio<br>n and<br>approval<br>of a PPE<br>(movable<br>assets)<br>Methodolog<br>y                                       | Number of<br>approv<br>ed PPE<br>(mov<br>able<br>asset<br>s)<br>Meth<br>odolog<br>y                                       | 4.<br>4.<br>5      | 0,<br>25                  | 01<br>PPE<br>(mov<br>able<br>asset<br>s)<br>metho<br>dology<br>signed<br>and<br>approv<br>ed by<br>CFO | R<br>-     | R<br>-                 | N/A           | N/A          | 1<br>Appro<br>ved<br>PPE<br>(mov<br>able<br>asset<br>s)<br>Meth<br>odolog<br>y by<br>30<br>June<br>2023                  | The<br>PPE<br>(mov<br>able<br>asset<br>s)<br>Metho<br>dology<br>) was<br>prepar<br>ed and<br>review<br>ed by<br>June<br>2023. | 01<br>Revi<br>ewed<br>and<br>appro<br>ved<br>PPE<br>Meth<br>odolog<br>y by<br>30<br>June<br>2024            | 01<br>PPE<br>(mov<br>able<br>asset<br>s)<br>metho<br>dology<br>signed<br>and<br>approv<br>ed by<br>CFO. | R<br>-              | Achi<br>eved                         | N/A                                | N/<br>A                                     | N/A                |
|  |       |                            |                          | Monthly<br>update<br>on<br>inventory<br>move<br>ments by<br>June<br>2024   | Inventory<br>report<br>and<br>listing as<br>at 30<br>June<br>2022                        | Performan<br>ce of<br>monthly<br>Inventory<br>reconciliati<br>ons<br>within 5<br>working<br>days after<br>month<br>closure. | Num<br>ber of<br>Revie<br>wed<br>and<br>appro<br>ved<br>perfor<br>mance<br>of<br>Inven<br>tory<br>recon<br>ciliati<br>ons | 4.<br>4.<br>6      | 0,<br>25                  | 12<br>Review<br>ed and<br>signed<br>Invento<br>ry<br>reconci<br>liations                               | R<br>-     | R<br>-                 | N/A           | N/A          | 12<br>revie<br>wed<br>and<br>signe<br>d<br>mont<br>hly<br>Inven<br>tory<br>recon<br>ciliati<br>ons<br>by<br>June<br>2023 | 12<br>invent<br>ory<br>reconc<br>iliation<br>s were<br>review<br>ed.  | 12<br>Revi<br>ewed<br>and<br>appro<br>ved<br>Inven<br>tory<br>recon<br>ciliati<br>ons<br>by<br>June<br>2024 | 12<br>Revie<br>wed<br>and<br>appro<br>ved<br>Inven<br>tory<br>reconc<br>iliation<br>s.                  | R<br>-              | Achi<br>eved                         | N/A                                | N/<br>A                                     | N/A                |

| KPA NO 4: BTO  |  |   |                          |   |  |  |   |                    |                               |   |                |                        |                |              |  |  |  |   |                     |  |  |   |                                |
|--|--|---|--------------------------|---|--|--|---|--------------------|-------------------------------|---|----------------|------------------------|----------------|--------------|--|--|--|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e  | Obj<br>ecti<br>ve<br>No. | Strategie<br>s                                    | Baseline<br>Informati<br>on                        | Project to<br>be Implemen<br>ted   | Outp<br>ut -<br>KPI   | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation                 | Budge<br>t     | Adjuste<br>d<br>Budget | Budget Source  |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024                               |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |  |   |                          |   |  |  |   |                    |                               |   |                |                        | Interna<br>l   | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial          | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |  |   |                          | Inventory updates once every quarter by June 2024 | Approved Inventory Count report as at 30 June 2022 | Quarterly performance of Inventory count process before the end of the following month after the end of the quarter. | Number of performed, Reviewed and approved Inventory Count with Reports | 4. 4. 7            | 0, 25                         | 4 Reviewed and approved Inventory Count Reports | R -            | R -                    | N/A            | N/A          | 4 Reviewed Inventory Counts with Reports by June 2023  | 4 Inventory counts were performed and reviewed by 30 June 2023.  | 4 Performed , Reviewed and approved Inventory Count Reports by June 2024 | 4 Performed, Reviewed and approved Inventory Count Reports. | R -                 | Achieved                                 | N/A  | N/A   | N/A                            |
|  | All council assets need to be fully insured to ensure going concern assumption of the municipality is not at risk. | To ensure that the municipality has an active insurance policy by June 2024 |                          | Valid Insurance contract for municipal assets     | Continuous extension of municipal insurance        | Insuring of municipal assets   | Provision of insurance services.  | 4. 4. 8            | 0, 5                          | Annual Insurance schedule, proof of payment     | R 3 776 052,00 | R 3 267 552,00         | R 3 267 552,00 | N/A          | Appointment of service provider for the provision of insurance services for a period of 36 months by | The bid specification committee, bid evaluation committee was appointed. There were no responsive bidders. The bid | Insurance services provided for municipal assets by June 2024.           | Insurance services provided for municipal assets.           | R -                 | Achieved                                 | N/A  | N/A   | N/A                            |

| KPA N0 4: BTO  |   |  |                          |  |  |                                  |  |                    |                               |  |                      |                        |                      |              |   |   |   |   |                      |  |  |   |                                |
|--|---|--|--------------------------|--|--|----------------------------------|--|--------------------|-------------------------------|--|----------------------|------------------------|----------------------|--------------|---|---|---|---|----------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue   | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on  | Project to<br>be Implemen<br>ted | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation          | Budge<br>t           | Adjuste<br>d<br>Budget | Budget Source        |              | Preceding Year<br>Performance<br>2022/2023  |   | Actual Measurable Performance<br>2023/2024  |   |                      |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |   |  |                          |  |  |                                  |  |                    |                               |  |                      |                        | Interna<br>l         | Exter<br>nal | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial                                    | Actual<br>Financial  | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |   |  |                          |  |  |                                  |  |                    |                               |  |                      |                        |                      |              | June<br>2023  | was then<br>re-<br>adverti<br>sed<br>many<br>times<br>with<br>no<br>positiv<br>e<br>respo<br>nse.   |   |   |                      |  |  |   |                                |
|  | Municip<br>ality<br>that is<br>operatin<br>g<br>smoothly<br>with<br>enough<br>operatio<br>nal<br>material | To<br>ensure<br>that<br>municipal<br>ity has<br>stationer<br>y<br>available<br>when<br>needed<br>by June<br>2024 |                          | Valid<br>contract<br>for<br>provision<br>of<br>municipal<br>stationery | Municipal<br>ity have<br>an<br>existing<br>contract<br>for<br>12months | To supply<br>stationery          | %<br>suppl<br>y of<br>requir<br>ed<br>station<br>ery<br>for<br>muni<br>cipal<br>opera<br>tions | 4.<br>4.<br>9      | 0,<br>25                      | Authori<br>sed<br>Stock<br>issue<br>form | R 1<br>816<br>212,00 | R 2<br>020<br>620,00   | R 2<br>020<br>620,00 | N/A          | Appoint<br>ment of<br>service<br>provider<br>for the<br>supply<br>and deliv<br>ery of<br>municipal<br>stationery<br>by June<br>2023 | The bid<br>went for<br>an re-<br>advert<br>an it was<br>closed<br>on 5<br>Dec<br>2022.<br>The serv<br>ice<br>provider<br>to supply<br>stationery<br>for the<br>period<br>of 12<br>months<br>has<br>been | 100<br>%<br>supply<br>of<br>requir<br>ed<br>station<br>ery for<br>municipal<br>operations | 100%<br>supply<br>of<br>require<br>d<br>station<br>ery for<br>municipal<br>operations | R<br>1 365<br>387,43 | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |   |   |                          |  |   |   |  |                    |                               |   |            |                        |               |              |   |   |   |   |                     |  |                                    |   |                    |  |
|--|---|---|--------------------------|--|---|---|--|--------------------|-------------------------------|---|------------|------------------------|---------------|--------------|---|---|---|---|---------------------|--|------------------------------------|---|--------------------|--|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue   | Strategic<br>Objectiv<br>e  | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation   | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023  |   | Actual Measurable Performance<br>2023/2024  |   |                     |  | Reaso<br>ns<br>for<br>Var<br>iance | Reason<br>for<br>Budg<br>et<br>Var<br>iance | Remedial<br>Action |  |
|  |   |   |                          |  |   |   |  |                    |                               |   |            |                        | Intern<br>al  | Extern<br>al | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |                                    |   |                    |  |
|  |   |   |                          |  |   |   |  |                    |                               |   |            |                        |               |              | appoin<br>ted.  |   |   |   |                     |  |                                    |   |                    |  |
|  | Outdate<br>d Asset<br>and<br>Inventor<br>y<br>Manage<br>ment<br>Policies          | Review<br>of Asset<br>and<br>Inventory<br>Manage<br>ment<br>Policies<br>by June<br>2024       |                          | Annual<br>review<br>Asset<br>and<br>Inventory<br>Manage<br>ment<br>Policies<br>by June<br>2024 | Reviewe<br>d and<br>approved<br>Asset<br>and<br>Inventory<br>Manage<br>ment<br>Policies<br>for<br>2020/21<br>financial<br>year. | Reviewal<br>of existing<br>Asset and<br>Inventory<br>Managem<br>ent<br>Policies | Num<br>ber of<br>revie<br>wed<br>and<br>appro<br>ved<br>polici<br>es | 4.<br>4.<br>1<br>0 | 0,<br>25                      | Signed<br>Asset<br>and<br>Invento<br>ry<br>Manag<br>ement<br>Policie<br>s,<br>resoluti<br>on<br>extract | R<br>-     | R<br>-                 | N/A           | N/A          | 2<br>Asset<br>and<br>Invent<br>ory<br>Mana<br>gemen<br>t<br>polici<br>es<br>revie<br>wed,<br>appro<br>ved<br>and<br>signe<br>d by<br>June<br>2023 | Asset<br>and<br>Invent<br>ory<br>Mana<br>gemen<br>t<br>Policie<br>s were<br>review<br>ed                      | 2<br>Asset<br>and<br>Invent<br>ory<br>mana<br>gemen<br>t<br>polici<br>es<br>revie<br>wed<br>and<br>appro<br>ved<br>by<br>coun<br>cil by<br>30<br>June<br>2024 | 1<br>Asset<br>and 1<br>invent<br>ory<br>Manag<br>ement<br>policy<br>was<br>review<br>ed and<br>approv<br>ed by<br>council<br>on the<br>20<br>May<br>2024. | R<br>-              | Achi<br>eved                             | N/A                                | N/<br>A                                     | N/A                |  |
|  | All<br>council<br>assets<br>need to<br>be well<br>manage<br>d<br>effectiv<br>ely. | Complian<br>ce with<br>the<br>requirem<br>ents of<br>MFMA<br>section<br>63 by<br>June<br>2024 |                          | Reviewal<br>of an<br>effective<br>Asset<br>Manage<br>ment<br>Plan by<br>June<br>2024           | None  | Reviewal<br>of Asset<br>Managem<br>ent Plan                                     | Num<br>ber of<br>Revie<br>wed<br>Asset<br>Mana<br>gemen<br>t<br>Plan | 4.<br>4.<br>1<br>1 | 0,<br>25                      | Review<br>ed<br>assets<br>manag<br>ement<br>plan  | R<br>-     | R<br>-                 | N/A           | N/A          | 1<br>Devel<br>oped<br>Asset<br>Mana<br>gemen<br>t<br>Plan<br>by 30<br>June<br>2023  | Asset<br>Mana<br>gemen<br>t<br>Plan<br>was<br>develo<br>ped<br>review<br>ed<br>and<br>signed<br>by the<br>CFO | 1<br>Revi<br>ewed<br>and<br>signe<br>d<br>Asset<br>Mana<br>gemen<br>t<br>Plan<br>by 30<br>June<br>2024  | 1<br>Asset<br>Manag<br>ement<br>Plan<br>Revie<br>wed<br>and<br>signed<br>.  | R<br>-              | Achi<br>eved                             | N/A                                | N/<br>A                                     | N/A                |  |

| KPA N0 4: BTO  |  |  |                          |  |   |  |  |                    |                               |  |                    |                        |                    |              |  |  |  |  |                     |  |  |   |                                |
|--|--|--|--------------------------|--|---|--|--|--------------------|-------------------------------|--|--------------------|------------------------|--------------------|--------------|--|--|--|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue  | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted  | Outpu<br>t -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t         | Adjuste<br>d<br>Budget | Budget Source      |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |  |  |                          |  |   |  |  |                    |                               |  |                    |                        | Interna<br>l       | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perform<br>ance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
| Reporting  | Financial<br>state<br>ments with<br>non-<br>compliance<br>with<br>laws | To<br>compile<br>Annual<br>Financial<br>Statemen<br>ts that<br>comply<br>with all<br>requirem<br>ents by<br>June<br>2024 | 4,5                      | Develop<br>sound,<br>strict and<br>effective<br>procedur<br>es for the<br>compilati<br>on of<br>AFS by<br>June<br>2024 | Audited<br>Annual<br>Financial<br>Statemen<br>ts for<br>2021/22<br>with<br>compliance<br>findings | Developm<br>ent and<br>approval<br>of<br>processes<br>and<br>procedur<br>es for<br>compilatio<br>n of<br>Compliant<br>annual<br>financial<br>statement<br>s. | Credible<br>Annu<br>al<br>Finan<br>cial<br>State<br>ment<br>s<br>subm<br>itted | 4.<br>5.<br>1      | 0,<br>5                       | AFS,<br>Proof<br>of case<br>ware<br>payme<br>nt,<br>Interim<br>Financi<br>al<br>statem<br>ents | R<br>200<br>000,00 | R<br>200<br>000,00     | R<br>200<br>000,00 | N/A          | Credible<br>and<br>fully<br>compl<br>iant<br>Annu<br>al<br>Finan<br>cial<br>State<br>ment<br>s as<br>at 30<br>June<br>2022<br>submi<br>tted<br>by 31<br>Augu<br>st<br>2022<br>by<br>June<br>2023 | The<br>AFS<br>file<br>was<br>rolled<br>forwar<br>d and<br>AFS<br>Plan<br>was<br>monito<br>red to<br>meet<br>the<br>target<br>deadli<br>nes<br>for<br>2021/<br>22.An<br>nual<br>Financ<br>ial<br>State<br>ment<br>were<br>submi<br>tted to<br>AG. | Credible<br>and<br>fully<br>compl<br>iant<br>Annu<br>al<br>Finan<br>cial<br>State<br>ment<br>s<br>subm<br>itted<br>by 30<br>June<br>2024 | The<br>AFS<br>plan<br>was<br>monito<br>red on<br>a<br>weekly<br>basis.<br>The<br>roll<br>forwar<br>d of<br>AFS<br>was<br>done<br>during<br>the<br>period<br>of<br>prepari<br>ng the<br>2022/2<br>3<br>Financ<br>ial<br>statem<br>ents.<br>The<br>Case<br>ware<br>licence<br>has<br>been<br>renew<br>ed and<br>paid | R226<br>430.11      | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |       |  |                          |  |   |   |  |                    |                               |   |                      |                        |                      |              |  |  |  |   |                     |                                      |  |   |                                |
|--|-------|--|--------------------------|--|---|---|--|--------------------|-------------------------------|---|----------------------|------------------------|----------------------|--------------|--|--|--|---|---------------------|--------------------------------------|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e                           | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted   | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation   | Budge<br>t           | Adjuste<br>d<br>Budget | Budget Source        |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |   |                     |                                      | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |  |                          |  |   |   |  |                    |                               |   |                      |                        | Interna<br>l         | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achieved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       | To<br>achieve a<br>clean<br>audit by<br>June<br>2024 |                          | Manage<br>audit and<br>ensure<br>audit<br>readiness<br>by June<br>2024 | Audited<br>Annual<br>Financial<br>Statemen<br>ts for<br>2021/22<br>with<br>compliance<br>findings | Manage<br>the<br>external<br>audit by<br>the office<br>of the<br>Auditor<br>General to<br>ensure<br>smooth<br>running | Managed<br>external<br>audit and<br>ensure<br>audit<br>readiness<br>to<br>achieve<br>clean<br>audit<br>opinion | 4.<br>5.<br>2      | 0,<br>25                      | Proof<br>of<br>submis<br>sion to<br>AG,<br>COAF<br>register,<br>Audit<br>Action<br>Plan,<br>update<br>d Audit<br>Action<br>Plan | R 5<br>475<br>600,00 | R 5<br>475<br>600,00   | R 5<br>475<br>600,00 | N/A          | Manage<br>the<br>external<br>audit and<br>ensure<br>audit<br>readiness<br>to<br>achieve<br>clean<br>audit<br>opinion<br>by<br>30<br>June<br>2023 | AG<br>corres<br>ponden<br>ces were<br>respon<br>ded to<br>within<br>average<br>of 2<br>days,<br>the<br>Municipa<br>lity have<br>received<br>28 RFI<br>and 4<br>CoAF. | Manage<br>the<br>external<br>audit and<br>ensure<br>audit<br>readiness<br>to<br>achieve<br>clean<br>audit<br>opinion<br>as at 30<br>June<br>2024 | 2022/2<br>3<br>Annual<br>financial<br>statemen<br>ts were<br>submit<br>ted to<br>AG by<br>the 31<br>August<br>2023.<br>AG<br>issued<br>70 RFI<br>and were<br>respon<br>ded to<br>within<br>an<br>average<br>of 3<br>days<br>and 25<br>COAF<br>all of<br>them<br>were<br>respon<br>ded<br>within<br>5<br>days.<br>The<br>Audit<br>Action<br>planne | R<br>-              | Achieved                             | N/A  | N/A   | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |                |                             |                                     |                     |                    |                               |                                 |            |                        |               |              |  |  |  |  |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|----------------|-----------------------------|-------------------------------------|---------------------|--------------------|-------------------------------|---------------------------------|------------|------------------------|---------------|--------------|--|--|--|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s | Baseline<br>Informati<br>on | Project to<br>be<br>Implemen<br>ted | Outp<br>ut -<br>KPI | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023 |  | Actual Measurable Performance<br>2023/2024 |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dg<br>et<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |                |                             |                                     |                     |                    |                               |                                 |            |                        | Interna<br>l  | Exter<br>nal | Annu<br>al<br>Targ<br>et                   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial | Ann<br>ual<br>Targ<br>et                   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |                |                             |                                     |                     |                    |                               |                                 |            |                        |               |              |  |  |  | d was<br>develo<br>ped<br>and a<br>tabled<br>to<br>council<br>for<br>approv<br>al. It<br>has<br>been<br>shared<br>with<br>depart<br>ments<br>to<br>report<br>progre<br>ss on<br>their<br>standi<br>ng<br>commi<br>ttee.<br>The<br>Audit<br>Action<br>plan<br>was<br>also<br>loaded<br>on<br>FMCM<br>M for<br>all<br>releva<br>nt<br>official<br>s to |                     |  |  |   |                                |

| KPA N0 4: BTO  |                                |                                   |                          |   |   |  |  |                    |                           |  |            |                        |               |              |  |  |  |  |                     |  |  |   |                                |
|--|--------------------------------|-----------------------------------|--------------------------|---|---|--|--|--------------------|---------------------------|--|------------|------------------------|---------------|--------------|--|--|--|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br><br>A<br>r<br>e<br>a | Issue                          | Strategic<br>Objectiv<br>e        | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>eigh<br>t | Means<br>of<br>Verific<br>ation                            | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024   |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bud<br>get<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |                                |                                   |                          |   |   |  |  |                    |                           |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial                                   | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial     | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |                                |                                   |                          |   |   |  |  |                    |                           |  |            |                        |               |              |  |  | have<br>an<br>access<br>on it.<br>The<br>audit<br>action<br>plan<br>have<br>been<br>update<br>d as<br>per the<br>commi<br>tted<br>target<br>date<br>by all<br>releva<br>nt<br>official<br>s. |  |                     |  |  |   |                                |
|  |                                |                                   |                          | Performan<br>ce of<br>Monthly<br>bank<br>reconcilia<br>tions by<br>June<br>2024 | Reconcilia<br>tions<br>not<br>always<br>complete<br>d within<br>times | Performan<br>ce of<br>monthly<br>reconciliati<br>ons by the<br>7th<br>working<br>day of<br>each<br>month | Num<br>ber of<br>Revie<br>wed<br>bank<br>recon<br>ciliati<br>ons | 4.<br>5.<br>3      | 0,<br>25                  | 12<br>Signed<br>monthl<br>y Bank<br>Recon<br>ciliatio<br>n | R<br>-     | R<br>-                 | N/A           | N/A          | 12<br>Revie<br>wed<br>month<br>ly bank<br>recon<br>ciliati<br>ons by<br>June<br>2023 | 12<br>monthl<br>y bank<br>reconc<br>iliation<br>s were<br>review<br>ed and<br>signed | 12<br>Revie<br>wed<br>bank<br>recon<br>ciliati<br>ons by<br>June<br>2024   | 12<br>Revie<br>wed<br>bank<br>reconc<br>iliation<br>s. | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |
|  | Non-<br>complia<br>nce<br>with | Adhere<br>to<br>complian<br>ce in |                          | Preparati<br>on and<br>submissi<br>on of all                                    | Reports<br>not  | Submissio<br>n of s71<br>Report not<br>later than  | Num<br>ber of<br>signe<br>d s71                                  | 4.<br>5.<br>4      | 0,<br>25                  | Proof<br>of<br>submis<br>sion of                           | R<br>-     | R<br>-                 | N/A           | N/A          | Subm<br>ission<br>of 12<br>s71   | 12 s71<br>and<br>12<br>monthl  | Subm<br>issi<br>on of<br>12  | Submis<br>sion of<br>12<br>signed                      | R<br>-              | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |                           |   |                          |  |                             |  |  |                    |                               |  |            |                        |               |              |  |   |   |  |                     |  |  |   |                                |
|--|---------------------------|---|--------------------------|--|-----------------------------|--|--|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|---|---|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue                     | Strategic<br>Objectiv<br>e                                    | Obj<br>ecti<br>ve<br>No. | Strategie<br>s   | Baseline<br>Informati<br>on | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |   | Actual Measurable Performance<br>2023/2024  |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>iance | Re<br>aso<br>n<br>for<br>Bud<br>get<br>Var<br>iance | Re<br>me<br>dial<br>Act<br>ion |
|  |                           |   |                          |  |                             |  |  |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial  | Ann<br>ual<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  | statutory<br>requirements | terms of<br>management<br>and<br>reporting<br>by June<br>2024 |                          | in-year<br>statutory<br>reports<br>which is<br>section<br>71,52d<br>and 72 of<br>the<br>MFMA<br>and FMG<br>monthly<br>and<br>quarterly<br>Reports<br>by June<br>2024 | submitte<br>d on time       | 10 working<br>day of<br>each<br>month  | Repor<br>ts and<br>mont<br>hly<br>FMG<br>report<br>subm<br>itted                                   |                    |                               | 12<br>signed<br>s71<br>Report<br>and 12<br>signed<br>FMG<br>report   |            |                        |               |              | and<br>12<br>month<br>ly<br>FMG<br>Repor<br>ts by<br>June<br>2023  | y FMG<br>Report<br>s were<br>submit<br>ted.   | signe<br>d s71<br>Repor<br>ts by<br>30<br>June<br>2024                                | s71<br>and 12<br>monthl<br>y FMG<br>Report<br>s.   |                     |  |  |   |                                |
|  |                           |   |                          |  |                             | Submissio<br>n of s52d<br>reports<br>within 30<br>days of<br>the end of<br>each<br>quarter | Num<br>ber of<br>signe<br>d<br>s52d<br>and<br>quart<br>erly<br>FMG<br>Repo<br>rts<br>subm<br>itted | 4.<br>5.<br>5      | 0,<br>25                      | Proof<br>of<br>submis<br>sion of<br>4<br>Signed<br>s52<br>Report<br>s and 4<br>FMG<br>Quarte<br>rly<br>Report<br>s | R<br>-     | R<br>-                 | N/A           | N/A          | Subm<br>ission<br>of 4<br>s52d<br>report<br>s and<br>4<br>Quart<br>erly<br>FMG<br>Repo<br>rts<br>within<br>30<br>days<br>of the<br>end<br>of<br>each<br>quart<br>er by<br>June<br>2023 | 4 s52d<br>Quart<br>erly<br>and 4<br>FMG<br>Report<br>were<br>prepar<br>ed and<br>submit<br>ted<br>within<br>30day<br>s. | Subm<br>ission<br>of 04<br>signe<br>d<br>s52d<br>Repo<br>rts by<br>30<br>June<br>2024 | Submit<br>ted 04<br>signed<br>s52d<br>Report<br>s. | R<br>-              | Achi<br>eved                             | N/A                                    | N/<br>A   | N/A                            |
|  |                           |   |                          |  |                             | Submissio<br>n of s72<br>report by<br>the 25th of  | Num<br>ber of<br>Subm<br>itted<br>mid-<br>year   | 4.<br>5.<br>6      | 0,<br>25                      | Proof<br>of<br>submis<br>sion  | R<br>-     | R<br>-                 | N/A           | N/A          | Subm<br>ission<br>of the<br>s72<br>report<br>by  | s72<br>Report<br>was<br>prepar<br>ed and  | Sub<br>mitte<br>d1<br>s72<br>Repo<br>rt   | Submit<br>ted1<br>s72<br>Report<br>(Mid-<br>Year   | R0                  | Achi<br>eved                             | N/A                                    | N/<br>A   | N/A                            |

| KPA N0 4: BTO              |  |  |                 |   |                                       |   |  |           |                |  |              |                  |               |              |   |  |   |  |                  |                           |                          |                                  |                    |
|----------------------------|--|--|-----------------|---|---------------------------------------|---|--|-----------|----------------|--|--------------|------------------|---------------|--------------|---|--|---|--|------------------|---------------------------|--------------------------|----------------------------------|--------------------|
| S u b- R e s u l t A r e a | Issue  | Strategic Objectiv e   | Obj ecti ve No. | Strategie s   | Baseline Informati on                 | Project to be Implemen ted  | Outpu t - KPI  | K PI N o. | K PI W ei gh t | Means of Verific ation                                     | Budge t      | Adjuste d Budget | Budget Source |              | Preceding Year Performance 2022/2023  |  | Actual Measurable Performance 2023/2024   |  |                  |                           | Re aso ns for Var ian ce | Re aso ns for Bud get Var ian ce | Re me dial Act ion |
|                            |  |  |                 |   |                                       |   |  |           |                |  |              |                  | Interna l     | Exter nal    | Annua l Targ et   | Actual Performanc e Non-Financ ial   | Annua l Targ et   | Actual Performanc e Non-Financ ial   | Actual Financial | Achi eved / Not Achi eved |                          |                                  |                    |
|                            |  |  |                 |   |                                       | January 2024  | assesmen t report  |           |                |  |              |                  |               |              | the 25th of January 2023  | submitted to Council by the 25th January 2023  | (Mid-Year assessment Report) by 25 January 2024.  |  |                  |                           |                          |                                  |                    |
| Budgeting                  | The municipality needs to comply with all statutory budgeting and reporting requirements | Adhere to compliance with Municipal Regulations on Minimum Competency levels | 4,6             | Training of new finance official on Minimum Competency levels | Appointed interns and new accountants | Training of newly appointed FMG Interns and finance officials to meet minimum competency requirements | Number of trained financial management interns and finance staff to meet minimum competency requirements | 4.6.1     | 0,25           | Proof of registration of 3 interns and Attendance register | R 174 000,00 | R 315 996,00     | N/A           | R 315 996,00 | Training of 3 financial management interns and 1 finance staff to meet minimum competency requirements by June 2023 | One intern and one accountant were enrolled on CPMD third year. Three interns and one accountant were attending the CPMD . | Enrolling 3 financial management interns to meet minimum competency requirements and training provided by June 2024 | Three (3) financial management interns were enrolled and attended training for minimum competency. | R 315 996,00     | Achieved                  | N/A                      | N/A                              | N/A                |

| KPA N0 4: BTO  |       |  |                          |   |   |   |                            |                    |                               |  |            |                        |               |              |  |   |   |   |                     |  |  |  |                                |
|--|-------|--|--------------------------|---|---|---|----------------------------|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|---|---|---|---------------------|--|--|--|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on   | Project to<br>be<br>Implemen<br>ted             | Outpu<br>t -<br>KPI        | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023 |   | Actual Measurable Performance<br>2023/2024                |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>ns<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |  |                          |   |   |   |                            |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annua<br>l<br>Targ<br>et                   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et                                  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |  |                                |
|  |       | To timely produce budgets in line with the National Treasury guidelines and regulations by June 2024 |                          | Develop and monitor processes to ensure timely preparation, adoption and publication of credible municipal budgets by June 2024 | Adjustments budget approved by 28 February 2024 and draft budget approved by 31 March 2024; final budget approved 31 May 2024 | Compile three budgets to be approved by council | Number of Approved budgets | 4.6.2              | 0,5                           | Adjustment budget 23/24; Draft budget 24/25; Approved 24/25 Final Budget and Council resolutions | R -        | R -                    | N/A           | N/A          | 3 Approved budgets by June 2023            | The municipality had 2 Adjusted budget one adopted by council on the 30 August 2022 and 27th February 2023. The Draft budget was tabled to council on the 31 March 2023. The Final budget for 2023/24 was approved on | Approved Adjustment . Draft and Final Budget by June 2024 | Adjustment budget for 2023/24 was adopted by council on the 27 February 2024. The Draft budget was tabled to council on the 27 March 2024 | R0,00               | Achieved                                 | N/A  | N/A  | N/A                            |

| KPA N0 4: BTO  |       |                            |                          |                |   |   |  |                    |                               |                                 |                   |                        |                   |              |  |   |   |   |                     |  |  |   |                                |
|--|-------|----------------------------|--------------------------|----------------|---|---|--|--------------------|-------------------------------|---------------------------------|-------------------|------------------------|-------------------|--------------|--|---|---|---|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue | Strategic<br>Objectiv<br>e | Obj<br>ecti<br>ve<br>No. | Strategie<br>s | Baseline<br>Informati<br>on                                       | Project to<br>be<br>Implemen<br>ted       | Outp<br>ut -<br>KPI  | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation | Budge<br>t        | Adjuste<br>d<br>Budget | Budget Source     |              | Preceding Year<br>Performance<br>2022/2023                             |   | Actual Measurable Performance<br>2023/2024  |   |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>as<br>on<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |       |                            |                          |                |   |   |  |                    |                               |                                 |                   |                        | Interna<br>l      | Exter<br>nal | Annua<br>l<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial  | Annua<br>l<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial  | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |       |                            |                          |                |   |   |  |                    |                               |                                 |                   |                        |                   |              |  | the 26<br>May<br>2023   |   |   |                     |  |  |   |                                |
|  |       |                            |                          |                | non-<br>publicatio<br>n of<br>budget<br>approved<br>by<br>council | Publicatio<br>n of<br>approved<br>budgets | Num<br>ber of<br>public<br>ized<br>appro<br>ved<br>budg<br>ets | 4.<br>6.<br>3      | 0,<br>5                       | 3<br>Advert<br>s                | R<br>65<br>928,00 | R<br>65<br>928,00      | R<br>65<br>928,00 | N/A          | Publi<br>cation<br>of 3<br>appro<br>ved<br>budg<br>ets<br>June<br>2023 | Two<br>Adjust<br>ed<br>budge<br>ts<br>were<br>adverti<br>sed on<br>one<br>local<br>newsp<br>aper<br>on<br>the9th<br>Sept<br>2022<br>and<br>3rd<br>March<br>2023.<br>The<br>draft<br>budge<br>t was<br>adverti<br>sed on<br>local<br>newsp<br>aper<br>on the<br>7th<br>April | Publi<br>catio<br>n of<br>Adjus<br>tment<br>.<br>Draft<br>and<br>Final<br>Budg<br>et by<br>June<br>2024 | The<br>adjust<br>ed<br>budget<br>was<br>publish<br>ed on<br>the 1<br>March<br>2024.T<br>he<br>draft<br>budget<br>was<br>publish<br>ed on<br>the 29<br>March<br>and<br>Final<br>budget<br>was<br>publish<br>ed on<br>one<br>local<br>newsp<br>aper<br>on the<br>24 | R<br>12<br>380,70   | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 4: BTO  |                          |  |                          |   |  |  |   |                    |                               |  |            |                        |               |              |  |  |   |  |                     |  |  |   |                                |
|--|--------------------------|--|--------------------------|---|--|--|---|--------------------|-------------------------------|--|------------|------------------------|---------------|--------------|--|--|---|--|---------------------|--|--|---|--------------------------------|
| S<br>u<br>b-<br>R<br>e<br>s<br>u<br>l<br>t<br>A<br>r<br>e<br>a | Issue                    | Strategic<br>Objectiv<br>e   | Obj<br>ecti<br>ve<br>No. | Strategie<br>s  | Baseline<br>Informati<br>on                                      | Project to<br>be<br>Implemen<br>ted  | Outp<br>ut -<br>KPI                           | K<br>PI<br>N<br>o. | K<br>PI<br>W<br>ei<br>gh<br>t | Means<br>of<br>Verific<br>ation  | Budge<br>t | Adjuste<br>d<br>Budget | Budget Source |              | Preceding Year<br>Performance<br>2022/2023   |  | Actual Measurable Performance<br>2023/2024  |  |                     |  | Re<br>aso<br>ns<br>for<br>Var<br>ian<br>ce | Re<br>aso<br>n<br>for<br>Bu<br>dget<br>Var<br>ian<br>ce | Re<br>me<br>dial<br>Act<br>ion |
|  |                          |  |                          |   |  |  |   |                    |                               |  |            |                        | Interna<br>l  | Exter<br>nal | Annu<br>al<br>Targ<br>et   | Actual<br>Perfor<br>manc<br>e<br>Non-<br>Finan<br>cial   | Ann<br>ual<br>Targ<br>et  | Actual<br>Perfor<br>mance<br>Non-<br>Finan<br>cial   | Actual<br>Financial | Achi<br>eved<br>/<br>Not<br>Achi<br>eved |  |   |                                |
|  |                          |  |                          |   |  |  |   |                    |                               |  |            |                        |               |              |  | 2023.<br>The<br>Adopt<br>ed<br>budge<br>t was<br>tabled<br>on<br>local<br>newsp<br>aper<br>on the<br>9th<br>June<br>2023.                                  |   | May<br>2024.   |                     |  |  |   |                                |
|  | Outdate<br>d<br>Policies | Annual<br>Review<br>of<br>sectional<br>Policies<br>by June<br>2024 |                          | Reviewin<br>g<br>sectional<br>policies<br>by June<br>2024 | Sectional<br>policies<br>that are<br>not<br>reviewed<br>annually | Review of<br>existing<br>sectional<br>policies<br>and<br>presentati<br>on to the<br>relevant<br>stakeholde<br>rs | Num<br>ber of<br>revie<br>wed<br>polici<br>es | 4.<br>6.<br>4      | 0,<br>5                       | 01<br>Review<br>ed and<br>signed<br>IDP/Bu<br>dget<br>policy,<br>resoluti<br>on<br>extract | R<br>-     | R<br>-                 | N/A           | N/A          | 1<br>Revie<br>w of<br>IDP<br>and<br>Budg<br>et<br>policy<br>and<br>prese<br>ntatio<br>n to<br>the<br>relev<br>ant<br>stake<br>holde<br>rs by<br>30<br>June<br>2023 | 1<br>Revie<br>w of<br>IDP<br>and<br>Budge<br>t<br>policy<br>and<br>prese<br>ntation<br>to the<br>releva<br>nt<br>stakeh<br>olders<br>by 30<br>June<br>2023 | 1 IDP<br>&<br>Budg<br>et<br>polic<br>y<br>revie<br>wed<br>and<br>adopt<br>ed by<br>30<br>June<br>2024 | 1 IDP<br>&<br>Budget<br>policy<br>was<br>review<br>ed and<br>tabled<br>to<br>council<br>for<br>adopti<br>on on<br>the 20<br>May<br>2024. | -                   | Achi<br>eved                             | N/A  | N/<br>A   | N/A                            |

| KPA N0 5: Good Governance & Public Participation |  |   |               |  |   |   |   |         |            |   |             |                 |               |          |   |  |  |  |                  |                        |                      |                            |                 |
|--|--|---|---------------|--|---|---|---|---------|------------|---|-------------|-----------------|---------------|----------|---|--|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue  | Strategic Objective   | Objective No. | Strategies   | Baseline Information  | Project to be Implemented                                   | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                |  | Actual Measurable Performance 2023/2024              |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |   |               |  |   |   |   |         |            |   |             |                 | Internal      | External | Annual Target                                       | Actual performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
| Integrated Development Planning                  | To comply with section 32 of the Municipal Systems Act | To ensure development of credible (accredited by MEC, NT) IDP review aligned with PMS & Budget by June 2027 | 5.1           | By developing an IDP process plan, by conducting public participation processes. By ensuring alignment of budget to the IDP by June 2024 | An assessed credible IDP document adopted by council May 2023 | Development of annual reviews of IDP adopted by the Council | Council resolutions on adoption of annual IDP reviews | 5,1,1   | 0,5        | Council resolution on adoption of IDP Process Plan for 2024/25 review. Mayoral Imbizo Comments & attendance registers. Council resolution on adoption of draft IDP review for 2024/2025. Council resolution on Adoption of final IDP review for 2024 / 2025 | R735 276,00 | R1 308 196,00   | R1 308 196,00 | N/A      | Council Approved IDP review for 2023/24 by May 2023 | IDP, PMS & Budget Process plan was developed and adopted by Council on the 30th August 2022. All the phases in the process plan were followed up to the adoption of the Final IDP review for 2023/2024 financial year, adopted by council on the 26th of May 2023. | Council approved IDP review for 2024/25 by June 2024 | IDP, PMS and Budget process plan was developed and adopted by Council on the 30th August 2023 and was publicised to stakeholders. Mayoral Imbizo campaigns were conducted, to give feedback on implementation of 2023/24 IDP, on the 31st October - 06 November 2023. Draft IDP was noted by Council | R763 235,00      | Achieved               | N/A                  | N/A                        | N/A             |
|  |  |   |               |  |   |   |   |         |            |   |             |                 |               |          |   |  |  |  |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Final IDP was then publicized on the local newspaper, municipal website and submitted to CoGTA and Treasury. |   | on the 27th March 2024 and was publicized for public comments, IDP & Budget roadshows were conducted on the 18th April - 06th May 2024. Final IDP for 2024/25 was approved by council on the 20th May 2024 and it was submitted to CoGTA, Provincial Treasury and uploaded in the municipal website |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |   |   |               |  |  |  |  |         |            |                                     |             |                 |               |          |  |  |  |  |                  |                        |                      |                            |                 |
|--|---|---|---------------|--|--|--|--|---------|------------|-------------------------------------|-------------|-----------------|---------------|----------|--|--|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue   | Strategic Objective   | Objective No. | Strategies   | Baseline Information   | Project to be Implemented  | Output - KPI   | KPI No. | KPI Weight | Means of Verification               | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |  | Actual Measurable Performance 2023/2024  |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |   |   |               |  |  |  |  |         |            |                                     |             |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |   |   |               |  |  |  |  |         |            |                                     |             |                 |               |          |  |  |  | for public access.   |                  |                        |                      |                            |                 |
| Performance Management System                    | To comply with Performance planning, implementation, monitoring and reporting regulations | To ensure compliance with laws and regulations and ensure a culture of accountability, performance excellence & monitoring by June 2027 | 5.2           | By Facilitating and monitoring periodic reporting by June 2024 | 4 Quarterly Performance Reports tabled to council and its structures | Quarterly performance reports tabled to council and its structures for consideration | Number of Quarterly performance reports tabled to council and its structures for consideration | 5,2,1   | 0,25       | Extract of council adopting reports | R689 992,00 | R689 992,00     | R689 992,00   | N/A      | 4 Quarterly Performance Reports tabled to Council and its structures for consideration for the 2022/23 Financial Year by June 2023 | The 4th Quarter Performance Report 2022/23 was compiled and adopted by council on 28 July 2022.<br><br>Q1 Performance report was compiled and adopted by council on the 31/10/2022.<br><br>Mid-Year Performance Report 2022/23 was | 4 Quarterly Performance Reports tabled to Council and its structures for consideration for the 2023/24 Financial Year by June 2024 | The 4th Quarter Performance Report 2023/24 was compiled and tabled to council for consideration on 02 August 2023.<br><br>Quarter 1 Performance report was compiled and tabled to council for consideration on 30 October 2023.<br><br>Mid-Year Performance Report for | R0,00            | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                           |                                     |   |         |            |   |        |                 |               |          |  |  |  |   |                  |                        |                      |                            |                 |  |  |
|--|-------|---------------------|---------------|---|---------------------------|-------------------------------------|---|---------|------------|---|--------|-----------------|---------------|----------|--|--|--|---|------------------|------------------------|----------------------|----------------------------|-----------------|--|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information      | Project to be Implemented           | Output - KPI                                | KPI No. | KPI Weight | Means of Verification   | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023             |  | Actual Measurable Performance 2023/2024            |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |  |
|  |       |                     |               |   |                           |                                     |   |         |            |   |        |                 | Internal      | External | Annual Target                                    | Actual performance   | Annual Target                                      | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |  |
|  |       |                     |               |   |                           |                                     |   |         |            |   |        |                 |               |          |  | compiled and adopted by Council on 30 January 2023<br><br>Quarter 3 Performance Report was consolidated and adopted by Council on the 28/04/2023 |  | 2023/24 was compiled and tabled to council for consideration on 30 January 2024.<br><br>Quarter 3 Performance Report was compiled and tabled to council for consideration on 30 April 2024. |                  |                        |                      |                            |                 |  |  |
|  |       |                     |               | By facilitating formal performance assessments by June 2024 | 2 performance assessments | 2 performance assessments conducted | Number of performance assessments conducted | 5,2,2   | 0,25       | Signed self-assessment sheets, assessment report Invite and Attendance register | R0,00  | R0,00           | N/A           | N/A      | 2 Performance Assessments conducted by June 2023 | 1 Formal performance assessment was done on two dates - for Senior Manager   | Two Performance Assessments conducted by June 2024 | 1 Formal performance assessment for S56 managers was conducted on 7th December 2023 and MM  | R0,00            | Achieved               | N/A                  | N/A                        | N/A             |  |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |  |                                  |   |         |            |   |             |                 |               |          |  |  |   |   |                  |                        |                      |                            |                 |  |
|--|-------|---------------------|---------------|---|--|----------------------------------|---|---------|------------|---|-------------|-----------------|---------------|----------|--|--|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information                                   | Project to be Implemented        | Output - KPI                                | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                   |  | Actual Measurable Performance 2023/2024   |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |   |  |                                  |   |         |            |   |             |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |   |  |                                  |   |         |            |   |             |                 |               |          |  | rs on the 12th December and for the MM on the 27th December 2022. 1 Informal performance assessment (Mid-year 2022/23FY) for 4 senior managers were conducted. |   | on the 20th December 2023. 1 Informal Mid-year Performance assessment for 2023/24FY was conducted on 31 January 2024 by MM and all senior managers. |                  |                        |                      |                            |                 |  |
|  |       |                     |               | By Facilitating compilation of the 2022/23 annual report by June 2024 | 2021/2022 annual report adopted by council by May 2023 | Compilation of the annual report | Number of Annual reports adopted by council | 5,2,3   | 0,25       | Annual Performance report 2022/2023, Council extract, Attendance register and oversight report with | R130 872,00 | R0,00           | R0,00         | N/A      | 2021/2022 annual report adopted by council by May 2023 | Annual Performance Report was adopted by Council on the 30th August 2022. Printing & Binding   | Printing and binding 1 Annual report for 2021/2022, Develop 1 annual report for 2022/20 | Annual report 2021-22FY has been printed and binded and books were delivered on 29 September 2023.  | R79 500,00       | Achieved               | N/A                  | N/A                        | N/A             |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            | Council extract       |        |                 |               |          |                                      | of the Annual Report 20/21 was done and 120 Annual Report copies were delivered on the 28th September 2022. Draft annual report was compiled and tabled to council on the 31st January 2023, MPAC exercised oversight as per delegation by the Council - MPAC session | 23FY adopted by council by June 2024    | Draft Annual Report 2022/23 was noted by Council on the 30th January 2024. It was further published on East Griqualand on the 02nd February 2024. Oversight Report was approved by Council on the 27th March 2024 |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                                    |                           |                               |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|---|------------------------------------|---------------------------|-------------------------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies                                  | Baseline Information               | Project to be Implemented | Output - KPI                  | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |                                    |                           |                               |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial              | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |   |                                    |                           |                               |         |            |                       |        |                 |               |          |                                      | was held on the 1-2/03/2023, public hearing on the annual report was held on the 14/03/2023. Oversight report was compiled and submitted to council with Annual report for adoption on the 31st March 2023 |   |   |                  |                        |                      |                            |                 |
|  |       |                     |               | By developing and maintaining a financially | 1 final SDBIP and 1 Adjusted SDBIP | SDBIP Approval            | Number of SDBIP's approved by | 5,2,4   | 0,25       | Signed approved SDBIP | R0,00  | R0,00           | N/A           | N/A      | N/A                                  | N/A  | 1 Approved SDBIP by the Mayor           | 1 Approved SDBIP 2024/25 Final SDBIP has been | R0,00            | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|---|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | viable and sustainable institution that achieves full compliance with legislation |                      |                           | the Mayor    |         |            |                       |        |                 |               |          |                                      |                    | by June 2024.                           | developed and approved by the Mayor on 14 June and tabled to council for noting on 20 June 2024. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |  |  |               |   |  |                           |                                  |         |            |                        |               |                 |               |          |   |   |  |  |                  |                        |                      |                            |                 |
|--|--|--|---------------|---|--|---------------------------|----------------------------------|---------|------------|------------------------|---------------|-----------------|---------------|----------|---|---|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue                                  | Strategic Objective  | Objective No. | Strategies  | Baseline Information   | Project to be Implemented | Output - KPI                     | KPI No. | KPI Weight | Means of Verification  | Budget        | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024        |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |  |               |   |  |                           |                                  |         |            |                        |               |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target                                  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
| Internal Audit                                   | To comply with Section 165 of the MFMA | To promote good governance within the institution by June 2027 | 5.3           | By reviewing adequacy and effectiveness internal control and compliance with laws and regulations by June 2024. | Audit Committee approved Internal Audit Plan and Adhoc assignments for 2022/23 | completion of IA reports  | Number of Internal Audit reports | 5,3,1   | 0,25       | Internal Audit Reports | R1 962 480,00 | R1 854 480,00   | R1 854 480,00 | N/A      | 20 Internal Audit Reports produced and Approval of Internal Audit Plan by June 2023 | 22 Internal Audit reports produced: APR, AFS review, S&T Q1, Expenditure Q1, Contract management Q1, Audit Tracker, Revenue Report Q2, Loss Control Report Q2, Good Governance Q2, Budget and Reporting report Q2, S&T report Q2, Infrastructure Q3, Loss Control | 20 Internal Audit Report produced by June 2024 | 32 reports were completed<br>1. ICT Q4 Report<br>2. ICT follow-up Q4 report<br>3. Overtime Management Q4 report<br>4. Expenditure Management Q4 report<br>5. S&T Q4 report<br>6. PMS Q4 report<br><br>1. Disaster management Q1<br>2. Good Governance Q1<br>3. Inventory Management as at 30 June 2023 | R1 241 751,16    | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |  |                                  |  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--|--|----------------------------------|--|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024    |                                  |  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                              | Actual Performance Non-Financial | Actual Financial   | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Q3, Overtime Management Q3, Revenue Management Q3, Expenditure Management Q3, S&T Q3, Tenders Q, Quotations Q4, Expenditure Q4, Infrastructure Q4, Occupational Health and Safety Q4 | 2. Internal Audit Plan was approved on the |                                  | 4. PMS Q1<br>5. SCM-Quotation Q1<br>6. S&T Q1<br>7. SCM-Quotation 4<br>8. Fleet Management Q4<br>9. Asset Management Q4<br>10. Loss Control Q4<br><br>1. Contract Management Q2<br>2. Expenditure Management Q2<br>3. DLTC Operation Management Q2<br>4. PMS Midyear<br>5. Revenue Management Q2 |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |                             |         |            |                                     |        |                 |               |          |                                      |  |   |  |  |                        |                      |                            |                 |     |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|-----------------------------|---------|------------|-------------------------------------|--------|-----------------|---------------|----------|--------------------------------------|--|---|--|--|------------------------|----------------------|----------------------------|-----------------|-----|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI                | KPI No. | KPI Weight | Means of Verification               | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |  |  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |     |
|  |       |                     |               |            |                      |                           |                             |         |            |                                     |        |                 | Internal      | External | Annual Target                        | Actual performance                     | Annual Target                           | Actual Performance Non-Financial   | Actual Financial                           | Achieved/ Not Achieved |                      |                            |                 |     |
|  |       |                     |               |            |                      |                           |                             |         |            |                                     |        |                 |               |          |                                      | 03rd August 2022                       |   | 6. Recruitment & Selection Q2  |  |                        |                      |                            |                 |     |
|  |       |                     |               |            |                      |                           |                             |         |            |                                     |        |                 |               |          |                                      |  |   | 1. Expenditure;<br>2. S&T;<br>3. Employee Verification;<br>4. PMS SDBIP Adjustment;<br>5. PMS Q3;<br>6. Loss Control;<br>7. ICT follow up;<br>8. Bank and Cash;<br>9. ICT;<br>10. Terminations |  |                        |                      |                            |                 |     |
|  |       |                     |               |            |                      | Audit Committee approved  | Number of approved coverage | 5,3,2   |            | Approved Internal Audit plan, Audit |        |                 |               |          |                                      | 20 Internal Audit Reports produced and | 22 Internal Audit reports produce       | 1 approved Internal Audit  | 1 Internal Audit Coverage Plan was drafted | R46 400,00             | Achieved             | N/A                        | N/A             | N/A |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |  |              |         |            |  |        |                 |               |          |  |  |   |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|--|--------------|---------|------------|--|--------|-----------------|---------------|----------|--|--|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented                | Output - KPI | KPI No. | KPI Weight | Means of Verification                          | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023         |  | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |  |              |         |            |  |        |                 | Internal      | External | Annual Target                                | Actual performance   | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      | Internal Audit Coverage Plan for 2023/24 | ge plan      |         |            | Committee meeting minutes, attendance register |        |                 |               |          | Approval of Internal Audit Plan by June 2023 | d: APR, AFS review, S&T Q1, Expenditure Q1, Contract management Q1, Audit Tracker, Revenue Report Q2, Loss Control Report Q2, Good Governance Q2, Budget and Reporting report Q2, S&T report Q2, Infrastructure Q3, Loss Control Q3, Overtime Management | Coverage Plan by June 2024              | and approved by Audit Committee on the meeting held virtually on the 11 September 2023 |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |                                  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|----------------------------------|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Q3, Revenue Management Q3, Expenditure Management Q3, S&T Q3, Tenders Q, Quotations Q4, Expenditure Q4, Infrastructure Q4, Occupational Health and Safety Q4<br><br>2. Internal Audit Plan was approved on the 03rd August 2022 |   |                                  |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |  |  |               |   |                                     |   |  |         |            |   |        |                 |               |          |  |   |   |   |                  |                        |                      |                            |                 |
|--|--|--|---------------|---|-------------------------------------|---|--|---------|------------|---|--------|-----------------|---------------|----------|--|---|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue                                  | Strategic Objective  | Objective No. | Strategies  | Baseline Information                | Project to be Implemented                   | Output - KPI                                   | KPI No. | KPI Weight | Means of Verification                               | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |   | Actual Measurable Performance 2023/2024   |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |  |               |   |                                     |   |  |         |            |   |        |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
| Risk Management                                  | To comply with section 165 of the MFMA | To improve Risk Management to an acceptable level by June 2027 | 5.4           | By conducting municipal wide risk management workshops. By developing participatory risk management processes plan by June 2024 | Implementable risk management plan. | Development of the Risk Management Report . | Audit Committee adopted Risk Management Report | 5,4,1   | 0,25       | Attendance Register Minutes, Risk Management report |        |                 |               |          | Audit Committee adopted Risk Management report and Council resolution adopting risk management policy by June 2023 | Risk workshop was conducted on the 21-22 July 2022, Risk Management Report was compiled | 1 Risk Assessment workshop conducted and 1 Draft Risk Management Report developed for 2024-2025, and 1 Final Risk Management report for 2023-2024 developed and submitted to Audit Committee by June 2024 | 1 Final Risk management report for 2023-2024 developed and submitted to Audit Committee on the 18th August 2023 and later submitted to the Risk Management Committee on the 9th November 2023 | R283 378,00      | Achieved               | N/A                  | N/A                        | N/A             |
|  |  |  |               |   |                                     |   |  |         |            |   |        |                 |               |          |  |   | Draft Risk Management   |   |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |  |  |               |   |                        |   |  |         |            |  |        |                 |               |          |  |   |   |   |                  |                        |   |                            |                                    |
|--|--|--|---------------|---|------------------------|---|--|---------|------------|--|--------|-----------------|---------------|----------|--|---|---|---|------------------|------------------------|---|----------------------------|------------------------------------|
| Sub-Result                                       | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information   | Project to be Implemented                   | Output - KPI   | KPI No. | KPI Weight | Means of Verification                                    | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |   | Actual Measurable Performance 2023/2024                           |   |                  |                        | Reasons for Variance  | Reason for Budget variance | Remedial Action                    |
|  |  |  |               |   |                        |   |  |         |            |  |        |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |   |                            |                                    |
|  |  |  |               |   |                        |   |  |         |            |  |        |                 |               |          |  |   |   | Report for 2024_25 done   |                  |                        |   |                            |                                    |
|  |  |  |               |   | Risk Management Policy | Review of the risk management policy        | Council Resolution adopting Risk Management Policy   | 5,4,2   | 0,25       | Council extract, reviewed risk management policy         |        |                 |               |          | Audit Committee adopted Risk Management report and Council resolution adopting risk management policy by June 2023   | Risk workshop was conducted on the 21-22 July 2022, Risk Management Report was compiled         | 1 Approved Risk Management Policy by June 2024                    | 1 Risk Management Policy was approved adopted by Council on the 27 June 2024    | R0,00            | Achieved               | N/A   | N/A                        | N/A                                |
| Fraud and Corruption                             | To comply with Prevention and Combating of Corrupt activities Act 12 of 2004 | To combat and defeat the fraud and corruption within the WMM Local Municipality by | 5.5           | By implementation of the Fraud and Anti-Corruption policy. By conducting awareness campaign |                        | Review of Fraud and Anti-Corruption policy. | Fraud and Anti-Corruption policy adopted by council. | 5,5,1   | 0,25       | Council extract, reviewed fraud & anti-corruption policy |        |                 |               |          | Fraud and Anti-Corruption Policy adopted by Council and 2 Fraud and anti-corruption Awareness campaigns by June 2023 | Fraud and anti-corruption awareness were conducted on the 13.09.2022, 05.12.2022 and 31.05.2023 | Fraud and Anti-Corruption Policy adopted by Council by June 2024. | Draft fraud and anti-corruption policy was developed and not adopted by council | R0,00            | Not Achieved           | Draft policy was erroneously left out during policy submission period | N/A                        | To be submitted during Quarter One |

| KPA N0 5: Good Governance & Public Participation |  |  |               |   |                                       |  |   |         |            |                       |        |                 |               |          |  |  |   |  |                  |                        |                      |                            |                 |
|--|--|--|---------------|---|---------------------------------------|--|---|---------|------------|-----------------------|--------|-----------------|---------------|----------|--|--|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information                  | Project to be Implemented                            | Output - KPI                            | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |  | Actual Measurable Performance 2023/2024                                 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |  |               |   |                                       |  |   |         |            |                       |        |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |  | June 2027  |               | igns with all relevant stakeholders by June 2024                  | 2 Fraud awareness campaigns conducted | Conducting fraud anti-corruption awareness campaigns | Number of awareness campaigns conducted | 5,5,2   | 0,25       | Attendance Register   |        |                 |               |          | Fraud and Anti-Corruption Policy adopted by Council and 2 Fraud and anti-corruption Awareness campaigns by June 2023 | Fraud and anti-corruption awareness was conducted on the 13.09.2022, 05.12.2022 and 31.05.2023 | 2 fraud and anti-corruption Awareness campaigns conducted by June 2024. | 2 Fraud and Anti-corruption awareness campaign was conducted on the 13, 14 & 15 September 2023 at Sinawe Hotel and Boutique in Nyanisweni Location and 12th of June 2024 at San Lameer | R172 419,12      | Achieved               | N/A                  | N/A                        | N/A             |
| Ethics   | To comply with Code of Ethics and Municipal Systems Act 32 of 2000 | To instill the moral regeneration within the councillors and emplo | 5,6           | By conducting ethics and values awareness campaigns thereby compl | 2 awareness campaigns conducted       | Ethics and values awareness campaigns                | Number of awareness campaigns conducted | 5,6,1   | 0,25       | Attendance Register   |        |                 |               |          | 2 Ethics awareness campaigns conducted by June 2023  | Ethics awareness was conducted on the 6th December 2022 and 31st of May 2023                   | 2 Ethics awareness campaigns conducted by June 2024                     | 2 Fraud and Anti-corruption awareness campaign was conducted on the 13, 14 & 15 Septemb  |                  | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |  |  |               |  |   |  |  |         |            |                       |             |                 |               |          |   |   |  |  |                  |                        |                      |                            |                 |
|--|--|--|---------------|--|---|--|--|---------|------------|-----------------------|-------------|-----------------|---------------|----------|---|---|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue  | Strategic Objective  | Objective No. | Strategies   | Baseline Information  | Project to be Implemented  | Output - KPI   | KPI No. | KPI Weight | Means of Verification | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024                  |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |  |               |  |   |  |  |         |            |                       |             |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |  | years of the Municipality  |               | ying with Municipal Systems Act 32 of 2000 as well as Code of Ethics by June 2024                                      |   |  |  |         |            |                       |             |                 |               |          |   |   |  | er 2023 at Sinawe Hotel and Boutique in Nyanisweni Location and 12th of June 2024 at San Lameer  |                  |                        |                      |                            |                 |
| Audit Committee                                  | To comply with section 166 of the Municipal Finance Management Act | To advise the municipal council on the adequacy and effectiveness of the systems of internal controls by | 5,7           | By advising on risks, financial, internal controls, performance information and Annual Financial Statements as well as | 2 advisory reports relating to the effectiveness of risk management and internal control and review of Annual Financial | Annual Report relating to the effectiveness of risk management and internal control and review of Annual Financial | Council Resolution on adoption of Audit Committee's report | 5,7,1   | 0,25       | Signed Annual Report  | R561 744,00 | R5 81 744,00    | R5 81 744,00  | N/A      | Audit committee annual report for 2021/22 and 4 Audit committee meetings conducted by June 2023 | 5 Audit committee meeting held as follows: 03 August 2022, 29 August 2022, 28 October 2022, 28 February 2023, 29 May 2023 | Audit committee's annual report for 2022/23 by June 2024 | Audit Committee's annual report for 2022/23 financial year was signed and submitted for inclusion in the annual report of the Municipality | R211 675,00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |                        |                            |  |   |         |            |   |        |                 |               |          |                                      |                    |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------------------|----------------------------|--|---|---------|------------|---|--------|-----------------|---------------|----------|--------------------------------------|--------------------|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies             | Baseline Information       | Project to be Implemented              | Output - KPI                            | KPI No. | KPI Weight | Means of Verification                       | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024           |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |                        |                            |  |   |         |            |   |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target                                     | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       | June 2027           |               | policies by June 2024. | ial State ments            | State ments                            |   |         |            |   |        |                 |               |          |                                      |                    |   |   |                  |                        |                      |                            |                 |
|  |       |                     |               |                        | 6 Audit Committee meetings | setting up of Audit committee meetings | Number of audit committee meetings held | 5,7,2   | 0,25       | Attendance Register, Minutes of the meeting |        |                 |               |          |                                      |                    | 4 audit committee meetings conducted by June 2024 | Audit Committee meetings were held as follows:<br>1. 18 August 2023 - Ordinary<br>2. 30 August 2023- Special<br>3. 11 September 2023 - Special<br>4. 17 November 2023- Ordinary<br>5. 13 March 2024 - Ordinary<br>6. 28 June 2024 |                  | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |  |  |               |   |  |  |   |         |            |   |                |                 |               |          |  |   |  |  |                  |                        |                      |  |                 |
|--|--|--|---------------|---|--|--|---|---------|------------|---|----------------|-----------------|---------------|----------|--|---|--|--|------------------|------------------------|----------------------|--|-----------------|
| Sub-Result                                       | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information   | Project to be Implemented  | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget         | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                         |   | Actual Measurable Performance 2023/2024                      |  |                  |                        | Reasons for Variance | Reason for Budget variance   | Remedial Action |
|  |  |  |               |   |  |  |   |         |            |   |                |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |  |                 |
| SPECIAL PROGRAMS UNIT                            | To improve participatory democracy and inclusiveness | To coordinate mainstreaming of special groups and support by June 2027 | 5,8           | By coordinating special groups forums, internal and sector department to contribute towards mainstreaming of young people in all government programmes by June 2024 | 8 Council approved programmes targeting and in support of young people | Support Functioning of SAYC, Young Entrepreneur Development Program, Initiation Support, Career Exhibition, Mayor Schools Achievement Awards, Initiation Awareness campaigns and Youth Month | Number of Council Approved Youth Programmes implemented | 5,8,1   | 0,25       | concept documents, attendance registers, delivery note, distribution register | R 1 533,840.00 | R1 631 184,00   | R1 631 184,00 | N/A      | 8 Council Approved Youth programmes implemented by June 2023 | 1. Support of functioning of SAYC was held at Hluma Lounge on the 01 September 2022<br>2. Initiation awareness campaign was held at Mbizana Sport field Next to cultural village on the 22 September 2022<br>3. Initiation Support: Traditional Male Circumcision | 9 council approved Youth programmes implemented by June 2024 | 1.Support of functioning of SAYC was held Youth Summit at Estuary hotel on the 29-30 January 2024<br>2. Initiation awareness campaign was held at Hewu Traditional Council at 13 September 2023<br>3. Young Entrepreneur Development Program will be held from the 29/11/2023 & 01/12/2023<br>4. The | R 1.730.495.16   | Achieved               | N/A                  | Some Activities that were conducted was not planned on SDBIP, it was intervention from the Mayor as they requested her to intervene. | N/A             |
|  |  |  |               |   |  |  |   |         |            |   |                |                 |               |          |  |   |  |  |                  |                        |                      |  |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |  |                  |                        |                      |                            |                 |  |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Workshop was held at youth centre on the 01 November 2022 4. Young entrepreneur development program was held at Hluma lounge on the 17 -21 November 2022. 5. Career Exhibition was conducted from the 31 January 2023 - 03 February 2023 at Wild Coast Sun 6. |   | Initiation Support was conducted on the 21 December 2023 5. Initiation Awareness Campaign at Nqabeni S.S.S. on the 20 February 2024 & at Thembalesizwe S.S.S. on the 22 February 2024. 6.Career Exhibition on 19 -22 February 2024 at Wild Coast Sun. 7. Mayors Schools Achievement Awards was conducted |                  |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Mayors Schools Achievement Awards were conducted on the 1 March 2023 at Wild Coast Sun 7. Initiation Awareness was conducted on the 22 March 2023 at Youth Centre Hall 8. Youth Month Activities were conducted: 8.1. Digital Skills Training was conducted at |   | d on the 21 June 2024 at Oliver Reginald Regional Hospital 8. Youth Month was conducted induction of youth council in Lunganak o Boutique hotel on the 6-7 June 2024. 9. Initiation Workshop was conducted in Lunganak o Boutique Hotel on 24 May 2024. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |  |                                  |                  |                        |                      |                            |                 |  |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|--|----------------------------------|------------------|------------------------|----------------------|----------------------------|-----------------|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024  |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target  | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    | Youth Centre from the 26-29 June 2023<br>8.2. Youth Month Celebration was held from the 16 - 17 June 2023 at Mbizana Youth Centre<br>8.3. Support Material for Young Entrepreneur and Youth Owned Civil Society Organisation was handed over on the 30 June 2023<br>9. |                                  |                  |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |  |   |  |         |            |   |             |                 |               |          |   |   |   |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|---|--|---|--|---------|------------|---|-------------|-----------------|---------------|----------|---|---|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information   | Project to be Implemented   | Output - KPI                                   | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                              |   | Actual Measurable Performance 2023/2024                           |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |  |   |  |         |            |   |             |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |   |  |   |  |         |            |   |             |                 |               |          |   | Initiation Support was provided through the provision of municipal vehicle for monitoring from 26 June 2023 to 18 July 2023               |   |  |                  |                        |                      |                            |                 |
|  |       |                     |               | By coordinating special group forums, internal and sector department to contribute towards mainstream | 9 Council approved programmes targeting and in support of children | back to school campaign, support early childhood development centres, Inkciyo stipend, child headed house | Number of council approved children programmes | 5,8,2   | 0,25       | concept documents, attendance registers, delivery note and distribution registers | R953 548,00 | R9 53 548,00    | R9 53 548,00  | N/A      | 9 Council Approved Children's programmes implemented by June 2023 | 1. Inkciyo monthly stipend was paid to 33 inkciyo inspectors (for the whole year, Accounts to 4 targets) 2. Inkciyo support was conducted | 9 council approved children's programmes implemented by June 2024 | 1. Inkciyo monthly stipend was paid to 33 inkciyo inspectors (for the whole year, Accounts to 4 targets) 2. Inkciyo support was conducted at Matshona village Ntabanku | R 796.9 24.10    | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                      |  |              |         |            |                       |        |                 |               |          |                                      |   |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|---|----------------------|--|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information | Project to be Implemented                            | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |                      |  |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | g of Children in all government programmes by June 2024 |                      | hold, inkciyo end year function, and inkciyo support |              |         |            |                       |        |                 |               |          |                                      | ed at Matshona village Ntabankulu on the 10th of September 2022, 3 Support to child headed household of vouchers was conducted on the 13th of December 2022 at Bizana Sport field, 4. Inkciyo end year function was conducted at Mfundweni ward 08 on the 09th- |   | lu on the 9- 10th of September 2023, 3. Inkciyo End year function was conducted at kwa Jali Ward 06 on 01-2 December 2023 4. Handing over of 20 school uniform per school as Back to school Campaign at Ntlavukazi SPS on the 25 March 2024, Mtamvuna SPS & Ntlozelo SPS on the 26 March 2024. 5. Support |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |  |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | 10th December 2022<br>5. Back to School Campaign Full School Uniform was handed over to 60 learners on the 1st march 2023.<br>6. Support to Early Childhood Development Centres Educational Tools to Preschool of excellence ward 13, Notha ECDC ward 18 and Thembel |   | of 3 ECDCs Ward 10 (Licebo Pre-school) Ward 21 (Ayakha Memorial Children) was on 07 June 2024 Ward 03 Ludeke pre-school On 25 April 2024 & Inkciyo stipend on monthly basis.<br>6.Support of child headed household was conducted on the 08 March 2024 at Council chamber |                  |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |   |  |   |         |            |   |              |                 |               |          |  |   |  |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information  | Project to be Implemented  | Output - KPI                                  | KPI No. | KPI Weight | Means of Verification   | Budget       | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                           |   | Actual Measurable Performance 2023/2024                        |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |   |  |   |         |            |   |              |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |   |   |  |   |         |            |   |              |                 |               |          |  | enkosini ECDC ward 18 was handed over on the 26 June 2023 and 28 June 2023.   |  |   |                  |                        |                      |                            |                 |
|  |       |                     |               | By coordinating special groups forums, internal and sector department to contribute towards mainstreaming of elderly in all government programs | 3 Council approved programmes targeting and in support of elderly | Support to elderly centre, elderly wellness campaign and support to functioning of elderly forum | Number of council approved elderly programmes | 5,8,3   | 0,25       | concept documents, attendance registers, delivery note and distribution registers | R 410,100.00 | R365,100,00     | R365,100,00   | N/A      | 3 Council Approved Elderly programmes implemented by June 2023 | 1. support of Elderly centres: handing over of kitchen tools was conducted at Zwelitsha old age ward 04, Khananda civic centre ward 22, Dikeni old civic centre ward 19.<br>2. Elderly wellness | 3 council approved elderly programmes implemented by June 2024 | 1. Support of Elderly centres: handing over of Sewing Material kit was conducted at Mthayise old age home 02/11/23, Mhlabeni 31/10/23 older persons centre and Mgcinephila 31/10/23 old person projects | R 321.420.00     | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |                   |                      |                           |              |         |            |                       |        |                 |               |          |  |                    |   |                                  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|-------------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--|--------------------|---|----------------------------------|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies        | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |                    | Actual Measurable Performance 2023/2024   |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |                   |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target  | Actual performance | Annual Target   | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | mmes by June 2024 |                      |                           |              |         |            |                       |        |                 |               |          | campaign was conducted at Bizana Sport field on the 13th of December 2022 3. Support Functioning of Elderly Forum was conducted through the support of Nkantolo Elderly Centre with sewing machine and tools which were handed over on the 22 march 2023 |                    | 2. Elderly wellness campaign was conducted at Bizana Ward 01 on the 21th of December 2023 3. Handing over of Soup Kitchen equipment and grocery as form of support functioning of elderly forum at Amantshangase Development Council on the 29 February 2024. |                                  |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |  |   |   |         |            |   |             |                 |               |          |  |  |  |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|---|--|---|---|---------|------------|---|-------------|-----------------|---------------|----------|--|--|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information   | Project to be Implemented                             | Output - KPI                              | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                       |  | Actual Measurable Performance 2023/2024                    |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |  |   |   |         |            |   |             |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | By coordinating special group forum, internal and sector department to contribute towards mainstreaming of PWD in all government programme by June 2024 | 4 Council approved programmes targeting and in support of People with Disability | support functioning of PWD Forum and Disability Month | Number of council approved PWD programmes | 5,8,4   | 0,25       | concept documents, attendance registers, delivery note and distribution registers | R452 388,00 | R4 52 388 ,00   | R4 52 388 ,00 | N/A      | 4 Council Approved PWD programmes implemented by June 2023 | 1. PWD support for Ikhaya Lembizana and Mzuvukile Special School was conducted at Hluma Guest Lodge<br>2. Disability month was conducted at Hluma Guest Lodge on the 2nd of December 2022.<br>3. Support functioning of PWD Forum was done through the support | 4 council approved PWD programmes implemented by June 2024 | 1. PWD support for Masakhane, Ikhaya Lembizana and Mzuvukile Disability centre was handed over on 25 October 2023.<br>2. Disability month was conducted at Snawe Guest House on the 12 December 2023.<br>3 Support functioning of PWD, Handing over of 120 chicks and feed to Ntsokolw | R 500.7 70.00    | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |                         |                      |                               |                            |         |            |                               |             |                 |               |          |                                      |                                   |   |  |                  |  |  |                            |                 |  |  |  |  |  |
|--|-------|---------------------|---------------|-------------------------|----------------------|-------------------------------|----------------------------|---------|------------|-------------------------------|-------------|-----------------|---------------|----------|--------------------------------------|-----------------------------------|---|--|------------------|--|--|----------------------------|-----------------|--|--|--|--|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies              | Baseline Information | Project to be Implemented     | Output - KPI               | KPI No. | KPI Weight | Means of Verification         | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                                   | Actual Measurable Performance 2023/2024   |  |                  |  | Reasons for Variance   | Reason for Budget variance | Remedial Action |  |  |  |  |  |
|  |       |                     |               |                         |                      |                               |                            |         |            |                               |             |                 | Internal      | External | Annual Target                        | Actual performance                | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved   |  |                            |                 |  |  |  |  |  |
|  |       |                     |               |                         |                      |                               |                            |         |            |                               |             |                 |               |          |                                      |                                   | of Sisikelele Disability Project in ward 16 with 15 bag of potatoes seeds on the 9 February 2023. | 4. Handing over of Machine , Overlock and Sewing Material were handed over to Iphulo Lamampondo Disability Project on the 4 May 2023 |                  | eni Coop. as a support of PWD Forum has been conducted on 27 March 2024. | 4. Support functioning of PWD Forum was done at Mzuvukile disable centre by handing over diapers and grocery on the 28 May 2024. |                            |                 |  |  |  |  |  |
|  |       |                     |               | By coordinating special | 6 Council Approved   | Revival of men's forum, women | Number of council approval | 5,8,5   | 0,25       | concept documents, attendance | R638 716,00 | R6 38 716 ,00   | R6 38 716 ,00 | N/A      | 6 Council Approved Gender programmes | 1. Women's month celebrations was | 6 council approved gender   | 1. Women's month celebrations was  | R 482.4 4.08     | Achieved   | N/A  | N/A                        | N/A             |  |  |  |  |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                                |  |                   |         |            |   |        |                 |               |          |                                      |   |   |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information           | Project to be Implemented  | Output - KPI      | KPI No. | KPI Weight | Means of Verification                               | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |                                |  |                   |         |            |   |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | groups forums, internal and sector department to contribute towards mainstreaming of Gender in all government programmes by June 2024 | Gender programmes implemented. | 16 months celebration, 16 days of activism against women, men and LGBT QI+, support men's summit, support functioning of men's forum, support for lgbtqi+ summit | gender programmes |         |            | registers, delivery note and distribution registers |        |                 |               |          | implemented by June 2023             | held at Lubusi Boutique Hotel on 30th August 2022, 2. Men's forum launch was held in Mbizana Sport field next to cultural village on 20th September 2022 3. Men's Summit was held at Hluma Lounge on 04th November 2022, 4. 16 days of activism against Women Abuse was held in three | programmes by June 2024                 | held at Ward 20 Magqofoza on 30 August 2023, 2. Revival of Men's forum was held in Sada Boutique Hotel on the 18-19 October 2023. 3. Support functioning of Men's forum (Imbizo yamadoda was held in Faith mission ward 23 on 8-9 September 2023. 4. 16 days of activism conducted on the 24 November 2023 in |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |  |                                  |  |                        |                      |                            |                 |  |  |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|--|----------------------------------|--|------------------------|----------------------|----------------------------|-----------------|--|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024  |                                  |  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target  | Actual Performance Non-Financial | Actual Financial   | Achieved/ Not Achieved |                      |                            |                 |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    | different venues Launch was held at Mhlabi village ward 12 on the 28th November 2022, Build up was held at Qadu village ward 14 on the 29th November 2022, Main event was held at kwa Khanyayo Ward 15 on the 30 November 2022. 5. Support Functioning of Women, LGBTQ + and |                                  | ward, Stakeholders Engagement was held 30 November 2023 Main Event 07 December 2023 at Ludeke Ward 04 5. Support Functioning of men's forum Handing over of sewing material Izishweshwe and sewing needles has been conducted on the 26 March 2024 6. LGBTQ+ Summit was conducted in Sada Boutique |                        |                      |                            |                 |  |  |

| KPA N0 5: Good Governance & Public Participation |  |   |               |  |                      |                                   |   |         |            |   |             |                 |               |          |   |  |  |  |                  |                        |                      |                            |                 |
|--|--|---|---------------|--|----------------------|-----------------------------------|---|---------|------------|---|-------------|-----------------|---------------|----------|---|--|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue  | Strategic Objective   | Objective No. | Strategies   | Baseline Information | Project to be Implemented         | Output - KPI  | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |  | Actual Measurable Performance 2023/2024                        |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |   |               |  |                      |                                   |   |         |            |   |             |                 | Internal      | External | Annual Target   | Actual performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |  |   |               |  |                      |                                   |   |         |            |   |             |                 |               |          |   | Men Forum was not conducted<br>6.Support Functioning of Women, LGBTQ + and Men Forum was not conducted   |  | hotel on the 14-June 2024.   |                  |                        |                      |                            |                 |
| Legacy Projects                                  | Preserve legacy of prominent figure and historical events in Winnie Madikizela-Mandela | To commemorate prominent figures important events and their legacy by June 2027 | 5,9           | By implementing 7 council approved legacy projects and activities, and facilitating installation of Winnie Madikizela- | 7 programs conducted | Implementation of legacy projects | Number of council approved Legacy programmes implemented. | 5,9,1   | 0,25       | Concept documents, Attendance Registers, delivery note, distribution register | R613 792,00 | R6 58 792,00    | R6 58 792,00  | N/A      | .7 Council Approved Legacy programmes implemented and installation of Winnie-Madikizela Mandela Statue by June 2023 | 1. 67 minutes program was done on 18 July 2022 at ward 3.2. Winnie Madikizela Legacy program took place at ward 14 mbhongweni on 14 October. 3. OR | 7 Council approved Legacy programmes implemented, by June 2024 | 1. Winnie Madikizela Mandela commemoration conducted on the 26 September 2023 at Mbhongweni Village ward 14. 2. Nelson Mandela 67 Minutes conducted on the | R4 045,466,80    | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | Mandela statue at a municipal building by end June 2024 |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Tambo legacy was conducted on 29 October 2022 at cultural village sports ground.<br>4. Steve Tshwete legacy (Human Rights Day) was held on 27 March 2023 at ward 16.<br>5. Horse racing program took place at ward 31 on 27 April 2023.<br>6. Pondo Revolt commemorated at Ngqindili Hill |   | 30 November 2023 at Plangeni village ward 23<br>3. OR Tambo commemoration conducted on the 27 October 2023 at Nkantolo<br>4. Umzila ka Tambo memorial race conducted on the 28 October 2023 at Mphuthu mi Mafumba tha Stadium<br>5. Traditional Horse Racing conducted on the 22 June 2024 at Dyifani |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |  |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Site took place on 26 June 2023. 7.Mphuthumi Mafumba tha Legacy did not succeed due to exhausted budget. |   | Race Course ward 31 6. Mphuthumi Mafumba tha Legacy Commemoration conducted on the 21 June 2024 at Oliver Adelaide Tambo Regional Hospital Hall 7. Pondo Revolt Legacy Commemorations conducted on the 24 June 2024 at Ngqindilili Hill. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |   |  |         |            |   |               |                 |               |          |   |  |   |   |                  |                        |                        |                            |   |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented               | Output - KPI                           | KPI No. | KPI Weight | Means of Verification   | Budget        | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |  | Actual Measurable Performance 2023/2024   |   |                  |                        | Reasons for Variance   | Reason for Budget variance | Remedial Action                                       |
|  |       |                     |               |            |                      |   |  |         |            |   |               |                 | Internal      | External | Annual Target   | Actual performance   | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                        |                            |   |
|  |       |                     |               |            | New indicator        | Construction of life size bronze statue | Number of life size statue constructed | 5,9,2   | 0,25       | TOR, proof of submission to SCM, inception report, attendance register, Progress report, completion certificate | R1 304 340,00 | R1 304 340,00   | R1 304 340,00 | N/A      | .7 Council Approved Legacy programmes implemented and installation of Winnie-Madikizela Mandela Statue by June 2023 | 1. 67 minutes program was done on 18 July 2022 at ward 3.2. Winnie Madikizela Legacy program took place at ward 14 mbhongo weni on 14 October. 3.OR Tambo legacy was conducted on 29 October 2022 at cultural village sports ground. 4.steve Tshwete legacy (Human Rights day) was | 1 Winnie Madikizela Mandela statue constructed in a municipal building by June 2024 | 0 WMM Statue constructed. Project has been advertised for 3 times and last advert closed on 18 March, it is now on bid committees for evaluation and adjudication engagement with DSRAC for assistance are performed. | R0,00            | Not Achieved           | Non-responsive bidders | N/A                        | Project has been planned for 2024 /25 financial year. |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |                                  |                  |                        |                      |                            |                 |  |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024   |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target   | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    | held on 27 March 2023 at ward 16.5.Horse racing program took place at ward 31 on 27 April 2023.6. Pondo Revolt commemorated at Ngqindili Hill Site took place on 26 June 2023. 7.Mphuthumi Mafumbatha Legacy did not succeed due to exhausted budget. |                                  |                  |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |  |                            |   |                                    |         |            |  |             |                 |               |          |  |   |   |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies   | Baseline Information       | Project to be Implemented                     | Output - KPI                       | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |   | Actual Measurable Performance 2023/2024                             |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |  |                            |   |                                    |         |            |  |             |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target   | Actual Performance Non-Financial          | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | By facilitating appointment of service provider to conduct research on institutional heritage by June 2027 | Singled Terms of Reference | To conduct research on institutional heritage | Research on institutional heritage | 5,9,3   | 0,25       | draft report on institutional heritage research, closeout report, institutional heritage booklet | R669 996,00 | R6 69 996 ,00   | R6 69 996 ,00 | N/A      | Appointed Service Provider for the development of institutional heritage book by June 2023 | TOR were developed and submitted to SCM for advertisement that closed on 31 August 2022.The project was advertised and bidders were non-responsive, therefore it went to re-advert that closed on the 6th July 2023.Evaluation committee sat in August. | 1 booklet of Institutional Heritage research produced by June 2024. | 1 institutional heritage booklet produced | R573 850,00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |   |  |               |  |                      |  |  |         |            |   |             |                 |               |          |   |   |  |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue   | Strategic Objective  | Objective No. | Strategies   | Baseline Information | Project to be Implemented              | Output - KPI                                 | KPI No. | KPI Weight | Means of Verification   | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024          |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |   |  |               |  |                      |  |  |         |            |   |             |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target                                    | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
| Customer Care                                    | Lack of awareness and commitment on customer care relations | To minimize customer care related complaints and create a customer friendly environment by June 2027 | 5,10          | By enhancing capacity within customer care function by June 2024 | Customer Care Policy | Implementation of Customer care policy | Number of Customer care programmes conducted | 5,10,1  | 0,5        | concept document, attendance register, updated customer care complaints register, progress report | R573 120,00 | R573 120,00     | R573 120,00   | N/A      | 8 Customer Care Programs, 4 Customer Care hotline Reports, 2 updated customer complaints register and 2 Customer Complaints Progress Reports by June 2023 | First Quarter Customer Care Day conducted on 22 August 2022<br>Customer Care Outreach on the 13 September 2022<br>Customer Careline Report Second Quarter 3 Programs conducted: 14 October 2023<br>Customer Care Awareness Municipal Services Awareness on the 09 | 8 Customer Care Programs conducted by June 2024. | 1. Municipal services Awareness was on the 30 of August 2023 at WMMLM Offices<br>2. Customer care day was on the 19 September 2023.<br>3. Customer Awareness was the 16 November 2023 at Greenville-Etyeni Community Hall<br>4. Customer Outreach was on the 22 November 2023 at Ward 18.<br>5. Customer care day was on the 26 | R116 000,00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | November 2022 Customer Care Day on the 06 December 2022. and Customer Careline Report. Third Quarter Conducted Customer Care Day on 21 February 2023 Customer Care Awareness on 22February 2023 and Customer Careline Report. Fourth Quarter Customer Care Day on the 07 |   | February 2024 at Sithukuthazi Community Hall ward 03, 6.Customer Care Outreach was on the 11 March 2024 at Ngqindilili Community Hall-ward 11. 7, Municipal Services Awareness was on the 30 May 2024 at DLTC, 8. Customer Care Day was on the 21 June 2024 at ward 18. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |  |                                     |   |         |            |   |        |                 |               |          |  |  |   |   |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information   | Project to be Implemented           | Output - KPI                                  | KPI No. | KPI Weight | Means of Verification   | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |  | Actual Measurable Performance 2023/2024   |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |  |                                     |   |         |            |   |        |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target   | Actual Performance Non-Financial                              | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |  |                                     |   |         |            |   |        |                 |               |          |  | June 2023 Municipal Services Awareness on the 21 June 2023 Customer Careline Report and Customer Careline Register   |   |   |                  |                        |                      |                            |                 |
|  |       |                     |               |            | Customer Care register, Complaints book, Customer care email | Producing Customer careline reports | Number of customer careline reports submitted | 5,10,2  |            | Customer Care register/complaints book, Report, Notice/agenda, minutes, Customer care email |        |                 |               |          | 8 Customer Care Programs, 4 Customer Care hotline Reports, 2 updated customer complaints register and 2 Customer Complaints Progress Reports | First Quarter Customer Care Day conducted on 22 August 2022 Customer Care Outreach on the 13 September 2022 Customer | 4 Customer Care updated register and 4 reports submitted to standing committee by June 2024 | 4 Customer care updated register and 4 reports were submitted | R0,00            | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |  |                                  |                  |                        |                      |                            |                 |  |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024  |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target  | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | by June 2023       | Careline Report Second Quarter 3 Programs conducted: 14 October 2023 Customer Care Awareness Municipal Services Awareness on the 09 November 2022 Customer Care Day on the 06 December 2022. and Customer Careline Report. Third Quarter Conducted Customer Care |                                  |                  |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |                                  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|----------------------------------|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Day on 21 February 2023 Customer Care Awareness on 22February 2023 and Customer Careline Report. Fourth Quarter Customer Care Day on the 07 June 2023 Municipal Services Awareness on the 21 June 2023 Customer Careline Report and Customer Careline |   |                                  |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |                           |  |               |   |  |  |   |         |            |  |             |                 |               |          |   |   |   |  |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue                     | Strategic Objective  | Objective No. | Strategies  | Baseline Information                     | Project to be Implemented                        | Output - KPI  | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                    |   | Actual Measurable Performance 2023/2024                     |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |                           |  |               |   |  |  |   |         |            |  |             |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |                           |  |               |   |  |  |   |         |            |  |             |                 |               |          |   | Register  |   |  |                  |                        |                      |                            |                 |
|  |                           |  |               |   | Customer Care Satisfaction Survey Report | Terms of reference                               | Number of reports submitted   | 5,10,3  |            | Proof of submission to SCM, Draft & Final Customer Care Satisfaction Survey Report | R209 400,00 | R209 400,00     | R209 400,00   | N/A      | 1 Customer Care Satisfaction Survey Report by June 2023 | Customer Care Satisfaction Survey was conducted, final report was tabled to the Exco and to Council | 1 Customer Care Satisfaction Survey submitted by June 2024. | 1 Final Customer Care Satisfaction Survey was submitted  | R195 822,00      | Achieved               | N/A                  | N/A                        | N/A             |
| Communications                                   | Ineffective communication | To improve sound communication and public liaison by June 2027 | 5,11          | By implementing various mechanisms of communication within the council approved communication | Reviewed Communication strategy          | Communication Strategy review and implementation | Number of reviewed communication strategy and Implemented Action Plan | 5,11,1  | 0,5        | Attendance registers, Report, Final communication strategy, Progress report        | R860 628,00 | R860 628,00     | R860 628,00   | N/A      | Reviewed Communication strategy by June 2023            | The communication strategy review session was held successfully on the 08 June 2023                 | 1 Reviewed Communication strategy by June 2024              | 1 Final Communication Strategy was reviewed. Gaps were identified on Strategy The communication strategy review session was held successfully on | R200,000.00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |   |                          |  |                                  |            |            |                       |   |                 |               |          |                                      |                                       |   |   |   |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies  | Baseline Information     | Project to be Implemented                | Output - KPI                     | KPI No.    | KPI Weight | Means of Verification | Budget                                      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                                       | Actual Measurable Performance 2023/2024   |   |   |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |   |                          |  |                                  |            |            |                       |   |                 | Internal      | External | Annual Target                        | Actual performance                    | Annual Target   | Actual Performance Non-Financial                    | Actual Financial  | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               | on strategy by June 2024                            |                          |  |                                  |            |            |                       |   |                 |               |          |                                      |                                       |   | the 13 June 2024.                                   |   |                        |                      |                            |                 |
|  |       |                     |               |   | 4 newsletters            | Compilation of the newsletter            | Number of newsletters produced   | 5,1<br>1,2 |            |                       | Newsletters, distribution register          | R215 676,00     | R215 676,00   | N/A      | N/A                                  | 2 newsletters by June 2023            | 2 Newsletters were produced and distributed by June 2022.   | 4 newsletters produced and distributed by June 2024 | Four newsletters were produced and distributed for 2023/24 financial year.  | R180,000.00            | Achieved             | N/A                        | N/A             |
|  |       |                     |               | By implementing communication strategy by June 2024 | 4 quarterly LCF meetings | Conduct Local Communities Forum Meetings | Number of LCF meetings conducted | 5,1<br>1,3 |            |                       | Invitation letters and Attendance Registers | R0,00           | R0,00         | N/A      | N/A                                  | 4 quarterly LCF meetings by June 2023 | The four LCF meetings were held successfully. Three of them were held face to face and one virtual. The dates for the LCF meetings are 30 August 2022, 01 November 2022, 14 | 4 quarterly LCF meetings by June 2024               | The four LCF meetings were held successfully All four meetings were held face to face. The dates for the LCF meetings are 28 September 2023, 30 November 2023, 08 February 2024, and 08 | R0,00                  | Achieved             | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |  |  |               |   |   |                              |   |         |            |   |            |                 |               |          |  |  |   |  |                  |                          |                      |                            |                 |
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| Sub-Result                                       | Issue  | Strategic Objective  | Objective No. | Strategies  | Baseline Information                                  | Project to be Implemented    | Output - KPI                            | KPI No. | KPI Weight | Means of Verification                             | Budget     | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |  | Actual Measurable Performance 2023/2024       |  |                  |                          | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |  |               |   |   |                              |   |         |            |   |            |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target                                 | Actual Performance Non-Financial   | Actual Financial | Achieve d/ Not Achieve d |                      |                            |                 |
|  |  |  |               |   |   |                              |   |         |            |   |            |                 |               |          |  | February 2023 and the virtual meeting on the 23 June 2023                                      |   | May 2024.  |                  |                          |                      |                            |                 |
| Inter-Governmental Relations                     | Fragmented coordination of government services                   | To improve coordination of service delivery amongst spheres of government by June 2027 | 5,12          | By implementing IGR terms of reference by June 2024       | adopted IGR terms of references and four IGR meetings | Facilitation of IGR meetings | Number of IGR meetings facilitated      | 5,12,1  | 0,25       | Invitations, minutes & attendance register        | R0,00      | R0,00           | N/A           | N/A      | 4 IGR meetings facilitated by June 2022  | IGR meetings were facilitated on 15 September 2022,25 November 2022,8 March 2023,21 June 2023. | 4 IGR meetings facilitated by June 2024       | 4 IGR meetings facilitated and held on 21/09/2023 08/12/2023 23/02/2024 24/06/2024     | R0,00            | Achieved                 | N/A                  | N/A                        | N/A             |
| Management of Communicable diseases              | Increasing rate of prevalence in number of communicable diseases | To reduce the rate of prevalence of all communicable diseases                          | 5,13          | By rolling out awareness on preventative measures of comm | 08 awareness campaigns conducted.                     | Conduct awareness campaigns. | Number of awareness campaigns conducted | 5,13,1  | 0,25       | Concept document, Report and attendance Registers | R283704,00 | R322452,00      | R322452,00    | N/A      | 12 programs conducted in 8 schools on reduced teenage pregnancy and communicable | 12 Programmes (Awareness in Sexual Reproductive Health, Individual                             | 06 awareness campaigns conducted by June 2024 | 1. 2x Awareness for Traditional Health Practitioner were conducted at ward 06, Tsawana | R32,700.00       | Achieved                 | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |                                |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                       |  |                                  |  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies                     | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                       | Actual Measurable Performance 2023/2024  |                                  |  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |                                |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance    | Annual Target  | Actual Performance Non-Financial | Actual Financial   | Achieved/ Not Achieved |                      |                            |                 |
|  |       | es by June 2027     |               | unicable diseases by June 2024 |                      |                           |              |         |            |                       |        |                 |               |          |                                      | diseases by June 2023 | Counselling and Human Papilloma Virus; School Dialogue, Hand-Wash Demonstration and Awareness in Human Papilloma Virus; Pregnancy Awareness, TB Awareness, STI/Condom Awareness, Condom Demonstration; Handwash Hygiene Awareness, Individual Counselling and Referral |                                  | Hall (kwaJali) on the 29th of August 2023 and also conducted at ward 16, One Stop (Kwa Madiba) on the 31st of August 2023<br><br>2. 2x Awareness Campaigns conducted in the communities at Mngungu Location (Ward 28) on the 11th of October 2023 and at Ntlozelo Location on the 12th |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |  |                  |                        |                      |                            |                 |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | s) were Conducted at Baleni S.S.S on the 27th of July 2022; Mdeni S.S.S. on the 8th August 2022; Ebenezer J.S.S. on the 21st October 2022; Ethridge J.S.S. on the 9th November 2022; Ncurha S.S.S. on the 14th February 2023; Ludeke J.S.S. on the 30th of March 2023; Hlaman |   | October 2023 (Ward 19).<br><br>3. 2x Awareness Campaign was conducted at Dudumeni Senior Secondary School on the 12th of February 2024 and Mpheni Senior Secondary on the 13th of February 2024. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |                                  |                  |                        |                      |                            |                 |  |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024   |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target   | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    | dana S.S.S. on the 24th May 2023 and Sithukut hezi S.S.S. on the 25th of May 2023. Promotional Material was given to other students at school to assist in motivating the students , also gives identity to our Campaign and Promote the good name of our |                                  |                  |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                        |  |                                    |         |            |                                   |        |                 |               |          |  |   |   |   |   |                        |                      |                            |                 |     |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information   | Project to be Implemented  | Output - KPI                       | KPI No. | KPI Weight | Means of Verification             | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023             |   | Actual Measurable Performance 2023/2024               |   |   |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |     |
|  |       |                     |               |            |                        |  |                                    |         |            |                                   |        |                 | Internal      | External | Annual Target                                    | Actual performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial  | Achieved/ Not Achieved |                      |                            |                 |     |
|  |       |                     |               |            |                        |  |                                    |         |            |                                   |        |                 |               |          |  | Municipality.   |   |   |   |                        |                      |                            |                 |     |
|  |       |                     |               |            | 8 programmes conducted | Provide support programmes to Communicable diseases Support Groups | Number of support groups supported | 5,13,2  | 0,5        | attendance Registers and reports. |        |                 |               |          | 8 HIV/AIDS support groups supported by June 2023 | Conducted World AIDS Day on the 29th of November 2022 at kwaKha nyayo Village ward 15. 8 HIV/AIDS Support Groups which were - 1. Joseph Ndisile Foundation on the 10th of January 2023; 2. Linako Home- | 06 Communicable diseases support programmes provided. | 1. 2x Support Groups were visited which was Sizophila Support Group on the 24th of July 2023 and Sinokhanyo Support Group on the 26th of July 2023. | 2. 2x Support Groups Supported after visiting them, which were Sinokhan | R58,904.00             | Achieved             | N/A                        | N/A             | N/A |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |  |  |
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| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Based Care on the 11th January 2023; Nomlac u Home-Based Care on the 12th of January 2023; Sinosizo Support Group on the 12th of January 2023; Ixabiso Lomntu on the 23rd of January 2023; Nomlac u ( Sinosizo Sisonke Support Group) on the 24th of January 2023; Meje Support Group on the |   | yo Home Based Care on the 27th March 2024 and Sizophila Support and Child Health Forum with Branded Umbrellas; Branded bags; Branded Note Books and Clip Boards to assist them when they are conducting <b>Door-To-Door</b> in the Communities. |                  |                        |                      |                            |                 |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |  |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | 07th of February 2023; Nolufefe Community Centre Support Group on the 07th of January 2023 were supported in order WMML M to have Functional Support Groups. Conducted a Candle Light Memorial Service on the 21st of June 2023 at Multi-Purpose Youth Centre. |   | Nomagqwathekan e Com.Tech for Qhakaza Kukhanye Support Group on the 24th April 2024 and at OR Tambo and Oliver Regional Hospital Hall for Key ready on the 08th May 2024. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                                      |   |  |         |            |  |        |                 |               |          |   |   |  |  |                  |                       |                      |                            |                 |
|--|-------|---------------------|---------------|------------|--------------------------------------|---|--|---------|------------|--|--------|-----------------|---------------|----------|---|---|--|--|------------------|-----------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                 | Project to be Implemented   | Output - KPI   | KPI No. | KPI Weight | Means of Verification  | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024  |  |                  |                       | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                                      |   |  |         |            |  |        |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/Not Achieved |                      |                            |                 |
|  |       |                     |               |            | 4NGO supported with health care kits | Provide Health Care Kits to functional NGOs and CBOs. Support PLWH by conducting Candle Light | Number of CBOs, NGO's supported with Health Care Kits and number of supports PLWH by conducting Candle Light | 5,13,3  |            | Concept document, delivery note, Distribution Register, attendance Register. |        |                 |               |          | 2 NGO's supported with health care kits and Personal Protective Equipment and promotional materials and Conducted 1 awareness for Traditional Health Practitioners (THP's) by June 2023 | 2 NGO's supported with Health Care Kits and Personal Protective Equipment and Promotional Material which were Sansit Health Support supported on the 2nd of December 2022 and Sinokhanyo Home-Based Care where was Hand-over at Hluma Lodge by Mayor. Tradition | 4 NGO's supported with Health Care Kits and support 1 PLWH by conducting HIV/AIDS Candle Light | Health Care Kits was delivered to 4 x NGO's on 14/02/2024 which were:<br><br>1. Sinosizo Support Group,<br><br>2. Linako Home Based Care,<br><br>3. Joseph Ndisile Foundation and<br>4. Nofefe Community Centre on the 14 February 2024, handed over by Hon. Cllr Mayor at Council Chamber. HIV/AIDS Candlelight | R55,148.00       | Achieved              | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |                                  |  |                        |                      |                            |                 |  |  |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|---|----------------------------------|--|------------------------|----------------------|----------------------------|-----------------|--|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024   |                                  |  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target   | Actual Performance Non-Financial | Actual Financial   | Achieved/ Not Achieved |                      |                            |                 |  |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    | al Health Practitioner Awareness was Conducted at Youth Centre Hall on the 08th of September 2022 and attended an African Traditional Medicine Day on the 16th of September 2022 at Ntabankulu Local Municipality where THP's were transported and also |                                  | Memorial Service was conducted at Ward 2 Mbuthweni Hall on the 22nd May 2024 to support People Living With HIV (PLWHIV). |                        |                      |                            |                 |  |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                                |  |            |            |  |        |                 |               |          |                                      |                                     |  |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|--------------------------------|--|------------|------------|--|--------|-----------------|---------------|----------|--------------------------------------|-------------------------------------|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented      | Output - KPI                                     | KPI No.    | KPI Weight | Means of Verification                              | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                                     | Actual Measurable Performance 2023/2024              |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                                |  |            |            |  |        |                 | Internal      | External | Annual Target                        | Actual performance                  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                                |  |            |            |  |        |                 |               |          |                                      | provided with Lunch pack by WMML M. |  |  |                  |                        |                      |                            |                 |
|  |       |                     |               |            | 2 Local AIDS council | Conducting Local AIDS Council. | Number of Local AIDS Council meetings conducted. | 5,1<br>3,4 |            | attendance register, concept, invitation, minutes. |        |                 |               |          | N/A                                  | N/A                                 | 4 Local AIDS council meetings conducted by June 2024 | 1. Local AIDS Council was conducted on the 15th of August 2023 at Council Chamber.<br>2. Local AIDS Council Meeting was conducted on the 10th November 2023 and also the handover of the certificates by Hon.Cllr Mayor.<br>3.Local AIDS Council was | R19,967.50       | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                          |                           |                               |         |            |                       |        |                 |               |          |   |  |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|--------------------------|---------------------------|-------------------------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|---|--|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information     | Project to be Implemented | Output - KPI                  | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023    |  | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                          |                           |                               |         |            |                       |        |                 | Internal      | External | Annual Target                           | Actual performance   | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                          |                           |                               |         |            |                       |        |                 |               |          |   |  |   | conducted on the 14th of February 2024.<br>4. 1 Local AIDS Council was conducted on the 30th April 2024 at Council Chamber.   |                  |                        |                      |                            |                 |
|  |       |                     |               |            | Distributed 4000 condoms | condom distribution       | Number of condoms distributed | 5,13,5  |            | Distribution Register | R0,00  | R0,00           | N/A           | N/A      | 40 000 condoms distributed by June 2023 | 47 200 Condoms was Distributed on the Tavern; BnB's; Shops; Taxi & Bus Ranks and Municipal Halls | 40000 condoms distributed by June 2024. | <b>75000 condoms distributed.</b><br>1. 16 700 Male Condoms were distributed to the Taverns; Shops and Communities.<br>2. 13 500 Male Condoms were distributed to the Taverns and | R0,00            | <b>Achieved</b>        | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   | Premises of Municipality.<br>3. 25 400 Condoms were Distributed to Communities, Taxi & Bus Ranks and Taverns.<br>4. 19 700 Condoms were distributed at Bus rank, Taverns and Communities. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |                                 |   |               |  |                                  |   |   |         |            |  |               |                 |               |          |  |   |  |   |                  |                        |                      |   |                 |
|--|---------------------------------|---|---------------|--|----------------------------------|---|---|---------|------------|--|---------------|-----------------|---------------|----------|--|---|--|---|------------------|------------------------|----------------------|---|-----------------|
| Sub-Result                                       | Issue                           | Strategic Objective                                       | Objective No. | Strategies   | Baseline Information             | Project to be Implemented   | Output - KPI  | KPI No. | KPI Weight | Means of Verification                                | Budget        | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |   | Actual Measurable Performance 2023/2024  |   |                  |                        | Reasons for Variance | Reason for Budget variance  | Remedial Action |
|  |                                 |   |               |  |                                  |   |   |         |            |  |               |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target  | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |   |                 |
| Legal  | Centralisation of legal matters | To ensure proper management of legal matters by June 2027 | 5,14          | By implementing council adopted legal risk management and litigation policy by June 2024 | Cases on the Litigation Register | Progress reports on litigation performance of cases on the litigation register submitted to the GG Standing Committee | Number of progress reports on litigation performance of cases on the litigation register submitted to the GG Standing Committee | 5,14,1  | 0,25       | 4 Progress Reports on litigation reports and minutes | R7 058 874,00 | R1 500 000,00   | R1 500 000,00 | N/A      | 4 Progress reports on cases attended submitted to the GG Standing Committee by June 2023 | 4 Progress reports on cases attended to submitted to the GG Standing Committee on 31 August 2022, 27 October 2022, 17 February 2023 and 11 May 2023 | 4 Progress reports on litigation performance of cases on the litigation register submitted to the GG Standing Committee by June 2024 | 4 Progress reports on litigation performance of cases on the litigation register submitted to the GG Standing Committee on 07 September 2023, 20 October 2023,09 February 2024 and 24 June 2024 | R8 590 353,00    | Achieved               | N/A                  | A substantial amount was set aside and transferred to our attorney's trust account into the civic centre pending finalisation of the arbitration, amounts were sourced from Legal Fees in | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |                                  |                  |                        |  |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|---|----------------------------------|------------------|------------------------|--|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024 |                                  |                  |                        | Reasons for Variance   | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target                           | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |  |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |                                  |                  |                        | respect of unfinished projects of departments. Further Legal Fees do not only cater for litigation matters in the litigation register, Legal fees also effect payments for work done in respect of inves |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |  |                      |   |  |         |            |                                      |        |                 |               |          |  |   |   |  |                  |                        |                      |  |                 |
|--|-------|---------------------|---------------|--|----------------------|---|--|---------|------------|--------------------------------------|--------|-----------------|---------------|----------|--|---|---|--|------------------|------------------------|----------------------|--|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies   | Baseline Information | Project to be Implemented   | Output - KPI   | KPI No. | KPI Weight | Means of Verification                | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023           |   | Actual Measurable Performance 2023/2024                           |  |                  |                        | Reasons for Variance | Reason for Budget variance                           | Remedial Action |
|  |       |                     |               |  |                      |   |  |         |            |                                      |        |                 | Internal      | External | Annual Target                                  | Actual performance  | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |  |                 |
|  |       |                     |               |  |                      |   |  |         |            |                                      |        |                 |               |          |  |   |   |  |                  |                        |                      | tment properties for Development Planning department |                 |
|  |       |                     |               | By implementing council adopted legal risk management and litigation policy by June 2024 | 2 workshops          | Awareness workshops on policies, by laws, updates on legislation and/or decided cases conducted | Number of workshops conducted on policies, by laws, updates on legislation/decided cases | 5,14,2  | 0,25       | Attendance Register and Presentation | R0,00  | R0,00           | N/A           | N/A      | 2 workshops conducted on policies by June 2023 | 2 workshops conducted on the Disciplinary Procedure & Code (Community Services & LED Department) on 04 November 2022 and Disciplinary Procedure | 2 workshops conducted on approved Municipal By laws, by June 2024 | 2 workshops conducted on 06 December 2023 on Implications of POPIA; Municipal By laws, by 27 June 2024 | R0,00            | Achieved               | N/A                  | N/A  | N/A             |

| KPA N0 5: Good Governance & Public Participation |   |   |               |   |   |   |   |         |            |  |             |                 |               |          |  |  |  |  |                  |                        |                      |                            |                 |
|--|---|---|---------------|---|---|---|---|---------|------------|--|-------------|-----------------|---------------|----------|--|--|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue   | Strategic Objective   | Objective No. | Strategies  | Baseline Information                                      | Project to be Implemented   | Output - KPI  | KPI No. | KPI Weight | Means of Verification  | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023   |  | Actual Measurable Performance 2023/2024  |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |   |   |               |   |   |   |   |         |            |  |             |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |   |   |               |   |   |   |   |         |            |  |             |                 |               |          |  | re and Dispute Resolution (Supervisors) on 31 May-01 June 23   |  |  |                  |                        |                      |                            |                 |
| Public Participation                             | Improved performance of public participation structures | To strengthen and enhance public participation Mechanism by June 2027 | 5,15          | By building capacity and support to public participation by June 2024 | 320 ward committee member, 20 CDW's and 32 ward war rooms | Provision of training and monitoring of public participation structures | Number of training and monitoring of public participation structures provided | 5,15,1  | 0,25       | Distribution register, Advert, Concept Document and attendance register, council resolution extract, schedule of committee meeting | R979 832,00 | R979 832,00     | R979 832,00   | N/A      | Provided training to 64 ward committee members and monitored of public participation structures by June 2023 | Procurement of ward committee stationary and name tags. Tender advert closed on the 10/11/22. Delivery was done. Training of Ward Committees was done on 16 &17 February 2023. Council meeting sat on the 28th | Provision of training to 64 ward committee members and monitoring of public participation structures by June 2024. | Provision of stationery to 92 ward committee members. Training of ward committees was done on the 16 to 27 November 2023 at Sinawe Guest House. Schedule of ward committee meetings was adopted on the | R120 000,00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |  |                              |  |            |            |  |        |                 |               |          |   |  |   |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|--|------------------------------|--|------------|------------|--|--------|-----------------|---------------|----------|---|--|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                       | Project to be Implemented    | Output - KPI                                     | KPI No.    | KPI Weight | Means of Verification                    | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |  | Actual Measurable Performance 2023/2024                 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |  |                              |  |            |            |  |        |                 | Internal      | External | Annual Target   | Actual performance   | Annual Target   | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |  |                              |  |            |            |  |        |                 |               |          |   | of June 2023 to adopt the schedule of ward committee meetings.   |   | 27th of June 2024 for 2024-2025 FY   |                  |                        |                      |                            |                 |
|  |       |                     |               |            | Community education conducted in ten wards | Community education programs | Number of community education programs conducted | 5,1<br>5,2 | 0,25       | Concept Document and attendance register |        |                 |               |          | 10 community education programs conducted and 12 ward committee sittings monitored by June 2023 | 11Community Education Program s: ward 20 on 04/08/22 . Ward 04 on 10/08/22 . Ward 01 on15/08/22. Ward 18 on02/11/22. Ward 28 on03/11/22 and Ward 32 on07/11/22. Ward 08 on 21/02/23 , ward | 12 community education programs conducted by June 2024. | 12 Community Education Programs were conducted in Ward 02 17/08/2023 Ward 11 on 21/08/23 Ward 30 on 20/09/2023 Ward 21 on 16/11/2023 Ward 15 on 17/11/2023 Ward 12 | R325 600,00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | 16 on 22/02/23, ward 21 on 03/03/23 and ward 02 on 02/03/23, ward 31 on the 7th of June 2023. 1 Additional Program : Children's Amendment Bill Workshop was done on 14/10/2022 12 Ward Committee sittings: Ward 04 on 28/07/22. Ward 14 on 22/08/22. Ward 18 on 30/09/22. |   | on 29/11/2023 Ward 9 21/02/24 Ward 28 on 13/03/2024 Ward 26 on 18/03/24 Ward 12 on the 8th of May 2024 Ward 14 on the 09th of May 2024 and Ward 06 on the 10th of May 2024. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |   |                                |                                  |         |            |  |        |                 |               |          |   |   |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|---|--------------------------------|----------------------------------|---------|------------|--|--------|-----------------|---------------|----------|---|---|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                          | Project to be Implemented      | Output - KPI                     | KPI No. | KPI Weight | Means of Verification                      | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                            |   | Actual Measurable Performance 2023/2024           |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |   |                                |                                  |         |            |  |        |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target                                     | Actual Performance Non-Financial                                    | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |   |                                |                                  |         |            |  |        |                 |               |          |   | Ward 23 20/10/22 . Ward 20 on 18/11/22 and Ward 26 on14/11/22. ward 07 on 27/02/23 . Ward 29 on 27/03/23 . Ward 09 on 27/03/23 . ward 31 on 23 May 2023, ward 09 on 25 May 2023 and ward 06 on 28 May 2023. |   |   |                  |                        |                      |                            |                 |
|  |       |                     |               |            | adopted schedule of ward committee structures | Monitor Ward committee seating | Number of ward committee seating | 5,15,3  | 0,25       | Attendance register and monitoring reports |        |                 |               |          | 10 community education programs conducted and 12 ward committee | 11Community Education Program s: ward 20 on 04/08/22 . Ward   | 12 ward committee seating monitored by June 2024. | 12 Ward Committee meetings monitored at Ward 25 on the 27th of July | R0,00            | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |  |                           |              |         |            |                       |        |                 |               |          |                                      |                                 |  |                                  |  |                        |                      |                            |                 |  |
|--|-------|---------------------|---------------|------------|--|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---------------------------------|--|----------------------------------|--|------------------------|----------------------|----------------------------|-----------------|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information                     | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                                 | Actual Measurable Performance 2023/2024  |                                  |  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |  |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance              | Annual Target  | Actual Performance Non-Financial | Actual Financial   | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            | and 12 ward committee meetings monitored |                           | monitored.   |         |            |                       |        |                 |               |          |                                      | sittings monitored by June 2023 | 04 on 10/08/22 . Ward 01 on 15/08/22. Ward 18 on 02/11/22. Ward 28 on 03/11/22 and Ward 32 on 07/11/22. Ward 08 on 21/02/23 , ward 16 on 22/02/23 , ward 21 on 03/03/23 and ward 02 on 02/03/23 . ward 31 on the 7th of June 2023. 1 Additional Program : Children's Amend |                                  | 2023. Ward 16 on the 25th of August 2023. Ward 8 on the 18th of September 2023. Ward 01 on 26/10/23, Ward 32 on 25/10/23, Ward 17 on 28/11/23, Ward 14 on 24/01/24, Ward 28 on 28/02/24, Ward 13 on 26/03/24, Ward 19 on the 25th of April, ward 06 on 26th April and Ward 30 on the 23rd of |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    |   |                                  |                  |                        |                      |                            |                 |  |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--------------------|---|----------------------------------|------------------|------------------------|----------------------|----------------------------|-----------------|--|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |                    | Actual Measurable Performance 2023/2024   |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance | Annual Target   | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |  |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |                    | ment Bill Workshop was done on 14/10/2022<br>12 Ward Committee sittings: Ward 04 on 28/07/22.<br>Ward 14 on 22/08/22.<br>Ward 18 on 30/09/22.<br>Ward 23 20/10/22<br>. Ward 20 on 18/11/22 and Ward 26 on 14/11/22.<br>ward 07 on 27/02/23<br>. Ward 29 on 27/03/23<br>. Ward 09 on 27/03/23<br>. ward 31 on 23 May 2023, |                                  | May 2024.        |                        |                      |                            |                 |  |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |   |   |   |         |            |  |        |                 |               |          |   |   |   |   |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|---|---|---|---------|------------|--|--------|-----------------|---------------|----------|---|---|---|---|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information  | Project to be Implemented   | Output - KPI  | KPI No. | KPI Weight | Means of Verification  | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024   |   |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |   |   |   |         |            |  |        |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target   | Actual Performance Non-Financial  | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |   |   |   |         |            |  |        |                 |               |          |   | ward 09 on 25 May 2023 and ward 06 on 28 May 2023.  |   |   |                  |                        |                      |                            |                 |
|  |       |                     |               |            | 1 CDW Awareness Campaign and two round table meetings and 8 war rooms | CDW awareness campaigns, round table meetings and ward war rooms. | Number of CDW awareness campaigns, round table meetings and ward war rooms monitored. | 5,15,4  | 0,25       | Attendance register for 1 CDW Awareness Campaigns and round table meetings, war room meeting attendance registers, monitoring report |        |                 |               |          | 1 CDW Awareness Campaign, 2 round table meetings and 8 ward war room monitored by June 2023 | 1 CDW Awareness Campaign was done in ward 23 on 16/03/23, 5 CDW Round table meeting s; 29/07/22, 29/08/22, 26/10/22, 26 April 2023 and 25 May 2023. 8 Ward war room meetings in | 1 CDW Awareness campaign, 2 round table meetings, 4 ward war rooms monitored. By June 2024. | 4 Ward War rooms monitored in Ward 13 on 13/09/23, Ward 23 on 19/09/23 Ward 01 on 20/09/23 and Ward 13 war room on 06/12/23. 4 CDW Round table meetings were held on 28/09/2023,31/10/2023 ,28/11/2023 and 22 May 2024. | R18730,00        | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |   |   |  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|---|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |   | Actual Measurable Performance 2023/2024 |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance  | Annual Target                           | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | wards: ward 23 20/10/22 . Ward 13 13/09/22 . Ward 13 18/08/22 . Ward 10 19/08/22 . ward 01 23/02/23 . ward 23 on 28/02/23 . Ward 01 17/05/23 . Ward 13 28/06/23 . Additional Programs: GBV Awareness Campaigns done in 2 wards. Ward 11 on 06/10/22 and Ward 24 |   | 1 CDW Awareness Campaign was conducted on the 20th of March 2024 at Ward 02. |                  |                        |                      |                            |                 |

| KPA N0 5: Good Governance & Public Participation |                                |   |               |  |  |  |   |         |            |  |             |                 |               |          |  |   |  |  |                           |                        |                      |                            |                 |
|--|--------------------------------|---|---------------|--|--|--|---|---------|------------|--|-------------|-----------------|---------------|----------|--|---|--|--|---------------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue                          | Strategic Objective   | Objective No. | Strategies   | Baseline Information   | Project to be Implemented                            | Output - KPI  | KPI No. | KPI Weight | Means of Verification                                    | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                                 |   | Actual Measurable Performance 2023/2024                          |  |                           |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |                                |   |               |  |  |  |   |         |            |  |             |                 | Internal      | External | Annual Target  | Actual performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial          | Achieved/ Not Achieved |                      |                            |                 |
|  |                                |   |               |  |  |  |   |         |            |  |             |                 |               |          |  | on12/10/22  |  |  |                           |                        |                      |                            |                 |
|  | Compliance with Section 73 MSA | To ensure coordinated public participation in all municipal programs by June 2027 |               | By facilitating consultative sessions with communities to ensure public involvement in all municipal programs by June 2024 | 1 Mayoral Imbizo, 1 IDP & Budget roads how and 1 Annual Report Consultation held | To facilitate consultative sessions with communities | Number of consultative sessions with communities facilitated. | 5,15,5  | 0,25       | Concept documents, public comments, attendance registers | R182 796,00 | R182 796,00     | R182 796,00   | N/A      | To facilitate 03 consultative sessions with communities by June 2023 | 1 Mayoral Imbizo on the 08th of November 2022. 1 Annual Report Public Consultation was done on 14/03/23 in wards 01 and 09. 1 IDP & Budget roadshow was done on 19-21 April 2023. | Facilitate 03 consultative session with communities by June 2024 | 1 Mayoral Imbizo program was held from 31/10/23 to 06/11/23. 1 Annual Report Public Consultation was conducted on 04/03/24 at Ward 29 and 06/03/24 at Ward 01. 1 IDP & Budget road shows were held from 18 April to the 06th | R40 450,00 and IDP Budget | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |  |   |               |  |  |   |  |         |            |  |               |                 |               |          |   |   |  |  |                  |                        |                      |                            |                 |
|--|--|---|---------------|--|--|---|--|---------|------------|--|---------------|-----------------|---------------|----------|---|---|--|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue  | Strategic Objective   | Objective No. | Strategies   | Baseline Information   | Project to be Implemented                                     | Output - KPI   | KPI No. | KPI Weight | Means of Verification  | Budget        | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023  |   | Actual Measurable Performance 2023/2024                                      |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |  |   |               |  |  |   |  |         |            |  |               |                 | Internal      | External | Annual Target   | Actual performance  | Annual Target  | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |  |   |               |  |  |   |  |         |            |  |               |                 |               |          |   |   |  | of May 2024 according to cluster.  |                  |                        |                      |                            |                 |
| Council  | Compliance with Sec 18(1) and (2) of Municipal Structures Act. | To ensure proper sitting of Council and Council Committees by June 2027 | 5,16          | By adhering to the council adopted schedule of council meetings by June 2024 | Adopted schedule of council meetings and its committee for 2022/2023 | Coordinate sitting of Council Meetings and council committees | Number of council meetings and number of council committees convened | 5,16,1  | 0,5        | Adopted schedule for 2023/24 FY, Adverts, Notices, Attendance Register | R4 710 840,00 | R4 710 840,00   | R4 710 840,00 | N/A      | Adoption of Council meeting schedule and its committee meetings, 4 Council meetings convened and 36 council committees by June 2023 | Schedule of meetings was adopted on the 28 June 2022, four (4) council meetings convened and sixty-seven (67) committee meetings held | Facilitate 4 council meetings and 36 council committee meetings by June 2024 | Schedule of council and its committees was adopted on the 27 June 2024 for 2024/2025 FY. Four Ordinary Council Meetings facilitated - 30/08/23, 12/12/2023, 27/03/2024, 27/06/2024 and seven Special Council Meetings and seventy-two council committee meetings | R426 059.00      | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |                                      |  |               |  |                                  |   |  |         |            |                                     |             |                 |               |          |  |  |   |  |                  |                        |                      |                            |                 |
|--|--------------------------------------|--|---------------|--|----------------------------------|---|--|---------|------------|-------------------------------------|-------------|-----------------|---------------|----------|--|--|---|--|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue                                | Strategic Objective  | Objective No. | Strategies   | Baseline Information             | Project to be Implemented                     | Output - KPI                           | KPI No. | KPI Weight | Means of Verification               | Budget      | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023                                       |  | Actual Measurable Performance 2023/2024             |  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |                                      |  |               |  |                                  |   |  |         |            |                                     |             |                 | Internal      | External | Annual Target  | Actual performance   | Annual Target                                       | Actual Performance Non-Financial   | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |                                      |  |               |  |                                  |   |  |         |            |                                     |             |                 |               |          |  |  |   | convened by June 2024  |                  |                        |                      |                            |                 |
| By Laws  | Compliance with laws and regulations | To ensure proper regulation of the municipal powers and functions by June 2027 | 5,17          | By facilitating review and/or developed Municipal By Laws by June 2024 | 42 reviewed and gazetted by laws | Reviewing and approval of 5 bylaws by Council | Number of reviewed and approved bylaws | 5,17,1  | 0,25       | approved Bylaws, resolution extract | R142 393,00 | R6 2 392 ,00    | R6 2 392 ,00  | N/A      | 10 Gazetted Municipal by Laws reviewed and adopted by Council by June 2023 | 10 Gazetted Municipal By Laws reviewed and adopted by Council on 27 June 2023; Public Amenities, Nuisance & Behaviour, Indigent Support, Metered Parking, Keeping of Animals, cemeteries, Parks & Recreational, Pound, | 5 municipal Bylaws approved by Council by June 2024 | 6 Municipal by Laws reviewed and approved by the council on 27 June 2024 | R0,00            | Achieved               | N/A                  | N/A                        | N/A             |

| KPA N0 5: Good Governance & Public Participation |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      |  |   |                                  |                  |                        |                      |                            |                 |
|--|-------|---------------------|---------------|------------|----------------------|---------------------------|--------------|---------|------------|-----------------------|--------|-----------------|---------------|----------|--------------------------------------|--|---|----------------------------------|------------------|------------------------|----------------------|----------------------------|-----------------|
| Sub-Result                                       | Issue | Strategic Objective | Objective No. | Strategies | Baseline Information | Project to be Implemented | Output - KPI | KPI No. | KPI Weight | Means of Verification | Budget | Adjusted Budget | Budget Source |          | Preceding year Performance 2022/2023 |  | Actual Measurable Performance 2023/2024 |                                  |                  |                        | Reasons for Variance | Reason for Budget variance | Remedial Action |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 | Internal      | External | Annual Target                        | Actual performance                               | Annual Target                           | Actual Performance Non-Financial | Actual Financial | Achieved/ Not Achieved |                      |                            |                 |
|  |       |                     |               |            |                      |                           |              |         |            |                       |        |                 |               |          |                                      | Beach, Air Quality and Coastal Management By Law |   |                                  |                  |                        |                      |                            |                 |

## CHAPTER 4: ORGANISATIONAL DEVELOPMENT PERFORMANCE

### 17. COMPONENT A: Introduction to Municipal Personnel

Employee Totals, Turnover and Vacancies

| Employees            |                |                  |           |                   |
|----------------------|----------------|------------------|-----------|-------------------|
| Description          | 2023-2024      |                  |           |                   |
|                      | Approved Posts | No. Of Employees | Vacancies | Vacancy Rate in % |
| Municipal Manager    | 43             | 40               | 03        | 7,5%              |
| Corporate Service    | 47             | 46               | 01        | 2,17%             |
| Budget & Treasury    | 25             | 25               | 00        | 0%                |
| Community Services   | 134            | 119              | 15        | 12,6%             |
| Engineering Services | 43             | 40               | 03        | 7,5%              |
| Development Planning | 23             | 19               | 04        | 21%               |
| <b>Total</b>         | <b>315</b>     | <b>289</b>       | <b>26</b> | <b>9%</b>         |

### Meetings and Administration and Registry Services

For the financial year of 2023/24 the records management unit undertook the following tasks to completion:

- Quarterly trained records end-users on records classification systems requirements and policy reviews
- Facilitated and coordinated awareness's for records end-users on file plan use and proposed file plan revisions.
- Facilitated and coordinated development of inventory of records
- Performed project management working with consultants on inventory work.
- Facilitated and coordinated records management office audit by internal audit office
- Annually records end-user's awareness with file plan referencing, transfer of semi-current and non-current records, as well as records requested kept in registry office.

### Managing the Municipal Workforce

#### Institutional Policies

| Human Resources Policies |  |           |          |              |
|--------------------------|--|-----------|----------|--------------|
|                          | Name of Policy                                     | Completed | Reviewed | Adopted      |
| 1.                       | Staff Establishment (Organisational Structure)     | Yes       | Yes      | 28 June 2024 |
| 2.                       | Human Resource Plan                                | Yes       | Yes      | 28 June 2024 |
| 3.                       | Employment Equity Policy                           | Yes       | Yes      | 28 June 2024 |
| 4.                       | Workplace Skills Plan                              | Yes       | Yes      | 28 June 2024 |
| 5.                       | Acting Policy                                      | Yes       | Yes      | 28 June 2024 |
| 6.                       | Attendance & Punctuality Policy                    | Yes       | Yes      | 28 June 2024 |
| 7.                       | Chronic Illness Policy                             | Yes       | Yes      | 28 June 2024 |
| 8.                       | Disciplinary Code & Procedure                      | Yes       | Yes      | 28 June 2024 |
| 9.                       | Employee Wellness Policy                           | Yes       | Yes      | 28 June 2024 |
| 10.                      | Employment Benefits & Conditions Policy            | Yes       | Yes      | 28 June 2024 |
| 11.                      | Recruitment & Selection Policy                     | Yes       | Yes      | 28 June 2024 |
| 12.                      | Grievance Policy & Procedure                       | Yes       | Yes      | 28 June 2024 |
| 13.                      | Performance Management & Development System Policy | Yes       | Yes      | 28 June 2024 |
| 14.                      | Job Evaluation Policy                              | Yes       | Yes      | 28 June 2024 |
| 15.                      | Leave Policy                                       | Yes       | Yes      | 28 June 2024 |
| 16.                      | Placement & Migration Policy                       | Yes       | Yes      | 28 June 2024 |
| 17.                      | Occupational Health & Safety Policy                | Yes       | Yes      | 28 June 2024 |
| 18.                      | Organisational Design Policy                       | Yes       | Yes      | 28 June 2024 |
| 19.                      | Overtime Policy                                    | Yes       | Yes      | 28 June 2024 |
| 20.                      | Retention Policy                                   | Yes       | Yes      | 28 June 2024 |
| 21.                      | Remuneration Policy                                | Yes       | Yes      | 28 June 2024 |

## Suspensions

| Number and period of suspensions |   |                    |  |                  |
|----------------------------------|---|--------------------|--|------------------|
| Position                         | Nature of alleged misconduct  | Date of Suspension | Details of disciplinary action taken   | Date finalised   |
| Social Services Co-ordinator     | 1. Fraud and Corruption<br>2. Gross Dishonesty<br>3. Unauthorised use of municipal property | 14 November 2023   | The employee was charged on the bases of irregular renting of municipal facilities. The employee pleaded guilty. Demotion with financial loss and has since been placed at DLTC. | 16 February 2024 |

## Performance Rewards

There have no performance rewards awarded in the concerned financial year.

## Human Resources and Skills Management

The WMMLM Employee Retention Policy provides guidance and information to Council, Management and Labour in order to effectively implement and promote the retention of staff. In the concerned financial year, the Municipality has achieved the following:

| Skills Development Matrix               |        |                                       |               |              |   |              |                         |              |              |              |
|---|--------|---------------------------------------|---------------|--------------|---|--------------|-------------------------|--------------|--------------|--------------|
| Management Level                        | Gender | Employees in posts as at 30 June 2024 | Learner ships |              | Skills programmes and other short courses |              | Other forms of training |              | Totals       |              |
|   |        |                                       | Target 22-23  | Actual 23-24 | Target 22-23                              | Actual 23-24 | Target 22-23            | Actual 23-24 | Target 22-23 | Actual 23-24 |
| Municipal Manager & S57 managers        | Female | 0                                     | 0             | 0            | 0   | 0            | 0                       | 0            | 0            | 0            |
|   | Male   | 1                                     | 0             | 0            | 1   | 1            | 0                       | 0            | 0            | 0            |
| Councillors & Managers                  | Female | 27                                    | 0             | 0            | 27  | 27           | 27                      | 27           | 0            | 0            |
|   | Male   | 37                                    | 0             | 0            | 37  | 37           | 37                      | 37           | 0            | 0            |
| Technicians and Associate Professionals | Female | 0                                     | 0             | 3            | 9   | 9            | 0                       | 9            | 9            | 9            |
|   | Male   | 1                                     | 0             | 2            | 7   | 7            | 2                       | 7            | 9            | 11           |
| Others                                  | Female | 3                                     | 0             | 0            | 14  | 81           | 0                       | 7            | 14           | 88           |
|   | Male   | 3                                     | 0             | 0            | 13  | 42           | 0                       | 7            | 13           | 49           |
| Sub total                               | Female | 60                                    | 0             | 2            | 70  | 144          | 27                      | 50           | 23           | 97           |
|   | Male   | 42                                    | 0             | 0            | 40  | 87           | 29                      | 51           | 22           | 60           |
| Total                                   |        | 102                                   | 0             | 2            | 110                                       | 231          | 56                      | 101          | 45           | 157          |

## CHAPTER 5: FINANCIAL MANAGEMENT

The financial disclosure was done by the Municipal Manager, five Senior Managers reporting to the Municipal Manager as well as all SCM Officials of the municipality. Sixty-two Councillors also completed the financial disclosure requirements.

### Statement of Financial Performance

The statement of financial performance prepared by the municipality shows that the municipality has in the 2023/24 financial year continued to record an operating surplus. This may be attributed to increases in the operating grants coupled with recorded savings that might have been as a result of savings on contracted, general expenses and, a decrease recorded in the provision for dumping site rehabilitation as a result of revised figures compared to the annual budget estimates. There were also savings on recorded on non-cash expenditures like depreciation, Impairment losses and debt impairment which may have been as a result of little impairments recorded for the year as initially anticipated as well as improved debt collection measures. This surplus is also as a result of revenue recognised on conditional grants received and spent that were used to create and rehabilitate assets where the corresponding expenditure is reported in the statement of financial position while the revenue recognised goes to the accumulated surpluses to create funding for the amortisation of the corresponding assets over their useful lives.

This statement shows revenue from Exchange Transactions at above R116 million, Property Rates at R21.7 million and grants at more than R421 million. The total expenditure on the other hand shows a total expenditure of R413 million including losses on disposal of assets (see annual financial statements contained in this annual report).

### Grants

Winnie Madikizela-Mandela Local Municipality received grant funding for the 2023/24 financial year as reflected on the Division of Revenue Act 5 2023, Appropriation Act and the Provincial Government Gazette. The grant funding for the year was as follows and all the grants were received: -

| Description                  | 2023/24 Adjusted Budget | 2024/25 Budget   | 2025/26 Budget   |
|------------------------------|-------------------------|------------------|------------------|
| EQUITABLE SHARE              | R 341 204 000,00        | R 359 441 000,00 | R 356 151 000,00 |
| FINANCIAL MANAGEMENT GRANT   | R 2 100 000,00          | R 2 100 000,00   | R 2 100 000,00   |
| MIG                          | R 53 584 994,00         | R 56 512 000,00  | R 59 206 000,00  |
| INEP                         | R 16 000 000,00         | R 25 362 000,00  | R 16 180 000,00  |
| EPWP GRANT                   | R 3 042 000,00          | R 2 981 000,00   |                  |
| DISASTER RELIEF GRANT        |                         |                  |                  |
| GENERAL BUDGET SUPPORT GRANT | R 9 167 825,00          |                  |                  |
| DISASTER RESPONSE GRANT      | R 19 190 000,00         |                  |                  |
| LIBRARY SUPPORT GRANT        | R 500 000,00            | R 1 147 000,00   | R 1 147 000,00   |
|                              |                         |                  | R 1 000 000,00   |
| TOTAL                        | R 444 788 819,00        | R 447 543 000,00 | R 435 784 000,00 |

- **Equitable Share:** is utilized mainly for funding operations and could also be used for a smaller portion of capital expenditure
- **Municipal Infrastructure Grant:** is a conditional grant for the funding of municipal infrastructure developments ranging from roads, community facilities and economic development infrastructure
- **Financial Management Grant:** is aimed at building the financial management capacity as well as for the procurement and maintenance of financial systems.
- **Integrated National Electrification Grant:** is a conditional grant used for electrification of rural villages to ensure universal access to the service.

- **Disaster Response Grant:** is a conditional grant availed to the municipality to reconstruct infrastructure damaged by disaster that may have occurred
- **General Budget Support Grant:** is a conditional grant availed to the municipality following applications to support manufacturing in the area through construction of manufacturing hubs

Winnie Madikizela-Mandela Local Municipality received other grant funding for the 2023/24 financial year as indicated in the provincial gazette which has also been included on the total indicated above. The grant funding for the year was as follows and all the grants were received: -

| Description     | 2023/24 Adjusted Budget | 2024/25 Budget     | 2025/26 Budget     |
|-----------------|-------------------------|--------------------|--------------------|
| LIBRARY SUBSIDY | R 500,000               | R 1 147 000        | R 1 147 000        |
| <b>TOTAL</b>    | <b>R 500,000</b>        | <b>R 1 147 000</b> | <b>R 1 147 000</b> |

### Asset Management

Asset Management is a component of the Budget and Treasury Office that is a standalone component as Assets and Stores Management with its dedicated human and financial resources. This section ensures that all assets are correctly accounted for, safe guarded and are known exactly according to their locations. Over the years the section has ensured that a GRAP compliant fixed asset register is compiled, that is appropriately unbundled and is able to indicate the description of the assets, their locations, their useful lives, their current status, and a whole lot of other essential information as required. This register is subjected to the audit by the Auditor General to ascertain its credibility and its ability to assist management in managing assets.

## 18. Component B: Spending Against Capital Budget

### Capital Expenditure

The following table shows the capital expenditure incurred by the municipality for the 2023/24 financial period: -

| Description                     | 2023/24 Adjusted Budget | ACTUAL                  |
|---------------------------------|-------------------------|-------------------------|
| INFRASTRUCTURE                  | R 104 775 764,00        | R 89 955 058,85         |
| COMMUNITY ASSETS                | R 32 507 696,00         | R 22 694 848,98         |
| VEHICLES                        | R 6 478 361,00          | R 5 297 809,94          |
| COMPUTER HARDWARE AND EQUIPMENT | R 2 086 082,00          | R 2 008 152,33          |
| FURNITURE AND OFFICE EQUIPMENT  | R 4 061 938,00          | R 673 880,60            |
| MACHINERY AND EQUIPMENT         | R 231 130,00            | R 215 462,00            |
| BUILDINGS                       | R 191 208,00            | -R 32 132               |
| HERITAGE ASSETS                 | R 1 304 348,00          | R 0,00                  |
| OTHER ASSETS                    | R 3 419 445,00          | R 0,00                  |
| <b>TOTAL</b>                    | <b>R 155 055 972,00</b> | <b>R 120 812 900,70</b> |

## Sources of Finance

Apart from grant funding, the municipality also has other funding streams. It is important to note that these streams still form a very limited portion of the overall revenue generated and strategies and plans still need to be crafted to turn the situation around.

| Description                        | Adjusted 2023/24 Budget | ACTUAL                  |
|------------------------------------|-------------------------|-------------------------|
| PROPERTY RATES                     | R 21 249 948,00         | R 21 713 167,00         |
| SERVICE CHARGES - ELECTRICITY      | R 44 449 797,00         | R 49 713 306,00         |
| SERVICE CHARGES – REFUSE REMOVAL   | R 4 661 336,00          | R 4 128 095,00          |
| RENTAL OF FACILITIES AND EQUIPMENT | R 5 402 232,00          | R 7 969 863,00          |
| INTEREST ON INVESTMENTS            | R 31 890 232,00         | R 34 468 001,00         |
| INTEREST ON ARREAR DEBT            | R 9 169 402,00          | R 8 995 296,00          |
| FINES AND PENALTIES                | R 225 000,00            | R 1 285 810,00          |
| AGENCY FEES                        | R 1 414 192,00          | R 1 298 390,00          |
| LICENCES AND PERMITS               | R 2 537 200,00          | R 2 102 291,00          |
| TRANSFERS – OPERATING              | R 357 060 433,00        | R 352 620 580,00        |
| TRANSFERS - CAPITAL                | R 94 039 526,00         | R 68 481 789,00         |
| OTHER INCOME                       | R 508 107,00            | R 22 356 749,00         |
| <b>TOTAL</b>                       | <b>R 572 607 405,00</b> | <b>R 575 133 337,00</b> |

## Capital Expenditure on 5 Largest Projects

| Project Name                                       | Status      | Ward No | 23/24 Expenditure | Start date       | End date         |
|--|-------------|---------|-------------------|------------------|------------------|
| CONSTRUCTION OF MBIZANA CIVIC CENTER               | In progress | 01      | R 12 692 060,56   | 22 August 2020   | 27 May 2024      |
| MQONJWANA TO GREENVILLE ACCESS ROAD                | In progress | 18 & 21 | R 312 821,00      | N/A              | N/A              |
| CONSTRUCTION OF THALENI BRIDGE                     | In progress | 27      | R 6 643 394,26    | 19 April 2024    | 19 March 2025    |
| SIDANGA ACCESS ROAD                                | In progress | 28      | R 555 931,80      | 17 January 2023  | 17 November 2023 |
| MPHUTHUMI MAFUMBATHA STADIUM – BIZANA SPORTFIELD   | Completed   | 01      | R 6 724 969,77    | 24 April 2018    | 28 January 2023  |
| CONSTRUCTION OF NTLANEZWE TO SIZABONKE ACCESS ROAD | Completed   | 12      | R 6 837 371,92    | 06 December 2023 | 06 June 2024     |

## 19. Component C: Cash Flow Management and Investment

## **Cash flow**

The municipality is still able to meet its obligations as they fall due, which is an indication that there are sufficient funds within the municipality to ensure that financial obligations and commitments are settled within time and with no difficulties.

As disclosed in the annual financial statements, the municipality is a going concern and is therefore expected to operate for at least the next 12 months. The liquidity ratio of the municipality is still showing signs of health as the current assets of the municipality far outweigh the current liabilities. Having noted this, it must be indicated that the municipality needs to ensure a careful balancing act to ensure that there is no extravagant spending on non-essential items and taking this from the tune of the National Treasury on cost cutting and austerity measures to be implemented. As disclosed on page 82 of the annual financial statements as well, the municipality still has commitments to the value of more than R92.2 million as at the end of June 2024.

The municipality has also been able to generate in the excess of R34.4 million on interest from investments. These investments are cash that is not immediately required by the municipality and is therefore placed on short term investments to generate some interest.

The municipality's cash and cash equivalents balances at year end have increased during the year from R360 million to R460 million, which is in line with the savings reported earlier in this chapter.

### **5.9. Borrowing and Investment**

The municipality has not entered into any borrowing arrangements over the past 7 years including the year being reported as all developments were funded from either grants or own funding. This was also to ensure that no additional financial burden is placed on the municipalities in terms of the cost of these borrowing arrangements.

The municipality places surplus cash into short term investments to ensure that they earn better interests and grow the municipality's income earning capacity. These are funds that we normally utilised to supplement service delivery within the municipality.

## **20. Component D: Other Financial Matters**

### **GRAP Compliance**

Winnie Madikizela-Mandela Local Municipality compiled its 2023/24 Annual Financial Statement according to the provisions of the MFMA, GRAP and other applicable legislations. This has always been supported by the compilation of a Fixed Asset Register that complies with all the requirements of GRAP. The Auditor General of South Africa then audited these and gave its opinion at the end of the process which was communicated to the municipality at the end of November 2024.

## **Chapter Six: Auditor General's Audit Findings**

### **21. Component A: Auditor's Opinion on the Finance Statement for Prior Year.**

#### **Prior Year Comments**

The Auditor General of South Africa audited the 2022/23 annual financial statements and they expressed their opinion as an unqualified audit opinion with no material findings. The municipality then, on the basis of the findings, even though not material, prepared an audit action plan to address the findings of the AG and improve the quality of the information reported and presented for the audit. The plan was developed by all affected heads of departments under the guidance of the Chief Financial Officer and will be tabled to council and approved.

The progress on the action will then reported to management committee meetings and to the relevant council committees. This will ensure that there is enhanced monitoring on the progress in dealing with the findings. All findings should therefore be addressed by the next audit. The auditor general however emphasised the following:

- Material impairments as disclosed in note 14 to the financial statements, the municipality reported material impairment of R18.0 million (2022: R17.9 million) as a result of irrecoverable debtors.

#### **Current Year**

The Auditor General of South Africa audited the 2023/24 annual financial statements and they expressed their opinion as an unqualified audit opinion with material findings. The municipality then, on the basis of the findings, prepared an audit action plan to address the findings of the AG and improve the quality of the information reported and presented for the audit. The plan was developed by all affected heads of departments under the guidance of the Chief Financial Officer and will be tabled to council and approved.

The progress on the action will then reported to management committee meetings and to the relevant council committees. This will ensure that there is enhanced monitoring on the progress in dealing with the findings. All findings should therefore be addressed by the next audit. The auditor general however emphasised the following:

- Material impairments as disclosed in note 13 to the financial statements, the municipality reported material impairment of R18.0 million (2023: R17.5 million) as a result of irrecoverable debtors.
- Irregular expenditure as disclosed in note 57 to the financial statements, irregular expenditure of R75 million (2023: R94,3 million) was incurred as a result of the municipality procuring services from a panel in contravention of s217 of the Constitution of the Republic of South Africa Act 1996 and s62(1)(d) of the MFMA
- Restatement of corresponding figures as disclosed in note 63 to the financial statements, the corresponding figures for 30 June 2023 were restated as a result of errors in the financial statements of the municipality, and for the year ended, 30 June 2024.

#### Compliance with legislation and key deadlines

The municipality has complied with legislation and key deadlines relating to the implementation of the IDP and the budget. Below is a summary of the key milestones that the municipality has ensured compliance with:

- The SDBIP was approved within 30 days from the approval of the budget
- The schedule of key deadlines or IDP and budget process plan was approved at least ten months before the start of the budget year
- All monthly reports were prepared and submitted within 10 working days of the end of each month as required by s71 of the MFMA
- All quarterly reports were prepared and submitted within 30 days of the end of the quarter
- The mid-year assessment was presented by the 25<sup>th</sup> of January to the Mayor
- The budget was adjusted within 60 days of the revision of government grants
- The main adjustment budget was approved by council by the 28<sup>th</sup> of February 2024
- The draft budget was tabled and adopted by council by 31 March 2024
- The budget for the 2023/24 financial year was tabled and approved by council by 31 May 2024
- Annual financial statements were prepared and submitted to the AG for auditing by 31 August 2024.
- The audit process commenced before the end of August and completed by 30 November 2024

#### Appendixes

- WMM LM Councillors and Council Attendance
- Municipal Committees
- Third Tier Management Structure
- Municipal Functions
- Ward Reporting
- Public Works Capital Programme
- Corrective Action Plan
- Audit Committee Recommendations
- Revenue Collection Performance By Vote

|  | Description | Final Budget | Actual Income |
|--|-------------|--------------|---------------|
|--|-------------|--------------|---------------|

|                              | 6                       | 7                       |
|------------------------------|-------------------------|-------------------------|
|                              | R                       | R                       |
| <b>REVENUE BY VOTE</b>       |                         |                         |
| Mayor and Council            | R 0.00                  | R 0.00                  |
| Municipal Manager            | R 0.00                  | R 100 000,00            |
| Budget and Treasury          | R 379 156 360,00        | R 382 413 721,76        |
| Corporate Services           | R 392 346,00            | R 428 145,94            |
| Development and planning     | R 41 117 577,00         | R 37 251 432,77         |
| Community and Social service | R 12 590 038,00         | R 12 519 862,90         |
| Engineering Services         | R 139 351 084,00        | R 135 335 473,30        |
| <b>Total Revenue by vote</b> | <b>R 572 607 405,00</b> | <b>R 568 048 636,67</b> |

A. Revenue Collection Performance by Source

| Description                              | Final Budget            | Actual Amount           |
|--|-------------------------|-------------------------|
|  | R                       | R                       |
| <b>REVENUE</b>                           |                         |                         |
| Property rates                           | R 21 249 948,00         | R 21 713 167,00         |
| Service charges - refuse and electricity | R 49 111 133,00         | R 53 841 401,00         |
| Fines                                    | R 225 000,00            | R 1 285 810,00          |
| Licenses and permits                     | R 2 537 200,00          | R 2 102 291,00          |
| Government grants and subsidies          | R 451 099 959,00        | R 421 102 369,00        |
| Rental of facilities and equipment       | R 5 402 232,00          | R 7 969 863,00          |
| Other income                             | R 1 701 213,00          | R 16 570 439,00         |
| Interest income                          | R 41 059 634,00         | R 43 463 297,00         |
| Fair value gain                          | R 0,00                  | R 7 084 700,00          |
| <b>Total Revenue</b>                     | <b>R 572 607 405,00</b> | <b>R 575 133 337,00</b> |

A. Conditional Grants Excluding MIG

| Name of Grant                              | Name of Organ of State or Municipal Entity | Quarterly Receipts   |
|--|--|----------------------|
|  |  | Receipts             |
| Financial Management Grant (FMG)           | National Treasury                          | 2,100,000.00         |
| Sports Arts and Culture Grant              | Provincial Grant                           | 500,00.00            |
| Expanded Public Works Program (EPWP)       | National Treasury                          | 3 042 000,00         |
| Greenest Municipality                      | Environmental Affairs                      | 200 000,00           |
| Integrated National Electrification Grant  | National Treasury                          | 16,100,000.00        |
| Disaster Response Grant                    | National Treasury                          | 19 190 000,00        |
| General Budget Support Grant               | National Treasury                          | 9 167 822,11         |
| <b>Total Grants and Subsidies Received</b> |  | <b>50 299 822,11</b> |

Oversight on Annual Report

- The report has complied with all prescripts and applicable legislation as provided by MFMA and LGMSA of 2000
- Monitoring of all engineering services projects should be done by project managers supervising of municipal plant should be done

### Third Tier Management Structure

| Department                      | Name of Manager                 | Job Title   |
|---------------------------------|---------------------------------|---|
| Office of The Municipal Manager | 1. Ms N Jokweni                 | Manager: Municipal Operations                     |
|                                 | 2. Ms. O. Nodangala             | Manager: Legal Services                           |
|                                 | 3. Mr.N. Mgxiva                 | Manager: Internal Audit                           |
|                                 | 4. Ms.N. Ngejane                | Manager: Council support and Public Participation |
|                                 | 5. .Mr.T.Cwibi                  | Manager: Communications                           |
|                                 | 8. Mr C. Noconjo                | Manager Mayoralty and Executive support           |
| Corporate Services              | 9. Ms. N. Mshweshwe             | Manager: Human Resources                          |
|                                 | 10. Mr.M. Ms N Ntlanga          | Manager: ICT                                      |
|                                 | 11. Ms N. Rabie                 | Manager Administration and Auxiliary services     |
| Budget and Treasury             | 12. Ms. Z. Mehlo                | Manager: Budgeting & Reporting                    |
|                                 | 13. Mr.S. Morlock               | Manager: Revenue & Expenditure                    |
|                                 | 14. . Mr.Z. Khala               | Manager: SCM                                      |
|                                 | 15. Mr.M Madikizela             | Manager: Assets                                   |
| Development Planning            | 16. Ms. Z. Ndzelu/Mrs Z. Shange | Manager: Land Use                                 |
|                                 | 17. Mr B. Hlangabezo            | Manager: LED                                      |
| Community Services              | 18. .Ms N.Xoko                  | Manager: Social & Community Services.             |
|                                 | 19. Mr.D.Luphoko                | Manager: Community Safety                         |
|                                 | 20. Ms L Mhlembana              | Manager: Indigent & Social                        |
| Engineering Services            | 21. Mr.S.Songca                 | Manager: Operations & Maintenance                 |
|                                 | 22. Mr.V. Nontanda              | Manager: MIG                                      |
|                                 | 23. Mr V. Mqina                 | Electricity Superintendent                        |

### Municipal Powers and Functions

| FUNCTION                         | ANDM | MLM                   |   |  |
|----------------------------------|------|-----------------------|---|--|
| SCHEDULE 4 PART B                |      | Implementation Status |   | Challenges   |
| Air pollution                    | X    |                       |   |  |
| Building regulations             |      | X                     | By law under review as there were gaps identified during implementation | Illegal buildings due to non-compliance with approved building plans   |
| Child care facilities            |      | X                     | Progressing fairly  | Keeping up with demand from communities                                |
| Electricity reticulation         | X    | X                     | Progressing well  | Limited funds to   |
| Firefighting Services            | X    | X                     | Vehicles and staff deployed by the DM                                   | Vastness of wards and roads conditions in some areas                   |
| Local tourism                    | X    | X                     | Progressing well  | N/A  |
| Municipal airports               | X    |                       | N/A   | N/A  |
| Municipal planning               | X    | X                     | Progressing well  | N/A  |
| Municipal Health Services        | X    |                       | N/A   | N/A  |
| Municipal Public Transport       |      | X                     | Not implemented   | Limited funding  |
| Pontoons and Ferries             | X    |                       | N/A   | N/A  |
| Storm water                      |      | X                     | Progressing   | Limited resources  |
| Trading regulations              |      | X                     | By law gazetted and implemented   | Rapid growth of traders within limited space                           |
| Water (potable)                  | X    |                       | N/A   | N/A  |
| Sanitation                       | X    |                       | N/A   | N/A  |
| SCHEDULE 5 PART B                |      |                       |   |  |
| Beaches and amusement facilities |      | X                     | Progressing   | Seasonal operation and access due to roads leading to these facilities |

| FUNCTION   | ANDM | MLM                   |   |   |
|--|------|-----------------------|---|---|
| SCHEDULE 4 PART B  |      |                       | Implementation Status   | Challenges  |
| Billboards and the display of adverts in public places             |      | X                     | By law gazetted   | Illegal billboards  |
| Cemeteries, Crematoria and funeral parlours                        |      | X                     | One operating cemetery  | Limited space   |
| Cleansing  |      | X                     | Progressing well  | Currently utilising unlicensed dumping site   |
| Control of public nuisances  |      | X                     | By law gazetted and implemented   | N/A   |
| Control of undertakings that sell liquor to the public             |      | X                     | Bylaw in process of promulgation  | No by law in place which has resulted in illegal liquor trading especial in rural areas |
| Facilities for the accommodation, care and burial of animals       |      | X                     | By law gazetted and service provider appointed to undertake removal and burial of animals | Removal of fencing along the main roads resulting to stray animals gett                 |
| Fencing and fences   | X    |                       | N/A   | N/A   |
| Licensing of dogs  |      | X                     | Bylaw gazetted  | Illegal keeping of dogs   |
| Licensing and control of undertakings that sell food to the public |      | X                     | By law gazetted   | Non-compliance by traders with by law provisions  |
| Local amenities  |      | X                     | Progressing well  | N/A   |
| Local sport facilities   |      | X                     | Progressing at slow pace due to limited resources   | Maintenance of facilities and lack of ownership by communities                          |
| Markets  |      | X                     | Temporal market place operational   | Unavailability of space/land  |
| Municipal abattoirs  |      | X                     | Currently performed by DM   | N/A   |
| Municipal parks and recreation                                     |      | X                     | 1 park in town  | Unavailability of space/land  |
| Municipal roads  |      | X                     | Progressing with back log   | Maintenance of constructed roads  |
| Noise pollution  |      | X                     | By law gazetted and   | Difficulty in implementing the bylaw due to cultural practices                          |
| Pounds   |      | X                     | Animal pound operational  | N/A   |
| Public places  |      | X                     | Non-available   | N/A   |
| Refuse removal, refuse dumps and solid waste disposal              |      | X                     | In progress   | Operating unlicensed dumping site   |
| Street trading   |      | X                     | Issuing of trading licencing progressing  | Number of traffic wardens to keep up with the number of street vendors                  |
| Street lighting  |      | X                     | Progressing   | N/A   |
| Traffic and parking  |      | X                     | In progress   | Increasing volume of motor vehicles in town   |
| Disaster Management  | X    | X (Devolved Function) | Disaster management plan developed and adopted  | Community understanding of disaster terms   |

## COUNCIL MEETINGS ATTENDANCE

### COUNCIL ATTENDANCE 2023/24 FY- JULY TO JUNE 2024

| Initials & Surname     | Portfolio   | Full Time/ PT | Political Org/ Prop/PR/ Ward Cllr | No. of Committee meetings planned | No. of Committee Actual seated | No. of attended including Specials | Absent |
|------------------------|-------------|---------------|-----------------------------------|-----------------------------------|--------------------------------|------------------------------------|--------|
| 1.Cllr Z Mhlwazi       | Hon Speaker | FT            | ANC/WC/ W12                       | 04                                | 11                             | 11                                 | 0      |
| 2.Cllr T. D Mafumbatha | Hon Mayor   | FT            | ANC/PR/ W13                       | 04                                | 11                             | 10                                 | 01     |
| 3.Cllr M Mbele         | Whip        | FT            | ANC/WC/ W 5                       | 04                                | 11                             | 10                                 | 01     |

| Initials & Surname     | Portfolio      | Full Time/ PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of<br>Committee<br>meetings<br>planned | No. of<br>Committee<br>Actual seated | No. of attended<br>including<br>Specials | Absent |
|------------------------|----------------|---------------|---|--|--------------------------------------|--|--------|
| 4.Cllr N Dlamini       | Exco Member    | FT            | ANC / PR/ W 9                           | 04   | 11                                   | 09                                       | 02     |
| 5. Cllr L Makholosa    | Exco Member    | FT            | ANC/ PR/ W 10                           | 04   | 11                                   | 11                                       | 0      |
| 6. Cllr N Madikizela   | Exco Member    | FT            | ANC /PR/ W 30                           | 04   | 11                                   | 11                                       | 0      |
| 7.Cllr N.M Njomi       | Exco Member    | PT            | ANC/WC/ W 16                            | 04   | 11                                   | 09                                       | 02     |
| 8.Cllr L.G Mcambalala  | Exco Member    | FT            | ANC/PR/W 5                              | 04   | 11                                   | 11                                       | 0      |
| 9. Cllr N.E Cengimbo   | Exco Member    | PT            | ANC/WC/ W 15                            | 04   | 11                                   | 11                                       | 0      |
| 10. Cllr N. Langasiki  | Exco Member    | PT            | ANC/ PR/ W 4                            | 04   | 11                                   | 06                                       | 05     |
| 11.Cllr P.B Majavu     | Exco Member    | PT            | EFF/ PR/ W 14                           | 04   | 11                                   | 09                                       | 02     |
| 12.Cllr N.P Mavundla   | MPAC Member    | FT            | ATM /PR/ W 18                           | 04   | 11                                   | 11                                       | 0      |
| 13.Cllr E Voko         | Council Member | PT            | ANC / PR/ W 21                          | 04   | 11                                   | 09                                       | 02     |
| 14.Cllr F Bewu         | Council Member | PT            | ANC / PR/ W 22                          | 04   | 11                                   | 08                                       | 03     |
| 15.Cllr N Sikibi       | Council Member | PT            | ANC / PR/ W 2                           | 04   | 11                                   | 10                                       | 01     |
| 16.Cllr L Maqoga       | Council Member | PT            | ANC / PR/ W 2                           | 04   | 11                                   | 11                                       | 0      |
| 17.Cllr Z Ndebele      | Council Member | PT            | ANC/PR/W 13                             | 04   | 11                                   | 10                                       | 01     |
| 18. Cllr F Siramza     | Council Member | PT            | ANC/PR/ W 8                             | 04   | 11                                   | 11                                       | 0      |
| 19.Cllr F.N Sobazile   | Council Member | PT            | ANC/PR/W 7                              | 04   | 11                                   | 10                                       | 01     |
| 20.Cllr N Bongwana     | Council Member | PT            | ANC/PR/W 27                             | 04   | 11                                   | 08                                       | 03     |
| 21.Cllr M Mpetshwa     | Council Member | PT            | ANC/PR/W 6                              | 04   | 11                                   | 07                                       | 04     |
| 22. Cllr I M Sabuka    | Council Member | PT            | ANC/PR/W 6                              | 04   | 11                                   | 09                                       | 02     |
| 23.Cllr N. Madikizela  | Council Member | PT            | ACU/PR/W 4                              | 04   | 11                                   | 07                                       | 04     |
| 24. Cllr N.L Xhalabile | Council Member | PT            | AIC/PR/W 14                             | 04   | 11                                   | 08                                       | 03     |
| 25. Cllr K Zinya       | Council Member | PT            | ATM/PR/W 13                             | 04   | 11                                   | 09                                       | 02     |
| 26.Cllr M Khambile     | Council Member | PT            | ATM/PR/W 18                             | 04   | 11                                   | 02                                       | 0      |
| 27.Cllr L.V Nomaqhiza  | Council Member | PT            | ATM/PR/W 21                             | 04   | 11                                   | 10                                       | 01     |
| 28.Cllr B.W Mangqalaza | Council Member | PT            | ATM/PR/W 22                             | 04   | 11                                   | 06                                       | 05     |
| 29.Cllr P Nophinga     | Council Member | PT            | DA/PR/W 17                              | 04   | 11                                   | 05                                       | 06     |
| 30.Cllr N Nxasana      | Council Member | PT            | EFF/PR/W 10                             | 04   | 11                                   | 04                                       | 07     |
| 31.Cllr Z.L Nelisi     | Council Member | PT            | EFF/PR/W 25                             | 04   | 11                                   | 06                                       | 05     |
| 32. Cllr P Siramza     | Council Member | PT            | EFF/PR/W 9                              | 04   | 11                                   | 11                                       | 0      |
| 33.Cllr N Kwelemthini  | Council Member | PT            | SPSA/PR/W 31                            | 04   | 11                                   | 09                                       | 02     |
| 34.Cllr L Silangwe     | Council Member | PT            | SPSA/PR/W 1                             | 04   | 11                                   | 07                                       | 04     |
| 35.Cllr B Matshoba     | Council Member | PT            | UDM/PR/W 26                             | 04   | 11                                   | 05                                       | 06     |

| Initials & Surname     | Portfolio      | Full Time/ PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of<br>Committee<br>meetings<br>planned | No. of<br>Committee<br>Actual seated | No. of attended<br>including<br>Specials | Absent |
|------------------------|----------------|---------------|---|--|--------------------------------------|--|--------|
| 36.Cllr R F Madikizela | Council Member | PT            | SRWP/PR/W 4                             | 04   | 11                                   | 11                                       | 0      |
| 37.Cllr S Mphoswa      | Council Member | PT            | ANC/ WC/W 1                             | 04   | 11                                   | 10                                       | 01     |
| 38.Cllr B Luwele       | Council Member | PT            | ANC/WC/W 2                              | 04   | 11                                   | 10                                       | 01     |
| 39.Cllr S P Madikizela | Council Member | PT            | ANC/WC/W 3                              | 04   | 11                                   | 10                                       | 01     |
| 40. Cllr F N Nyathi    | Council Member | PT            | ANC/WC/ W 4                             | 04   | 11                                   | 11                                       | 0      |
| 41.Cllr T Z Noconjo    | Council Member | PT            | ANC/WC/W 6                              | 04   | 11                                   | 08                                       | 03     |
| 42. Cllr S V Mfolozi   | Council Member | PT            | ANC/WC/W 7                              | 04   | 11                                   | 09                                       | 02     |
| 43. Cllr L Nomazele    | Council Member | PT            | ANC/WC/W 8                              | 04   | 11                                   | 08                                       | 03     |
| 44. Cllr M Msindo      | Council Member | PT            | ANC/WC/W 9                              | 04   | 11                                   | 11                                       | 0      |
| 45. Cllr N Mgozozana   | Council Member | PT            | ANC/WC/W 10                             | 04   | 11                                   | 08                                       | 03     |
| 46. Cllr N Majova      | Council Member | PT            | ANC/WC/W 11                             | 04   | 11                                   | 11                                       | 0      |
| 47. Cllr T Dlamini     | Council Member | PT            | ANC/WC/W 13                             | 04   | 11                                   | 10                                       | 01     |
| 48. Cllr A Maquthu     | Council Member | PT            | ANC/WC/W14                              | 04   | 11                                   | 09                                       | 02     |
| 49. Cllr X Bhabhazela  | Council Member | PT            | ANC/WC/W 17                             | 04   | 11                                   | 11                                       | 0      |
| 50. Cllr X Tsethe      | Council Member | PT            | ANC/ WC/W 18                            | 04   | 11                                   | 11                                       | 0      |
| 51. Cllr S M Nomvalo   | Council Member | PT            | ANC/ WC/W 19                            | 04   | 11                                   | 10                                       | 01     |
| 52. Cllr A D Diya      | Council Member | PT            | ANC/ WC/W 20                            | 04   | 11                                   | 11                                       | 0      |
| 53. Cllr M W Dlamini   | Council Member | PT            | ANC/ WC/W 21                            | 04   | 11                                   | 11                                       | 0      |
| 54. Cllr Z H Dyarvane  | Council Member | PT            | ANC/ WC/W 22                            | 04   | 11                                   | 06                                       | 05     |
| 55. Cllr M C Mbodiyi   | Council Member | PT            | ANC/ WC/W 23                            | 04   | 11                                   | 09                                       | 02     |
| 56. Cllr M Ndovela     | Council Member | PT            | ANC/ WC/W 24                            | 04   | 11                                   | 11                                       | 0      |
| 57. Cllr N Doko        | Council Member | PT            | ANC/ WC/W 25                            | 04   | 11                                   | 11                                       | 0      |
| 58. Cllr A I Guqaza    | Council Member | PT            | ANC/ WC/W 26                            | 04   | 11                                   | 11                                       | 0      |
| 59. Cllr S Yalo        | Council Member | PT            | ANC/ WC/W 27                            | 04   | 11                                   | 10                                       | 01     |
| 60. Cllr M Manci       | Council Member | PT            | ANC/ WC/W 28                            | 04   | 11                                   | 10                                       | 01     |
| 61.Cllr N Madikizela   | Council Member | PT            | ANC/ WC/W 29                            | 04   | 11                                   | 09                                       | 02     |
| 62. Cllr B Qalaba      | Council Member | PT            | ANC/ WC/W 30                            | 04   | 11                                   | 11                                       | 0      |
| 63. Cllr S W Jayiya    | Council Member | PT            | ANC/ WC/W 31                            | 04   | 11                                   | 11                                       | 0      |
| 64. Cllr Z Moya        | Council Member | PT            | ANC/ WC/W 32                            | 04   | 11                                   | 08                                       | 03     |

### Traditional Leaders

| Initials Surname     | Political Org/Prop<br>-PR/WC | No of Council<br>Meetings Planned | No of Council Meetings<br>Actual seated | No attendance<br>including special | Absent |
|----------------------|------------------------------|-----------------------------------|---|------------------------------------|--------|
| 1. Chief. L. Baleni  | TL                           | 04                                | 11                                      | 08                                 | 03     |
| 2.Chief B. Langasiki | TL                           | 04                                | 11                                      | 04                                 | 07     |

### Executive Committee Meetings Attendance July 2023 - June 2024

| Initials & Surname      | Portfolio   | Full<br>Time/ PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of Committee<br>meetings<br>planned | No. of Committee<br>Actual seated | No. of attended<br>including<br>Specials | Absent |
|-------------------------|-------------|------------------|---|---|-----------------------------------|--|--------|
| 1.Cllr T. D Mafumbatha  | Chairperson | FT               | PR/ANC                                  | 4                                       | 14                                | 14                                       | 0      |
| 2. Cllr L. Makholosa    | Exco Member | FT               | PR/ANC                                  | 4                                       | 14                                | 12                                       | 02     |
| 3. Cllr N. Madikizela   | Exco Member | FT               | PR/ANC                                  | 4                                       | 14                                | 12                                       | 02     |
| 4. Cllr L.G. Mcambalala | Exco Member | FT               | WC/ANC                                  | 4                                       | 14                                | 14                                       | 0      |
| 5. Cllr N.E. Cengimbo   | Exco Member | PT               | PR/ANC                                  | 4                                       | 14                                | 14                                       | 0      |
| 6. Cllr N.M. Njomi      | Exco Member | PT               | WC/ANC                                  | 4                                       | 14                                | 12                                       | 02     |
| 7. Cllr N. Dlamini      | Exco Member | FT               | PR/ANC                                  | 4                                       | 14                                | 13                                       | 01     |
| 8. Cllr N. Langasiki    | Exco Member | PT               | PR/EFF                                  | 4                                       | 14                                | 13                                       | 01     |
| 9. Cllr P.B. Majavu     | EXCO Member | PT               | PR/ATM                                  | 4                                       | 14                                | 14                                       | 0      |

### Attendance of Councilors for 2023/2024: Engineering Services Committee

| Initials & Surname    | Portfolio        | Full Time/<br>PT | Political Org/<br>Prop/pr/ Ward<br>Cllr | No. of Committee<br>meetings planned | No. of Committee<br>Actual seated | No. of attended<br>including Specials | Absent |
|-----------------------|------------------|------------------|---|--------------------------------------|-----------------------------------|---------------------------------------|--------|
| 1.Cllr N. Dlamini     | Chairperson      | FT               | ANC/PR                                  | 10                                   | 10                                | 09                                    | 01     |
| 2. Cllr N. Mgozana    | Committee Member | PT               | ANC/ WC                                 | 10                                   | 10                                | 07                                    | 03     |
| 3. Cllr N. Bongwana   | Committee Member | PT               | ANC                                     | 10                                   | 10                                | 08                                    | 02     |
| 4. Cllr A.I. Guqaza   | Committee Member | PT               | ANC/WC                                  | 10                                   | 10                                | 09                                    | 01     |
| 5. Cllr M.C. Mbhodiya | Committee Member | PT               | ANC/WC                                  | 10                                   | 10                                | 04                                    | 06     |
| 6. Cllr P.B. Majavu   | Committee Member | PT               | ATM/PR                                  | 10                                   | 10                                | 09                                    | 01     |
| 7. Cllr N. Kwelemtini | Committee Member | PT               | SPSA/PR                                 | 10                                   | 10                                | 10                                    | 0      |
| 8. Cllr N. Nxasana    | Committee member | PT               | EFF/PR                                  | 10                                   | 10                                | 06                                    | 04     |

### Attendance of Councilors for 2023/2024: Planning and Development Committee

| Initials & Surname    | Portfolio        | Full Time/<br>PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of Committee<br>meetings planned | No. of<br>Committee<br>Actual seated | No. of attended<br>including Specials | Absent |
|-----------------------|------------------|------------------|---|--------------------------------------|--------------------------------------|---------------------------------------|--------|
| 1.Cllr L. Makholosa   | Chairperson      | FT               | ANC/PR                                  | 10                                   | 09                                   | 09                                    | 0      |
| 2.Cllr N Langasiki    | Committee Member | PT               | EFF/PR                                  | 10                                   | 09                                   | 04                                    | 05     |
| 3.Cllr B. Luwele      | Committee Member | PT               | ANC/ PR                                 | 10                                   | 09                                   | 04                                    | 05     |
| 4.Cllr B. Qalaba      | Committee Member | PT               | ANC/WC                                  | 10                                   | 09                                   | 07                                    | 02     |
| 5.Cllr T. Dlamini     | Committee Member | PT               | ANC/WC                                  | 10                                   | 09                                   | 09                                    | 0      |
| 6.Cllr S.V Mfolozi    | Committee Member | PT               | ANC/WC                                  | 10                                   | 09                                   | 06                                    | 03     |
| 7.Cllr R.F Madikizela | Committee Member | PT               | ANC/WC                                  | 10                                   | 09                                   | 07                                    | 02     |
| 8.Cllr P Siramza      | Committee Member | PT               | SPSA/PR                                 | 10                                   | 09                                   | 09                                    | 0      |
| 9. Cllr V L Nomaqhiza | Committee Member | PT               | ATM/PR                                  | 10                                   | 09                                   | 05                                    | 04     |
| 10. Cllr L. Nomazele  | Committee Member | PT               | ANC/WC                                  | 10                                   | 09                                   | 06                                    | 03     |

#### Attendance of Councilors for 2023/2024: Community Services Committee

| Initials & Surname     | Portfolio        | Fulltime/<br>PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of Committee<br>meetings planned | No. of<br>Committee<br>Actual seated | No. of attended<br>including Specials | Absent |
|------------------------|------------------|-----------------|---|--------------------------------------|--------------------------------------|---------------------------------------|--------|
| 1.Cllr N. M. Njomi     | Chairperson      | PT              | ANC/WC                                  | 10                                   | 11                                   | 10                                    | 01     |
| 2. Cllr M. Msindo      | Committee Member | PT              | ANC/ WC                                 | 10                                   | 11                                   | 10                                    | 01     |
| 3. Cllr S. Yalo        | Committee Member | PT              | ANC/WC                                  | 10                                   | 11                                   | 09                                    | 02     |
| 4. Cllr N. Nyathi      | Committee Member | PT              | ANC/WC                                  | 10                                   | 11                                   | 09                                    | 02     |
| 5. Cllr Z. Ndebele     | Committee Member | PT              | ANC/PR                                  | 10                                   | 11                                   | 07                                    | 04     |
| 6. Cllr S.P Madikizela | Committee Member | PT              | ANC/ WC                                 | 10                                   | 11                                   | 10                                    | 01     |
| 7. Cllr Z. Moya        | Committee Member | PT              | ATM/PR                                  | 10                                   | 11                                   | 05                                    | 06     |
| 8. Cllr L. Nelisi      | Committee Member | PT              | EFF/PR                                  | 10                                   | 11                                   | 05                                    | 06     |
| 9.Cllr Kwelemtini      | Committee Member | PT              | SPSA/PR                                 | 10                                   | 11                                   | 10                                    | 01     |

#### Attendance of Councilors for 2023/2024: Corporate Services Committee

| Initials & Surname     | Portfolio        | Full Time/<br>PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of Committee<br>meetings planned | No. of<br>Committee<br>Actual seated | No. of attended<br>including Specials | Absent |
|------------------------|------------------|------------------|---|--------------------------------------|--------------------------------------|---------------------------------------|--------|
| 1.Cllr L.G. Mcambalala | Chairperson      | FT               | ANC/WC                                  | 10                                   | 08                                   | 08                                    | 0      |
| 2. Cllr Maqoga         | Committee Member | PT               | ANC/PR                                  | 10                                   | 08                                   | 08                                    | 0      |
| 3. Cllr E. Voko        | Committee Member | PT               | ANC/PR                                  | 10                                   | 08                                   | 04                                    | 04     |
| 4. Cllr N. Doko        | Committee Member | PT               | ANC/WC                                  | 10                                   | 08                                   | 05                                    | 03     |
| 5. Cllr M. Manci       | Committee Member | PT               | ANC/WC                                  | 10                                   | 08                                   | 06                                    | 02     |
| 6. Cllr F. Siramza     | Committee Member | PT               | ANC/PR                                  | 10                                   | 08                                   | 08                                    | 0      |
| 7. Cllr N. Madikizela  | Committee Member | FT               | ANC/PR                                  | 10                                   | 08                                   | 06                                    | 02     |
| 8. Cllr M. Matshoba    | Committee Member | PT               | SRWP/PR                                 | 10                                   | 08                                   | 03                                    | 05     |
| 9.Cllr I.M Sabuka      | Committee Member | PT               | ACU/PR                                  | 10                                   | 08                                   | 06                                    | 02     |

#### Attendance of Councilors for 2023/2024: Budget and Treasury Committee

| Initials & Surname | Portfolio | Fulltime/<br>PT | Political Org/<br>Prop/pr/ Ward<br>Cllr | No. of Committee<br>meetings planned | No. of<br>Committee<br>Actual seated | No. of attended<br>including Specials | Absent |
|--------------------|-----------|-----------------|---|--------------------------------------|--------------------------------------|---------------------------------------|--------|
|--------------------|-----------|-----------------|---|--------------------------------------|--------------------------------------|---------------------------------------|--------|

|                       |                  |    |         |    |    |    |    |
|-----------------------|------------------|----|---------|----|----|----|----|
| 1. Cllr N. Madikizela | Chairperson      | FT | ANC/PR  | 10 | 10 | 09 | 01 |
| 2. Cllr N.E Cengimbo  | Committee Member | PT | ANC/PR  | 10 | 10 | 06 | 04 |
| 3. Cllr A. Diya       | Committee Member | PT | ANC/WC  | 10 | 10 | 10 | 0  |
| 4. Cllr X. Bhabhazela | Committee Member | PT | ANC/WC  | 10 | 10 | 06 | 03 |
| 5. Cllr S. Nomvalo    | Committee Member | PT | ANC/WC  | 10 | 10 | 06 | 04 |
| 6. Cllr S. Jayiya     | Committee Member | PT | ANC/WC  | 10 | 10 | 10 | 0  |
| 7. Cllr L. Silangwe   | Committee Member | PT | UDM/PR  | 10 | 10 | 06 | 04 |
| 8. Cllr P. Siramza    | Committee Member | PT | SPSA/PR | 10 | 10 | 07 | 03 |

#### Attendance of Councilors for 2023/2024: Good Governance, IGR and PP

| Initials & Surname    | Portfolio           | Fulltime/ PT | Political Org/<br>Prop/PR/ Ward<br>Cllr | No. of Committee<br>meetings planned | No. of Committee<br>Actual seated | No. of attended<br>including<br>Specials | Absent |
|-----------------------|---------------------|--------------|---|--------------------------------------|-----------------------------------|--|--------|
| 1. Cllr Y. Govana     | Chairperson         | PT           | ANC/PR                                  | 10                                   | 06                                | 05                                       | 01     |
| 2. Cllr F. Bewu       | Committee<br>Member | PT           | ANC/PR                                  | 10                                   | 06                                | 05                                       | 01     |
| 3. Cllr W. Dlamini    | Committee<br>Member | PT           | ANC/WC                                  | 10                                   | 06                                | 06                                       | 0      |
| 4. Cllr F. Siramza    | Committee<br>Member | PT           | ANC/PR                                  | 10                                   | 06                                | 05                                       | 01     |
| 5. Cllr N Majova      | Committee<br>Member | PT           | ANC/WC                                  | 10                                   | 06                                | 06                                       | 0      |
| 6. Cllr M. Ndovela    | Committee<br>Member | PT           | ANC/WC                                  | 10                                   | 06                                | 05                                       | 01     |
| 7. Cllr X. Ntsethe    | Committee<br>Member | PT           | ANC/WC                                  | 10                                   | 06                                | 06                                       | 0      |
| 8. Cllr N. Madikizela | Committee<br>Member | PT           | ANC/PR                                  | 10                                   | 06                                | 04                                       | 02     |

| Name of standing committee                          | How many standing committees and council<br>meetings planned in 2023/2024 FY calendar | How many were convened including specials                  |
|---|---|--|
| Council   | 04  | 04 Ordinary Council and 07 Special Council meetings        |
| Executive committee                                 | 06  | 4 Ordinary Exco and 9 Special Executive Committee Meetings |
| BTO   | 10  | 10   |
| MPAC  | 04  | 04   |
| Engineering Services                                | 10  | 10   |
| Planning & Development                              | 10  | 09   |
| Community Services                                  | 10  | 11   |
| Good Governance, IGR, SPU &<br>Public Participation | 10  | 06   |
| Corporate Services                                  | 10  | 08   |

#### Ward Reporting

Winnie Madikizela – Mandela Local Municipality has thirty-two (32) wards and each has ward committee structure with ten members with the ward councillor being chairperson of the structure. The Municipality established all 320 ward committees, 100% of ward committees with replacement done upon receipt of resignations and death in various villages being attended by The Speaker in consultation with ward councillor. Functionality of ward committee meetings is measured by the submission of monthly reports. Monthly meetings are chaired by the Ward Councillors and assisted by councillor support assistant as administrative support attached to ward councillor. Monthly reports and attendance registers of ward committees form proof of activities that the ward committees have been engaged in. Individual ward service delivery matters raised during community meetings are consolidated and incorporated in the Speaker's report to Council. Executive committee provides intervention through prioritisation process of projects. In terms of feedback ward councillors are responsible for feedback to the ward committees and community meetings held quarterly in a ward.

#### Integrated Service Delivery Model: Operation Masiphathisane.

The programme of Ward War rooms was revived by the department of corporate governance and traditional affairs during the financial year 2020/21 in 31 wards of Winnie Madikizela-Mandela with CDWs and councillor support assistants providing administrative support for their functioning. As there was a new declared council declared in November 2021 for council term starting 2021-2026 and there were new ward councillors and councillor support assistants, the department of CoGTA is in a process of conducting a workshop for ward councillors on their role as chairpersons of ward war room. Lists of participating stakeholders have been reviewed by CDW's in ensuring representation in war room meetings when meetings being convened. Walk ins registers have been provided to each ward war room situated at community halls.

## **Purpose of Council Committees**

### **Executive Committee**

- Identify the needs of the Municipality
- Review and evaluate those needs in order of priority
- Recommend to the Municipal Councils strategies, programs and services to address priority needs through the integrated development plan and estimates of revenue and expenditure, considering any applicable national and provincial developmental plans
- Recommends or determine the best methods, including partnership and other approaches to deliver those strategies, programs and services to the maximum benefit of the Community.
- Monitor the management of the Municipality's administration in accordance with the policy direction of the Municipal Council.

### **Spatial Planning and LED Committee deals with**

Land use planning, Town planning, Building control, Housing, Tourism, Agriculture, Manufacturing, Forestry, Culture & Heritage, Nature conservation, Development and reviewal of departmental policies

### **Engineering Services Committee deals with**

- Roads construction and maintenance
- Construction of public infrastructure
- Electrification
- Development and reviewal of policies

### **Good Governance and Intergovernmental Relations Committee deals with**

Integrated development planning, Organizational performance management, Legal services, Internal auditing, Council support & Public Participation, Intergovernmental relations, customer care and Communications, Sports development, Communicable Diseases, advocacy for special groups, Initiation programs, Development and reviewal of policies.

### **Community Services Committee deals with**

Solid waste services, Verge cutting, Street cleaning, Area beautification, Beaches management, Pounds, Cemeteries, Traffic control and Motor licensing, Enforcement of by-laws, Disaster management, Public transport management, Safety and security, Development and reviewal of policies

### **Budget and Treasury Office Committee deals with**

Budgeting and reporting, Expenditure management, Revenue collection and enhancement, Supply chain management, Assets management, Disposal management, Investments management, Development and reviewal of policies

### **Corporate Services Committee deals with**

Labour relations, Staff recruitment services, Employment equity, Skills development, Occupational health and safety, Employee wellness services, Records management, Information communication technology, Facilities management, Fleet management, Employee performance management, Development and reviewal of policies

### **Municipal Public Accounts Committee deals with**

Municipal Public Accounts Committee deals with the following financial aspects addressed in the Municipal Finance Management Act:

- Unforeseen and unavoidable expenditure
- Unauthorized, irregular or fruitless and wasteful expenditure
- The quarterly report of the mayor on the implementation of the budget and the state of affairs of the municipality/ SDBIP
- Monthly budget statements (Section 71)
- Mid-year budget and performance assessment
- Mid- year budget and performance assessment of municipal entities
- Issues raised by the Auditor General in audit reports
- Disclosure concerning councillors, directors and officials
- Oversight report on the Annual Report

MPAC interrogates the following aspects addressed in the Municipal Systems Act:

- Monitors that the annual budget is informed by the IDP
- Performance Management Plan
- Monitors that all declaration of interest forms that are completed on an annual basis by councillors and officials.

## 22. Audit Corrective Action Plan

| No                      | Issues identified   | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding    | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjusted Jnl required | Risk Level | Root cause  | AG recommendation  | Remedial Actions/Corrective Measures.  | Consequence Management | Responsible person (Entity) | Validation of information | Due date  | Progress   | POE (INTERNAL AUDIT)   |
|-------------------------|---|----------|----------------------------|------------------------------------|--------------------------|-------------------|-------------------------|--------------------|-----------------------|------------|---|--|--|------------------------|-----------------------------|---------------------------|-----------|--|--|
| Internal Audit Function |   |          |                            |                                    |                          |                   |                         |                    |                       |            |   |  |  |                        |                             |                           |           |  |  |
|                         | Non-compliance MFMA section 62 and IIA standard 1312                  | CoA F 01 | Compliance                 | Internal Audit                     | Non-Compliance with Laws |                   | No                      | Yes                | No                    | High       | Lack of proper planning for procurement processes to ensure targets are met   | The accounting officer should ensure that an external assessment must be conducted at least once every five years by a qualified, independent assessor or assessment team from outside the organization  | An independent suitably qualified external quality review assessor will be outsourced. In compliance with Attribute Standards 1312, the Internal Audit Unit will facilitate the processes for re-advert during October 2024 for the appointment of professional service provider.            | N/A                    | Manager: Internal Audit     | Internal Audit            | 15-Jan-25 | The professional service provider was appointed by end of November 2024 to conduct external quality assessment of Internal Audit Activity. The final report will be issued beginning of January 2025 | External Quality Assessment Report, Quality Improvement Plan |
|                         | Quarter 4 internal audit reports not presented to the Audit Committee | CoA F 02 | Compliance                 | Internal Audit                     | Non-Compliance with Laws |                   | No                      | No                 | No                    | Medium     | This is due to prolonged anticipated discussion with management regarding the internal audit reports prior to presenting the reports to the audit committee | The internal audit unit should communicate the processes and time frames of communicating findings to management. The findings should be closed after the communicated timelines, to prevent delaying the process of finalising the internal audit reports on time | During the presentation of Internal Audit Strategy, the time line for each audit cycle will be discussed with relevant department. The Internal Audit Manager will also share with the management Internal Audit Engagement Letter which sets up the timing, scope and resources signed both | N/A                    | Manager: Internal Audit     | Internal Audit            | 30-Jun-25 | Internal Audit Engagement Letter and Notification Letter are being issued to the cycle being audited.  | Engagement Letter, Notification Letter                       |

| No                        | Issues identified  | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjustment Jnl required | Risk Level | Root cause   | AG recommendation   | Remedial Actions/Corrective Measures.   | Consequence Management | Responsible person (Entity)           | Validation of information | Due date  | Progress | POE (INTERNAL AUDIT) |
|---------------------------|--|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-------------------------|------------|--|---|---|------------------------|---------------------------------------|---------------------------|-----------|----------|----------------------|
|                           |  |          |                            |                                    |                                      |                   |                         |                    |                         |            |  |   | by Senior Manager for each department and Internal Audit Manager.   |                        |                                       |                           |           |          |                      |
| Uncorrected Misstatements |  |          |                            |                                    |                                      |                   |                         |                    |                         |            |  |   |   |                        |                                       |                           |           |          |                      |
|                           | Additional Disclosure - Uncorrected prior year misstatements                 | CoA F 19 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                | No                      | Medium     | Management did not ensure that the prior year misstatement was adjusted for in the comparatives to the annual financial statements                             | Management should ensure that misstatements identified during the audit and the prior year are corrected and adjusted in the correct accounts and correct periods | Improve the implementation of the AFS plan to ensure sufficient time for reviews  | N/A                    | Manager: Budgeting and Reporting      | Internal Audit            | 31-May-25 |          |                      |
| Immovable assets          |  |          |                            |                                    |                                      |                   |                         |                    |                         |            |  |   |   |                        |                                       |                           |           |          |                      |
|                           | Work-In-Progress - Differences between the AFS and Work-In-Progress Register | CoA F 13 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                         | Medium     | Management did not adequately review the reported information as to ensure that it agrees with the supporting schedules to the reported information on the AFS | Management should perform proper review of the Annual Financial Statements (AFS) and Related Notes to ensure accuracy and fair presentation of the AFS            | Management successfully disagreed with the finding. The first finding was caused by the robots which were advertised as a maintenance project but management reviews revealed that they were capital in nature. This caused infrastructure additions to have a difference equal to the robots when compared to WIP capitalisation. The second difference is | N/A                    | Manager: Assets and Stores Management | Internal Audit            | 31-Jan-25 | Done     |                      |

| No                           | Issues identified  | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjustment Jnl required | Risk Level | Root cause   | AG recommendation  | Remedial Actions/Corrective Measures.   | Consequence Management | Responsible person (Entity)           | Validation of information | Due date  | Progress  | POE (INTERNAL AUDIT) |
|------------------------------|--|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-------------------------|------------|--|--|---|------------------------|---------------------------------------|---------------------------|-----------|---|----------------------|
|                              |  |          |                            |                                    |                                      |                   |                         |                    |                         |            |  |  | caused by an item which was capitalised from WIP to the movable register rather than immovable register as per normal.  |                        |                                       |                           |           |   |                      |
|                              | Movable and immovable assets - Differences between the AFS and fixed or movable asset register audit finding | CoA F 16 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                         | Medium     | Management did not adequately review the reported information as to ensure that it agrees with the supporting schedules to the reported information on the AFS | Management should perform proper review of the Annual Financial Statements (AFS) and Related Notes to ensure accuracy and fair presentation of the AFS | Management will correct the identified misstatements by : 1. Correcting the 2023 FY impairment for furniture on the movable asset register. 2. Processing a journal to dispose infrastructure which should have been disposed in 2023 FY. | N/A                    | Manager: Assets and Stores Management | Internal Audit            | 31-Jan-25 | Not yet started with journal processing for infrastructure. Not yet started with correcting the 2023 impairment for furniture in the Asset register. Both correcting actions to be done in January 2025 |                      |
| <b>Operating Expenditure</b> |  |          |                            |                                    |                                      |                   |                         |                    |                         |            |  |  |   |                        |                                       |                           |           |   |                      |
|                              | Differences between Contracted expenditure and VAT input   | CoA F 10 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                         | Low        | The management did not properly account the VAT amount since they pay the VAT on internal revenue  | The management should account the expenditure and input VAT properly to reflect the substance of the transactions                                      | To provide analysis schedule on transactions where input vat was not accounted for (ie vat on retention)  | N/A                    | Manager: Revenue and Expenditure      | Internal Audit            | 31-Jan-25 | Done  |                      |
|                              | Rental operating lease expenditure - Presentation and disclosure   | CoA F 11 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                         | Medium     | Management have omitted other part on  | The management should complete the accounting  | To draft accounting policy to reflect the correct   | N/A                    | Manager: Revenue and                  | Internal Audit            | 30-Jun-25 | In progress   |                      |

| No                       | Issues identified                                 | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjusted Jnl required | Risk Level | Root cause   | AG recommendation  | Remedial Actions/Corrective Measures.  | Consequence Management | Responsible person (Entity)                   | Validation of information | Due date  | Progress   | POE (INTERNAL AUDIT)  |
|--------------------------|---|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-----------------------|------------|--|--|--|------------------------|---|---------------------------|-----------|--|---|
|                          |   |          |                            |                                    |                                      |                   |                         |                    |                       |            | operating accounting policy  | policy to reflect the correct treatment of the lease operating transactions  | treatment of the lease operating transactions  |                        | Expenditure                                   |                           |           |  |   |
|                          | General expense: Free basic services              | CoA F 17 | Financial                  | Community Services                 | Misstatement in financial statements |                   | No                      | No                 |                       | High       | Lack of adequate communication and controls between Eskom and the municipality. As the municipality is the one that prepares the valid indigent register with valid indigent beneficiaries and sends it to Eskom however Eskom does not discard prior year registers they accumulate the new information together with the old and end up subsidizing consumers who were not validated in the current year | Management should adequately communicate their internal processes with Eskom to ensure that a valid indigent register with valid indigent beneficiaries is used by Eskom, in order to provide free electricity to valid indigent beneficiaries. Consequences of using an invalid register should also be communicated to Eskom | To ensure that Eskom does not subsidise households who are not in the Council Approved Indigent register. Management will posit to Eskom a new financial year Council approved verified indigent register and letter requesting ESKOM to discard previously submitted indigent register. | N/A                    | Manager: Social and Indigent Support Services | Internal Audit            | 28-Feb-25 | Service Provider for the verification indigent register has been appointed | Copies of appointment letter of service provider for verification indigent register, Council resolution extract for indigent register and letter to Eskom |
| Predetermined Objectives |   |          |                            |                                    |                                      |                   |                         |                    |                       |            |  |  |  |                        |   |                           |           |  |   |
|                          | Difference between APR and BSD Listings submitted | CoA F 03 | Performance Management     | Engineering Services               | Misstatement in financial statements |                   | No                      | No                 |                       | Medium     | Inadequate review procedures applied on the performance  | Management should ensure that annual performance report  | Management commits to ensuring accurate capturing and  | N/A                    | Manager: Project Management Unit              | Internal Audit            | 15-Jul-25 |  |   |

| No | Issues identified  | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjustment Jnl required | Risk Level | Root cause   | AG recommendation   | Remedial Actions/Corrective Measures.   | Consequence Management | Responsible person (Entity)      | Validation of information | Due date  | Progress | POE (INTERNAL AUDIT) |
|----|--|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-------------------------|------------|--|---|---|------------------------|----------------------------------|---------------------------|-----------|----------|----------------------|
|    |  |          |                            |                                    |                                      |                   |                         |                    |                         |            | e information in verifying the accuracy of performance reported in the APR   | provided for audit is accurate and complete and is supported and evidenced by accurate and valid information as required by section 121 of the MFMA   | reviewing of performance information to align with POE and actual performance .   |                        |                                  |                           |           |          |                      |
|    | Differences between Reported Information Amount and the Capitalised Amount | CoA F 05 | Performance Management     | Engineering Services               | Misstatement in financial statements |                   | No                      | No                 |                         | High       | Management did not adequately review the reported information as to ensure all expenditure incurred is reported on               | Management should ensure that annual performance report provided for audit is accurate and complete and is supported and evidenced by accurate and valid information  | A filing system has been developed. Managers to review project files on a quarterly basis and provide proof of review               | N/A                    | Manager: Project Management Unit | Internal Audit            | Quarterly |          |                      |
|    | Difference between APR and POE submitted                                   | CoA F 07 | Performance Management     | Engineering Services               | Misstatement in financial statements |                   | No                      | No                 |                         | High       | Inadequate review procedures applied of the performance information in verifying the accuracy of performance reported in the APR | Management should ensure that annual performance report provided for audit is accurate and complete and is supported and evidenced by accurate and valid information as required by section 121 of the MFMA | Management commits to ensuring accurate capturing and reviewing of performance information to align with POE and actual performance | N/A                    | Manager: Project Management Unit | Internal Audit            | 15-Jul-25 |          |                      |

| No | Issues identified  | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjusted Jnl required | Risk Level | Root cause   | AG recommendation  | Remedial Actions/Corrective Measures.   | Consequence Management | Responsible person (Entity)                   | Validation of information | Due date  | Progress   | POE (INTERNAL AUDIT)  |
|----|--|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-----------------------|------------|--|--|---|------------------------|---|---------------------------|-----------|--|---|
|    | Beneficiaries who claim electricity are not on the Indigent register | CoA F 08 | Performance Management     | Community Services                 | Misstatement in financial statements |                   | No                      | No                 |                       | High       | Lack of adequate communication and controls between Eskom and the municipality. As the municipality is the one that prepares the valid indigent register with valid indigent beneficiaries and sends it to Eskom however Eskom does not discard prior year registers they accumulate the new information together with the old and end up subsidizing consumers who were not validated in the current year | Management should adequately communicate their internal processes with Eskom to ensure that a valid indigent register with valid indigent beneficiaries is used by Eskom, in order to provide free electricity to valid indigent beneficiaries. Consequences of using an invalid register should also be communicated to Eskom | To ensure that Eskom does not subsidised households who are not in the Council Approved Indigent register. Management will posit to Eskom a new financial year Council approved verified indigent register and letter requesting ESKOM to discard previously submitted indigent register. | N/A                    | Manager: Social and Indigent Support Services | Internal Audit            | 28-Feb-25 | Service Provider for the verification indigent register has been appointed                           | Copies of appointment letter of service provider for verification indigent register, Council resolution extract for indigent register and letter to Eskom |
|    | Differences between Reported Information Amount and the AFS          | CoA F 09 | Performance Management     | Community Services                 | Misstatement in financial statements |                   | No                      | No                 |                       | High       | Management did not adequately review the reported information as to ensure all expenditure incurred, pertaining to the indicator KPI 1.10.1  | Management should adequately review the reported information as to ensure all expenditure incurred pertaining to a reported target, is reported on   | Adequate review of performance information and ensure that all expenditure incurred per departmental target is reported on and also synchronise with the actual   | N/A                    | Manager: Social and Indigent Support Services | Internal Audit            | 31-Jan-25 | Performance report (expenditure report) has been reviewed for 2024/25 financial year Q2 and Mid Term | Copies of SDBIP performance report with correct expenditure report  |

| No                                  | Issues identified   | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjusted Jnl required | Risk Level | Root cause   | AG recommendation  | Remedial Actions/Corrective Measures.   | Consequence Management                       | Responsible person (Entity)      | Validation of information | Due date  | Progress     | POE (INTERNAL AUDIT) |
|-------------------------------------|---|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-----------------------|------------|--|--|---|--|----------------------------------|---------------------------|-----------|--------------|----------------------|
|                                     |   |          |                            |                                    |                                      |                   |                         |                    |                       |            | is reported on   |  | expenditure report and AFS  |  |                                  |                           |           | SDBIP report |                      |
|                                     | Segment information: Differences in the amounts disclosed   | CoA F 12 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                       | Low        | This is due to incorrect typing when capturing information for the segment reporting purposes  | Management should ensure that the amounts included in the financial statements in the segment report agrees to the amount included in the face of the financial statement  | Improve the implementation of the AFS plan to ensure sufficient time for reviews  | N/A  | Manager: Budgeting and Reporting | Internal Audit            | 31-Jul-25 |              |                      |
| Procurement and Contract Management |   |          |                            |                                    |                                      |                   |                         |                    |                       |            |  |  |   |  |                                  |                           |           |              |                      |
|                                     | SCM: Procurement and Contract Management – Competitive Bids | CoA F 20 | Compliance                 | Budget and Treasury Office         | Non-Compliance with Laws             |                   | Yes                     | No                 |                       | High       | The management was not aware of the alleged fraudulent appointment letters at the time of appointment of the supplier. Subsequent to the matter being raised by the Internal Audit Unit, management did not adequately follow-up, on the internal auditors' findings and recommendations timeously | <b>The management should ensure that:</b><br><br>There are internal controls in place to avoid the re-occurrence of the irregular appointment.<br><br>The audit committee should ensure that all the risks tabled by internal audit are properly addressed and followed up.<br><br>The communication between other organ of state does | 1. All appointment letters and completion certificates to be accompanied by client reference letters with only official contact details and email addresses to verify the documents submitted.<br><br>2. Appointment letters for all recommended bidders to be verified by the bid evaluation committee and submit proof.<br><br>3. All bidders | Report to National Treasury for Blacklisting | Manager: Supply Chain Management | Internal Audit            | 31-Jan-25 |              |                      |

| No              | Issues identified            | CoA<br>F No | Component /<br>Classification | Department<br>within<br>the Municipality | Impact<br>of the<br>finding          | Adjusted<br>(Yes/<br>No) | Affecting<br>Audit<br>Report? | Raised In<br>2022/<br>23? | Adjustment<br>Jnl<br>required | Risk<br>Level | Root<br>cause  | AG<br>recommendation   | Remedial<br>Actions/Corrective<br>Measures.   | Consequence<br>Management | Responsible<br>person<br>(Entity) | Validation<br>of information | Due<br>date | Progress | POE<br>(INTERNAL<br>AUDIT) |
|-----------------|------------------------------|-------------|-------------------------------|--|--------------------------------------|--------------------------|-------------------------------|---------------------------|-------------------------------|---------------|--|--|---|---------------------------|-----------------------------------|------------------------------|-------------|----------|----------------------------|
|                 |                              |             |                               |  |                                      |                          |                               |                           |                               |               |  | not break up and follow up should be made where no response has received   | found to have submitted fraudulent appointment letters to be reported to National Treasury for blacklisting   |                           |                                   |                              |             |          |                            |
| Related Parties |                              |             |                               |  |                                      |                          |                               |                           |                               |               |  |  |   |                           |                                   |                              |             |          |                            |
|                 | Overstatement of Councillors | CoA<br>F 15 | Financial                     | Budget and Treasury Office               | Misstatement in financial statements |                          | No                            | No                        |                               | Low           | Inadequate review of the annual financial statements to ensure accuracy of the presented information | Management should ensure that the amounts included in the financial statements are accurate and agree to the supporting evidence/schedules submitted | A correction of error in the disclosure note. An analysis of the disclosure and supporting information has revealed that the amount of R735 473 has been included twice in the disclosure, as compensation for Whip of council and also as part of the councillors' compensation. | N/A                       | Manager: Revenue and Expenditure  | Internal Audit               | 31-Jan-25   | Done     |                            |
| Revenue         |                              |             |                               |  |                                      |                          |                               |                           |                               |               |  |  |   |                           |                                   |                              |             |          |                            |

| No    | Issues identified   | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjustment Jnl required | Risk Level | Root cause   | AG recommendation   | Remedial Actions/Corrective Measures.  | Consequence Management | Responsible person (Entity)      | Validation of information | Due date  | Progress | POE (INTERNAL AUDIT) |
|-------|---|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-------------------------|------------|--|---|--|------------------------|----------------------------------|---------------------------|-----------|----------|----------------------|
|       | Presentation and disclosure of Revenue from exchange transactions             | CoA F 06 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                         | Medium     | Management did not adequately review the reported information as to ensure all interest received from receivables is correctly reported  | Management should perform proper review of the Annual Financial Statements (AFS) and Related Notes to ensure accuracy and fair presentation of the AFS  | The correction of the interest is included as part of prior period error Note 62 and 63 of the 2023-24 Annual financial statements item: receivables from exchange transactions and item interest received from receivables. | N/A                    | Manager: Revenue and Expenditure | Internal Audit            | 31-Jan-25 | Done     |                      |
|       | Revenue from exchange transactions - Classification of Construction contracts | CoA F 14 | Financial                  | Budget and Treasury Office         | Misstatement in financial statements |                   | No                      | Yes                |                         | Medium     | Guidelines from NT on the correct MSCOA account to use were not provided timeously to allow the municipality to fully effect the changes on the GL. Therefore, management made a decision to pass case ware journals to amend the financial statements and did not make changes to the GL for the 23/24 financial year | Management should adequately account for indirect grants using the Municipal Standard Chart of Accounts (mSCOA) when they transacted and reported as prescribed by the guidance on the recording of Integrated National Electrification Programme (INEP) Grant in mSCOA | An analysis and recalculation of Output Vat on INEP revenue for current financial year and Prior years.  | N/A                    | Manager: Revenue and Expenditure | Internal Audit            | 31-Jan-25 | Done     |                      |
| Taxes |   |          |                            |                                    |                                      |                   |                         |                    |                         |            |  |   |  |                        |                                  |                           |           |          |                      |

| No  | Issues identified  | CoA F No | Component / Classification | Department within the Municipality | Impact of the finding                | Adjusted (Yes/No) | Affecting Audit Report? | Raised In 2022/23? | Adjusted Jnl required | Risk Level | Root cause   | AG recommendation   | Remedial Actions/Corrective Measures.   | Consequence Management                        | Responsible person (Entity)      | Validation of information | Due date  | Progress  | POE (INTERNAL AUDIT) |
|---|--|----------|----------------------------|------------------------------------|--------------------------------------|-------------------|-------------------------|--------------------|-----------------------|------------|--|---|---|---|----------------------------------|---------------------------|-----------|---|----------------------|
|   | VAT Payable: Output Tax - Not Recognised on INEP grant in 2023-24        | CoA F 14 | Financial                  | Budget and Treasury                | Misstatement in financial statements | Yes               | No                      | No                 | Yes                   | High       | Management had raised concerns about the guidelines which were provided by the NT, on how to account for the INEP Grant, however there was still no response from Treasury by the 31st of August, on the issues management had raised relating to the Output VAT issue | Management should adequately account for indirect grants using the Municipal Standard Chart of Accounts (mSCOA) when they transacted and reported as prescribed by the guidance on the recording of Integrated National Electrification Programme (INEP) Grant in mSCOA | A session with SARS and Treasury will be arranged to clarify the VAT implications of the implementation of the INEP Accounting Guidelines | N/A   | Chief Financial Officer          | Internal Audit            | 28-Feb-25 |   |                      |
| Unauthorised, Irregular, Fruitless and Wasteful Expenditure |  |          |                            |                                    |                                      |                   |                         |                    |                       |            |  |   |   |   |                                  |                           |           |   |                      |
|   | Procurement and contract management: Allocation of work within the panel | CoA F 18 | Compliance                 | Budget and Treasury Office         | Misstatement in financial statements | Yes               | Yes                     | No                 | No                    | High       | The municipality implemented a practice which is commonly accepted. However, did not develop appropriate processes to ensure that the municipality does not detract from the underlying principles of public procurement   | Management should review the SCM policy and ensure that the method of awarding through a panel is in line with the requirements of PPR 2017 and other relevant laws and regulations   | Develop Standard Operating Procedure and Review SCM Policy to ensure that Allocation of Panels is in line with SCM prescribed Regulations | Report to council Committee for investigation | Manager: Supply Chain Management | Internal Audit            | 31-Jan-25 | Central Email address for submission of quotations already created, closing registers to be created for quotations received |                      |

23. ANNAUL FINANCIAL STAMENTS



Winnie Madikizela-Mandela Local Municipality  
Audited Annual Financial Statements  
for the year ended 30 June 2024

**Winnie Madikizela-Mandela Local Municipality**  
Audited Annual Financial Statements for the year ended June 30, 2024

**General Information**

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|   |   |
|---|---|
| Nature of business and principal activities | Winnie Madikizela-Mandela Local Municipality provides the following services:<br>Electricity<br>Solid Waste Removal                       |
| TROIKA                                      |   |
| Mayor                                       | T.D Mafumbatha  |
| Speaker                                     | Z. Mhlwazi  |
| Whip of Council                             | M.Mbele   |
| Executive Committee                         | N. Madikizela<br>L. Makholosa<br>Y. Govana<br>N. Dlamini<br>N.E. Cengimbo<br>P.B. Majavu<br>N. Langasiki<br>L.G. Mcambalala<br>N.M. Njomi |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### General Information

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#### Councillors

N. Kwetemtini  
E. Voko  
B. Luwele  
F.N. Sobazile  
B. Matshoba  
N. Mgozozana  
N. Sikibi  
S.P. Madikizela  
K. Zinya  
N. Madikizela  
R. F. Madikizela  
S. Mphoswa  
M. C. Mphetshwa  
F. N. Nyathi  
N.P. Mavundla  
T.Z. Noconjo  
S.V. Mfolozi  
L. Nomazele  
M.S. Msindo  
N. Majova  
T. Dlamini  
A. Maquthu  
X. Bhabhazela  
X. Tsethe  
S. M. Nomvalo  
A.O. Diya  
M.W. Dlamini  
Z.H. Dyarvane  
M.C. Mbodiyi  
N. Doko  
S. Yalo  
M. Manci  
M. Ndovela  
B. Qalaba  
A.I. Guqaza  
S.W. Jayiya  
F. Bewu  
L. Maqoga  
Z.P. Ndebele  
N. Giyama-Bongwana  
I.M. Sabuka  
N. Madikizela  
N. L. Xhalabile  
Z.L. Nelisi-Makiva  
Z. Moya/ M. S. Khambile  
L.V. Nomaqhiza  
B.W. Mangqalaza  
P. Siramza  
L. Silangwe  
N. Nxasana  
F. Siramza  
P. Nophinga

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### General Information

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|                             |   |
|-----------------------------|---|
| Grading of local authority  | Grade 04  |
| Accounting Officer          | L. Mahlaka  |
| Chief Finance Officer (CFO) | ZAZukulu  |
| Registered office           | 51 Winnie Madikizela-Mandela Street<br>Bizana<br>4800                 |
| Business address            | 51 Winnie Madikizela-Mandela Street<br>Bizana<br>4800                 |
| Postal address              | P.O. Box 12<br>Bizana<br>4800   |
| Bankers                     | First National Bank   |
| Attorneys                   | NZ Mtshabe Incorporated Attorneys<br>Dr Sugudhav- Seperdadh Attorneys |
| Auditors                    | Auditor General of South Africa<br>Registered Auditors                |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Index

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The reports and statements set out below comprise the audited annual financial statements presented to the council:

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|--|---------|
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| Statement of Financial Position  | 7       |
| Statement of Financial Performance   | 8       |
| Statement of Changes in Net Assets   | 9       |
| Cash Flow Statement  | 10      |
| Statement of Comparison of Budget and Actual Amounts   | 11 - 13 |
| Appropriation Statement  | 112-113 |
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| Notes to the Audited Annual Financial Statements   | 46-111  |
| Appendixes:  |         |
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| Appendix D: Segmental Statement of Financial Performance   | 120     |
| Appendix E(1): Actual versus Budget (Revenue and Expenditure)                                      | 121     |
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## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

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#### Abbreviations used:

|       |   |
|-------|---|
| COID  | Compensation for Occupational Injuries and Diseases |
| DBSA  | Development Bank of South Africa                    |
| GRAP  | Generally Recognised Accounting Practice            |
| DORA  | Division Of Revenue Act                             |
| IAS   | International Accounting Standards                  |
| IPSAS | International Public Sector Accounting Standards    |
| MFMA  | Municipal Finance Management Act                    |
| mSCOA | Municipal Standard Chart of Accounts                |
| MIG   | Municipal Infrastructure Grant                      |
| DSRAC | Department of Sport, Recreation, Arts and Culture   |
| INEP  | Integrated National Electrification Programme       |
| ASB   | Accounting Standards Board                          |
| MPAC  | Municipal Public Accounts Committee                 |
| MSIG  | Municipal Systems Infrastructure Grant              |
| SCM   | Supply Chain Management                             |
| MSA   | Municipal Systems Act                               |
| MSA   | Municipal Structures Act                            |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the audited annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the audited annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the audited annual financial statements and are given unrestricted access to all financial records and related data.

I am responsible for the preparation of these annual financial statements, which are set out on the pages to follow in terms of s126(1) of the MFMA and which I have signed on behalf of the municipality.

I certify that the salaries, benefits and allowances as disclosed in notes 35 and 36 of these annual financial statements are within the upper limits of the framework envisioned in section 219 of the Constitution, read with the Remuneration of Public Office Bearers Act and the Minister of Cooperative Governance & Traditional Affairs determination in accordance with this Act.

The audited annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The audited annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

I acknowledge that I am ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, I set standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

I am of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the audited annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute assurance against material misstatement or deficit.

I have reviewed the municipality's cash flow forecast for the year to June 30, 2025 and, in the light of this review and the current financial position, I am satisfied that the municipality has access to adequate resources to continue in operational existence for the foreseeable future.

The audited annual financial statements set out on pages 7 to 111, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2024 and were signed on its behalf by:

  
**Accounting Officer**  
**Manager**

Audited Annual Financial Statements for the year ended June 30, 2024

| Figures in Rand                              | Note(s) | 2024                 | 2023<br>Restated*    |
|--|---------|----------------------|----------------------|
| <b>Assets</b>                                |         |                      |                      |
| <b>Current Assets</b>                        |         |                      |                      |
| Inventories                                  | 7       | 786,196              | 1,383,544            |
| Operating lease asset                        | 8       | 18,841,946           | 15,435,571           |
| Other Receivables from exchange transactions | 9       | 1,401,568            | 1,772,378            |
| Receivables from non-exchange transactions   | 10      | 4,088,994            | 2,226,890            |
| Statutory receivables                        | 11      | 48,725,424           | 43,178,790           |
| Prepayments                                  | 12      | 2,740,429            | 4,603,155            |
| Receivables from exchange transactions       | 13      | 31,776,608           | 22,119,133           |
| Cash and cash equivalents                    | 14      | 460,788,282          | 360,015,400          |
|  |         | <b>569,149,447</b>   | <b>450,734,861</b>   |
| <b>Non-Current Assets</b>                    |         |                      |                      |
| Investment property                          | 3       | 49,294,199           | 42,209,500           |
| Property, plant and equipment                | 4       | 892,081,735          | 822,179,852          |
| Intangible assets                            | 5       | 502,827              | 631,421              |
| Heritage assets                              | 6       | 1,260,799            | 1,260,799            |
|  |         | <b>943,139,560</b>   | <b>866,281,572</b>   |
| <b>Total Assets</b>                          |         | <b>1,512,289,007</b> | <b>1,317,016,433</b> |
| <b>Liabilities</b>                           |         |                      |                      |
| <b>Current Liabilities</b>                   |         |                      |                      |
| Payables from exchange transactions          | 15      | 75,985,108           | 54,789,420           |
| VAT payable                                  | 16      | 2,513,926            |                      |
| Consumer deposits                            | 17      | 496,603              | 497,247              |
| Employee benefits obligation                 | 18      | 20,864,352           | 17,808,245           |
| Unspent conditional grants and receipts      | 19      | 14,409,451           | 8,198,501            |
| Provisions                                   | 20      | 1,067,164            | 2,082,219            |
|  |         | <b>115,336,604</b>   | <b>83,375,632</b>    |
| <b>Non Current Liabilities</b>               |         |                      |                      |
| Provisions                                   | 20      | 11,950,306           | 10,632,303           |
| <b>Total Liabilities</b>                     |         | <b>127,286,910</b>   | <b>94,007,935</b>    |
| <b>Net Assets</b>                            |         | <b>1,385,002,097</b> | <b>1,223,008,498</b> |
| Accumulated surplus                          |         | 1,385,002,097        | 1,223,008,498        |
| <b>Total Net Assets</b>                      |         | <b>1,385,002,097</b> | <b>1,223,008,498</b> |

WINNIE MADIKIZELA · M<sup>re</sup> · NOU · A  
LOCAL MUNICIPALITY  
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See Note 64 & 63

## Winnie Madikizela-Mandela Local Municipality

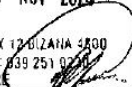
Audited Annual Financial Statements for the year ended June 30, 2024

### Statement of Financial Performance

| Figures in Rand                                       | Note(s) | 2024                 | 2023<br>Restated*    |
|---|---------|----------------------|----------------------|
| <b>Revenue</b>  |         |                      |                      |
| Revenue from exchange transactions                    |         |                      |                      |
| Service charges                                       | 23      | 53,841,401           | 45,326,090           |
| Construction contracts                                | 24      | 14,066,835           | 14,432,149           |
| Rental of facilities and equipment                    | 25      | 7,969,863            | 7,575,950            |
| Interest received from receivables                    | 26      | 3,794,988            | 2,443,815            |
| Agency services                                       | 27      | 1,298,390            | 1,360,653            |
| Commissions received                                  | 28      | 188,290              | 164,806              |
| Recoveries  | 28      | 735,339              | 78,500               |
| Provision reduction                                   | 28      |                      | 11,678,705           |
| Other income  | 28      | 281,585              | 179,573              |
| Interest received from current and non current assets | 29      | 34,468,001           | 21,920,440           |
| <b>Total revenue from exchange transactions</b>       |         | <b>116,644,692</b>   | <b>105,160,681</b>   |
| <b>Revenue from non-exchange transactions</b>         |         |                      |                      |
| Taxation revenue                                      |         |                      |                      |
| Property rates  | 30      | 21,713,167           | 21,160,320           |
| Fines, penalties and Forfeits                         | 31      | 1,285,810            | 1,224,575            |
| Licences and Permits                                  | 32      | 2,102,291            | 2,169,042            |
| Interest received (non exchange)                      | 33      | 5,200,308            | 3,961,083            |
| Transfer revenue                                      |         |                      |                      |
| Government grants & subsidies                         | 34      | 421,102,369          | 420,600,999          |
| Government donations                                  | 35      |                      | 479,356              |
| <b>Total revenue from non-exchange transactions</b>   |         | <b>451,403,945</b>   | <b>449,595,375</b>   |
| <b>Total revenue</b>                                  | 22      | <b>568,048,637</b>   | <b>554,756,056</b>   |
| <b>Expenditure</b>                                    |         |                      |                      |
| Employee related costs                                | 36      | (139,601,412)        | (126,273,180)        |
| Remuneration of councillors                           | 37      | (26,454,463)         | (26,577,017)         |
| Depreciation and amortisation                         | 38      | (32,417,463)         | (41,502,300)         |
| Impairment of Property, plant and equipment           | 39      | (9,252,340)          | (1,920,996)          |
| Interest and penalties                                | 40      | (50,162)             |                      |
| Lease rentals on operating lease                      | 41      | (5,723,859)          | (4,736,656)          |
| Debt Impairment                                       | 42      | (2,273,866)          | (1,404,083)          |
| Bulk purchases  | 43      | (43,466,987)         | (42,241,255)         |
| Contracted services                                   | 44      | (82,810,742)         | (58,236,918)         |
| Transfers and Subsidies                               | 45      | (2,805,345)          | (2,593,275)          |
| General Expenses                                      | 46      | (58,913,298)         | (58,422,552)         |
| <b>Total expenditure</b>                              |         | <b>(403,769,937)</b> | <b>(363,908,232)</b> |
| <b>Operating Surplus (deficit)</b>                    |         | <b>164,278,700</b>   | <b>190,847,824</b>   |
| Loss on disposal of assets and liabilities            | 47      | (9,369,808)          | (1,458,339)          |
| Fair value adjustments                                | 48      | 7,084,700            | 1,737,717            |
|   |         | <b>(2,285,108)</b>   | <b>279,378</b>       |
| <b>Surplus for the year</b>                           |         | <b>161,993,592</b>   | <b>191,127,202</b>   |

WINNIE MADIKIZELA-MANOELA  
LOCAL MUNICIPALITY  
CHIEF FINANCIAL OFFICER

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PD BOX 1201 ZAKA 5400  
H.F. 039 251 0230  
SIGNATURE 

WINNIE MADIKIZELA-MANOELA  
LOCAL MUNICIPALITY  
MAYOR

2024 -11- 3\_0

OFFICE OF THE MUNICIPAL MANAGER  
TEL: 039 251 0230  
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\* See Note 64 & 63

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Statement of Changes in Net Assets

| Figures in Rand                                       | Accumulated surplus/ (deficit) | Total net assets     |
|---|--------------------------------|----------------------|
| Opening balance as previously reported                | 1,086,096,327                  | 1,086,096,327        |
| Adjustments   |                                |                      |
| Prior year adjustments 64                             | (54,215,031)                   | (54,215,031)         |
| <b>Balance at July 1, 2022 as restated*</b>           | <b>1,031,881,296</b>           | <b>1,031,881,296</b> |
| Surplus/(Deficit) for the year                        | 191,127,202                    | 191,127,202          |
| Total changes   | 191,127,202                    | 191,127,202          |
| Opening balance as previously reported                | 1,223,008,505                  | 1,223,008,505        |
| <b>Restated* Balance at July 1, 2023 as restated*</b> | <b>1,223,008,505</b>           | <b>1,223,008,505</b> |
| Surplus/(Deficit) for the year                        | 161,993,592                    | 161,993,592          |
| Total changes   | 161,993,592                    | 161,993,592          |
| <b>Balance at June 30, 2024</b>                       | <b>1,385,002,097</b>           | <b>1,385,002,097</b> |
| Note(s)   |                                |                      |

WINNIE MAOIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
CHIEF FINANCIAL OFFICER

30 NOV 2024

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SIGNATURE

WINNIE MAOIKIZELA-MANDELA  
LOCAL MUNICIPALITY  
\* See Note 64 & 63

2024-11-30

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\* See Note 64 & 63

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Cash Flow Statement

| Figures in Rand  | Note(s) | 2024                 | 2023<br>Restated     |
|--|---------|----------------------|----------------------|
| Cash flows from operating activities                   |         |                      |                      |
| Receipts   |         |                      |                      |
| Sale of goods and services                             |         | 81,107,323           | 94,401,777           |
| Grants   |         | 427,313,317          | 421,354,390          |
| Interest income  |         | 43,463,297           | 28,325,338           |
|  |         | <u>551,883,937</u>   | <u>544,081,505</u>   |
| Payments   |         |                      |                      |
| Employee costs   |         | (162,999,768)        | (151,498,508)        |
| Suppliers  |         | (167,248,224)        | (174,885,967)        |
| Interest and penalties                                 |         | (50,162)             |                      |
|  |         | <u>(330,298,154)</u> | <u>(326,384,475)</u> |
| Net cash flows from operating activities               | 50      | <u>221,585,783</u>   | <u>217,697,030</u>   |
| Cash flows from investing activities                   |         |                      |                      |
| Purchase of property, plant and equipment              | 4       | (120,812,901)        | (134,190,453)        |
| Purchase of other intangible assets                    | 5       |                      | (600,000)            |
| Net cash flows from investing activities               |         | <u>(120,812,901)</u> | <u>(134,790,453)</u> |
| Net increase/(decrease) in cash and cash equivalents   |         | 100,772,882          | 82,906,577           |
| Cash and cash equivalents at the beginning of the year |         | 360,015,400          | 277,108,823          |
| Cash and cash equivalents at the end of the year       | 14      | <u>460,788,282</u>   | <u>360,015,400</u>   |

The accounting policies on pages 14 to 45 and the notes on pages 46 to 111 form an integral part of the audited annual financial statements.

WINNIE MAOIKIZELA-MANOELA  
LOCAL MUNICIPALITY

2021, -11-30

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LOCAL MUNICIPALITY  
CHIEF FINANCIAL OFFICER

30 NOV 2014

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SIGNATURE

See Note 64 & 63

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Statement of Comparison of Budget and Actual Amounts

| Budget on Accrual Basis  |                      |                     |                      |                      |                    |                |
|--|----------------------|---------------------|----------------------|----------------------|--------------------|----------------|
| Figures in Rand  | Approved budget      | Adjustments         | Final Budget         | Actual amounts       | Difference         | Note Reference |
| <b>Statement of Financial Performance</b>  |                      |                     |                      |                      |                    |                |
| <b>Revenue</b>   |                      |                     |                      |                      |                    |                |
| <b>Revenue from exchange transactions</b>  |                      |                     |                      |                      |                    |                |
| Sale of goods  | 201,086              | 20,000              | 221,086              | 248,688              | 27,602             | 64             |
| Service charges  | 37,904,200           | 11,206,933          | 49,111,133           | 53,841,401           | 4,730,268          | 64             |
| Construction contracts   | -                    | -                   | -                    | 14,066,835           | 14,066,835         | 64             |
| Rental of facilities and equipment   | 5,282,238            | 119,994             | 5,402,232            | 7,969,863            | 2,567,631          | 64             |
| Interest received from receivables   | 3,389,530            | 400,000             | 3,789,530            | 3,794,988            | 5,458              | 64             |
| Agency services  | 1,266,201            | 147,991             | 1,414,192            | 1,298,390            | (115,802)          | 64             |
| Commissions received   | 152,484              | -                   | 152,484              | 188,290              | 35,806             | 64             |
| Recoveries   | -                    | 104,540             | 104,540              | 735,339              | 630,799            | 64             |
| Other income - (rollup)  | 318,978              | (288,981)           | 29,997               | 32,897               | 2,900              | 64             |
| Interest received from current assets  | 15,890,233           | 15,999,999          | 31,890,232           | 34,468,001           | 2,577,769          | 64             |
| <b>Total revenue from exchange transactions</b>  | <b>64,404,950</b>    | <b>27,710,476</b>   | <b>92,115,426</b>    | <b>116,644,692</b>   | <b>24,529,266</b>  |                |
| <b>Revenue from non-exchange transactions</b>  |                      |                     |                      |                      |                    |                |
| <b>Taxation revenue</b>  |                      |                     |                      |                      |                    |                |
| Property rates   | 21,249,948           | -                   | 21,249,948           | 21,713,167           | 463,219            | 64             |
| Fines, penalties and forfeits  | 225,000              | -                   | 225,000              | 1,285,810            | 1,060,810          | 64             |
| Licences and Permits (Non-exchange)  | 2,537,200            | -                   | 2,537,200            | 2,102,291            | (434,909)          | 64             |
| Interest received(non- exchange)   | 1,779,872            | 3,600,000           | 5,379,872            | 5,200,308            | (179,564)          | 64             |
| <b>Transfer revenue</b>  |                      |                     |                      |                      |                    |                |
| Government grants & subsidies  | 349,897,300          | 7,163,133           | 357,060,433          | 352,620,578          | (4,439,855)        | 64             |
| <b>Total revenue from non-exchange transactions</b>  | <b>375,689,320</b>   | <b>10,763,133</b>   | <b>386,452,453</b>   | <b>382,922,154</b>   | <b>(3,530,299)</b> |                |
| <b>Total revenue</b>   | <b>440,094,270</b>   | <b>38,473,609</b>   | <b>478,567,879</b>   | <b>499,566,846</b>   | <b>20,998,967</b>  |                |
| <b>Expenditure</b>   |                      |                     |                      |                      |                    |                |
| Employee related cost  | (139,934,028)        | 51,145              | (139,882,883)        | (139,601,412)        | 281,471            | 64             |
| Remuneration of councillors  | (28,480,421)         | -                   | (28,480,421)         | (26,454,463)         | 2,025,958          | 64             |
| Depreciation and amortisation  | (54,370,824)         | (10,165,000)        | (64,535,824)         | (32,417,463)         | 32,118,361         | 64             |
| Impairment loss  | -                    | -                   | -                    | (9,252,340)          | (9,252,340)        | 64             |
| Interest and Penalties   | (99,984)             | -                   | (99,984)             | (50,162)             | 49,822             | 64             |
| Lease rentals on operating lease   | (5,472,264)          | (597,650)           | (6,069,914)          | (5,723,859)          | 346,055            | 64             |
| Debt Impairment  | (10,108,776)         | -                   | (10,108,776)         | (2,273,866)          | 7,834,910          | 64             |
| Bulk purchases   | (47,730,636)         | -                   | (47,730,636)         | (43,466,987)         | 4,263,649          | 64             |
| Contracted Services  | (78,322,728)         | (45,185,813)        | (123,508,541)        | (82,810,742)         | 40,697,799         | 64             |
| Transfers and Subsidies  | (3,430,745)          | 150,017             | (3,280,728)          | (2,805,345)          | 475,383            | 64             |
| Inventory  | (7,485,164)          | (98,764)            | (7,583,928)          | (5,761,353)          | 1,822,575          | 64             |
| Loss on disposal of assets   | -                    | (22,432,320)        | (22,432,320)         | (9,369,806)          | 13,062,514         | 64             |
| General Expenses   | (72,261,684)         | (1,077,628)         | (73,339,312)         | (53,151,945)         | 20,187,367         | 64             |
| <b>Total expenditure</b>   | <b>(447,697,254)</b> | <b>(79,356,013)</b> | <b>(527,053,267)</b> | <b>(413,139,743)</b> | <b>113,913,524</b> |                |
| <b>Operating surplus</b>   | <b>(7,602,984)</b>   | <b>(40,882,404)</b> | <b>(48,485,388)</b>  | <b>86,427,103</b>    | <b>134,912,491</b> |                |
| Transfer recognised- capital contribution  | 76,295,084           | 17,744,442          | 94,039,526           | 68,481,789           | (25,557,737)       | 64             |
| Fair value adjustments   | -                    | -                   | -                    | 7,084,700            | 7,084,700          | 64             |
| <b>Surplus before taxation</b>   | <b>68,692,100</b>    | <b>(23,137,962)</b> | <b>45,554,138</b>    | <b>161,993,592</b>   | <b>116,439,454</b> |                |
| <b>Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement</b> | <b>68,692,100</b>    | <b>(23,137,962)</b> | <b>45,554,138</b>    | <b>161,993,592</b>   | <b>116,439,454</b> |                |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Statement of Comparison of Budget and Actual Amounts

| Budget on Accrual Basis  |                      |                    |                      |                      |                    |                |
|--|----------------------|--------------------|----------------------|----------------------|--------------------|----------------|
| Figures in Rand  | Approved budget      | Adjustments        | Final Budget         | Actual amounts       | Difference         | Note Reference |
| <b>Statement of Financial Position</b>                         |                      |                    |                      |                      |                    |                |
| <b>Assets</b>  |                      |                    |                      |                      |                    |                |
| <b>Current Assets</b>  |                      |                    |                      |                      |                    |                |
| Inventories  | 449,895              | 1,333,733          | 1,783,628            | 786,196              | (997,432)          | 64             |
| Operating lease asset  | 15,763,094           | 3,084,195          | 18,847,289           | 18,841,946           | (5,343)            | 64             |
| Other Receivables from exchange transactions                   | -                    | -                  | -                    | 1,401,568            | 1,401,568          | 64             |
| Receivables from non-exchange transactions                     | 25,808,552           | 8,340,956          | 34,149,508           | 4,088,994            | (30,060,514)       | 64             |
| Statutory receivables  | 18,041,926           | 4,837,584          | 22,879,510           | 48,725,424           | 25,845,914         | 64             |
| Prepayments  | -                    | -                  | -                    | 2,740,429            | 2,740,429          | 64             |
| Receivables from exchange transactions                         | 46,746,093           | (6,971,392)        | 39,774,701           | 31,776,608           | (7,998,093)        | 64             |
| Cash and cash equivalents                                      | 306,560,270          | 55,158,233         | 361,718,503          | 460,788,282          | 99,069,779         | 64             |
|  | <b>413,369,830</b>   | <b>65,783,309</b>  | <b>479,153,139</b>   | <b>569,149,447</b>   | <b>89,996,308</b>  |                |
| <b>Non-Current Assets</b>                                      |                      |                    |                      |                      |                    |                |
| Investment property  | 39,090,185           | 3,119,314          | 42,209,499           | 49,294,199           | 7,084,700          | 64             |
| Property, plant and equipment                                  | 834,980,073          | 70,886,017         | 905,866,090          | 892,081,735          | (13,784,355)       | 64             |
| Intangible assets  | 43,247               | 423,175            | 466,422              | 502,827              | 36,405             | 64             |
| Heritage assets  | 1,260,799            | -                  | 1,260,799            | 1,260,799            | -                  | 64             |
|  | <b>875,374,304</b>   | <b>74,428,506</b>  | <b>949,802,810</b>   | <b>943,139,560</b>   | <b>(6,663,250)</b> |                |
| <b>Total Assets</b>  | <b>1,288,744,134</b> | <b>140,211,815</b> | <b>1,428,955,949</b> | <b>1,512,289,007</b> | <b>83,333,058</b>  |                |
| <b>Liabilities</b>   |                      |                    |                      |                      |                    |                |
| <b>Current Liabilities</b>                                     |                      |                    |                      |                      |                    |                |
| Payables from exchange transactions                            | 74,018,717           | 13,531,197         | 87,549,914           | 75,985,108           | (11,564,806)       | 64             |
| VAT payable  | 4,946,616            | -                  | 4,946,616            | 2,513,926            | (2,432,690)        | 64             |
| Consumer deposits  | 505,877              | (8,630)            | 497,247              | 496,603              | (644)              | 64             |
| Employee benefits obligation                                   | -                    | -                  | -                    | 20,864,352           | 20,864,352         | 64             |
| Unspent conditional grants and receipts                        | -                    | 2,127,007          | 2,127,007            | 14,409,451           | 12,282,444         | 64             |
| Provisions   | 20,307,659           | (389,158)          | 19,918,501           | 1,067,164            | (18,851,337)       | 64             |
|  | <b>99,778,869</b>    | <b>15,260,416</b>  | <b>115,039,285</b>   | <b>115,336,604</b>   | <b>297,319</b>     |                |
| <b>Non-Current Liabilities</b>                                 |                      |                    |                      |                      |                    |                |
| Provisions   | 22,483,946           | (10,999,147)       | 11,484,799           | 11,950,306           | 465,507            | 64             |
| <b>Total Liabilities</b>                                       | <b>122,262,815</b>   | <b>4,261,269</b>   | <b>126,524,084</b>   | <b>127,286,910</b>   | <b>762,826</b>     |                |
| <b>Net Assets</b>  | <b>1,166,481,319</b> | <b>135,950,546</b> | <b>1,302,431,865</b> | <b>1,385,002,097</b> | <b>82,570,232</b>  |                |
| <b>Net Assets</b>  |                      |                    |                      |                      |                    |                |
| <b>Net Assets Attributable to Owners of Controlling Entity</b> |                      |                    |                      |                      |                    |                |
| <b>Reserves</b>  |                      |                    |                      |                      |                    |                |
| Accumulated surplus  | 1,166,481,319        | 135,950,546        | 1,302,431,865        | 1,385,002,097        | 82,570,232         | 64             |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Statement of Comparison of Budget and Actual Amounts

| Budget on Accrual Basis                                 |                      |                     |                      |                      |                     |                |
|---|----------------------|---------------------|----------------------|----------------------|---------------------|----------------|
| Figures in Rand   | Approved budget      | Adjustments         | Final Budget         | Actual amounts       | Difference          | Note Reference |
| <b>Cash Flow Statement</b>                              |                      |                     |                      |                      |                     |                |
| <b>Cash flows from operating activities</b>             |                      |                     |                      |                      |                     |                |
| <b>Receipts</b>   |                      |                     |                      |                      |                     |                |
| Sale of goods and services                              | 114,203,088          | 10,537,882          | <b>124,740,970</b>   | 81,107,323           | <b>(43,633,647)</b> | 64             |
| Grants  | 421,451,984          | 23,576,564          | <b>445,028,548</b>   | 427,313,317          | <b>(17,715,231)</b> | 64             |
| Interest income   | 15,890,232           | 16,000,000          | <b>31,890,232</b>    | 43,463,297           | <b>11,573,065</b>   | 64             |
|   | <b>551,545,304</b>   | <b>50,114,446</b>   | <b>601,659,750</b>   | <b>551,883,937</b>   | <b>(49,775,813)</b> |                |
| <b>Payments</b>   |                      |                     |                      |                      |                     |                |
| Employee costs  | (158,692,457)        | 171,145             | <b>(158,521,312)</b> | (162,999,768)        | <b>(4,478,456)</b>  | 64             |
| Suppliers   | (221,925,187)        | (50,897,896)        | <b>(272,823,083)</b> | (16,748,224)         | <b>256,074,859</b>  | 64             |
| Interest and penalties                                  | (99,984)             | -                   | <b>(99,984)</b>      | (50,162)             | <b>49,822</b>       | 64             |
|   | <b>(380,717,628)</b> | <b>(50,726,751)</b> | <b>(431,444,379)</b> | <b>(179,798,154)</b> | <b>251,646,225</b>  |                |
| <b>Net cash flows from operating activities</b>         | <b>170,827,676</b>   | <b>(612,305)</b>    | <b>170,215,371</b>   | <b>372,085,783</b>   | <b>201,870,412</b>  |                |
| <b>Cash flows from investing activities</b>             |                      |                     |                      |                      |                     |                |
| Purchase of property, plant and equipment               | (141,376,228)        | (27,136,043)        | <b>(168,512,271)</b> | (120,812,901)        | <b>47,699,370</b>   | 64             |
| Net increase/(decrease) in cash and cash equivalents    | 29,451,448           | (27,748,348)        | <b>1,703,100</b>     | 251,272,882          | <b>249,569,782</b>  |                |
| Cash and cash equivalents at the beginning of the year  | 277,108,822          | 82,906,578          | <b>360,015,400</b>   | 360,015,400          | -                   |                |
| <b>Cash and cash equivalents at the end of the year</b> | <b>306,560,270</b>   | <b>55,158,230</b>   | <b>361,718,500</b>   | <b>611,288,282</b>   | <b>249,569,782</b>  |                |

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1. Presentation of Audited Annual Financial Statements

The significant accounting policies applied in the preparation of these audited annual financial statements are set out below.

#### 1.1 Basis of preparation

The audited annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act No. 56 of 2003).

These audited annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

Assets, liabilities, revenues and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

These accounting policies are consistent with the previous period, except for the accounting policy on construction contracts that was previously not included.

#### 1.2 Presentation currency

These audited annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

#### 1.3 Going concern assumption

These audited annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

#### 1.4 Significant judgements and sources of estimation uncertainty

In preparing the audited annual financial statements, management made estimates and assumptions that affect the amounts represented in the audited annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the audited annual financial statements. Significant judgements include:

##### Fair value estimation

The fair value of financial instruments traded in active markets is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the municipality is the current bid price.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The municipality uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. Quoted market prices or dealer quotes for similar instruments are used for long-term debt. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows. The fair value of forward foreign exchange contracts is determined using quoted forward exchange rates at the end of the reporting period.

The carrying value less Allowance for doubtful debts of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments.

##### Impairment testing

The recoverable amounts of cash-generating/service units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the key assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of assets.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of goodwill and tangible assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors together with economic factors such as exchange rates and inflation interest.

##### Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 20 - Provisions.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

### 1.4 Significant judgements and sources of estimation uncertainty (continued)

#### Allowance for doubtful debts

On debtors, an impairment loss is recognised in surplus or deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the value of estimated future cash flows discounted at the rate determined by the Council policy.

#### Provision for Rehabilitation of landfill site / Dumping site

The municipality has an obligation to rehabilitate its landfill sites in terms of National Environment Management Act, the Water Act and the Waste Management series as promulgated by the Department of Water and Sanitation. A provision is made for this obligation based on the size / extent of the land to be rehabilitated, site water balance, the rehabilitation cost, the monitoring and the rehabilitation period.

#### Provisions, contingent liabilities and contingent assets

Management's judgement is required when recognising and measuring provisions, as well as when measuring contingent liabilities and contingent assets as set out in note 19 and 51 of the financial statements. Provisions are discounted where the effect is material.

#### Depreciation and Amortization

Depreciation and amortization recognised on property plant and equipment and intangible assets are determined with reference to the useful lives and residual values of the underlying items. The useful lives and residual values of assets are based on management's estimation of the asset's condition, expected condition at the end of the period of use, its current use, expected future use and the municipality's expectations about the availability of finance to replace the asset at the end of its useful life.

### 1.5 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

#### Fair value

Subsequent to initial measurement, investment property is measured at fair value.

The fair value of investment property reflects market conditions at the reporting date.

A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.

If the municipality determines that the fair value of an investment property under construction is not reliably determinable but expects the fair value of the property to be reliably measurable when construction is complete, it measures that investment property under construction at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier). If the municipality determines that the fair value of an investment property (other than an investment property under construction) is not reliably determinable on a continuing basis, the municipality measures that investment property using the cost model (as per the accounting policy on Property, plant and equipment). The residual value of the investment property is then assumed to be zero. The municipality applies the cost model (as per the accounting policy on Property, plant and equipment) until disposal of the investment property.

Once the municipality becomes able to measure reliably the fair value of an investment property under construction that has previously been measured at cost, it measures that property at its fair value. Once construction of that property is complete, it is presumed that fair value can be measured reliably. If this is not the case, the property is accounted for using the cost model in accordance with the accounting policy on Property, plant and equipment.

## **Winnie Madikizela-Mandela Local Municipality**

Audited Annual Financial Statements for the year ended June 30, 2024

### **Significant Accounting Policies**

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#### **1.5 Investment property (continued)**

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in surplus or deficit in the period of retirement or disposal.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in surplus or deficit when the compensation becomes receivable.

# Winnie Madikizela-Mandela Local Municipality

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## Significant Accounting Policies

### 1.6 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, its deemed cost is the carrying amount of the asset(s) given up.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment are depreciated on the straight line basis over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:

| Item                                   | Depreciation method | Average useful life |
|--|---------------------|---------------------|
| Land                                   | Straight line       | Indefinite          |
| Buildings                              | Straight line       | 5 - 100 years       |
| Furniture and fixtures                 | Straight line       | 2 - 26 years        |
| Motor vehicles                         | Straight line       | 3 - 15 years        |
| Office equipment                       | Straight line       | 3 - 26 years        |
| IT equipment                           | Straight line       | 3 - 17 years        |
| Infrastructure                         | Straight line       |                     |
| • Roads, bridges and pavements         |                     | 5 - 100 years       |
| • Electricity, reticulation and supply |                     | 9 - 60 years        |
| • Waste disposal site                  |                     | 7 - 30 years        |
| • Storm water                          |                     | 40 - 100 years      |
| • Traffic lights                       |                     | 10 years            |
| • Landfill sites                       |                     | 15 - 30 years       |
| • Metering Infrastructure credit       |                     | 25 years            |
| Community                              | Straight line       |                     |
| • Cemeteries                           |                     | 10 - 30 years       |
| • Community halls                      |                     | 25 - 50 years       |
| • Housing scheme houses                |                     | 15 years            |
| • Recreational facilities              |                     | 10 - 50 years       |
| Plant and Machinery                    | Straight line       | 2 - 15 years        |
| Other property, plant and equipment    | Straight line       | 5 - 21 years        |
| Park Facilities                        | Straight line       | 10 - 50 years       |

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.6 Property, plant and equipment (continued)

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note 4).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 4).

### 1.7 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

A binding arrangement describes an arrangement that confers similar rights and obligations on the parties to it as if it were in the form of a contract.

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Significant Accounting Policies

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#### 1.7 Intangible assets (continued)

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

| Item                     | Amortization method | Average useful life |
|--------------------------|---------------------|---------------------|
| Computer software, other | Straight line       | 3 - 10 years        |

The gain or loss arising from the derecognition of an intangible assets is included in surplus or deficit when the asset is derecognised.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.8 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by a municipality on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from the municipality's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an municipality shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the municipality shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:
  - receive cash or another financial asset from another entity; or
  - exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an municipality in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

### 1.8 Financial instruments (continued)

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of the municipality after deducting all of its liabilities. A residual interest includes contributions from other stakeholder, which may be shown as:

- equity instruments or similar forms of unissued capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of a municipality's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of a municipality.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
- combined instruments that are designated at fair value;
- instruments held for trading. A financial instrument is held for trading if:
  - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
  - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
  - non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
  - financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

### Classification

The municipality has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

| Class                                      | Category                                   |
|--|--|
| Receivables from non-exchange transactions | Financial asset measured at amortised cost |
| Receivables from exchange transactions     | Financial asset measured at amortised cost |
| Cash and cash equivalents                  | Financial asset measured at amortised cost |

The municipality has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

| Class                                   | Category                                       |
|---|--|
| Payables from exchange transactions     | Financial liability measured at amortised cost |
| Unspent conditional grants and receipts | Financial liability measured at amortised cost |
| Consumer deposits                       | Financial liability measured at amortised cost |

### Initial recognition

The municipality recognises a financial asset or a financial liability in its statement of financial position when the municipality becomes a party to the contractual provisions of the instrument.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

### 1.8 Financial instruments (continued)

The municipality recognises financial assets using trade date accounting.

#### Initial measurement of financial assets and financial liabilities

The municipality measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The municipality measures a financial asset and financial liability initially at its fair value.

The municipality first assesses whether the substance of a concessionary loan (where applicable) is in fact a loan. On initial recognition, the municipality analyses a concessionary loan (where applicable) into its component parts and accounts for each component separately. The municipality accounts for that part of a concessionary loan (where applicable) that is:

- a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
- non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

#### Subsequent measurement of financial assets and financial liabilities

The municipality measures all financial assets and financial liabilities after initial recognition using the following categories (where applicable):

- Financial instruments at fair value.
- Financial instruments at amortised cost.
- Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

#### Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the municipality establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, the municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

#### Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

#### Impairment and uncollectibility of financial assets

The municipality assess at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

#### Financial assets measured at amortised cost

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced or through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed or by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

### 1.8 Financial instruments (continued)

#### Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

#### Derecognition

##### Financial assets

The municipality derecognises financial assets using trade date accounting.

The municipality derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the municipality transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- the municipality, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the municipality:
  - derecognise the asset; and
  - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the municipality transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in derecognition because the municipality has retained substantially all the risks and rewards of ownership of the transferred asset, the municipality continue to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the municipality recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

##### Financial liabilities

The municipality removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another municipality by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.8 Financial instruments (continued)

#### Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the municipality currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the municipality does not offset the transferred asset and the associated liability.

### 1.9 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the municipality assesses the classification of each element separately.

#### Operating leases - lessor

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Income for leases is disclosed under revenue in statement of financial performance.

#### Operating leases - lessee

Operating lease payments are recognised as an expense using another systematic basis that is more representative of the time pattern.. The other systematic basis is monthly billing as per rental agreements as these are more representative of the time pattern of the municipality's benefit.

### 1.10 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and replacement value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality would incur to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.10 Inventories (continued)

The cost of inventories is assigned using the weighted average cost formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### 1.11 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation (amortisation) and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

### Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.11 Impairment of cash-generating assets (continued)

#### Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

#### Basis for estimates of future cash flows

In measuring value in use the municipality:

- base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
- base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
- estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the municipality operates, or for the market in which the asset is used, unless a higher rate can be justified.

#### Composition of estimates of future cash flows

Estimates of future cash flows include:

- projections of cash inflows from the continuing use of the asset;
- projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a reasonable and consistent basis, to the asset; and
- net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

- cash inflows or outflows from financing activities; and
- income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount that the municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

#### Discount rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current risk-free rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

#### Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

# Winnie Madikizela-Mandela Local Municipality

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## Significant Accounting Policies

### 1.11 Impairment of cash-generating assets (continued)

#### Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

- the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
- the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the municipality does not reduce the carrying amount of an asset below the highest of:

- its fair value less costs to sell (if determinable);
- its value in use (if determinable); and
- zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.

#### Reversal of impairment loss

The municipality assess at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.12 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation (amortisation) and accumulated impairment losses thereon.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

#### Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also test a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.12 Impairment of non-cash-generating assets (continued)

#### Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

#### Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

#### Restoration cost approach

Restoration cost is the cost of restoring the service potential of an asset to its pre-impaired level. The present value of the remaining service potential of the asset is determined by subtracting the estimated restoration cost of the asset from the current cost of replacing the remaining service potential of the asset before impairment. The latter cost is determined as the depreciated reproduction or replacement cost of the asset, whichever is lower.

#### Service units approach

The present value of the remaining service potential of the asset is determined by reducing the current cost of the remaining service potential of the asset before impairment, to conform to the reduced number of service units expected from the asset in its impaired state. The current cost of replacing the remaining service potential of the asset before impairment is determined as the depreciated reproduction or replacement cost of the asset before impairment, whichever is lower.

#### Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.12 Impairment of non-cash-generating assets (continued)

#### Reversal of an impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

### 1.13 Employee benefits

#### Identification

#### Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees or for the termination of employment.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the municipality, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the municipality's own creditors (even in liquidation) and cannot be paid to the municipality, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the municipality to reimburse it for employee benefits already paid

Termination benefits are employee benefits payable as a result of either:

- the municipality's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment

Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from the municipality's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the municipality has indicated to other parties that it will accept certain responsibilities and as a result, the municipality has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.13 Employee benefits (continued)

#### Short-term employee benefits

##### Recognition and measurement

##### All short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- As a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognises that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund.
- As an expense, unless another Standard of GRAP requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The municipality measure the expected cost of accumulating compensated absences as the additional amount that the municipality expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The municipality recognises the expected cost of bonus, incentive and performance related payments when the municipality has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the municipality has no realistic alternative but to make the payments.

#### Leave pay

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The municipality measures the expected cost of accumulating compensated absences as the additional amount that the municipality expects to pay as result of the unused entitlement that has accumulated at the reporting date.

The liability is based on the total amount of leave days due to employees at reporting date and on basic salary of the employees.

#### Long service awards

The municipality provides long service awards to eligible employees, payable on completion of a certain number of years of employment. A provision is raised to account for the expected long service awards due to be paid in the preceding year.

An employee shall qualify for the following additional leave together with the following monetary awards as recognition for continuous service at the completion of the following:

- a. 5 years' service: 5 days accumulative leave plus a once off payment equal to 2% of the employee's annual salary.
- b. 10 year's service: 10 days accumulative leave plus a once off payment equal to 3% of the employee's annual salary.
- c. 15 year's service: 15 days accumulative leave plus a once off payment equal to 4% of the employee's annual salary.
- d. 20 year's service: 15 days accumulative leave plus a once off payment equal to 5% of the employee's annual salary.
- e. 25 year's (or more years service): 15 days accumulative leave plus a once off payment equal to 6% of the employee's annual salary.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.13 Employee benefits (continued)

#### Annual Bonuses

The municipality recognises the expected cost of bonus, incentive and performance related payments only when the municipality has a present legal or constructive obligation to make such payments as a result of past events and if a reliable estimate of the obligation can be made. A present obligation exists when the municipality has no realistic alternative but to make payments.

The municipality pays out an annual bonus to its employees during the month of their birthday or annually from date of employment. A liability relating to the anticipated bonuses payable is raised and is based on the monthly basic salary of the individual.

#### Performance Bonuses

The municipality provides performance bonuses for rewarding an outstanding performance of senior managers. A performance bonus ranging from 5% to 14% of all inclusive remuneration package may be paid to a senior manager in recognition of such outstanding performance.

In determining the performance bonus the relevant percentage is based on the overall rating, calculated by using the applicable assessment/rating calculator provided that:

- a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9% and
- a score of 150% and above is awarded a performance bonus ranging from 10% to 14%

### 1.14 Provisions and contingencies

Provisions are recognised when:

- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus (deficit).

If the municipality has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

A constructive obligation to restructure arises only when the municipality:

- has a detailed formal plan for the restructuring, identifying at least:
  - the activity/operating unit or part of a activity/operating unit concerned;
  - the principal locations affected;
  - the location, function, and approximate number of employees who will be compensated for services being terminated;
  - the expenditures that will be undertaken; and
  - when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.14 Provisions and contingencies (continued)

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:

- necessarily entailed by the restructuring; and
- not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in municipality combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 52.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:

- financial difficulty of the debtor;
- defaults or delinquencies in interest and capital repayments by the debtor;
- breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
- a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is the breach of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, a municipality recognises the obligation at the higher of:

- the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets; and
- the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

### Provision for rehabilitation of Landfill / Dumping site

The provision for rehabilitation of landfill / dumping site relates to the legal obligation to rehabilitate the landfill / dumping site used for waste disposal. It is calculated as the Present Value of the future obligation, discounted over an average period as determined by valuers.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.15 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

#### Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

#### Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by the proportion that costs incurred to date bear to the total estimated costs of the transaction.

#### Service Charges-Electricity

Service charges relating to electricity are based on consumption. Meters are read on a monthly basis and are recognised as revenue when invoiced. Provisional estimates of consumption are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period. The estimates of consumption between meter readings are based on a three months average consumption. Revenue arising from consumption of electricity in the month of June is fully accounted for whether invoiced or not.

#### Prepaid electricity

Revenue from the sale of electricity prepaid meter cards and other services provided on pre-payment basis are recognised at the point of sale.

#### Refuse removal

Revenue relating to refuse removal is recognised on a monthly basis in arrears by applying the approved tariff to each property that qualifies to be rendered a service. Tariffs are determined per category of property usage, and are levied monthly based on the approved (determined) number of refuse collection per property.

#### Rental income

Revenue from the rental of facilities and equipment is recognised on a straight line basis over the term of the lease agreement.

#### Tariff charges

Revenue arising from the application of the approved tariff charges is recognised when the relevant service is rendered by applying the relevant gazetted tariff. This includes the issuing of licenses and permits.

#### Income from agency fees

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.15 Revenue from exchange transactions (continued)

Revenue arising out of situations where the municipality acts as an agent on behalf of another municipality (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

#### Investment income

Revenue arising from the use by others of municipal assets yielding interest, is recognised when:

- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality and,
- the amount of the revenue can be measured reliably.

Interest received is recognised, in surplus or deficit using the effective interest rate method.

#### Interest, royalties and dividends

Revenue arising from the use by others of municipal assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed.

### 1.16 Revenue from non-exchange transactions

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value without directly giving approximately equal value in exchange, or gives value without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

#### Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.16 Revenue from non-exchange transactions (continued)

#### Taxes

The municipality recognises an asset in respect of taxes when the taxable event occurs and the asset recognition criteria are met.

Resources arising from taxes satisfy the definition of an asset when the municipality controls the resources as a result of a past event (the taxable event) and expects to receive future economic benefits or service potential from those resources. Resources arising from taxes satisfy the criteria for recognition as an asset when it is probable that the inflow of resources will occur and their fair value can be reliably measured. The degree of probability attached to the inflow of resources is determined on the basis of evidence available at the time of initial recognition, which includes, but is not limited to, disclosure of the taxable event by the taxpayer.

The municipality analyses the taxation laws to determine what the taxable events are for the various taxes levied.

The taxable event for income tax is the earning of assessable income during the taxation period by the taxpayer.

The taxable event for value added tax is the undertaking of taxable activity during the taxation period by the taxpayer.

The taxable event for property tax is the passing of the date on which the tax is levied, or the period for which the tax is levied, if the tax is levied on a periodic basis.

The municipality accounts for Value Added Tax (VAT) on the invoice basis. Revenue, expenses and assets are recognised net of the VAT amount. The net amount of VAT recoverable from the South African Revenue Services is disclosed as part of the Statutory Receivables while the net payable VAT to the South African Revenue Services is disclosed in the face of the statement of financial position.

#### Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

#### Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

#### Concessionary loans received

A concessionary loan is a loan granted to or received by a property, plant and equipment on terms that are not market related.

The portion of the loan that is repayable, along with any interest payments, is an exchange transaction and is accounted for in accordance with the Standard of GRAP on Financial Instruments. The off-market portion of the loan is a non-exchange transaction. The off-market portion of the loan that is recognised as non-exchange revenue is calculated as the difference between the proceeds received from the loan, and the present value of the contractual cash flows of the loan, discounted using a market related rate of interest.

The recognition of revenue is determined by the nature of any conditions that exist in the loan agreement that may give rise to a liability. Where a liability exists the cash flow statement recognises revenue as and when it satisfies the conditions of the loan agreement.

### 1.17 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

### 1.18 Borrowing costs

Borrowing costs are interest and other expenses incurred by an entity in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

### 1.19 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

When the presentation or classification of items in the annual financial statements is amended prior period comparative amounts are also reclassified and restated unless such comparative reclassification and/or restatement is not required by a standard of GRAP. The nature and reason for such reclassifications and restatements are also disclosed.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

### 1.19 Comparative figures (continued)

Where material accounting errors which relate to prior periods have been identified in the current year, the correction is made retrospectively as far as practicable and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year the adjustment is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

The presentation and classification of items in the current year is consistent with the prior periods. Where there has been a reclassification or restatement the nature and reasons for the reclassification and restatement are disclosed in **note 62** 'Prior Period Errors' and **note 63** 'Prior period year adjustments' to the financial statements.

### 1.20 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

Unauthorised expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

### 1.21 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

Fruitless and wasteful expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

### 1.22 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the municipality's supply chain management policy.

Irregular expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

Irregular expenditure as defined in section 1 of the MFMA is -

- (a) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of this Act, and which has not been condoned in terms of section 170;
- (b) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Municipal Systems Act (Act No. 32 of 2000), and which has not been condoned in terms of this Act;
- (c) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Public Office-Bearers Act, 1998, (Act 20 of 1998);
- (d) Expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the supply chain management policy of Winnie Madikizela-Mandela Local municipality or any of the municipality's by-laws giving effect to such policy, and which has not been condoned in terms of such policy or by-law; or
- (e) excludes expenditure by a municipality which falls within the definition of unauthorised expenditure.

Irregular expenditure that was incurred and identified during the current financial year and which was written-off before year end and/or before finalisation of the annual financial statements is also recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the annual financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which is still being investigated at year end is recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only written-off in the following financial year, the register and the disclosure note to the financial statements is updated with the amount written-off.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.22 Irregular expenditure (continued)

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned/written-off by the National Treasury or council authority is recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps are thereafter taken to recover the amount from the person concerned. If recovery is not possible, the municipal council may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register is also updated accordingly. If the irregular expenditure has not been condoned/written-off and no person is liable in law, the expenditure related thereto remains against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the municipality's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance or movements in the Statement of Financial Position and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### 1.23 Conditional Grants and Receipts

Revenue received from conditional grants, donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a liability is recognised.

### 1.24 Segment information

A segment is an activity of the municipality:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met.

Segment information is prepared in conformity with the accounting policies applied for preparing and presenting the financial statements.

### 1.25 Change in accounting policy, estimate and errors

Changes in accounting policy that are effected by management have been applied retrospectively in accordance with GRAP 3 except to the extent that it is impracticable to determine the period specific effects or the accumulative effect of the change in policy. In such cases the municipality restates the opening balances of assets and liabilities and net assets for the earliest period for which retrospective restatement is practicable. Details of the changes in accounting policy are disclosed in the notes to the annual financial statements where applicable.

Changes in accounting estimates are applied prospectively in accordance with GRAP 3 requirements. Details of changes in estimates are disclosed in the notes to the annual financial statements where applicable.

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with GRAP 3 except to the extent that it is impracticable to determine the period specific effects or the cumulative effects of the error. In such cases the municipality restates the opening balances of assets and liabilities and net assets for the earliest period for which retrospective treatment is practicable. Details of prior period errors are disclosed in note 63 of the financial statements where applicable.

### 1.26 Budget information

Municipality is typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, council processes, appropriation or similar.

General purpose financial reporting by the municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on an accrual basis and presented by functional classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 01-Jul-23 to 30-Jun-24.

The Statement of comparative of budget and actual amount information has been included in the audited annual financial statements as the recommended disclosure when the audited annual financial statements and the budget are on the same basis of accounting as determined by National Treasury.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.27 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its audited annual financial statements.

### 1.28 Equity instruments

Gains and losses arising from fair value adjustments on investments, loans and disposal of assets are presented separately from other revenue in the Statement of Financial Performance. Income, expenditure, gains and losses are recognised in surplus or deficit except for the exceptional cases where recognition directly in net assets is specifically allowed or required by a standard of GRAP.

### 1.29 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

### 1.30 Commitments

Items are classified as commitments when the municipality has committed itself to future transactions that will normally result in an outflow of resources embodying economic benefits or service potential. Commitments are not recorded in the statement of financial position as a liability, but are included in the disclosure notes in the following cases:

- Approved and contracted commitments
- where the expenditure has been approved and the contract has been awarded at the reporting date
- where disclosure is required by a specific standard of GRAP

### 1.31 Prepayments

Prepayments are future payments made in advance for services or goods to be delivered in a future period that are recorded in the municipality's statement of financial position as assets at year end, and also when the municipality will benefit from early settlement discounts from subscriptions.

The municipality only limits prepayments to capital expenditure where the municipality is still contracted with the service providers for acquisition or construction of municipal assets.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.31 Prepayments (continued)

The municipality also permits prepayments to take advantage of early settlement discounts on subscription fees for professional bodies as well as membership fees and also to avoid penalties on such when these are required to be settled before the start of the subscription period. Examples of these include subscriptions such as SALGA levies.

Prepayments on capital programs are made as part of the municipality's attempt to assist small business to speed up delivery, where materials are required to complete works from distributors that normally require payment upfront to supply the materials required. Examples of these include electricity meters from Eskom, building material, concrete materials and other types of materials that contractors do not necessarily produce. Prepayments are made either at the request of the contractors or at the recommendation of the municipality, these requests may either be in writing or verbal during project management engagements.

For infrastructure projects the municipality only makes prepayments where the amount will not result in the whole contract value being paid, this means that the municipality may still have mechanisms to recover the amount in terms of future work delivered.

Sometimes prepayments are made to lock the prices for the goods and services that may change and benefit from the discounts that are being offered

#### Recognition

Prepayments are considered current assets because they are amounts paid in advance by the municipality in exchange for goods or services to be delivered in the future. Prepayments relate to purchase of something that provides value to the municipality over several accounting periods or as part of the agreements entered into between a service provider and the municipality. The municipality records a prepayment as an asset on the statement of financial position because it represents a future benefit due to the municipality. As the benefit of the goods or service are realised, the asset's value is decreased or cleared and the amount is added to the respective asset being acquired or expensed as may be necessary. At the end of each reporting date the municipality confirms whether delivery has taken place or not.

#### Disclosure

The municipality discloses the following information at each reporting date relating prepayments

- Amounts paid
- Name of company paid
- Reasons for payment

#### Derecognition

Prepayments are derecognised in the municipality's books when the goods or services have been received and transferred to the corresponding asset being acquired or constructed or expensed in the municipality's statement of financial performance as may be necessary.

### 1.32 Heritage assets

Assets are resources controlled by a municipality as a result of past events and from which future economic benefits or service potential are expected to flow to the municipality.

Carrying amount is the amount at which an asset is recognised after deducting accumulated impairment losses.

Class of heritage assets means a grouping of heritage assets of a similar nature or function in a municipality's operations that is shown as a single item for the purpose of disclosure in the audited annual financial statements.

Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Standards of GRAP.

Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Heritage assets are assets that have a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations.

An impairment loss of a cash-generating asset is the amount by which the carrying amount of an asset exceeds its recoverable amount.

An impairment loss of a non-cash-generating asset is the amount by which the carrying amount of an asset exceeds its recoverable service amount.

An inalienable item is an asset that a municipality is required by law or otherwise to retain indefinitely and cannot be disposed of without consent.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.32 Heritage assets (continued)

Recoverable amount is the higher of a cash-generating asset's net selling price and its value in use.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Value in use of a cash-generating asset is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Value in use of a non-cash-generating asset is the present value of the asset's remaining service potential.

The municipality separately discloses expenditure to repair and maintain heritage assets in the notes to the financial statements (see note 6).

The municipality discloses relevant information relating to heritage assets under construction or development, in the notes to the financial statements (see note 6).

#### Recognition

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

#### Initial measurement

Heritage assets are measured at cost.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

#### Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

After recognition as an asset, a class of heritage assets, whose fair value can be measured reliably, is carried at a revalued amount, being its fair value at the date of the revaluation less any subsequent impairment losses.

If a heritage asset's carrying amount is increased as a result of a revaluation, the increase is credited directly to a revaluation surplus. However, the increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same heritage asset previously recognised in surplus or deficit.

If a heritage asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised in surplus or deficit. However, the decrease is debited directly to a revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that heritage asset.

#### Impairment

The municipality assess at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the municipality estimates the recoverable amount or the recoverable service amount of the heritage asset.

#### Transfers

Transfers from heritage assets are only made when the particular asset no longer meets the definition of a heritage asset.

Transfers to heritage assets are only made when the asset meets the definition of a heritage asset.

#### Derecognition

The municipality derecognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of a heritage asset is included in surplus or deficit when the item is derecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.33 Statutory receivables

#### Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount (for purposes of this Standard) for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

#### Recognition

The municipality recognises statutory receivables as follows:

- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the municipality and the transaction amount can be measured reliably.

#### Initial measurement

The municipality initially measures statutory receivables at their transaction amount.

#### Subsequent measurement

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

#### Accrued interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using prime+1.

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable.

#### Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the municipality applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers).

#### Impairment losses

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

- Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
- It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
- A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
- Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.



# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.34 Accounting by principals and agents (continued)

#### Assessing which entity benefits from the transactions with third parties

When the municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the municipality concludes that it is not the agent, then it is the principal in the transactions.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- It does not have the power to determine the significant terms and conditions of the transaction.
- It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- It is not exposed to variability in the results of the transaction.

Where the municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that it is an agent. The municipality applies judgement in determining whether such powers exist and whether they are relevant in assessing whether the municipality is an agent.

#### Recognition

The municipality, as an agent, recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

### 1.35 Contingent assets and contingent liabilities

The municipality does not recognise contingent liabilities or contingent assets but discloses them.

A contingent liability is a possible outflow of resources embodying economic benefits or service potential that is subject to a future event.

A contingent asset is a possible inflow of resources embodying economic benefits or service potential that is subject to one or more uncertain future events beyond the control of the municipality.

### 1.36 Construction contracts and payables

Construction contract is a contract, or a similar binding arrangement, specifically negotiated for the construction of an asset or a combination of assets that are closely interrelated or interdependent in terms of their design, technology and function or their ultimate purpose or use.

Contractor is an entity that performs construction work pursuant to a construction contract.

Fixed price contract is a construction contract in which the contractor agrees to a fixed contract price, or a fixed rate per unit of output, which in some cases is subject to cost escalation clauses.

A contractor is an entity that enters into a contract to build structures, construct facilities, produce goods, or render services to the specifications of another entity either itself or through the use of sub-contractors. The term "contractor" thus includes a general or prime contractor, a subcontractor to a general contractor, or a construction manager.

Where the outcome of a construction contract can be estimated reliably, contract revenue and costs are recognised as per work done during the project, as measured by completion of a physical proportion of the contract work.

Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customer.

#### Contract costs

Contract costs shall comprise:

- (a) costs that relate directly to the specific contract; (e.g labour, materials, supervision costs
- (b) costs that are attributable to contract activity in general and can be allocated to the contract on a systematic and rational basis; and
- (c) such other costs as are specifically chargeable to the customer under the terms of the contracts.

#### Recognition

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Significant Accounting Policies

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### 1.36 Construction contracts and payables (continued)

When the outcome of a construction contract can be estimated reliably, contract revenue and contract costs associated with the construction contract shall be recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the reporting date. An expected deficit on a construction contract to which paragraph .49 applies shall be recognised as an expense immediately in accordance with paragraph. 49.

In the case of a fixed price contract, the outcome of a construction contract can be estimated reliably when all the following conditions are satisfied:

- total contract revenue, if any, can be measured reliably;
- it is probable that the economic benefits or service potential associated with the contract will flow to the entity;
- both the contract costs to complete the contract and the stage of contract completion at the reporting date can be measured reliably; and
- the contract costs attributable to the contract can be clearly identified and measured reliably so that actual contract costs incurred can be compared with prior estimates.

#### Measurement

In the case of a cost plus or cost based contract, the outcome of a construction contract can be estimated reliably when all the following conditions are satisfied:

- it is probable that the economic benefits or service potential associated with the contract will flow to the entity; and
- the contract costs attributable to the contract, whether or not specifically reimbursable, can be clearly identified and measured reliably.

#### Disclosure

The municipality discloses:

- the amount of contract revenue recognised as revenue in the period;
- the methods used to determine the contract revenue recognised in the period; and
- the methods used to determine the stage of completion of contracts in progress.

The municipality shall disclose each of the following for contracts in progress at the reporting date:

- the aggregate amount of costs incurred and recognised surpluses (less recognised deficits) to date;
- the amount of advances received; and
- the amount of retentions.

The municipality presents

- the gross amount due from customers for contract work as an asset; and
- the gross amount due to customers for contract work as a liability.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

### 2. New standards and interpretations

#### 2.1 Standards and interpretations effective and adopted in the current year

In the current year, the municipality has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

| Standard/ Interpretation:  | Effective date:<br>Years beginning on or after | Expected impact:   |
|--|--|--|
| <ul style="list-style-type: none"> <li>iGRAP 21: The Effect of Past Decisions on Materiality</li> </ul>  | April 1, 2023                                  | Unlikely there will be a material impact                               |
| <ul style="list-style-type: none"> <li>GRAP 25 (as revised): Employee Benefits</li> </ul>  | April 1, 2023                                  | Not expected to impact results but may result in additional disclosure |
| <ul style="list-style-type: none"> <li>iGRAP 7 (as revised): Limit on defined benefit asset, minimum funding requirements and their interaction</li> </ul> | April 1, 2023                                  | Unlikely there will be a material impact                               |
| <ul style="list-style-type: none"> <li>GRAP 2020: Improvements to the Standards of GRAP 2020</li> </ul>  | April 1, 2023                                  | Unlikely there will be a material impact                               |
| <ul style="list-style-type: none"> <li>Guideline: Guideline on Accounting for Landfill Sites</li> </ul>  | April 1, 2023                                  | Not expected to impact results but may result in additional disclosure |
| <ul style="list-style-type: none"> <li>GRAP 1 (amended): Presentation of Financial Statements (Materiality)</li> </ul>                                     | April 1, 2023                                  | Unlikely there will be a material impact                               |

#### 2.2 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after July 1, 2024 or later periods:

| Standard/ Interpretation:  | Effective date:<br>Years beginning on or after | Expected impact:                         |
|--|--|--|
| <ul style="list-style-type: none"> <li>GRAP 2023 Improvements to the Standards of GRAP 2023</li> </ul>                   | April 1, 2099                                  | Unlikely there will be a material impact |
| <ul style="list-style-type: none"> <li>GRAP 1 (amended): Presentation of Financial Statements (Going Concern)</li> </ul> | April 1, 2099                                  | Unlikely there will be a material impact |
| <ul style="list-style-type: none"> <li>GRAP 103 (as revised): Heritage Assets</li> </ul>                                 | April 1, 2099                                  | Unlikely there will be a material impact |
| <ul style="list-style-type: none"> <li>iGRAP 22 Foreign Currency Transactions and Advance Consideration</li> </ul>       | April 1, 2025                                  | Unlikely there will be a material impact |
| <ul style="list-style-type: none"> <li>GRAP 104 (as revised): Financial Instruments</li> </ul>                           | April 1, 2025                                  | Unlikely there will be a material impact |

#### 2.3 Standards and interpretations not yet effective or relevant

The following standards and interpretations have been published and are mandatory for the municipality's accounting periods beginning on or after July 1, 2024 or later periods but are not relevant to its operations:

| Standard/ Interpretation:  | Effective date:<br>Years beginning on or after | Expected impact:                              |
|--|--|---|
| <ul style="list-style-type: none"> <li>GRAP 107 Mergers</li> </ul>   | April 1, 2023                                  | Not relevant to the municipality's operations |
| <ul style="list-style-type: none"> <li>GRAP 106 Transfer of Functions Between Entities Not Under Common Control</li> </ul> | April 1, 2023                                  | Not relevant to the municipality's operations |
| <ul style="list-style-type: none"> <li>GRAP 105 Transfer of Functions Between Entities Under Common Control</li> </ul>     | April 1, 2023                                  | Not relevant to the municipality's operations |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

Figures in Rand

#### 3. Investment property

|                     | 2024             |   |                | 2023             |   |                |
|---------------------|------------------|---|----------------|------------------|---|----------------|
|                     | Cost / Valuation | Accumulated depreciation and accumulated impairment | Carrying value | Cost / Valuation | Accumulated depreciation and accumulated impairment | Carrying value |
| Investment property | 49,294,199       | -   | 49,294,199     | 42,209,500       | -   | 42,209,500     |

#### Reconciliation of investment property - 2024

|                     | Opening balance | Fair value adjustments | Total      |
|---------------------|-----------------|------------------------|------------|
| Investment property | 42,209,500      | 7,084,699              | 49,294,199 |

#### Reconciliation of investment property - 2023

|                     | Opening balance | Fair value adjustments | Total      |
|---------------------|-----------------|------------------------|------------|
| Investment property | 40,471,783      | 1,737,717              | 42,209,500 |

#### Pledged as security

There are no Investment Properties pledged as security.

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 3. Investment property (continued)

##### Details of valuation

The effective date of the revaluations was Sunday, June 30, 2024. Revaluations were performed by an independent valuer, PJ Lindstrom a Professional Valuer - Reg.No 935/7 of Penny Lindstrom Valuations. PJ Lindstrom is not connected to the municipality and has recent experience in location and category of the investment property being valued.

The valuation method deemed appropriate and adopted was discounted cash flows.

For investment property, totalling R 49,294,199 (2023: R 42,209,500), where there was a lack of comparable market data, the valuation was based on discounted cash flows. The following assumptions were used:  
Discount rate 9.9%

Amounts recognised in surplus and deficit for the year:

##### Maintenance of investment property

There were no maintenance cost incurred by the municipality on investment Property .

##### Amounts recognised in surplus or deficit

|   |                  |                  |
|---|------------------|------------------|
| Rental revenue from Investment property | 4,672,960        | 4,319,951        |
| Smoothing amounts                       | 2,962,065        | 3,220,910        |
|   | <b>7,635,025</b> | <b>7,540,861</b> |

The review of the audited Annual Financial Statements of 2022/23 financial year revealed that the figure included hall hire fees.

The correction of this resulted in the comparative figure being revised by R35 088.

**Winnie Madikizela-Mandela Local Municipality**  
Audited Annual Financial Statements for the year ended June 30, 2024

**Notes to the Audited Annual Financial Statements**

Figures in Rand

**4. Property, plant and equipment**

|                        | 2024                 |   |                    | 2023                 |   |                    |
|------------------------|----------------------|---|--------------------|----------------------|---|--------------------|
|                        | Cost / Valuation     | Accumulated depreciation and accumulated impairment | Carrying value     | Cost / Valuation     | Accumulated depreciation and accumulated impairment | Carrying value     |
| Land                   | 3,098,628            | -   | 3,098,628          | 3,098,628            | -   | 3,098,628          |
| Buildings              | 29,027,217           | (6,251,114)   | 22,776,103         | 28,564,476           | (5,576,041)   | 22,988,435         |
| Plant and machinery    | 25,247,109           | (17,855,534)  | 7,391,575          | 25,049,766           | (17,001,630)  | 8,048,136          |
| Furniture and fixtures | 30,203,157           | (22,245,370)  | 7,957,787          | 28,336,609           | (21,513,955)  | 6,822,654          |
| Motor vehicles         | 22,016,985           | (8,871,702)   | 13,145,283         | 16,888,020           | (7,711,872)   | 9,176,148          |
| Infrastructure         | 803,154,860          | (303,265,952)                                       | 499,888,908        | 743,451,509          | (296,028,410)                                       | 447,423,099        |
| Community              | 228,371,454          | (34,860,130)  | 193,511,324        | 210,860,243          | (29,138,470)  | 181,721,773        |
| Work in progress       | 144,312,127          | -   | 144,312,127        | 142,900,979          | -   | 142,900,979        |
| <b>Total</b>           | <b>1,285,431,537</b> | <b>(393,349,802)</b>                                | <b>892,081,735</b> | <b>1,199,150,230</b> | <b>(376,970,378)</b>                                | <b>822,179,852</b> |

**Reconciliation of property, plant and equipment - 2024**

|                        | Opening balance    | Additions          | Disposals          | Transfers    | Depreciation        | Impairment loss    | Total              |
|------------------------|--------------------|--------------------|--------------------|--------------|---------------------|--------------------|--------------------|
| Land                   | 3,098,628          | -                  | -                  | -            | -                   | -                  | 3,098,628          |
| Buildings              | 22,988,435         | -                  | -                  | 462,741      | (675,073)           | -                  | 22,776,103         |
| Plant and machinery    | 8,048,136          | 183,149            | -                  | 32,313       | (864,751)           | (7,272)            | 7,391,575          |
| Furniture and fixtures | 6,822,654          | 3,602,762          | (82,138)           | -            | (2,111,130)         | (274,361)          | 7,957,787          |
| Motor vehicles         | 9,176,148          | 5,297,810          | (68,409)           | -            | (1,087,032)         | (173,234)          | 13,145,283         |
| Infrastructure         | 447,423,099        | 70,574,403         | (9,125,659)        | 13,491,814   | (21,876,496)        | (598,253)          | 499,888,908        |
| Community              | 181,721,773        | 8,952,186          | (84,537)           | 8,704,026    | (5,674,387)         | (107,737)          | 193,511,324        |
| Work in progress       | 142,900,979        | 32,202,591         | -                  | (22,690,894) | -                   | (8,100,549)        | 144,312,127        |
|                        | <b>822,179,852</b> | <b>120,812,901</b> | <b>(9,360,743)</b> | <b>-</b>     | <b>(32,288,869)</b> | <b>(9,261,406)</b> | <b>892,081,735</b> |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

Figures in Rand

#### 4. Property, plant and equipment (continued)

##### Reconciliation of property, plant and equipment - 2023

|                        | Opening balance    | Additions          | Disposals          | Transfers received | Transfers    | Depreciation        | Impairment loss    | Total              |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------|---------------------|--------------------|--------------------|
| Land                   | 3,118,628          | -                  | (20,000)           | -                  | -            | -                   | -                  | 3,098,628          |
| Buildings              | 22,885,383         | 748,441            | -                  | -                  | -            | (645,389)           | -                  | 22,988,435         |
| Plant and machinery    | 9,478,509          | 168,114            | -                  | -                  | -            | (1,580,368)         | (18,119)           | 8,048,136          |
| Furniture and fixtures | 6,407,143          | 3,120,966          | (91,735)           | 79,700             | -            | (2,522,972)         | (170,448)          | 6,822,654          |
| Motor vehicles         | 6,249,884          | 4,457,473          | (775,328)          | 399,656            | -            | (1,155,537)         | -                  | 9,176,148          |
| Infrastructure         | 398,640,341        | 70,606,264         | (1,309,539)        | -                  | 12,121,506   | (30,903,044)        | (1,732,429)        | 447,423,099        |
| Community              | 102,552,801        | 5,925,763          | -                  | -                  | 77,926,378   | (4,683,169)         | -                  | 181,721,773        |
| Work in progress       | 183,785,441        | 49,163,422         | -                  | -                  | (90,047,884) | -                   | -                  | 142,900,979        |
|                        | <b>733,118,130</b> | <b>134,190,443</b> | <b>(2,196,602)</b> | <b>479,356</b>     | <b>-</b>     | <b>(41,490,479)</b> | <b>(1,920,996)</b> | <b>822,179,852</b> |

##### Pledged as security

There are no Property, Plant and Equipment pledged as security.

##### Depreciation rates

|                                     |               | Indefinite    |
|-------------------------------------|---------------|---------------|
| Land                                |               | 5 - 100 years |
| Buildings                           | Straight-line | 2 - 15 years  |
| Plant and machinery                 | Straight-line | 2 - 26 years  |
| Furniture and fixtures              | Straight-line | 3 - 15 years  |
| Motor vehicles                      | Straight-line | 3 - 26 years  |
| Office equipment                    | Straight-line | 3 - 17 years  |
| IT equipment                        | Straight-line | 5 - 100 years |
| Infrastructure                      | Straight-line | 10 - 50 years |
| Community                           | Straight-line | 5 - 21 years  |
| Other property, plant and equipment | Straight-line | 10 - 50 years |
| Park facilities                     | Straight-line | 7 - 30 years  |
| Waste disposal site                 | Straight-line |               |

##### Fixed asset register review process

The municipality reviews its fixed assets register at each reporting date where the following activities are carried out:

- Addition of new assets acquired during the year
- Conditional assessment of existing assets to identify impairment indicators and process necessary impairments where such is found

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
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### 4. Property, plant and equipment (continued)

- Review of useful lives and residual values to ensure assets are correctly valued

The results of these are therefore presented in the relevant notes to these annual financial statements.

#### Capitalised expenditure

|                        |                    |                    |
|------------------------|--------------------|--------------------|
| Buildings              | -                  | 748,440            |
| Plant and machinery    | 183,149            | 168,114            |
| Furniture and fixtures | 3,602,762          | 3,120,966          |
| Motor vehicles         | 5,297,810          | 4,457,473          |
| Infrastructure         | 70,574,403         | 70,606,263         |
| Community              | 8,952,186          | 5,925,764          |
| Work in progress       | 32,496,754         | 49,163,422         |
|                        | <b>121,107,064</b> | <b>134,190,442</b> |

#### Compensation received for losses on property, plant and equipment

|              |        |        |
|--------------|--------|--------|
| IT equipment | 80,515 | 25,550 |
|--------------|--------|--------|

#### Property, plant and equipment in the process of being constructed or developed

##### Cumulative expenditure recognised in the carrying value of property, plant and equipment

|                                     |                    |                    |
|-------------------------------------|--------------------|--------------------|
| Other property, plant and equipment | 5,806,312          | 6,301,365          |
| Infrastructure                      | 48,027,629         | 50,239,338         |
| Community                           | 90,478,186         | 86,360,277         |
|                                     | <b>144,312,127</b> | <b>142,900,980</b> |

##### Carrying value of property, plant and equipment that is taking a significantly longer period of time to complete than expected

|   |                    |                    |
|---|--------------------|--------------------|
| Community Assets-Bizana Sportfield  | 6,725,969          | 58,470,995         |
| Bizana Sport field was previously delayed due to lack of funding, the municipality availed funding to complete the project, however by 30 June 2023 there running track and comby court were still in progress. |                    |                    |
| Community Asset- Mbizana Civic Centre( Town hall)   | 92,005,938         | 79,313,878         |
| Mbizana Civic centre was delayed due to a dispute that arose between an appointed consultant and contractor.  |                    |                    |
| Road Infrastructure- Sidanga Access Road  | 25,841,053         | 25,285,121         |
| Sidanga Access Road delayed due to the fine that the municipality received from DEDEA for working without the ORD.  |                    |                    |
| Road infrastructure- Mqonjwana to Greenville Access Road  | 8,529,920          | 8,217,099          |
| Mqonjwana to greenville Access road delayed due to a service provider that abonded the site and therefore the municipality terminated the contract  |                    |                    |
|   | <b>133,102,880</b> | <b>171,287,093</b> |

#### Reconciliation of Work-in-Progress 2024

|                                | Infrastructure    | Community         | Other PPE        | Total              |
|--------------------------------|-------------------|-------------------|------------------|--------------------|
| Opening balance                | 50,270,114        | 86,360,277        | 6,301,365        | 142,931,756        |
| Additions/capital expenditure  | 21,134,878        | 12,821,935        | -                | 33,956,813         |
| Impairment                     | (8,100,549)       | -                 | -                | (8,100,549)        |
| Transferred to completed items | (15,276,814)      | (8,704,026)       | (495,053)        | (24,475,893)       |
|                                | <b>48,027,629</b> | <b>90,478,186</b> | <b>5,806,312</b> | <b>144,312,127</b> |

#### Reconciliation of Work-in-Progress 2023

|                                | Infrastructure    | Community         | Other PPE        | Total              |
|--------------------------------|-------------------|-------------------|------------------|--------------------|
| Opening balance                | 28,926,478        | 150,049,647       | 4,809,317        | 183,785,442        |
| Additions/capital expenditure  | 33,434,366        | 14,237,008        | 1,492,048        | 49,163,422         |
| Transferred to completed items | (12,121,506)      | (77,926,378)      | -                | (90,047,884)       |
|                                | <b>50,239,338</b> | <b>86,360,277</b> | <b>6,301,365</b> | <b>142,900,980</b> |

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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|-----------------|------|------|

### 4. Property, plant and equipment (continued)

#### Expenditure incurred to repair and maintain property, plant and equipment

#### Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance

|                        |                   |                   |
|------------------------|-------------------|-------------------|
| Employee related costs | 7,510,015         | 5,782,340         |
| Contracted services    | 21,305,806        | 11,478,859        |
| General expenses       | 52,210            | 6,817             |
|                        | <b>28,868,031</b> | <b>17,268,016</b> |

PPE Funding re-allocation

Infrastructure assets

Municipal Infrastructure Grant was previously disclosed as R14 167 227 which excluded an amount of R6 679 990 relating to Tshuze to Philisweni that was disclosed as internally generated funds project

Disaster Response Grant and Disaster Recovery Grant were consolidated as one grant to the value of R27 975 265 and they have been disclosed separately in the current year as R12 015 319 and R16 425 437 respectively.

Disaster projects were co-funded by a grant and internally generated funds (own funding) and R465 491 was previously disclosed as own funding.

Internally generated funds were previously disclosed as R22 479 507. This amount was reduced by R6 679 990 for MIG project, a R465 491 for disaster projects totalling to R15 334 026. The difference of R5 953 460 relates to prior period adjustments.

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

Figures in Rand

#### 5. Intangible assets

|                          | 2024             |   |                | 2023             |   |                |
|--------------------------|------------------|---|----------------|------------------|---|----------------|
|                          | Cost / Valuation | Accumulated amortisation and accumulated impairment | Carrying value | Cost / Valuation | Accumulated amortisation and accumulated impairment | Carrying value |
| Computer software, other | 2,650,773        | (2,147,946)   | 502,827        | 2,650,773        | (2,019,352)   | 631,421        |

#### Reconciliation of intangible assets - 2024

|                          | Opening balance | Amortisation | Total   |
|--------------------------|-----------------|--------------|---------|
| Computer software, other | 631,421         | (128,594)    | 502,827 |

#### Reconciliation of intangible assets - 2023

|                          | Opening balance | Additions | Amortisation | Total   |
|--------------------------|-----------------|-----------|--------------|---------|
| Computer software, other | 43,247          | 600,000   | (11,826)     | 631,421 |

#### Pledged as security

There are no intangible assets pledged as security.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

Figures in Rand

#### 6. Heritage assets

|  | 2024             |                               |                  | 2023             |                               |                  |
|--|------------------|-------------------------------|------------------|------------------|-------------------------------|------------------|
|  | Cost / Valuation | Accumulated impairment losses | Carrying value   | Cost / Valuation | Accumulated impairment losses | Carrying value   |
| Art Collections, antiques and exhibits | 30,000           | -                             | 30,000           | 30,000           | -                             | 30,000           |
| Historical monuments                   | 1,230,799        | -                             | 1,230,799        | 1,230,799        | -                             | 1,230,799        |
| <b>Total</b>                           | <b>1,260,799</b> | <b>-</b>                      | <b>1,260,799</b> | <b>1,260,799</b> | <b>-</b>                      | <b>1,260,799</b> |

#### Reconciliation of heritage assets 2024

|  | Opening balance  | Total            |
|--|------------------|------------------|
| Art Collections, antiques and exhibits | 30,000           | 30,000           |
| Historical monuments                   | 1,230,799        | 1,230,799        |
|  | <b>1,260,799</b> | <b>1,260,799</b> |

#### Reconciliation of heritage assets 2023

|  | Opening balance  | Total            |
|--|------------------|------------------|
| Art Collections, antiques and exhibits | 30,000           | 30,000           |
| Historical monuments                   | 1,230,799        | 1,230,799        |
|  | <b>1,260,799</b> | <b>1,260,799</b> |

#### Age and/or condition of heritage assets

The municipality reviewed the type of heritage assets it has to verify when there is no need to revise their useful lives and confirmed that the useful lives used are relevant to the nature of the heritage assets the municipality possesses.

A conditional assessment was also conducted to identify whether any indications of impairment existed which confirmed no impairment was necessary.

#### Restrictions on heritage assets

There are no restrictions on heritage assets:

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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|-----------------|------|------|
|-----------------|------|------|

#### 6. Heritage assets (continued)

##### Pledged as security

There are no heritage assets pledged as security.

#### 7. Inventories

|                           |                |                  |
|---------------------------|----------------|------------------|
| Inventories               | 786,196        | 1,401,273        |
| Inventories (write-downs) | -              | (17,729)         |
|                           | <b>786,196</b> | <b>1,383,544</b> |

##### Inventory pledged as security

There is no Inventory pledged as security.

#### 8. Operating lease asset

|                |            |            |
|----------------|------------|------------|
| Current assets | 18,841,946 | 15,435,571 |
|----------------|------------|------------|

Certain of the municipality's property is held to generate rental income. Lease agreements are renewable and have varying terms of between 6 - 26 years.

There are no contingent rental receivables. The operating lease asset arose as a result of straight lining the lease rentals per requirement of GRAP 13.

#### 9. Other receivables from exchange transactions

|                                |                  |                  |
|--------------------------------|------------------|------------------|
| Trade debtors                  | 1,046,327        | 1,417,137        |
| Consumer debtors - Electricity | 355,241          | 355,241          |
|                                | <b>1,401,568</b> | <b>1,772,378</b> |

##### Details of other receivables from exchange transactions

|   |                  |                  |
|---|------------------|------------------|
| Trade Debtors   | 1,046,327        | 1,417,137        |
| Consumer debtors - Land Sales                               | 210,030          | 210,030          |
| Allowance for doubtful debts consumer debtors - Land sales  | (210,030)        | (210,030)        |
| Consumer debtors - Electricity                              | 956,457          | 956,457          |
| Allowance for doubtful debts consumer debtors - Electricity | (601,216)        | (601,216)        |
|   | <b>1,401,568</b> | <b>1,772,378</b> |

##### Financial asset receivables included in other receivables from exchange transactions above

|  |   |   |
|--|---|---|
|  | - | - |
|--|---|---|

##### Total other receivables from exchange transactions

|  |           |           |
|--|-----------|-----------|
|  | 1,401,568 | 1,772,378 |
|--|-----------|-----------|

There are no other receivables from exchange transactions that were pledged as security

##### Fair value of other receivables from exchange transactions

|  |           |           |
|--|-----------|-----------|
| Other receivables from exchange transactions | 1,401,568 | 1,772,378 |
|--|-----------|-----------|

##### Other receivables from exchange transactions past due but not impaired

Other receivables from exchange transactions which are less than 3 months past due are not considered to be impaired. There were no other receivables less than 3 months past due and not considered to be impaired at 30 June 2024.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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|-----------------|------|------|

#### 9. Other receivables from exchange transactions (continued)

##### Other receivables from exchange transactions impaired

As of June 30, 2024, other receivables from exchange transactions of R 1,166,487 (2023: R 1,166,487) were impaired and provided for.

The amount of the provision was R (811,246) of June 30, 2024 (2023: R 811,246).

The ageing of these amounts is as follows:

|               |           |           |
|---------------|-----------|-----------|
| Over 6 months | 1,166,487 | 1,166,487 |
|---------------|-----------|-----------|

#### 10. Receivables from non-exchange transactions

|  |                  |                  |
|--|------------------|------------------|
| Contractor receivables                 | 1,083,619        | 1,083,620        |
| Recoveries                             | 833,390          | 375,856          |
| Staff debts                            | 152,270          | 99,044           |
| Payroll debtors                        | 1,550,744        | 182,839          |
| Overpayment - Councillors remuneration | 468,971          | 485,531          |
|  | <b>4,088,994</b> | <b>2,226,890</b> |

##### Receivables from non-exchange transactions pledged as security

No receivables from non-exchange transactions were pledged as security.

##### Fair value of receivables from non-exchange transactions

|  |           |           |
|--|-----------|-----------|
| Receivables from non-exchange transactions | 4,088,993 | 2,226,890 |
|--|-----------|-----------|

The net balance of receivables from non-exchange transactions approximate the fair value of these receivables.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand  | 2024              | 2023              |
|--|-------------------|-------------------|
| <b>11. Statutory receivables</b>   |                   |                   |
| The municipality had the following statutory receivables where the Framework for the Preparation and Presentation of Financial Statements have been applied, for the initial recognition and subsequent measurement: |                   |                   |
| Fines  | 3,168,655         | 2,637,434         |
| These are receivables as a result of transgressions of laws and by-laws  |                   |                   |
| Fines impairment   | (1,899,884)       | (1,122,440)       |
| This is impairment based on past experience and assessment of the category of debtors terms of the policy on debt impairment   |                   |                   |
| Property Rates   | 53,537,242        | 46,577,164        |
| These are receivables arising from the Municipal Property Rates Act  |                   |                   |
| Property Rates Impairment  | (6,080,589)       | (5,424,491)       |
| This is impairment based on past experience and assessment of the individual debtors performance in terms of the policy on debt impairment   |                   |                   |
| VAT Receivables  | -                 | 511,123           |
| These are receivables arising from the VAT Act 89 of 1991  |                   |                   |
|  | <b>48,725,424</b> | <b>43,178,790</b> |
| Current assets   | 48,725,424        | 43,178,790        |

### Statutory receivables general information

#### Transaction(s) arising from statute

The Local Government: Municipal Property Rates Amendment Act, No. 19 of 2009 gives powers to a metropolitan or local municipality to levy a rate on property in its area. This also requires councils of municipalities to adopt a policy consistent with the Act on levying of rates on rateable property in the municipality.

Traffic fines are administered based on the National Road Traffic Act 93 of 1996 which intends to promote road traffic quality by providing for a scheme to discourage road traffic contraventions, to facilitate the adjudication of road traffic infringements, to support the prosecution of offences in terms of the national and provincial laws relating to road traffic, and implement a points demerit system; to provide for the establishment of an agency to administer the scheme; to provide for the establishment of a board to represent the agency; and to provide for matters connected therewith.

Traffic fines are issued by law enforcement officials to motorists or other road users indicating that they violated traffic laws. These come in two forms, citing a moving violation, such as exceeding the speed limit or a non-moving violation, such as a parking violation.

Electricity fines are administered in terms of Electricity Act 41 of 1987 section 27(2) which states that any person who without legal right (the proof of which shall be upon him) abstracts, branches off or diverts or causes to be abstracted, branched off or diverted any electric current, or consumes or uses any such current which has been wrongfully or unlawfully abstracted, branched off or diverted, knowing it to have been wrongfully or unlawfully abstracted, branched off or diverted, shall be guilty of an offence and liable on conviction to 55 the penalties which may be imposed for theft.

In terms of the VAT ACT 89 of 1991 and its amendments municipalities must be VAT registered and must declare Output tax on the taxable supply of goods and services and claim Input tax credits on expenses incurred in the course or furtherance of the enterprise (the taxable supplies). The output tax is declared and the input tax is claimed by completing a VAT 201 return.

#### Determination of transaction amount

The Local Government: Municipal Property Rates Amendment Act, No. 19 of 2009 requires municipalities intending to levy a rate on property in accordance with the Act to cause:

- a general valuation to be made of all properties in the municipality
- a valuation roll to be prepared of all properties determined

A tariff structure is then setup in terms of the council approved tariff policy. The tariffs are then applied to different categories of rateable properties to determine the amount payable for each qualifying property. A statement of account is then sent to the owner of each property to notify them of the amount payable and payment timeframes.

Both the Tariff and rates policy of the municipality are reviewed annually in compliance with the Act. During this review tariffs are also revised to ensure accuracy and correctness. The general valuation in terms of the Act is valid for five years but is also reviewed annually through a supplementary valuation.

#### Calculations of Traffic fines

The penalties on the Traffic fine list book are prescribed under section 29(b) for each infringement and must be imposed administratively in terms of Chapter III, subject to the discount contemplated in section 17(1)(d).

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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### 11. Statutory receivables (continued)

Calculations of Electricity fines

The penalties on the Electricity fine are prescribed in the municipal tariffs policy as adopted by municipal council.

#### VAT Receivables

The VAT 201 is a monthly VAT declaration that must be submitted by all VAT registered vendors as per the registered tax period. The return reflects the VAT for which the entity is liable to declare output tax and the amounts that can be deducted as input tax.

#### Interest or other charges levied/charged

Interest accrues after due date as indicated in the account statement which is 30 days, if the account remains unpaid at a rate of prime +1.

#### Basis used to assess and test whether a statutory receivable is impaired

The impairment is based on the impairment type risk scoring and payment risk scoring determined as follows:

Allocating a SCORE based on the account's ageing, account status, account type and whether it's an owner or occupier – 2 being the max score on each

If the account is inactive the status score gets a 2 and if the account is active (which means the possibility of retrieving the debt is better than the inactive account) it gets a zero score.

If the account is an occupier it gets a high score of 2 and if it's an owner its gets a zero because when the owner wants to sell he needs a clearance certificate and you will be able to retrieve the debt.

The last score is based on the Active Account Type Category – Government and Provincial accounts get a zero score because the municipality should be able settle the government accounts debt. Business score is 0.4 and household score is 1.25. In-Active account type the score is 2.

A score is allocated depending on whether the account has outstanding balances in 30days, 60days, 90days, 120days etc. and the older the debt the higher the score. Refer to the payment risk table below

The Total Type Risk = Status Risk Score + Account Type Risk Score + Owner/Occupier Type Risk Score

Total Payment Risk = the payment risk scoring added together

The Allowance factor is then the two risks multiplied together to get the numeric factor, the factor is then converted into a percentage which is applied to the outstanding balance. Any converted percentage from 100% and above is impaired fully (100%).

#### Statutory receivables past due but not impaired

Statutory receivables which are less than 1 month (Property rates and electricity fines) and Traffic fines which are less than 12 months past due are not considered to be impaired. At June 30, 2024, R3,208,123 (2023: R1,680,428) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

|                   |           |         |
|-------------------|-----------|---------|
| 1 month past due  | 1,536,895 | 982,642 |
| 2 months past due | 130,850   | 352,007 |
| 3 months past due | 1,540,378 | 345,779 |

#### Factors the municipality considered in assessing statutory receivables past due but not impaired

Property rates that bare past due but not impaired are Governments and Provincial accounts that the municipality should be able to settle

Fines that are past due but not impaired are fines that were raised within 12 months of the financial year, and are outside the bracket of the traffic fines Impairment policy.

#### Statutory receivables impaired

As of June 30, 2024, Statutory receivables of R53,474,933 (2023: R47,193,250) were impaired and provided for.

The amount of the Allowance for doubtful debts was R7,980,473 as of June 30, 2024 (2023: R6,678,471).

The ageing of these receivables is as follows:

|               |            |            |
|---------------|------------|------------|
| 1 to 6 months | 4,069,118  | 3,645,456  |
| Over 6 months | 49,405,814 | 43,547,794 |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 11. Statutory receivables (continued)

##### Factors the municipality considered in assessing statutory receivables impaired

Allowance for doubtful debts is determined according to the past payment patterns of the different consumers within the various categories. An impairment calculation is forward-looking and one must therefore use the number of days that the particular financial asset is still expected to be outstanding based on the best information available at year-end. For this estimation it will be best to use a combination of key indicators that will provide a list of debtors that are most likely to be impaired.

Debtors are evaluated at each reporting date and impaired as per the impairment of debtors and write-off policy in line with National Treasury guidelines.

##### Reconciliation of allowance for doubtful debts for statutory receivables

|                              |                    |                    |
|------------------------------|--------------------|--------------------|
| Opening balance              | (6,678,471)        | (5,878,605)        |
| Bad debts written off        | 80,651             | 117,601            |
| Allowance for doubtful debts | (1,382,653)        | (917,467)          |
|                              | <b>(7,980,473)</b> | <b>(6,678,471)</b> |

During the current year, the municipality started utilising the services of a debt collector as part of its implementation of the debt collection and credit control policy which has contributed to a reduction in the year to year debt impairment movement.

The Council took a resolution to write-off all outstanding traffic fines that are older than two years at reporting date as uncollectible.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 12. Prepayments

##### Prepayments

|             |           |           |
|-------------|-----------|-----------|
| Prepayments | 2,740,429 | 4,603,155 |
|-------------|-----------|-----------|

Prepaid expenses are those expenses that are paid for in one accounting period, but for which the underlying services or goods will be received in a future period.

During the year under review the municipality paid for services and goods that will be received or rendered in the following accounting period.

These were the suppliers' requirements as they require payment before services or goods can be rendered or delivered. The suppliers are:

##### Suppliers

|                           |                  |                  |
|---------------------------|------------------|------------------|
| Belgotex Floor Covering   | -                | 2,869,864        |
| SALGA levies              | 1,598,039        | 1,542,082        |
| SAGE VIP                  | -                | 190,875          |
| South African Post Office | -                | 335              |
| Munsoft (Pty) Ltd         | 506,008          | -                |
| Ndzila Investments        | 636,383          | -                |
|                           | <b>2,740,430</b> | <b>4,603,156</b> |

Belgotex Floor Covering prepayment was for material that was needed for the Mpuhumi Mafumbatha Stadium, that was constructed.

Ndzila Investments for municipal assets' annual insurance premium for 2024/25 financial year.

Munsoft (Pty) Ltd annual licence fees for 2024/25 financial year.

SALGA Levies for period 2024/25 were settled in advance in order for the municipality to benefit from the 5% discount being offered for early settlement.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand                                      | 2024              | 2023              |
|--|-------------------|-------------------|
| <b>13. Receivables from exchange transactions</b>    |                   |                   |
| <b>Gross balances</b>                                |                   |                   |
| Receivables-service charges                          | 49,746,511        | 39,572,393        |
| <b>Less: Allowance for impairment</b>                |                   |                   |
| Allowance for doubtful debts                         | (17,969,903)      | (17,453,260)      |
| <b>Net balance</b>                                   |                   |                   |
| Receivables-service charges                          | 31,776,608        | 22,119,133        |
| <b>Gross service charges</b>                         |                   |                   |
| Current (0- 30 days)                                 | 4,772,434         | 4,194,437         |
| 31 - 60 days   | 2,366,754         | 2,692,410         |
| 61 - 90 days   | 2,357,801         | 2,392,680         |
| 91 - 120 days  | 2,252,806         | 1,889,520         |
| 121 - 365 days                                       | 15,472,665        | 13,003,786        |
| > 365 days   | 22,524,050        | 15,569,359        |
|  | <b>49,746,510</b> | <b>39,742,192</b> |
| <b>Gross balance</b>                                 | <b>49,746,510</b> | <b>39,742,192</b> |
| <b>Net Balance service charges</b>                   |                   |                   |
| Current (0 -30 days)                                 | 4,772,434         | 4,194,436         |
| 31 - 60 days   | 1,296,441         | 1,750,983         |
| 61 - 90 days   | 1,293,329         | 1,484,888         |
| 91 - 120 days  | 1,161,463         | 920,793           |
| 121 - 365 days                                       | 9,269,399         | 6,895,382         |
| > 365 days   | 13,933,774        | 6,285,648         |
| Bad debt written off                                 | 49,768            | 587,003           |
|  | <b>31,776,608</b> | <b>22,119,133</b> |
| <b>Summary of debtors by customer classification</b> |                   |                   |
| <b>Consumers</b>                                     |                   |                   |
| Current (0 -30 days)                                 | 250,132           | 213,768           |
| 31 - 60 days   | 204,572           | 195,829           |
| 61 - 90 days   | 249,968           | 185,863           |
| 91 - 120 days  | 171,801           | 183,404           |
| 121 - 365 days                                       | 1,415,868         | 1,406,741         |
| > 365 days   | 8,282,198         | 7,034,480         |
|  | 10,574,539        | 9,220,085         |
| Less: Allowance for doubtful debts                   | (4,768,005)       | (6,504,498)       |
|  | <b>5,806,534</b>  | <b>2,715,587</b>  |
| <b>Industrial/ commercial</b>                        |                   |                   |
| Current (0 -30 days)                                 | 3,691,673         | 3,263,910         |
| 31 - 60 days   | 1,406,774         | 1,903,154         |
| 61 - 90 days   | 1,330,151         | 1,169,456         |
| 91 - 120 days  | 1,357,954         | 1,204,296         |
| 121 - 365 days                                       | 8,555,910         | 8,020,044         |
| > 365 days   | 10,913,014        | 6,396,365         |
|  | 27,255,476        | 21,957,225        |
| Less: Allowance for doubtful debts                   | (13,201,898)      | (11,536,095)      |
|  | <b>14,053,578</b> | <b>10,421,130</b> |
| <b>National and provincial government</b>            |                   |                   |
| Current (0 -30 days)                                 | 830,629           | 716,759           |
| 31 - 60 days   | 755,408           | 593,428           |
| 61 - 90 days   | 777,682           | 1,037,362         |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand   | 2024                | 2023                |
|---|---------------------|---------------------|
| <b>13. Receivables from exchange transactions (continued)</b> |                     |                     |
| 91 - 120 days   | 723,052             | 501,820             |
| 121 - 365 days  | 5,500,887           | 3,577,002           |
| > 365 days  | 3,328,838           | 2,138,515           |
|   | <b>11,916,496</b>   | <b>8,564,886</b>    |
| <b>Total</b>  |                     |                     |
| Current (0 -30 days)  | 4,772,434           | 4,194,436           |
| 31 - 60 days  | 2,366,754           | 2,692,410           |
| 61 - 90 days  | 2,357,801           | 2,392,680           |
| 91 - 120 days   | 2,252,806           | 1,889,520           |
| 121 - 365 days  | 15,472,665          | 13,003,786          |
| > 365 days  | 22,524,051          | 15,399,560          |
|   | 49,746,511          | 39,572,392          |
| Less: Allowance for doubtful debts                            | (18,089,512)        | (18,040,594)        |
| Bad debt written off  | 119,609             | 587,335             |
|   | <b>31,776,608</b>   | <b>22,119,133</b>   |
| <b>Less: Allowance for doubtful debts</b>                     |                     |                     |
| Current (0 -30 days)  | -                   | -                   |
| 31 - 60 days  | (1,070,313)         | (941,427)           |
| 61 - 90 days  | (1,064,472)         | (907,792)           |
| 91 - 120 days   | (1,091,343)         | (968,727)           |
| 121 - 365 days  | (6,203,266)         | (6,108,404)         |
| > 365 days  | (8,660,118)         | (9,114,244)         |
| Bad debt written off  | 119,609             | 587,334             |
|   | <b>(17,969,903)</b> | <b>(17,453,260)</b> |
| <b>Reconciliation of allowance for doubtful debts</b>         |                     |                     |
| Balance at beginning of the year                              | (17,453,260)        | (17,902,368)        |
| Bad debts written off   | 119,609             | 587,334             |
| Allowance for doubtful debts                                  | (636,252)           | (138,226)           |
|   | <b>(17,969,903)</b> | <b>(17,453,260)</b> |

#### Consumer debtors pledged as security

There were no consumer debtors that were pledged as security in the 2023/24 financial year.

#### Credit quality of consumer debtors

In determining the recoverability of consumer debt the municipality considers any changes in the credit quality of the consumer debtor from the date credit was initially granted up to the reporting date. The concentration of credit risk is limited due to the consumer base being large and unrelated. Accordingly, the allowance for doubtful debts is determined according to the past payment patterns of each consumers within the various categories. The calculation of the allowance for doubtful debts is automated in the system which is configured according to the national treasury scoring method.

#### Fair value of receivables- service charges

|                  |            |            |
|------------------|------------|------------|
| Consumer debtors | 31,776,608 | 22,288,932 |
|------------------|------------|------------|

The value of receivables from service charges is determined by taking the gross amount less the allowance for doubtful debts.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand  | 2024                | 2023                |
|--|---------------------|---------------------|
| <b>13. Receivables from exchange transactions (continued)</b>  |                     |                     |
| <b>Consumer debtors past due but not impaired</b>  |                     |                     |
| Consumer debtors which are less than 3 months past due are not considered to be impaired. At June 30, 2024, R 15,509,276 (2023: R 6,327,046) were past due but not impaired. |                     |                     |
| The ageing of amounts past due but not impaired is as follows:   |                     |                     |
| 1 month past due   | 4,772,434           | 4,787,864           |
| 2 months past due  | 755,508             | 1,037,362           |
| 3 months past due  | 10,330,459          | 501,820             |
| <b>Consumer debtors impaired</b>   |                     |                     |
| As of June 30, 2024, consumer debtors of R 15,858,302 (2023: R 24,706,170) were impaired and allowed for.  |                     |                     |
| The amount of the allowance for doubtful debts was R 17,969,903 as of June 30, 2024 (2023: R 19,080,052).  |                     |                     |
| The ageing of these receivables are as follows:  |                     |                     |
| 3 to 6 months  | 11,501,532          | 5,499,397           |
| Over 6 months  | 19,195,212          | 19,206,773          |
| <b>Reconciliation of allowance for doubtful debts of consumer debtor</b>   |                     |                     |
| Opening balance  | (17,453,260)        | (17,902,368)        |
| Bad debt written off   | 119,609             | 587,334             |
| Allowance for doubtful debt  | (636,252)           | (138,226)           |
|  | <b>(17,969,903)</b> | <b>(17,453,260)</b> |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 14. Cash and cash equivalents

Cash and cash equivalents consist of:

|                     |                    |                    |
|---------------------|--------------------|--------------------|
| Cash on hand        | 4                  | 4                  |
| Bank balances       | 12,930,041         | 956,930            |
| Short-term deposits | 447,858,237        | 359,058,466        |
|                     | <b>460,788,282</b> | <b>360,015,400</b> |

#### The municipality had the following bank accounts

| Account number / description                         | Bank statement balances |                    |                    | Cash book balances |                    |                    |
|--|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|  | June 30, 2024           | June 30, 2023      | June 30, 2022      | June 30, 2024      | June 30, 2023      | June 30, 2022      |
| FNB BANK - Public Sector- Cheque account-57104922107 | 12,866,680              | 902,583            | 2,940,039          | 12,930,041         | 956,929            | 2,951,487          |
| FNB BANK - Business Call Account - 62852108531       | 10,956,621              | 4,824,046          | 206                | 10,956,629         | 4,824,047          | -                  |
| FNB BANK - Business Call Account - 62816773073       | 12                      | 33                 | 19                 | 12                 | 33                 | 19                 |
| FNB BANK - Business Call Account - 62816769220       | 141,607                 | 348,619            | 357,312            | 141,607            | 348,618            | 357,312            |
| FNB BANK - Business Call Account - 62028477992       | 427,394,115             | 351,690,116        | 267,495,116        | 427,394,115        | 351,690,116        | 267,495,116        |
| FNB BANK - Business Call Account - 62896110170       | 7,862,289               | 2,195,648          | 6,304,880          | 7,862,289          | 2,195,571          | 6,304,880          |
| FNB BANK - Business Call Account - 62459758078       | 1,503,589               | -                  | -                  | 1,503,589          | -                  | -                  |
| <b>Total</b>   | <b>460,724,913</b>      | <b>359,961,045</b> | <b>277,097,572</b> | <b>460,788,282</b> | <b>360,015,314</b> | <b>277,108,814</b> |

#### 15. Payables from exchange transactions

|                               |                   |                   |
|-------------------------------|-------------------|-------------------|
| Trade payables                | 35,998,265        | 3,002,177         |
| Payments received in advanced | 1,526,153         | 1,420,839         |
| Retention and surety          | 22,701,946        | 25,026,021        |
| Accruals                      | 13,298,021        | 23,081,221        |
| Workmen's Compensation        | 297,876           | 265,724           |
| Unallocated receipts          | 1,517,870         | 1,517,870         |
| Payroll Creditors             | 644,977           | 475,568           |
|                               | <b>75,985,108</b> | <b>54,789,420</b> |

#### Fair value of trade and other payables

|                |            |            |
|----------------|------------|------------|
| Trade payables | 75,985,108 | 54,789,420 |
|----------------|------------|------------|

#### 16. VAT payable

|             |           |   |
|-------------|-----------|---|
| VAT Payable | 2,513,926 | - |
|-------------|-----------|---|

#### 17. Consumer deposits

|             |                |                |
|-------------|----------------|----------------|
| Electricity | 111,597        | 114,597        |
| Hall Hire   | 385,006        | 382,650        |
|             | <b>496,603</b> | <b>497,247</b> |

Consumer deposits for electricity are paid by consumers on application for new electricity connections. The deposits are repaid when the electricity connections are terminated. In cases where consumers default on their accounts council can utilise the deposits as payment for the outstanding amount.

Hall hire deposits are paid by consumers on hiring any of the municipal community halls. The deposit is a damage deposit and is paid back to the consumer after the event and if no damages occurred.

Consumer deposits collected do not accrue any interest

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 17. Consumer deposits (continued)

The carrying value of consumer deposits approximates their fair value.

#### 18. Employee benefits obligation

The amounts recognised in the statement of financial position are as follows:

|                           |                     |                     |
|---------------------------|---------------------|---------------------|
| <b>Carrying value</b>     |                     |                     |
| Opening balance           | (17,808,245)        | (18,977,260)        |
| Additions during the year | (20,864,354)        | (17,808,244)        |
| Utilised during the year  | 4,316,028           | 5,551,703           |
| Reversed during the year  | 13,492,219          | 13,425,556          |
|                           | <b>(20,864,352)</b> | <b>(17,808,245)</b> |

The employee benefits obligation consist of the following:

##### Bonus

All permanent employees are entitled to receive a bonus equal to one month basic salary on their birth month, therefore the proportionate bonus is accrued from year end till the next birth date for each employee.

|                          |                  |                  |
|--------------------------|------------------|------------------|
| <b>Bonus</b>             |                  |                  |
| Opening Balance          | 3,591,686        | 3,282,309        |
| Utilised during the year | (2,489,780)      | (3,282,309)      |
| Additions                | 3,850,183        | 3,617,414        |
| Reversed                 | (1,127,634)      | -                |
|                          | <b>3,824,455</b> | <b>3,617,414</b> |

##### Staff leave

The municipality offers employees 2 days for every month completed and is therefore liable to pay employee the amount equivalent to the leave days not taken at year end upon resignation or retirement. This is calculated based on the cost to the company rate per day.

##### Staff Leave

|                          |                   |                   |
|--------------------------|-------------------|-------------------|
| Opening Balance          | 13,425,875        | 15,084,149        |
| Utilised during the year | (1,460,580)       | (1,982,704)       |
| Additions                | 15,799,580        | 13,425,875        |
| Reversed                 | (11,965,295)      | (13,101,446)      |
|                          | <b>15,799,580</b> | <b>13,425,874</b> |

##### Long service award

The municipal employees are entitled to a cash payout and leave days when they reach a certain milestone as per the SALGBC agreement.

##### Long service award

|                          |                  |                |
|--------------------------|------------------|----------------|
| Opening balance          | 764,958          | 610,802        |
| Utilised during the year | (365,667)        | (286,690)      |
| Additions                | 1,214,592        | 764,957        |
| Reversed                 | (399,291)        | (324,111)      |
|                          | <b>1,214,592</b> | <b>764,958</b> |

#### 19. Unspent conditional grants and receipts

The conditions relating to full expenditure were not met for the grants disclosed as unspent conditional grants and receipts. These amounts are accounted for as a current liability until a roll-over is granted by National Treasury and the spending condition is met.

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#### 19. Unspent conditional grants and receipts (continued)

Unspent conditional grants and receipts comprises of:

| Unspent conditional grants and receipts |                   |                  |
|---|-------------------|------------------|
| DSRAC: Library Grant                    | 139,377           | -                |
| EPWP Grant                              | 4                 | 4                |
| Disaster Recovery Grant                 | 1,400,297         | 6,071,429        |
| GIS Grant - Alfred Nzo                  | 100,000           | 100,000          |
| Municipal Infrastructure Grant          | 2                 | (2)              |
| General Budget Support Grant            | 6,634,045         | 2,015,384        |
| Disaster Response Grant                 | 5,924,040         | -                |
| Greenest Municipality Grant             | 211,686           | 11,686           |
|   | <b>14,409,451</b> | <b>8,198,501</b> |

#### Movement during the year

|  |                   |                  |
|--|-------------------|------------------|
| Balance at the beginning of the year                 | 8,198,501         | 7,445,110        |
| Additions during the year                            | 87,784,825        | 103,565,000      |
| Income recognition during the year                   | (79,558,515)      | (100,095,119)    |
| Surrendered to National revenue fund during the year | (2,015,360)       | (2,716,490)      |
|  | <b>14,409,451</b> | <b>8,198,501</b> |

#### 20. Provisions

##### Reconciliation of provisions - 2024

|                              | Opening Balance | Additions  | Utilised during the year | Reversed during the year | Total      |
|------------------------------|-----------------|------------|--------------------------|--------------------------|------------|
| Environmental rehabilitation | 12,714,522      | 13,017,472 | (2,082,221)              | (10,632,303)             | 13,017,470 |

##### Reconciliation of provisions - 2023

|                              | Opening Balance | Utilised during the year | Reduction due to re-measurement | Total             |
|------------------------------|-----------------|--------------------------|---------------------------------|-------------------|
| Environmental rehabilitation | 24,785,204      | (391,977)                | (11,678,705)                    | 12,714,522        |
| Non-current liabilities      |                 |                          | 11,950,306                      | 10,632,303        |
| Current liabilities          |                 |                          | 1,067,164                       | 2,082,219         |
|                              |                 |                          | <b>13,017,470</b>               | <b>12,714,522</b> |

##### Environmental rehabilitation provision

The municipality operates a refuse disposal site. In accordance with legislation and to comply with the Department of Water Affairs (DWA) and Department of Economic Development and Environmental Affairs (DEDEAT) on the landfill waste sites, the municipality raises a provision every year for the estimated cost of rehabilitating the land over which the site is situated.

The provision has been made for this cost based on the construction budget to rehabilitate the landfill site at 30 June 2024 taking into account price escalation of 5.1% and 8.84 discount rate.

A valuation of the rehabilitation was conducted by an independent valuer (Ziinzame Consulting Engineers) and a liability has been raised. Movements in the provision are recognised in the Statement of Financial Performance. The Provision has been determined on the basis of a recent independent financial requirement and viability.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
|-----------------|------|------|
|-----------------|------|------|

### 21. Financial instruments disclosure

#### Categories of financial instruments

##### 2024

#### Financial assets

|  | At amortised cost  | Total              |
|--|--------------------|--------------------|
| Trade and other receivables from exchange transactions | 33,178,176         | 33,178,176         |
| Receivables from non-exchange transactions             | 4,088,994          | 4,088,994          |
| Cash and cash equivalents                              | 460,788,282        | 460,788,282        |
|  | <b>498,055,452</b> | <b>498,055,452</b> |

#### Financial liabilities

|   | At amortised cost | Total             |
|---|-------------------|-------------------|
| Trade and other payables from exchange transactions | 75,985,108        | 75,985,108        |
| Unspent conditional grants and receipts             | 14,409,451        | 14,409,451        |
| Consumer Deposits                                   | 496,603           | 496,603           |
|   | <b>90,891,162</b> | <b>90,891,162</b> |

##### 2023

#### Financial assets

|  | At amortised cost  | Total              |
|--|--------------------|--------------------|
| Trade and other receivables from exchange transactions | 23,891,511         | 23,891,511         |
| Receivables from non-exchange transactions             | 2,226,890          | 2,226,890          |
| Cash and cash equivalents                              | 360,015,400        | 360,015,400        |
|  | <b>386,133,801</b> | <b>386,133,801</b> |

#### Financial liabilities

|   | At amortised cost | Total             |
|---|-------------------|-------------------|
| Trade and other payables from exchange transactions | 54,789,420        | 54,789,420        |
| Unspent conditional grants and receipts             | 8,198,501         | 8,198,501         |
| Consumer Deposits                                   | 497,247           | 497,247           |
|   | <b>63,485,168</b> | <b>63,485,168</b> |

#### Financial instruments in Statement of financial performance

##### 2024

|   | At amortised cost | Total      |
|---|-------------------|------------|
| Interest income for financial instruments at amortised cost | 21,736,882        | 21,736,882 |

##### 2023

|   | At amortised cost | Total      |
|---|-------------------|------------|
| Interest income for financial instruments at amortised cost | 17,949,370        | 17,949,370 |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand   | 2024               | 2023               |
|---|--------------------|--------------------|
| <b>22. Revenue</b>  |                    |                    |
| Service charges   | 53,841,401         | 45,326,090         |
| Construction contracts  | 14,066,835         | 14,432,149         |
| Rental of facilities and equipment  | 7,969,863          | 7,575,950          |
| Interest received from receivables  | 3,794,988          | 2,443,815          |
| Agency services   | 1,298,390          | 1,360,653          |
| Licences and Permits (Non-exchange)   | 2,102,291          | 2,169,042          |
| Commissions received  | 188,290            | 164,806            |
| Recoveries  | 735,339            | 78,500             |
| Provision reduction   | -                  | 11,678,705         |
| Other income - (rollup)   | 281,585            | 179,573            |
| Interest received from current and non current assets   | 34,468,001         | 21,920,440         |
| Property rates  | 21,713,167         | 21,160,320         |
| Fines, penalties and forfeits   | 1,285,810          | 1,224,575          |
| Interest received (non exchange)  | 5,200,308          | 3,961,083          |
| Government grants & subsidies   | 421,102,369        | 420,600,999        |
| Public contributions and donations  | -                  | 479,356            |
|   | <b>568,048,637</b> | <b>554,756,056</b> |
| <b>The amount included in revenue arising from exchanges of goods or services are as follows:</b>                                   |                    |                    |
| Service charges   | 53,841,401         | 45,326,090         |
| Construction contracts  | 14,066,835         | 14,432,149         |
| Rental of facilities and equipment  | 7,969,863          | 7,575,950          |
| Interest received (trading)   | 3,794,988          | 2,443,815          |
| Agency services   | 1,298,390          | 1,360,653          |
| Commissions received  | 188,290            | 164,806            |
| Recoveries  | 735,339            | 78,500             |
| Provision reduction   | -                  | 11,678,705         |
| Other income - (rollup)   | 281,585            | 179,573            |
| Interest received   | 34,468,001         | 21,920,440         |
|   | <b>116,644,692</b> | <b>105,160,681</b> |
| <b>The amount included in revenue arising from non-exchange transactions is as follows:</b>   |                    |                    |
| <b>Taxation revenue</b>   |                    |                    |
| Property rates  | 21,713,167         | 21,160,320         |
| Fines, penalties and forfeits   | 1,285,810          | 1,224,575          |
| Licences or permits   | 2,102,291          | 2,169,042          |
| Interest on non- exchange transactions  | 5,200,308          | 3,961,083          |
| <b>Transfer revenue</b>   |                    |                    |
| Government grants & subsidies   | 421,102,369        | 420,600,999        |
| Public contributions and donations  | -                  | 479,356            |
|   | <b>451,403,945</b> | <b>449,595,375</b> |
| <b>23. Service charges</b>  |                    |                    |
| Sale of electricity   | 49,713,306         | 40,847,763         |
| Solid waste   | 4,128,095          | 4,478,327          |
|   | <b>53,841,401</b>  | <b>45,326,090</b>  |
| <b>24. Construction contracts and payables</b>  |                    |                    |
| The municipality receives an INEP allocation in terms of Schedule 5B of DORA.   |                    |                    |
| This allocation is used to construct electricity infrastructure in arrears where Eskom is currently the distributor of electricity. |                    |                    |
| Therefore, upon completion, the infrastructure is hand-over to Eskom for operation and maintenance.                                 |                    |                    |
| At June 30, 2024, retention of contracts in progress are R 3 395 525 (2023: R 1 313 138.57).  |                    |                    |

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand  | 2024              | 2023              |
|--|-------------------|-------------------|
| <b>24. Construction contracts and payables (continued)</b> |                   |                   |
| <b>Revenue</b>   |                   |                   |
| Redoubt/Lower Ethridge electrification                     | -                 | 2,746,343         |
| Nomlacu electrification                                    | -                 | 2,434,759         |
| Msarhweni electrification                                  | -                 | 5,739,188         |
| Zizityaneni electrification                                | 4,116,052         | 3,512,026         |
| Redoubt electrification phase 2                            | 2,533,467         | -                 |
| Nomlacu electrification phase 2                            | 5,183,696         | -                 |
| Msarhweni electrification phase 2                          | 2,233,620         | -                 |
| VAT (Output)   | 1,933,165         | 1,967,684         |
|  | <b>16,000,000</b> | <b>16,400,000</b> |
| <b>Expenditure (INEP)</b>                                  |                   |                   |
| Redoubt /Lower Ethridge electrification                    | -                 | 2,746,343         |
| Nomlacu electrification                                    | -                 | 2,434,759         |
| Msarhweni electrification                                  | -                 | 5,739,188         |
| Zizityaneni electrification                                | 4,116,052         | 3,512,026         |
| Redoubt electrification phase 2                            | 2,533,467         | -                 |
| Nomlacu electrification phase 2                            | 5,183,696         | -                 |
| Msarhweni electrification phase 2                          | 2,233,620         | -                 |
| VAT (Input)  | 1,933,165         | 1,967,684         |
|  | <b>16,000,000</b> | <b>16,400,000</b> |
| <b>Expenditure (Internally generated funds)</b>            |                   |                   |
| Redoubt electrification                                    | 2,685,363         | -                 |
| Nomlacu electrification                                    | 3,971,435         | -                 |
| Msarhweni electrification                                  | 2,292,006         | -                 |
|  | <b>8,948,804</b>  | <b>-</b>          |

### Agreements that meet all the criteria in paragraph .29 of GRAP9

The municipality recognise revenue using the percentage of completion method for agreements that meet all the criteria in paragraph .29 of GRAP9 (Revenue from Exchange Transactions), continuously as construction progresses.

The municipality determines which agreements meet all the criteria in paragraph .29 of the Standard of GRAP on Revenue from Exchange Transactions continuously as construction progresses in the following manner:

|  |            |            |
|--|------------|------------|
| The amount of revenue arising from such agreements in the period | 14,066,835 | 14,432,149 |
|--|------------|------------|

The office of the accountant general issued guidelines to municipalities on how to account for the revenue and expenditure incurred on the construction of infrastructure that will then be handed over to Eskom once completed which brought changes to how municipalities have been accounting for the transactions related to the INEP grant allocations municipalities receive.

In compliance with the requirements of the guidelines the municipality has had to separately disclose revenue recognised from the allocation related to work performed where the resulting infrastructure will not belong to the municipality as construction contracts revenue to reflect the nature of activity carried out for the revenue to be recognised than the source of the fund which has always been the case.

This change was deemed necessary to comply with the requirements of the guidelines issued by the Office of the Accountant General.

Engagements with National and Provincial Treasuries were held during the year to discuss the implications of the guidelines on a number of issues but, by the time these annual financial statements were finalised for approval and submission for auditing there had been no conclusion on the matters raised in the discussions.

### 25. Rental of facilities and equipment

|                                   |                  |                  |
|-----------------------------------|------------------|------------------|
| <b>Facilities and equipment</b>   |                  |                  |
| Leasehold fees                    | 7,635,025        | 7,540,862        |
| Rental of recreational facilities | 334,838          | 35,088           |
|                                   | <b>7,969,863</b> | <b>7,575,950</b> |

Included in the above rentals are operating lease rentals at straight-lined amounts of R 2,962,065 (2023: R 3,220,910) .

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
|-----------------|------|------|
|-----------------|------|------|

#### 25. Rental of facilities and equipment (continued)

##### Minimum lease payments receivables

|                                   |                  |                  |
|-----------------------------------|------------------|------------------|
| Within one year                   | 1,003,952        | 953,422          |
| In second to fifth year inclusive | 4,588,020        | 4,357,094        |
| Over five years                   | 2,207,320        | 3,449,606        |
|                                   | <b>7,799,292</b> | <b>8,760,122</b> |

The municipality is leasing out certain property to Collins Property Investment (Browns Cash and Carry). The lease agreement has a term of 10 years and rentals escalate by CPI every anniversary. No contingent rents are receivable

##### Minimum lease payments receivables

|                                   |                   |                   |
|-----------------------------------|-------------------|-------------------|
| Within one year                   | 803,452           | 743,937           |
| In second to fifth year inclusive | 3,910,082         | 3,620,446         |
| Over five years                   | 21,437,974        | 22,531,062        |
|                                   | <b>26,151,508</b> | <b>26,895,445</b> |

The municipality is leasing out certain property to Blue Raindrops Trading CC. The lease agreement has a term of 20 years and rentals escalates by 8% every anniversary. No contingent rents are receivable

##### Minimum lease payments receivable

|                 |   |        |
|-----------------|---|--------|
| Within one year | - | 30,140 |
|-----------------|---|--------|

The municipality is leasing out certain property to Africa Best 350. The lease agreement has a term of 06 years and rentals escalates by 8% every anniversary. No contingent rents are receivable.

##### Minimum lease payments receivables

|                                   |                    |                    |
|-----------------------------------|--------------------|--------------------|
| Within one year                   | 2,583,500          | 2,414,486          |
| In second to fifth year inclusive | 12,273,536         | 11,470,594         |
| Over five years                   | 87,798,371         | 91,184,813         |
|                                   | <b>102,655,407</b> | <b>105,069,893</b> |

The municipality is leasing out certain property to Slip Knot Investment 11 (Proprietary) Limited (Enyuka Prop Holding Limited). The lease agreement has a term of 26 years and rentals escalates by 7% each anniversary date. No contingent rents are receivable.

##### Minimum lease payments receivables

|                                   |                  |                  |
|-----------------------------------|------------------|------------------|
| Within one year                   | 151,190          | 139,990          |
| In second to fifth year inclusive | 735,780          | 681,277          |
| Over five years                   | 419,449          | 625,141          |
|                                   | <b>1,306,419</b> | <b>1,446,408</b> |

The municipality is leasing out certain property to Cybromax. The lease agreement has a term of 10 years and rentals escalates by 8% each anniversary date. No contingent rents are receivable.

##### Minimum lease payments receivables

|                                   |                |               |
|-----------------------------------|----------------|---------------|
| Within one year                   | 96,704         | 13,991        |
| In second to fifth year inclusive | 256,827        | -             |
|                                   | <b>353,531</b> | <b>13,991</b> |

The municipality is leasing out certain property to Jake Parkers (PTY) LTD. The lease agreement has a term of 5 years and rentals escalates by 8% each anniversary date. No contingent rents are receivable.

#### 26. Interest received from receivables

|                                    |           |           |
|------------------------------------|-----------|-----------|
| Interest received from receivables | 3,794,988 | 2,443,815 |
|------------------------------------|-----------|-----------|

#### 27. Agency services

|                   |           |           |
|-------------------|-----------|-----------|
| Driver's Licenses | 1,298,390 | 1,360,653 |
|-------------------|-----------|-----------|

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand   | 2024             | 2023              |
|---|------------------|-------------------|
| <b>28. Other income</b>   |                  |                   |
| Commissions received  | 188,290          | 164,806           |
| Losses recovered  | 80,515           | 25,550            |
| Municipal debt recoveries   | 654,824          | 52,950            |
| Provision reduction   | -                | 11,678,705        |
| Other income - (rollup)   | 281,585          | 179,573           |
|   | <b>1,205,214</b> | <b>12,101,584</b> |
| <b>The amount included in other revenue arising from exchanges of goods or services are as follows:</b> |                  |                   |
| Sundry Income   | 104,772          | 33,498            |
| Building plans  | 76,755           | 62,458            |
| Advertising   | 92,467           | 70,260            |
| Funeral fees  | 7,591            | 13,357            |
|   | <b>281,585</b>   | <b>179,573</b>    |
| <b>29. Interest received from current and non current assets</b>  |                  |                   |
| <b>Interest revenue</b>   |                  |                   |
| Bank  | 34,468,001       | 21,920,440        |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand  | 2024                 | 2023                 |
|--|----------------------|----------------------|
| <b>30. Property rates</b>  |                      |                      |
| <b>Rates income</b>  |                      |                      |
| Rates levied   | 21,713,167           | 21,160,320           |
| <b>Valuations</b>  |                      |                      |
| Residential  | 211,456,500          | 211,456,500          |
| Commercial   | 830,740,500          | 830,740,500          |
| State  | 1,182,448,500        | 1,182,448,500        |
| Municipal  | 91,341,000           | 91,341,000           |
|  | <b>2,315,986,500</b> | <b>2,315,986,500</b> |
| <p>Valuations on land and buildings are performed every 5 years by an independent valuer (currently being Sizanane Consulting). The last general valuation came into effect on 1 July 2019. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.</p> <p>A general rate of R0.0144 (business), R0.0070 (Residential), R0.0130 (State) is applied to property valuations to determine assessment rates. Rebates of R55 000 are granted to residential and state property owners.</p> <p>Rates are levied on an annual basis with the final date for payment being Saturday, September 30, 2023 for annual payment. Interest at prime plus 1% per annum (2023: 1%) is levied on rates outstanding 30 days after due.</p> <p>The municipality revaluated municipal properties that have lease agreement, for the purpose of renewing lease agreement.</p> |                      |                      |
| <b>31. Fines, Penalties and Forfeits</b>   |                      |                      |
| Illegal connections fines  | -                    | 18,500               |
| Law enforcement  | 13,700               | -                    |
| Pound fines  | 30,710               | 29,675               |
| Municipal traffic fines  | 1,241,400            | 1,176,400            |
|  | <b>1,285,810</b>     | <b>1,224,575</b>     |
| <b>32. Licences and permits (non-exchange)</b>   |                      |                      |
| Trading  | 7,149                | 7,382                |
| Road and Transport   | 2,095,142            | 2,161,660            |
|  | <b>2,102,291</b>     | <b>2,169,042</b>     |
| <b>33. Interest received (non exchange)</b>  |                      |                      |
| Interest - non exchange  | 5,200,308            | 3,961,083            |
| <b>34. Government grants &amp; subsidies</b>   |                      |                      |
| <b>Operating grants</b>  |                      |                      |
| Equitable share  | 341,204,000          | 320,095,000          |
| IDP Grant  | 100,000              | -                    |
| MIG Operational  | 2,679,125            | 2,534,100            |
| Financial Management Grant   | 2,100,000            | 2,100,000            |
| Expanded Public Works Programme Grant  | 3,042,000            | 3,687,000            |
| LGSET / Skills Development Grant   | 239,856              | 410,879              |
| Dept Sport & Culture - Library   | 360,623              | 1,548,203            |
| Disaster Relief /response Grant  | 2,894,976            | 12,790,000           |
|  | <b>352,620,580</b>   | <b>343,165,182</b>   |
| <b>Capital grants</b>  |                      |                      |
| Municipal Infrastructure Grant   | 50,905,871           | 48,147,902           |
| Disaster Recovery Grant  | 4,671,132            | 27,734,571           |
| Disaster Response grant  | 10,370,985           | -                    |
| General Budget Support Grant   | 2,533,801            | 1,553,344            |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
|-----------------|------|------|
|-----------------|------|------|

#### 34. Government grants & subsidies (continued)

|             |             |
|-------------|-------------|
| 68,481,789  | 77,435,817  |
| 421,102,369 | 420,600,999 |

#### Conditional and Unconditional

Included in above are the following grants and subsidies received:

|                               |             |             |
|-------------------------------|-------------|-------------|
| Conditional grants received   | 87,784,822  | 103,565,000 |
| Unconditional grants received | 341,543,856 | 320,505,879 |
|                               | 429,328,678 | 424,070,879 |

#### Equitable Share

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

All registered indigents receive a monthly subsidy of R 3,598,342 (2023: R 5,567,256), which is funded from the grant.

#### Equitable Share

|   |               |               |
|---|---------------|---------------|
| Current-year receipts                   | 341,204,000   | 320,095,000   |
| Conditions met - transferred to revenue | (341,204,000) | (320,095,000) |
|   | -             | -             |

#### DSRAC Library Grant

|   |           |             |
|---|-----------|-------------|
| Balance unspent at beginning of year    | -         | 1,048,203   |
| Current-year receipts                   | 500,000   | 500,000     |
| Conditions met - transferred to revenue | (360,623) | (1,548,203) |
|   | 139,377   | -           |

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants. (see note 18).

#### LGSETA / Skills Development Grant

|   |           |           |
|---|-----------|-----------|
| Current-year receipts                   | 239,855   | 410,879   |
| Conditions met - transferred to revenue | (239,855) | (410,879) |
|   | -         | -         |

The municipality fully met the spending conditions and the whole allocation was transferred to revenue.

#### EPWP Grant

|   |             |             |
|---|-------------|-------------|
| Balance unspent at beginning of year    | 4           | 4           |
| Current-year receipts                   | 3,042,000   | 3,687,000   |
| Conditions met - transferred to revenue | (3,042,000) | (3,687,000) |
|   | 4           | 4           |

The municipality fully met the spending conditions and the whole allocation was transferred to revenue.

#### Financial Management Grant

|   |             |             |
|---|-------------|-------------|
| Current-year receipts                   | 2,100,000   | 2,100,000   |
| Conditions met - transferred to revenue | (2,100,000) | (2,100,000) |
|   | -           | -           |

The municipality fully met the spending conditions and the whole allocation was transferred to revenue.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
|-----------------|------|------|
|-----------------|------|------|

### 34. Government grants & subsidies (continued)

#### Disaster Recovery Grant

|   |                  |                  |
|---|------------------|------------------|
| Balance unspent at beginning of year    | 6,071,429        | -                |
| Current-year receipts                   | -                | 33,806,000       |
| Conditions met - transferred to revenue | (4,671,132)      | (27,734,571)     |
|   | <b>1,400,297</b> | <b>6,071,429</b> |

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants. (see note 19).

#### District IDP Grant

|   |           |          |
|---|-----------|----------|
| Current-year receipts                   | 100,000   | -        |
| Conditions met - transferred to revenue | (100,000) | -        |
|   | <b>-</b>  | <b>-</b> |

The municipality fully met the spending conditions and the whole allocation was transferred to revenue..

#### GIS Grant - Alfred Nzo

|                                      |         |         |
|--------------------------------------|---------|---------|
| Balance unspent at beginning of year | 100,000 | 100,000 |
|--------------------------------------|---------|---------|

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants(see note 19).

#### Municipal Infrastructure Grant

|   |              |              |
|---|--------------|--------------|
| Balance unspent at beginning of year    | (2)          | -            |
| Current-year receipts                   | 53,585,000   | 50,682,000   |
| Conditions met - transferred to revenue | (53,584,996) | (50,682,002) |
|   | <b>2</b>     | <b>(2)</b>   |

The municipality fully met the spending conditions and the whole allocation was transferred to revenue.

#### General Budget Support Grant

|  |                  |                  |
|--|------------------|------------------|
| Balance unspent at beginning of year     | 2,015,384        | 6,285,217        |
| Current-year receipts                    | 9,167,822        | -                |
| Conditions met - transferred to revenue  | (2,533,800)      | (1,553,344)      |
| Surrendered to the National revenue fund | (2,015,361)      | (2,716,489)      |
|  | <b>6,634,045</b> | <b>2,015,384</b> |

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants (see note 19).

#### Disaster Response Grant

|   |                  |              |
|---|------------------|--------------|
| Current-year receipts                   | 19,190,000       | 12,790,000   |
| Conditions met - transferred to revenue | (13,265,960)     | (12,790,000) |
|   | <b>5,924,040</b> | <b>-</b>     |

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants. (see note 18)

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
|-----------------|------|------|
|-----------------|------|------|

#### 34. Government grants & subsidies (continued)

##### Greenest Municipality Grant

|                                      |                |               |
|--------------------------------------|----------------|---------------|
| Balance unspent at beginning of year | 11,686         | 11,686        |
| Current-year receipts                | 200,000        | -             |
|                                      | <b>211,686</b> | <b>11,686</b> |

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants (see note 19).

##### Changes in level of government grants

Based on the allocations set out in the Division of Revenue Act, (B2 of 2023), an average increase of about 6% in the level of government grant funding are expected over the forthcoming 3 financial years.

#### 35. Government donations

|                    |   |         |
|--------------------|---|---------|
| District Donations | - | 479,356 |
|--------------------|---|---------|

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand   | 2024               | 2023               |
|---|--------------------|--------------------|
| <b>36. Employee related costs</b>                               |                    |                    |
| Basic   | 87,886,489         | 81,886,864         |
| Bonus   | 6,527,990          | 6,956,469          |
| Medical aid - company contributions                             | 6,454,289          | 5,707,630          |
| UIF   | 571,755            | 544,570            |
| SDL   | 1,285,989          | 1,197,723          |
| Provision for leave   | 3,834,284          | 324,431            |
| Cellphone allowance   | 691,938            | 731,439            |
| Pension fund contribution                                       | 11,947,998         | 10,900,147         |
| Bargaining council contribution                                 | 35,858             | 33,340             |
| Overtime payments   | 1,674,514          | 634,967            |
| Long-service awards   | 815,302            | 440,849            |
| Car allowance   | 9,789,484          | 9,138,560          |
| Housing benefits and allowances                                 | 4,377,817          | 4,165,362          |
| Other allowances  | 1,542,082          | 1,597,397          |
| Shift Allowance   | 821,612            | 752,331            |
| Standby and Uniform Allowance                                   | 1,344,011          | 1,261,101          |
|   | <b>139,601,412</b> | <b>126,273,180</b> |
| <b>Remuneration of Municipal Manager</b>                        |                    |                    |
| Annual remuneration   | 1,074,449          | 1,073,595          |
| Car Allowance   | 400,870            | 400,519            |
| Other   | 396,111            | 251,047            |
|   | <b>1,871,430</b>   | <b>1,725,161</b>   |
| <b>Remuneration of Senior Manager: Chief Financial Officer</b>  |                    |                    |
| Annual remuneration   | 836,337            | 823,481            |
| Car Allowance   | 322,692            | 317,399            |
| Other   | 387,164            | 290,925            |
|   | <b>1,546,193</b>   | <b>1,431,805</b>   |
| <b>Remuneration of Senior Manager: Corporate Services</b>       |                    |                    |
| Annual remuneration   | 913,585            | 983,630            |
| Car Allowance   | 222,953            | 222,758            |
| Other   | 341,480            | 204,180            |
|   | <b>1,478,018</b>   | <b>1,410,568</b>   |
| <b>Remuneration of Senior Manager: Community Services</b>       |                    |                    |
| Annual remuneration   | 839,069            | 557,232            |
| Car Allowance   | 172,419            | 95,545             |
| Other   | 359,865            | 188,113            |
|   | <b>1,371,353</b>   | <b>840,890</b>     |
| <b>Remuneration of Senior Manager: Engineering Services</b>     |                    |                    |
| Annual remuneration   | 873,435            | 825,059            |
| Car Allowance   | 358,283            | 254,286            |
| Other   | 145,514            | 379,173            |
|   | <b>1,377,232</b>   | <b>1,458,518</b>   |
| <b>Remuneration of Senior Manager: Planning and Development</b> |                    |                    |
| Annual remuneration   | 910,553            | 909,866            |
| Car Allowance   | 222,952            | 222,758            |
| Other   | 318,652            | 204,180            |
|   | <b>1,452,157</b>   | <b>1,336,804</b>   |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 37. Remuneration of councillors

|                         |                   |                   |
|-------------------------|-------------------|-------------------|
| Cellphone Allowance     | 3,002,947         | 3,005,615         |
| Public Office Allowance | 1,172,598         | 1,178,550         |
| Car Allowance           | 5,786,966         | 5,817,547         |
| Annual remuneration     | 16,491,952        | 16,575,305        |
|                         | <b>26,454,463</b> | <b>26,577,017</b> |

#### 38. Depreciation and amortisation

|                               |                   |                   |
|-------------------------------|-------------------|-------------------|
| Property, plant and equipment | 32,288,869        | 41,490,479        |
| Intangible assets             | 128,594           | 11,821            |
|                               | <b>32,417,463</b> | <b>41,502,300</b> |

#### 39. Impairment loss

##### Impairments

|                               |           |           |
|-------------------------------|-----------|-----------|
| Property, plant and equipment | 9,252,340 | 1,920,996 |
|-------------------------------|-----------|-----------|

Mbizana was affected by heavy rains in December 2023 and January 2024 which caused severe damages in various arears of Mbizana.

The municipality performed an assessment of infrastructure where in Mqonjwana to Greenville access road that was still under construction was badly damaged.

An investigation with the constructing department revealed that the project was one of the projects that were taking longer to complete than expected due to contractor disputes which led to construction being stopped.

The expenditure on the project was R8 217 099.03 of which only R116 550 consisting of a concrete slab was deemed recoverable since the road was completely washed away

In addition to Mqonjwana to Greenville access road, Ntinge access road was also identified to have been impaired

Other classes of assets which were also assessed for impairment resulted in some assets being impaired.

The impaired amount was:

|                                |               |
|--------------------------------|---------------|
| Infrastructure Assets          | R8 692 483.06 |
| Community assets               | R 107 736.95  |
| Furniture and Office equipment | R 271 614.32  |
| Machinery and equipment        | R 7 272.09    |
| Transport                      | R 173 233.89  |

During the impairment assessment, the municipality identified assets that need to impaired due to their condition.

#### 40. Interest and penalties

|               |               |          |
|---------------|---------------|----------|
| Penalties     | 9,607         | -        |
| Interest paid | 40,555        | -        |
|               | <b>50,162</b> | <b>-</b> |

#### 41. Lease rentals on operating lease

##### Equipment

|                     |           |           |
|---------------------|-----------|-----------|
| Contractual amounts | 5,723,859 | 4,736,656 |
|---------------------|-----------|-----------|

Operating lease payments represents rentals payable by the municipality for certain of its office equipment. Leases are negotiated for an average term of three years and rentals are fixed for an average of three years. No contingent rent is payable.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand                       | 2024             | 2023             |
|---------------------------------------|------------------|------------------|
| <b>42. Debt impairment</b>            |                  |                  |
| Movement-allowance for doubtful debts | 2,150,337        | 1,058,936        |
| Bad debts written off                 | 123,529          | 345,147          |
|                                       | <b>2,273,866</b> | <b>1,404,083</b> |

After COVID 19 pandemic, Russia/Ukraine conflict and Israel / Hamas turmoil the state of the economy in the country continues to deteriorate and therefore affecting people's affordability to pay for municipal levies and services. Furthermore, an increase in unemployment and poverty also resulted in consumer family priorities shifting to basic needs. It has also been noted that a culture of non-payment and entitlement in consumption of municipal services has, to some extent increased the non-payment of municipal services.

This has resulted in the municipality's assessment indicating that more debt may not be collectible resulting in a increase in the allowance for doubtful debts for the period as indicated above.

### 43. Bulk purchases

|                     |            |            |
|---------------------|------------|------------|
| Electricity - Eskom | 43,466,987 | 42,241,255 |
|---------------------|------------|------------|

#### Electricity losses

|                      | Number<br>2024   | Number<br>2023   |                    |                  |
|----------------------|------------------|------------------|--------------------|------------------|
| Units purchased      | 21,290,744       | 20,437,150       | 43,466,987         | 42,241,255       |
| Units sold           | (19,471,955)     | (18,801,839)     | (47,940,125)       | (38,688,852)     |
| <b>Total loss</b>    | <b>1,818,789</b> | <b>1,635,311</b> | <b>(4,473,138)</b> | <b>3,552,403</b> |
| Comprising of:       |                  |                  |                    |                  |
| Non-technical losses | 1,818,789        | 1,635,311        | 3,644,360          | 3,083,167        |
| Percentage Loss:     |                  |                  |                    |                  |
| Non-technical losses | 9 %              | 8 %              | 9 %                | 8 %              |

According to the NERSA cost of supply framework the tolerable range for energy losses is 5% to 12%.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand                              | 2024              | 2023              |
|--|-------------------|-------------------|
| <b>44. Contracted services</b>               |                   |                   |
| <b>Presented previously</b>                  |                   |                   |
| Other Contractors                            | 614,993           | 448,593           |
| <b>Outsourced Services</b>                   |                   |                   |
| Business and Advisory                        | 7,186,106         | 2,837,505         |
| Catering Services                            | -                 | 83,250            |
| Internal Auditors                            | 1,139,651         | 765,704           |
| Meter Management                             | 1,115,825         | 1,048,481         |
| Personnel and Labour                         | 3,062,852         | 2,755,148         |
| Refuse Removal                               | 676,726           | 230,000           |
| Transport Services                           | 473,150           | 558,673           |
| <b>Consultants and Professional Services</b> |                   |                   |
| Business and Advisory                        | 505,780           | 671,674           |
| Infrastructure and Planning                  | 196,000           | -                 |
| Legal Cost                                   | 9,663,460         | 9,206,234         |
| <b>Contractors</b>                           |                   |                   |
| Catering Services                            | 3,814,738         | 3,043,306         |
| Electrical                                   | 23,015,640        | 15,490,873        |
| Employee Wellness                            | 11,031            | -                 |
| Event Promoters                              | 805,085           | 374,384           |
| Maintenance of Buildings and Facilities      | 1,869,078         | 3,965,138         |
| Maintenance of Equipment                     | 2,798,588         | 119,441           |
| Maintenance of Assets                        | 16,593,389        | 7,153,114         |
| Pest Control and Fumigation                  | 25,950            | -                 |
| Safeguard and Security                       | 9,237,700         | 9,458,000         |
| Stage and Sound Crew                         | 5,000             | 27,400            |
|  | <b>82,810,742</b> | <b>58,236,918</b> |
| <b>45. Transfer and subsidies</b>            |                   |                   |
| <b>Other subsidies</b>                       |                   |                   |
| SMME Support                                 | 2,805,345         | 2,593,275         |

The municipality through its LED section supports qualifying small businesses and farmers with necessary equipment and tools to make their operations sustainable. The projects are selected through council processes and supported as per the required assistance which is only in the forms of tools and equipment.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand                                    | 2024              | 2023              |
|--|-------------------|-------------------|
| <b>46. General expenses</b>                        |                   |                   |
| Advertising  | 285,450           | 552,288           |
| Auditors remuneration                              | 3,852,656         | 4,116,112         |
| Bank charges                                       | 157,557           | 162,042           |
| Commission paid                                    | 603,292           | 508,661           |
| Consumables  | 5,761,352         | 5,396,149         |
| Promotional material and gifts                     | 2,927,798         | 2,642,169         |
| Hire   | 4,449,252         | 3,713,748         |
| Insurance  | 2,045,540         | 2,576,217         |
| IT expenses  | 2,236,411         | 2,654,065         |
| Magazines, books and periodicals                   | 446,448           | 466,089           |
| Motor vehicle expenses                             | 272,920           | -                 |
| Fuel and oil                                       | 5,001,691         | 4,094,035         |
| Placement fees                                     | 20,002            | 84,214            |
| Postage and courier                                | 291               | 771               |
| Protective clothing                                | 1,751,932         | 2,289,417         |
| Subscriptions and membership fees                  | 112,061           | 90,351            |
| Telephone and fax                                  | 3,988,462         | 3,395,973         |
| Training   | 2,324,545         | 1,046,206         |
| Travel - local                                     | 7,435,584         | 10,149,378        |
| Travel - overseas                                  | 87,951            | 92,110            |
| Assets expensed                                    | 12,250            | -                 |
| Free basic services                                | 3,598,342         | 5,567,256         |
| Vehicle registration fees                          | 349,017           | 347,113           |
| Ward committee fees                                | 7,086,476         | 6,721,339         |
| Other expenses                                     | 1,720,850         | 1,756,849         |
| Dumping site rehabilitation                        | 2,385,168         | -                 |
|  | <b>58,913,298</b> | <b>58,422,552</b> |
| <b>47. Loss on disposal of assets</b>              |                   |                   |
| Gain or loss on disposal of assets and liabilities | (9,369,808)       | (1,458,339)       |
| <b>48. Fair value adjustments</b>                  |                   |                   |
| Investment property (Fair value model)             | 7,084,700         | 1,737,717         |
| <b>49. Auditors' remuneration</b>                  |                   |                   |
| Fees   | 3,852,656         | 4,116,112         |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand                                  | 2024               | 2023               |
|--|--------------------|--------------------|
| <b>50. Cash generated from operations</b>        |                    |                    |
| Surplus  | 161,993,592        | 191,127,202        |
| <b>Adjustments for:</b>                          |                    |                    |
| Depreciation and amortisation                    | 32,417,463         | 41,502,300         |
| Gains or loss on sale of assets and liabilities  | 9,369,808          | 1,458,339          |
| Fair value adjustments                           | (7,084,700)        | (1,737,717)        |
| Impairment deficit                               | 9,252,340          | 1,920,996          |
| Debt impairment                                  | 2,273,866          | 1,404,083          |
| Movements in operating lease assets and accruals | (3,406,375)        | (3,704,047)        |
| Movements in short - term benefits               | 3,056,107          | (1,169,015)        |
| Movements in provisions                          | 302,948            | (12,070,682)       |
| Prior year adjustments                           | 9                  | (19,176,580)       |
| <b>Changes in working capital:</b>               |                    |                    |
| Inventories                                      | 597,348            | (933,694)          |
| Other Receivables from exchange transactions     | 370,810            | 600,812            |
| Receivables from exchange transactions           | (11,931,341)       | 1,358,108          |
| Receivables from non-exchange transactions       | (1,862,104)        | (499,031)          |
| Statutory receivables                            | (5,546,634)        | 7,400,732          |
| Prepayments                                      | 1,862,726          | 7,515,474          |
| Payables from exchange transactions              | 21,195,688         | 1,954,989          |
| VAT  | 2,513,926          | -                  |
| Unspent conditional grants and receipts          | 6,210,950          | 753,391            |
| Consumer deposits                                | (644)              | (8,630)            |
|  | <b>221,585,783</b> | <b>217,697,030</b> |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

| Figures in Rand                                    | 2024              | 2023              |
|--|-------------------|-------------------|
| <b>51. Commitments</b>                             |                   |                   |
| <b>Authorised capital expenditure</b>              |                   |                   |
| <b>Already contracted for but not provided for</b> |                   |                   |
| • Infrastructure Assets                            | 39,691,587        | 16,891,777        |
| • Community Assets                                 | 6,905,232         | 9,128,295         |
| • Other Assets                                     | 9,484,764         | 4,549,044         |
|  | <b>56,081,583</b> | <b>30,569,116</b> |
| <b>Total capital commitments</b>                   |                   |                   |
| Already contracted for but not provided for        | 56,081,583        | 42,421,039        |
| <b>Authorised operational expenditure</b>          |                   |                   |
| <b>Already contracted for but not provided for</b> |                   |                   |
| • Operational Expenditure                          | 31,072,546        | 23,503,510        |
| • Integrated Electrification Projects              | 5,039,339         | 12,670,300        |
|  | <b>36,111,885</b> | <b>36,173,810</b> |
| <b>Total operational commitments</b>               |                   |                   |
| Already contracted for but not provided for        | 36,111,885        | 24,321,886        |
| <b>Total commitments</b>                           |                   |                   |
| <b>Total commitments</b>                           |                   |                   |
| Authorised capital expenditure                     | 56,081,583        | 42,421,039        |
| Authorised operational expenditure                 | 36,111,885        | 24,321,886        |
|  | <b>92,193,468</b> | <b>66,742,925</b> |

This committed expenditure relates to expenditure that will be financed by available bank facilities, retained surpluses, existing cash resources, funds internally generated, future grants allocations etc.

A review of commitment register with its supporting schedules revealed that there were two projects that had negative balances at the end of 2022/23 Financial year.

#### Operating leases - as lessee (expense)

##### Munsoft Minimum lease payments due

|                                   |                  |                  |
|-----------------------------------|------------------|------------------|
| Within one year                   | 4,745,027        | 4,313,661        |
| In second to fifth year inclusive | -                | 4,745,027        |
|                                   | <b>4,745,027</b> | <b>9,058,688</b> |

##### Techseeds Minimum Lease payments due

|                                   |                  |                  |
|-----------------------------------|------------------|------------------|
| Within one year                   | 1,352,222        | 1,352,222        |
| In second to fifth year inclusive | -                | 1,352,222        |
|                                   | <b>1,352,222</b> | <b>2,704,444</b> |

Operating lease payments represent rentals payable by the municipality for certain of its office equipment and financial system. No contingent rent is payable.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

Figures in Rand 2024 2023

#### 52. Contingencies

At year end the municipality had the following contingent liabilities.

Cases against the municipality.

|  |                  |                  |
|--|------------------|------------------|
| <b>Case 1 Vuyokazi Tobo vs Winnie Madikizela-Mandela Local Municipality</b>  |                  |                  |
| Claim for payments of R2 500 000 i.r.o damages for injuries allegedly caused as a result of being shot by an employee.             | 500,000          | 500,000          |
| <b>Case 2 Hlongwe vs Winnie Madikizela-Mandela Local Municipality</b>  |                  |                  |
| Claim for payment of R19 637 500 i.r.o damages for injuries allegedly caused as a result of being shot by a municipality employee. | 5,000,000        | 5,000,000        |
| <b>Case 3 Mohamed Randareen vs Winnie Madikizela-Mandela Local Municipality</b>  |                  |                  |
| Claim for electricity costs after meter tempering and/or incorrect billing   | 148,000          | 148,000          |
| <b>Case 4 Iqhayiya Design and workshop vs Winnie Madikizela-Mandela Local Municipality</b>   |                  |                  |
| Arbitration amounting to R665 573.70 for termination of contract MBIZLM 1212017  | 665,574          | 665,574          |
| <b>Case 5 Lucky Shusha vs Winnie Madikizela-Mandela Local Municipality and Municipal Manager</b>                                   |                  |                  |
| Matter involving request of access to information on various projects done by the municipality.                                    | 50,000           | 50,000           |
| <b>Case 6 Zwelemfundo Mbonwa and three others vs Winnie Madikizela- Mandela LM and SAPS</b>  |                  |                  |
| Claim in regards of seizure of goods belonging to Mr Mbonwa who is hawker amounting to R118 060                                    | 118,060          | -                |
|  | <b>6,481,634</b> | <b>6,363,574</b> |

#### Contingent assets

At year end the municipality had no contingent assets.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

| Figures in Rand | 2024 | 2023 |
|-----------------|------|------|
|-----------------|------|------|

### 53. Related parties

|                                      |                  |
|--------------------------------------|------------------|
| Relationships                        |                  |
| Mayor                                | Ms TD Mafumbatha |
| Speaker                              | Mr Z Mhlwazi     |
| Whip of Council                      | Mr M Mbele       |
| Executive Council members- full time | 4 members        |
| Executive Council members- part time | 5 part time      |
| Council members                      | 52 members       |
| Section 57 Managers                  | 6 members        |

### Related party balances

#### Loan accounts - Owing (to) by related parties

|                        |         |         |
|------------------------|---------|---------|
| Councillor Overpayment | 468,971 | 485,531 |
|------------------------|---------|---------|

#### Compensation to Accounting officer and Key Management

|                                       |            |            |
|---------------------------------------|------------|------------|
| Municipal Manager                     | 1,673,101  | 1,775,970  |
| Chief Financial Officer               | 1,435,896  | 1,495,564  |
| Senior Manager - Corporate services   | 1,394,926  | 1,427,715  |
| Senior Manager - Community Services   | 1,269,347  | 789,530    |
| Senior Manager - Engineering Services | 1,593,217  | 1,335,755  |
| Senior Manager - Development Planning | 1,350,097  | 1,390,214  |
| Mayor                                 | 1,002,292  | 1,002,292  |
| Speaker                               | 811,522    | 804,134    |
| Whip of Council                       | 735,473    | 763,741    |
| Councillors                           | 24,640,285 | 24,770,229 |

The Mayor, Speaker and Whip of Council are full time. Each is provided with an office and secretarial support at the cost of the council.

The Mayor, and Speaker have the use of council owned vehicles for official duties.

The Mayor has one full-time bodyguard and driver.

The Speaker has one full-time bodyguard and driver

### Key management information

| Class                                 | Description        | Number |
|---------------------------------------|--------------------|--------|
| Mayor                                 | Councillor         | 1      |
| Speaker                               | Councillor         | 1      |
| Whip of Council                       | Councillor         | 1      |
| Executive Committee                   | Councillors        | 9      |
| Councillors                           | Councillor         | 52     |
| Municipal Manager                     | Accounting Officer | 1      |
| Chief Financial Officer               | Senior Manager     | 1      |
| Senior Manager- Corporate Services    | Senior Manager     | 1      |
| Senior Manager - Community Services   | Senior Manager     | 1      |
| Senior Manager - Engineering Services | Senior Manager     | 1      |
| Senior Manager - Development Planning | Senior Manager     | 1      |

### Remuneration of management

#### Management class: Councillors

#### 2024

| Name                | Basic salary | Travel/ Car allowance | Cellphone Allowance | Public Office | Total      |
|---------------------|--------------|-----------------------|---------------------|---------------|------------|
| Mayor               | 668,956      | 238,913               | 47,004              | 47,783        | 1,002,656  |
| Speaker             | 535,163      | 191,130               | 47,004              | 38,226        | 811,523    |
| Whip of Council     | 481,929      | 172,117               | 47,004              | 34,423        | 735,473    |
| MPAC Chairperson    | 486,998      | 173,928               | 47,004              | 34,786        | 742,716    |
| Executive committee | 3,664,792    | 1,308,854             | 467,820             | 261,771       | 5,703,237  |
| Councillors         | 10,653,254   | 3,702,627             | 2,347,328           | 755,649       | 17,458,858 |

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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2024

2023

### 53. Related parties (continued)

|                             | 16,491,092        | 5,787,569             | 3,003,164           | 1,172,638        | 26,454,463        |
|-----------------------------|-------------------|-----------------------|---------------------|------------------|-------------------|
| <b>2023</b>                 |                   |                       |                     |                  |                   |
|                             | Basic salary      | Travel/ Car allowance | Cellphone Allowance | Public Office    | Total             |
| <b>Name</b>                 |                   |                       |                     |                  |                   |
| Mayor                       | 668,955           | 238,912               | 47,004              | 47,783           | 1,002,654         |
| Speaker                     | 529,990           | 189,282               | 47,004              | 37,858           | 804,134           |
| Whip of Council             | 501,716           | 179,184               | 47,004              | 35,837           | 763,741           |
| MPAC Chairperson            | 486,996           | 173,928               | 47,004              | 34,911           | 742,839           |
| Executive Committee members | 3,911,698         | 1,397,438             | 509,621             | 279,280          | 6,098,037         |
| Councillors                 | 10,475,950        | 3,638,803             | 2,307,978           | 742,881          | 17,165,612        |
|                             | <b>16,575,305</b> | <b>5,817,547</b>      | <b>3,005,615</b>    | <b>1,178,550</b> | <b>26,577,017</b> |

### Management class: Executive management

|                                      | Basic salary     | Travel/ Car allowance | Other Benefits   | Total            |
|--------------------------------------|------------------|-----------------------|------------------|------------------|
| <b>Name</b>                          |                  |                       |                  |                  |
| Municipal Manager                    | 1,074,449        | 400,870               | 197,782          | 1,673,101        |
| Chief Financial Officer              | 836,337          | 322,692               | 276,867          | 1,435,896        |
| Senior Manager: Development Planning | 910,553          | 222,952               | 216,592          | 1,350,097        |
| Senior Manager: Engineering Services | 873,435          | 358,283               | 361,499          | 1,593,217        |
| Senior Manager: Corporate Services   | 913,585          | 222,952               | 258,388          | 1,394,925        |
| Senior Manager: Community Services   | 839,070          | 172,419               | 257,859          | 1,269,348        |
|                                      | <b>5,447,429</b> | <b>1,700,168</b>      | <b>1,568,987</b> | <b>8,716,584</b> |

|                                      | Basic salary     | Travel/ Car allowance | Other Benefits   | Total            |
|--------------------------------------|------------------|-----------------------|------------------|------------------|
| <b>Name</b>                          |                  |                       |                  |                  |
| Municipal Manager                    | 1,073,595        | 400,519               | 489,496          | 1,963,610        |
| Chief Financial Officer              | 823,481          | 317,399               | 496,518          | 1,637,398        |
| Senior Manager: Development Planning | 909,866          | 222,758               | 474,152          | 1,606,776        |
| Senior Manager: Engineering Services | 825,058          | 254,285               | 243,902          | 1,323,245        |
| Senior Manager: Corporate Services   | 983,630          | 222,758               | 494,061          | 1,700,449        |
| Senior Manager: Community Services   | 554,105          | 95,545                | 157,351          | 807,001          |
|                                      | <b>5,169,735</b> | <b>1,513,264</b>      | <b>2,355,480</b> | <b>9,038,479</b> |

### Management class: Key advisors/Sub committees

|  | Fees for services as a member of management | Travel Claims | Total          |
|--|---|---------------|----------------|
| <b>Audit and Risk committee</b>              |   |               |                |
| Chairperson of the audit committee           | 86,536                                      | 1,908         | 88,444         |
| Chairperson of the risk management committee | 43,502                                      | 3,979         | 47,481         |
| Audit committee members                      | 64,977                                      | 32,013        | 96,990         |
|  | <b>195,015</b>                              | <b>37,900</b> | <b>232,915</b> |

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### 53. Related parties (continued)

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|                                    | Fees for services<br>as a member of<br>management | Travel Claims | Total          |
|------------------------------------|---|---------------|----------------|
| <b>Audit Committee</b>             |   |               |                |
| Chairperson of the audit committee | 118,889   | 8,825         | 127,714        |
| Audit committee members            | 80,983  | 14,299        | 95,282         |
|                                    | <b>199,872</b>                                    | <b>23,124</b> | <b>222,996</b> |

### 54. Risk management

#### Financial risk management

The municipality's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

The municipality's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the municipality's financial performance. Risk management is carried out by a central treasury department (entity treasury) under policies approved by the accounting officer. Municipality treasury identifies, evaluates and hedges financial risks in close co-operation with the municipality's operating units. The accounting officer provide written principles for overall risk management, as well as written policies covering specific areas.

#### Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Cash flow forecasts are prepared and adequate utilised borrowing facilities are monitored.

The table below analyses the municipality's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

| At June 30, 2024         | Less than 1 year | Between 1 and 2 years | Between 2 and 5 years | Over 5 years |
|--------------------------|------------------|-----------------------|-----------------------|--------------|
| Trade and other payables | 75,985,108       | -                     | -                     | -            |
| Consumer Deposits        | 2,353            | 2,986                 | 168,618               | 322,646      |
| At June 30, 2023         | Less than 1 year | Between 1 and 2 years | Between 2 and 5 years | Over 5 years |
| Trade and other payables | 54,789,420       | -                     | -                     | -            |
| Consumer Deposits        | 2,986            | 168,618               | 17,953                | 304,693      |

Liquidity risk is mainly concentrated on the trade and other payables balance. The municipality does not have any collateral and /or credit enhancements that aid in the mitigation of the liquidity risk.

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### 54. Risk management (continued)

#### Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors.

The financial assets carried at amortized cost exposed the municipality to credit risk. The value of the maximum exposure to credit risk are as follows for each class of financial assets at amortized cost.

| Financial instrument                         | 2024        | 2023        |
|--|-------------|-------------|
| Cash and Cash Equivalents                    | 460,788,282 | 360,015,400 |
| Other receivables from exchange transactions | 1,401,568   | 1,772,378   |
| Receivables from non-exchange transactions   | 4,088,993   | 2,226,890   |
| Receivables from exchange transactions       | 31,776,608  | 22,119,133  |

#### Market risk

##### Interest rate risk

The municipality limits its interest risk exposure by only conducting business with financial institutions registered in terms of Bank Act 94 of 1990.

### 55. Going concern

We draw attention to the fact that at June 30, 2024, the municipality had an accumulated surplus (deficit) of R 1,385,002,097 and that the municipality's total assets exceed its liabilities by R 1,385,002,097.

The audited annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of other factors. The most significant of these is that the accounting officer continue to source and explore more funding for the ongoing operations for the municipality

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

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| <b>56. Fruitless and wasteful expenditure</b>                |               |               |
| Opening balance as previously reported                       | 20,400        | 5,032,648     |
| Add: Fruitless and wasteful expenditure identified - current | 50,783        | 20,400        |
| Less: Amount written off - current                           | (10,229)      | (5,032,648)   |
| Less: Transferred to receivables for recovery                | (40,554)      | -             |
| <b>Closing balance</b>                                       | <b>20,400</b> | <b>20,400</b> |

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| <b>56. Fruitless and wasteful expenditure (continued)</b> |  |               |               |
| <b>Details of fruitless and wasteful expenditure</b>      |  |               |               |
| SARS fines and penalties                                  | <b>Disciplinary steps taken/criminal proceedings</b> | 9,607         | -             |
| Damages on hired vehicles                                 | amounts was written off,no disciplinary actions      | -             | 20,400        |
| Interest on overdue account                               | amounts under investigation                          | 40,554        | -             |
| Cancellation fee charged                                  | recovery process is underway                         | 622           | -             |
|   | amounts was written off,no disciplinary actions      |               |               |
|   |  | <b>50,783</b> | <b>20,400</b> |

#### Amount recovered

After the council committee investigations, council adopted the council committee recommendations to recover an amount of R 40,554 from the Manager concerned in line with his acceptance of liability.

A corresponding debtor has been raised in the books of the municipality for an amount of R40 554 which was classified as fruitless & wasteful expenditure in the current year.

#### Amount written-off

After the council committee investigations, council adopted the council committee recommendation to write-off an amount of R 10,229 relating to current financial year wasteful expenditure amount as it was proven without reasonable doubt that the amount was not recoverable.

#### 57. Irregular expenditure

|  |                    |                   |
|--|--------------------|-------------------|
| Opening balance  | 94,320,839         | -                 |
| Add: Expenditure incurred before 2022-2023 Consultants | -                  | 26,122,024        |
| Add: Expenditure incurred before 2022-2023 Contractors | -                  | 16,624,476        |
| Add: Irregular expenditure - current                   | 945,404            | 1,842,061         |
| Add: Current year adjustment                           | 74,092,311         | 49,732,278        |
| Less: Amount written off - current                     | (1,842,061)        | -                 |
| <b>Closing balance</b>                                 | <b>167,516,493</b> | <b>94,320,839</b> |

**Winnie Madikizela-Mandela Local Municipality**  
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**57. Irregular expenditure (continued)**

Incidents/cases identified/reported in the current year include those listed below:

|                                     | Description/Details  |                   |                   |
|-------------------------------------|--|-------------------|-------------------|
| Non compliance with SCM regulations | Bidder not disqualified for reasons other bidders were disqualified for and other bidders were disqualified for reasons no longer applicable after the regulations were revised. | -                 | 453,510           |
| Non compliance with SCM regulations | The bidder's quotation had calculation errors which were not picked up while other bidders were eliminated for the same reasons.   | 62,104            | 28,116            |
| Non compliance with SCM regulations | The bidder submitted an expired Tax pin while the requirements required a valid Tax pin.   | -                 | 165,750           |
| Non compliance with SCM regulations | Bidder not disqualified for reasons other bidders were disqualified for and other bidders were disqualified for reasons no longer applicable after the regulations were revised. | -                 | 1,194,685         |
| Non compliance with SCM Regulations | The Bidder did not submit Bill of quantities to support total Bid amount   | 883,300           | -                 |
| Non compliance with SCM Regulations | Bidders allocation process was found not to be in line with s217 of the Constitution   | 287,772           | 1,146,544         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 3,175,490         | 887,664           |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 1,735,843         | 797,010           |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 1,834,325         | 2,802,242         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 658,599           | 365,389           |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 6,617,465         | 381,183           |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 6,769,178         | 6,486,392         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 7,589,469         | 4,176,887         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 7,035,678         | 6,150,356         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 5,987,950         | 10,502,044        |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 8,230,349         | 3,353,583         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 3,784,527         | -                 |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 6,454,890         | 5,777,273         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 7,045,790         | 2,250,085         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | 6,884,983         | 1,451,668         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | -                 | 2,980,000         |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | -                 | 18,832            |
| Non compliance with SCM Regulations | Bidder's allocation process was found not to be in line with s217 of the Constitution  | -                 | 205,123           |
|                                     |  | <b>75,037,712</b> | <b>51,574,336</b> |

The opening balance for 2022-23 has been adjusted to include expenditures incurred between 2019/20 and 2021/22 that were discovered in the current year and will be reported in the next council meeting as they came up during the Audit

The expenditure incurred in the 2023/24 and 2022/23 financial years has been adjusted to include expenditure incurred in those years relation to the allocation process for panels that was found to be not fully in line with the requirements of s217 of the constitution and therefore not in compliance with the SCM regulations as well.

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**57. Irregular expenditure (continued)**

The previously reported current year opening balances of Irregular and Fruitless Expenditure discovered during 2022/23 Financial year has been written off in the current year with some transactions referred to Corporate Services for Further Investigation.

During the year the internal Audit discovered that Vilo Security Services was awarded for Supply and Delivery of Agricultural Inputs with an Incorrect document (Bid Document Submitted with no pricing schedule that was included in the document).

**Amount written-off**

After the council committee investigations, council adopted the council committee recommendation to write-off an amount of R 1,842,061 that was incurred in 2022/23, irregular expenditure amount as it was proven without reasonable doubt that the amount was not recoverable. The matters were referred to Corporate services for internal processes.

## Winnie Madikizela-Mandela Local Municipality

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#### 58. Additional disclosure in terms of Municipal Finance Management Act

##### Contributions to organised local government

|                                 |             |            |
|---------------------------------|-------------|------------|
| Opening balance                 | 191         | 191        |
| Current year subscription / fee | 1,119,552   | 987,751    |
| Amount paid - current year      | (1,119,552) | (987,751)  |
|                                 | <b>191</b>  | <b>191</b> |

##### Audit fees

|                                 |             |             |
|---------------------------------|-------------|-------------|
| Current year subscription / fee | 3,852,656   | 4,116,112   |
| Amount paid - current year      | (3,852,656) | (4,116,112) |
|                                 | <b>-</b>    | <b>-</b>    |

##### PAYE and UIF

|                                 |              |              |
|---------------------------------|--------------|--------------|
| Opening balance                 | 2,994        | 2,994        |
| Current year subscription / fee | 23,892,330   | 22,437,190   |
| Amount paid - current year      | (23,892,330) | (22,437,190) |
|                                 | <b>2,994</b> | <b>2,994</b> |

##### Pension and Medical Aid Deductions

|                                 |                 |                 |
|---------------------------------|-----------------|-----------------|
| Opening balance                 | (43,308)        | (43,308)        |
| Current year subscription / fee | 29,422,236      | 26,395,328      |
| Amount paid - current year      | (29,422,236)    | (26,395,328)    |
|                                 | <b>(43,308)</b> | <b>(43,308)</b> |

The following Medical Aids were paid during the period:

Bonitas, Sizwe HosMed, SAMWU national medical aid, LA Health and Key Health.

The following Pension funds were paid during the period:

Consolidate Retirement fund, SAMWU Provident fund, Municipal pension fund, SALA Pension Fund, Eastern Cape Garranty Fund

##### Skills Development Levy

|                               |             |             |
|-------------------------------|-------------|-------------|
| Opening balance               | (90)        | (90)        |
| Current year subscription/fee | 1,418,456   | 1,319,918   |
| Amount paid - current year    | (1,418,456) | (1,319,918) |
|                               | <b>(90)</b> | <b>(90)</b> |

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#### 59. Deviation from supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the audited annual financial statements.

Winnie Madikizela-Mandela LM have incurred expenditure by not following the Supply Chain Management policy during the year. There were no three quotes obtained as per the SCM policy for maintenance of backup generator, laptop repairs. These procurement resulted to Deviations totalling to R53 701.00

#### Supply Chain Management Regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved by the Municipal Manager and noted by Council. The expenses incurred as listed hereunder have been approved.

#### Emergency Procurement

|   |               |                  |
|---|---------------|------------------|
| Maintenance of Toyota Hilux HLW 365 EC for electricity section                    | -             | 193,716          |
| Repair of Refuse Truck DTH 289 EC   | -             | 157,029          |
| Fraud awareness workshop to newly appointed councillors                           | -             | 198,500          |
| Procurement of municipal firearms Glock 19  | -             | 163,000          |
| Repairs of budget and Reporting Manager's crashed laptop HP ENVY x360 Convertible | 3,837         | 11,869           |
| Repairing of Engineering bakkie: HLN 081 EC                                       | -             | 76,778           |
| Shortfall on the replacement vehicle for the Mayors Office                        | -             | 139,370          |
| Rehabilitation of ext 3 dumping site for three months                             | -             | 188,150          |
| Maintenance of Backup generator   | 49,864        | -                |
|   | <b>53,701</b> | <b>1,128,412</b> |

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### 60. Accounting by principals and agents

The municipality is a party to a principal-agent arrangement(s).

#### Details of the arrangement(s) is/are as follows:

##### Registration and Licensing of Motor Vehicle

The Municipality has been registered as a registering authority in accordance with section 3(1) of the Road Traffic Act, 1996 (Act No. 93 of 1996), subject to the conditions imposed by the Member of the Executive Council (MEC) responsible for Transport. As such the Municipality performs the functions of a registering authority as contemplated by section 3(1) of the Road Traffic Act, read with the National Road Traffic Regulation

The revenue that is derived from the registration and licensing of motor vehicles is paid into the Provincial Revenue Fund as required by section 41 of the Eastern Cape Road Traffic Act, 1998 (Act No.3 of 1999), while the Municipality, in order to perform its functions as a registering authority, and in the spirit of co-operative governance as enshrined in Chapter 3 of the Constitution, is entitled to receive a portion of the revenue generated, subject to the terms and conditions as set out in the Agreement, with particular reference to clause 6 of the Agreement.

Municipality is entitled to a fee equal to the collection fee of 19% (nineteen percent), including VAT for all fees collected in terms of clause 6.2 for motor vehicle registration and licensing fees.

Municipality shall, in terms of applicable national and provincial road traffic legislation and the Agreement, be responsible for the following motor vehicle registration and licensing functions: registration of vehicles, vehicle search, issue of duplicate registration certificate, deregistration of a motor vehicle, change of particulars of an owner or a titleholder with respect to registration and licensing, change of particulars of a motor vehicle, issue of a temporary or special permit, licensing of a vehicle in a private person's or legally recognised entity's name; licensing of a financed vehicle, in a private person's or legally recognised entity's name; licensing and allocating of a personalised licence number; retention of a vehicle licence number; notification of change of titleholder and or ownership of a vehicle; processing address changes as required; application for refund, if due, to be issued by the Department of Transport, Head office in King William's Town Eastern Cape Province; application for special classification of a vehicle; application for Traffic Register Number; application for Motor Trade Number; referral of all motor vehicle registration and licensing queries, complaints and disputes to the Departmental employee specified by the Transport Regulation contact person within 2 (two) working days of a query or lodging of a complaint or dispute; and any other transaction reasonably requested by the Department.

#### CONLOG

The municipality is licenced to distribute electricity in town for which the municipality has a vending contract with Conlog for the utilisation of their system to distribute or to sell electricity tokens.

As part of the distribution of electricity tokens Conlog also sells electricity tokens on behalf of the municipality for which the municipality compensate Conlog for this service.

#### Municipality as agent

##### Resources held on behalf of the principal(s), but recognised in the municipality's own financial statements

The municipality has resources held on behalf of the principal(s) that are not recognised in municipality's financial statements, but are recognised in the principal financial statements

##### Revenue recognised

The aggregate amount of revenue that the entity recognised as compensation for the transactions carried out on behalf of the principal is R1,298,390 (2023: R(1,360,653)).

##### Liabilities and corresponding rights of reimbursement recognised as assets

The municipality does not have liabilities incurred on behalf of the principal that have been recognised by the municipality.

The municipality does not have corresponding rights of reimbursement that have been recognised as assets.

#### Additional information

##### Receivables and/or payables recognised based on the rights and obligations established in the binding arrangement(s)

##### Municipality as principal

##### Resources (including assets and liabilities) of the municipality under the custodianship of the agent

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#### 60. Accounting by principals and agents (continued)

The municipality has no resources held on behalf of the municipality by the agent that are recognised either in the municipality's financial statements or the agent's financial statements.

##### Fee paid

|                                       |         |         |
|---------------------------------------|---------|---------|
| Fee paid as compensation to the agent | 603,292 | 508,661 |
|---------------------------------------|---------|---------|

##### Resource and/or cost implications for the municipality if the principal-agent arrangement is terminated

The termination of the agreement will not result in any costs for both the principal and the agent, however, the municipality will need to extend operating hours, increase number of staff, increase service points.

# Winnie Madikizela-Mandela Local Municipality

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### 61. Segment information

#### General information

##### Identification of segments

The municipality is organised and reports to council on the basis of five functional areas: Electricity, Waste Management, Community and Public Safety, Infrastructure Services and Development Planning. The segments were organised around the type of service delivered. Council uses these same segments for determining strategic objectives. All administrative services have been aggregated as unallocated services.

Information reported about these segments is used by council as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

##### Aggregated segments

The municipality operates throughout the Mbizana area with certain functions providing an administrative and support role. Segments were aggregated on the basis of the services delivered as management considered that the characteristics of the segments were sufficiently similar to warrant aggregation. These have been aggregated to form the unallocated services.

##### Types of goods and/or services by segment

These reportable segments as well as the goods and/or services for each segment are set out below:

##### Reportable segment

Electricity  
Waste management  
Community and public safety

Infrastructure services

Development Planning

Unallocated services

##### Goods and/or services

Electricity distribution  
Refuse removal services  
Library services, police forces, cemeteries, environmental protection, recreational facilities, social services.  
Provision of infrastructure and maintenance and provision of community facilities  
Local economic development, supporting SMME's, property services and spatial planning  
Administrative and support services

## Winnie Madikizela-Mandela Local Municipality

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#### 61. Segment information (continued)

##### Segment surplus or deficit, assets and liabilities

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|  | Electricity         | Waste Management    | Infrastructure Services | Community & Public Safety | Development Planning | Unallocated services | Total                |
|--|---------------------|---------------------|-------------------------|---------------------------|----------------------|----------------------|----------------------|
| <b>Revenue</b>   |                     |                     |                         |                           |                      |                      |                      |
| Revenue from non-exchange transactions                     | -                   | 3,042,000           | 71,522,089              | 3,727,875                 | 29,468,124           | 343,643,857          | 451,403,945          |
| Revenue from exchange transactions                         | 63,813,036          | 4,109,168           | 348                     | 1,640,820                 | 7,783,308            | 39,298,012           | 116,644,692          |
| Fair value adjustments                                     | -                   | -                   | -                       | -                         | -                    | 7,084,700            | 7,084,700            |
| <b>Total segment revenue</b>                               | <b>63,813,036</b>   | <b>7,151,168</b>    | <b>71,522,437</b>       | <b>5,368,695</b>          | <b>37,251,432</b>    | <b>390,026,569</b>   | <b>575,133,337</b>   |
| <b>Entity's revenue</b>                                    |                     |                     |                         |                           |                      |                      | <b>575,133,337</b>   |
| <b>Expenditure</b>   |                     |                     |                         |                           |                      |                      |                      |
| Employee cost  | 5,293,797           | 19,981,837          | 15,335,705              | 28,723,615                | 12,068,947           | 58,197,511           | 139,601,412          |
| Remuneration of councillors                                | -                   | -                   | -                       | -                         | -                    | 26,454,463           | 26,454,463           |
| Other expenses   | 6,126,037           | 5,678,719           | 11,090,215              | 5,853,735                 | 5,387,860            | 44,832,139           | 78,968,705           |
| Bulk Purchases   | 43,466,987          | -                   | -                       | -                         | -                    | -                    | 43,466,987           |
| Depreciation   | 639,661             | 71,395              | 20,525,186              | 1,416,354                 | 5,331,928            | 4,432,939            | 32,417,463           |
| Interest & Penalties                                       | 40,555              | -                   | -                       | -                         | -                    | 9,607                | 50,162               |
| Contracted services  | 24,888,364          | 3,334,206           | 13,668,863              | 15,177,739                | 5,704,895            | 20,036,675           | 82,810,742           |
| Loss on disposal   | 554,858             | -                   | 8,577,118               | 174,600                   | 84,537               | (21,305)             | 9,369,808            |
| <b>Total segment expenditure</b>                           | <b>81,010,259</b>   | <b>29,066,157</b>   | <b>69,197,087</b>       | <b>51,346,043</b>         | <b>28,578,167</b>    | <b>153,942,029</b>   | <b>413,139,742</b>   |
| <b>Total segmental surplus/(deficit)</b>                   | <b>(17,197,223)</b> | <b>(21,914,989)</b> | <b>2,325,350</b>        | <b>(45,977,348)</b>       | <b>8,673,265</b>     | <b>236,084,540</b>   | <b>161,993,595</b>   |
| <b>Assets</b>  |                     |                     |                         |                           |                      |                      |                      |
| Current Assets   | 1,449,282           | 125,404,903         | 88,355,567              | 99,647,716                | 35,785,176           | 218,506,803          | 569,149,447          |
| Non current Assets   | 3,436,507           | 14,367,358          | 304,341,898             | 19,529,256                | 183,549              | 601,280,992          | 943,139,560          |
| <b>Total segment assets</b>                                | <b>4,885,789</b>    | <b>139,772,261</b>  | <b>392,697,465</b>      | <b>119,176,972</b>        | <b>35,968,725</b>    | <b>819,787,795</b>   | <b>1,512,289,007</b> |
| <b>Total assets as per Statement of financial Position</b> |                     |                     |                         |                           |                      |                      | <b>1,512,289,007</b> |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

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|   | Electricity        | Waste<br>Management | Infrastructure<br>Services | Community &<br>Public Safety | Development<br>Planning | Unallocated<br>services | Total                |
|---|--------------------|---------------------|----------------------------|------------------------------|-------------------------|-------------------------|----------------------|
| <b>61. Segment information (continued)</b>                      |                    |                     |                            |                              |                         |                         |                      |
| <b>Liabilities</b>  |                    |                     |                            |                              |                         |                         |                      |
| Current Liabilities   | (7,771,733)        | (20,611,412)        | (17,013,970)               | (18,635,634)                 | (16,616,949)            | (34,686,906)            | (115,336,604)        |
| Non-current Liabilities   | -                  | (11,950,307)        | -                          | -                            | -                       | -                       | (11,950,307)         |
| <b>Total segment liabilities</b>                                | <b>(7,771,733)</b> | <b>(32,561,719)</b> | <b>(17,013,970)</b>        | <b>(18,635,634)</b>          | <b>(16,616,949)</b>     | <b>(34,686,906)</b>     | <b>(127,286,911)</b> |
| <b>Total liabilities as per Statement of financial Position</b> |                    |                     |                            |                              |                         |                         | <b>(127,286,911)</b> |

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**61. Segment information (continued)**

**2023**

|   | Electricity         | Waste Management    | Infrastructure Services | Community & Public Safety | Development Planning | Unallocated Services | Total                |
|---|---------------------|---------------------|-------------------------|---------------------------|----------------------|----------------------|----------------------|
| <b>Revenue</b>  |                     |                     |                         |                           |                      |                      |                      |
| Revenue from non-exchange transactions                          | 18,500              | 3,687,000           | 78,416,573              | 4,915,938                 | 22,721,046           | 339,836,317          | 449,595,374          |
| Revenue from exchange transactions                              | 55,301,764          | 16,157,031          | -                       | 1,409,098                 | 74,194               | 32,218,682           | 105,160,769          |
| Fair value adjustment   | -                   | -                   | -                       | -                         | -                    | 1,737,717            | 1,737,717            |
| <b>Total segment revenue</b>                                    | <b>55,320,264</b>   | <b>19,844,031</b>   | <b>78,416,573</b>       | <b>6,325,036</b>          | <b>22,795,240</b>    | <b>373,792,716</b>   | <b>556,493,860</b>   |
| <b>Entity's revenue</b>   |                     |                     |                         |                           |                      |                      | <b>556,493,860</b>   |
| <b>Expenditure</b>  |                     |                     |                         |                           |                      |                      |                      |
| Employee Costs  | 5,045,208           | 18,077,112          | 12,541,378              | 24,605,524                | 11,358,295           | 54,645,663           | 126,273,180          |
| Remuneration of councillors                                     | -                   | -                   | -                       | -                         | -                    | 26,577,017           | 26,577,017           |
| Other expense   | 6,405,626           | 5,107,620           | 1,460,143               | 6,985,057                 | 4,657,866            | 44,461,252           | 69,077,564           |
| Bulk purchases- Electricity                                     | 42,241,255          | -                   | -                       | -                         | -                    | -                    | 42,241,255           |
| Depreciation and amortisation                                   | 637,916             | 35,419              | 29,555,073              | 1,604,940                 | 4,398,004            | 5,270,948            | 41,502,300           |
| Contracted Services   | 16,776,829          | 1,859,522           | 7,244,654               | 13,790,339                | 1,533,248            | 17,032,326           | 58,236,918           |
| Loss on disposal  | -                   | -                   | 1,309,542               | -                         | 20,000               | 128,797              | 1,458,339            |
| <b>Total segment expenditure</b>                                | <b>71,106,834</b>   | <b>25,079,673</b>   | <b>52,110,790</b>       | <b>46,985,860</b>         | <b>21,967,413</b>    | <b>148,116,003</b>   | <b>365,366,573</b>   |
| <b>Total segmental surplus/(deficit)</b>                        | <b>(15,786,570)</b> | <b>(5,235,642)</b>  | <b>26,305,783</b>       | <b>(40,660,824)</b>       | <b>827,827</b>       | <b>225,676,713</b>   | <b>191,127,287</b>   |
| <b>Assets</b>   |                     |                     |                         |                           |                      |                      |                      |
| Current assets  | 6,539,254           | 57,645,231          | 27,913,683              | 21,360,903                | 12,036,272           | 362,324,885          | 487,820,228          |
| Non-current assets  | 1,601,574           | 8,894,248           | 238,363,284             | 18,351,565                | 4,631,865            | 594,439,036          | 866,281,572          |
| <b>Total segment assets</b>                                     | <b>8,140,828</b>    | <b>66,539,479</b>   | <b>266,276,967</b>      | <b>39,712,468</b>         | <b>16,668,137</b>    | <b>956,763,921</b>   | <b>1,354,101,800</b> |
| <b>Total assets as per Statement of financial Position</b>      |                     |                     |                         |                           |                      |                      | <b>1,354,101,800</b> |
| <b>Liabilities</b>  |                     |                     |                         |                           |                      |                      |                      |
| Current liabilities   | (32,161,932)        | (2,138,955)         | (28,614,279)            | (694,718)                 | (2,322,138)          | (54,528,978)         | (120,461,000)        |
| Non-current liabilities   | -                   | (10,632,303)        | -                       | -                         | -                    | -                    | (10,632,303)         |
| <b>Total segment liabilities</b>                                | <b>(32,161,932)</b> | <b>(12,771,258)</b> | <b>(28,614,279)</b>     | <b>(694,718)</b>          | <b>(2,322,138)</b>   | <b>(54,528,978)</b>  | <b>(131,093,303)</b> |
| <b>Total liabilities as per Statement of financial Position</b> |                     |                     |                         |                           |                      |                      | <b>(131,093,303)</b> |

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

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### 61. Segment information (continued)

#### Measurement of segment surplus or deficit, assets and liabilities

#### Basis of accounting for transactions between reportable segments

The accounting policies of the segments are the same as those described in the summary of significant accounting policies.

#### Information about geographical areas

The municipality does not have economic activities anywhere else other than the Mbizana area and there has not been any changes on the geographic area and economic activities during any of the reporting periods.

#### 2024

|                       | External revenues from Exchange transactions | External revenues from non- exchange transactions | Total expenditure  |
|-----------------------|--|---|--------------------|
| Ward 1 to 10          | (62,834,891)                                 | (68,589,123)                                      | 33,548,178         |
| Ward 11 to 20         | (14,066,835)                                 | -   | 14,930,403         |
| Ward 21 to 32         | -  | (100,000)   | 23,046,118         |
| Whole of municipality | (46,827,666)                                 | (382,714,821)                                     | 332,245,229        |
| <b>Total</b>          | <b>(123,729,392)</b>                         | <b>(451,403,944)</b>                              | <b>403,769,928</b> |

#### 2023

|                       | External revenues from Exchange transactions | External revenues from non- exchange transactions | Total expenditure  |
|-----------------------|--|---|--------------------|
| Ward 1 to 10          | (60,373,819)                                 | (14,866,714)                                      | 6,941,162          |
| Ward 11 to 20         | -  | (45,457,760)                                      | 2,746,342          |
| Ward 21 to 32         | (14,432,149)                                 | -   | 12,744,530         |
| Whole of municipality | (32,092,427)                                 | (389,270,899)                                     | 342,934,204        |
| <b>Total</b>          | <b>(106,898,395)</b>                         | <b>(449,595,373)</b>                              | <b>365,366,238</b> |

### 62. Change in estimate

#### Property, plant and equipment

The useful lives of certain Property, Plant and Equipment Assets were revised in the current year based on their verified conditions. The revision of their useful lives has resulted in an increase in PPE and decrease in depreciation expense of R1 226 408.49 for the current year and a corresponding decrease and increase for future periods respectively.

#### Intangible Assets

The useful lives of certain Intangible Assets were revised in the current year based on their verified conditions. The revision of their useful lives has resulted in an increase in Intangible Assets and decrease in amortisation expense of R17 474.50 for the current year and a corresponding decrease and increase for future periods respectively.

### 63. Prior period errors

#### Receivables from exchange transaction

During the year it was discovered that between 2014/15 and 2018/19 Financial year, 4 accounts were overbilled for electricity fines. The fines were supposed to be a once off charge but municipality continued with the billing for a range of 4 to 6 months per account. These accounts were overcharged by R460 840.00, (Acc no 471- R12500, Acc no 568- R41 040, Acc no 1394- R347 300, Acc no 31- R60 000). The impact of this error resulted in overstatement of trade and other receivables from exchange transactions. During the year the municipality processed a credit note to correct the error for the electricity that was incorrectly billed.

Correction of this error resulted in a decrease in trade and other receivables from exchange transactions of R460 840.00.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

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### 63. Prior period errors (continued)

During the year it was discovered that between 2014/15 and 2018/19 Financial year, 4 accounts were overbilled for electricity fines. The fines were supposed to be a once off charge but municipality continued with the billing for a range of 4 to 6 months per account. These accounts were overcharged interest due to the incorrect billing amounting to R45 532.7 for 2023 financial year and 124 266.32 for periods prior to 2023. The impact of this error resulted in overstatement of trade and other receivables from exchange transactions.

Correction of this error resulted in a decrease in receivables from exchange transactions by interest charge of R169 798.32.

#### Other receivables from exchange transactions

During the year, the municipality discovered during reconciliations between the third party and the municipality that a collection report for prepaid electricity sales for the period 1 March 2019 to 31 March 2019 had not been received from the third party (CONLOG). The agreement between the municipality and CONLOG outlines that a report needs to be submitted by the third party in order for the municipality to be able to issue an invoice for the collection for that particular period. A statement was then submitted to the municipality and confirmed as outstanding. Consequently an invoice was issued to the third party on the 29th of November 2023. This resulted in an understatement of Trade and other receivables from exchange transactions of R587 912.00 VAT inclusive.

The correction of this error resulted in an increase in trade and other receivables from exchange transactions of R587 912.00.

#### Statutory Receivables

During the year, the municipality discovered during reconciliations between the third party and the municipality that a collection report for prepaid electricity sales for the period 1 March 2019 to 31 March 2019 had not been received from the third party (CONLOG). The agreement between the municipality and CONLOG outlines that a report needs to be submitted by the third party in order for the municipality to be able to issue an invoice for the collection for that particular period. A statement was then submitted to the municipality and confirmed as outstanding. Consequently an invoice was issued to the third party on the 29th of November 2023. This resulted in an understatement of Output Vat of R76 686.15.

National Treasury, through the office of the Accountant General issued guidelines that brought about a change in the accounting for Integrated National Electrification grant. This change affected accounting treatment of the revenue derived from the grant where the municipality implemented projects in areas where Eskom is distributing.

The implementation of these guidelines required application of GRAP 3 to correct errors resulting from the implementation before the guidelines were issued. Revenue recognised was inclusive of VAT but the implementation of guidelines does not recognise the revenue as a grant but rather a exchange revenue in the form of construction revenue which is said to be exclusive of Output VAT and the VAT recognised separately. The municipality revised the revenue and corresponding Output VAT going five years back which is the period within which SARS may reopen their books for any VAT related matter. The correction of VAT for projects implemented before 2022/23 financial year amounted to R15 065 474.08 which was an understatement of Output VAT. The correction related to 2022/23 amounted to R1 967 861.49 which was also an understatement of Output VAT.

The correction of these errors resulted in a decrease on statutory receivables of R17 110 011.72

#### Prepayments

During the current financial year, it was discovered that an advance payment of R117 476 for electrification projects Gciniswayo, Lucwaba, Swane and Mampingeni) was paid to Eskom and raised as a prepayment in 2018-19 financial year. It was discovered that this project was completed in March 2019. The prepayment raised was supposed to be transferred to losses once the project was completed and the municipality did not transfer. This error resulted to an overstatement of prepayments by R117 476.

The correction of the error resulted in a decrease in prepayments of R117 476.

#### Property, plant and equipment

During the year, the municipality discovered that two roads that were completed in the 2022-23 financial period namely Rehabilitation of Scambeni to Thembalesizwe ComTech SSS and Rehabilitation of Mbongwana to Dotye to Greenville Hospital, which were erroneously included in the closing balance of Work in Progress (WIP) instead of being capitalised and as a result depreciation was not recognised. The error resulted in an overstatement of property, plant & equipment by the depreciation amount of of R399 447.85.

Correction of the error resulted in a decrease in PPE of R399 447.85.

During the year, the municipality discovered that fencing of community halls project completed in the 2022-23 financial period for community halls namely Fencing of Dudumeni Community hall and Mzamba community hall, which were erroneously included in the closing balance of Work in Progress (WIP) instead of being capitalised and as a result depreciation was not recognised. The error resulted in an overstatement of property, plant & equipment by the depreciation amount of R854.50.

Correction of the error resulted in a decrease in PPE of R854.50.

# Winnie Madikizela-Mandela Local Municipality

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### 63. Prior period errors (continued)

During the year, the municipality discovered that ERF 169 which was included in the municipal asset register consisting of Land and Building is a property of Department of Agriculture. The error resulted in an overstatement of Property, plant and equipment (PPE) of R239 250.12

Correction of the error resulted in a decrease in PPE of R239 250.12

During the year, the municipality discovered movable asset additions (Furniture and office Equipment, Transport Assets, Machinery and Equipment) that were not depreciated in 2022/23 period, which resulted in overstatement of Property, Plant and Equipment by R332 470.16 (R114 726.17, R 201 312.93 and R16 431.06 respectively).

During the year, municipality identified that there was a R30 777.54 for Sigingqi Access Road that was not included in capitalisation cost in the previous financial year. The error resulted in an understatement of property, plant and equipment R30 777.54. The net movement is zero on PPE.

Correction of the error resulted in a decrease in PPE of R332 470.16.

### Work in progress

During the year, the municipality discovered that fencing of community halls project completed in the 2022-23 financial period for community halls namely Fencing of Dudumeni Community hall and Mzamba community hall, which were erroneously included in the closing balance of Work in Progress (WIP) instead of being capitalised. The error resulted in an overstatement of WIP additions by R693 095.65 and an understatement of community assets additions by R693 095.65. The net movement on PPE is zero.

During the year, the municipality discovered that two roads that were completed in the 2022-23 financial period namely Rehabilitation of Scambeni to Thembalesizwe ComTech SSS and Rehabilitation of Mbongwana to Dotye to Greenville Hospital, which were erroneously included in the closing balance of Work in Progress (WIP) instead of being capitalised. The WIP transfers were overstated by R5 481 260.97 (Scambeni) and R3 804 759.47 (Mbongwana) totalling to R9 286 020.44 which was an opening balance for these projects. The current year expenditure for these projects overstated WIP additions and understated infrastructure additions by R5 953 469.45. The net movement on PPE is zero.

During the year, the municipality identified that an amount of R1 837 144 was re-allocated from capital to operational in the prior year. On Note 4 the amount was erroneously included as a transfer between work - in - progress (WIP) and capitalised community assets. The error understated the value of completed assets transferred from WIP to capitalised assets and overstated the additions for the year.

The correction of this error resulted in an increase in transfers and a corresponding decrease in additions within community assets. The net movement on community assets is zero.

During the year, municipality identified that there was a R30 777.54 for Sigingqi Access Road that was not included in capitalisation cost of an asset. The error resulted in an overstatement of Work in Progress of R30 777.54. The net movement is zero on PPE.

The net effect of these corrections is a decrease in property, plant & equipment of R972 020.

### Payables from exchange transactions

During the year the municipality received a statement from a service provider reflecting an unpaid invoice from 2019/2020 financial year. The invoice was for the installation of solar panels in the indigent areas of Winnie Madikizela-Mandela LM. The invoice was then paid in the current financial year. The impact of this error resulted in trade and other payables being understated by R299 230.00

The correction of this error resulted in an increase in trade and other payables of R299 230.00.

During 2022-23 financial year, the municipality received a correspondence dated 3 October 2022 from Workers' Party informing the council that a councillor had been expelled from the party as a proportional representative in the council. Based on this correspondence, the municipality then terminated the salary, allowances and benefits of a councillor with effect from 06 October 2022. The office of the Speaker after receiving a report and on legal consultation on the matter of re-instatement of Councillor representing WP as PR Councillor who was reported to be expelled from his political party in October 2022 and the municipality declared a vacancy to IEC for his replacement. During the current financial year, a correspondence between the municipality and IEC on the matter nullified the previous termination of Councillor as it was found that he had been expelled by his political party without due process in October 2022. It therefore follows that his salary, allowance and benefits were unduly terminated and necessitated the back payment of amounts owed from 06 October 2022 to 05 December 2023. The impact of the error resulted in an understatement of payables from exchange transactions by R256 438.08.

The correction of this error resulted in an increase in payables from exchange transactions of R256 438.08.

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### 63. Prior period errors (continued)

During the year, the municipality was party to an arbitration application with case number ECEL4270-23 brought by a workers union on behalf of three employees. The application alleged that the aforementioned employees had been underpaid from January 2019 to December 2023. These employees had been employed on contract basis at agreed upon rates at the time of employment (5 December 2016) and continued to be remunerated based on those rates. During March 2024, arbitration proceedings confirmed that the employees were entitled to a statutory payment in terms of S73A of Basic Conditions of Employment Act (BCEA) as they had been underpaid for the financial periods 2019-2020 to 2022-23. Manager: Legal services advised the municipality to abide by the arbitration and pay these employees the awarded amount. The recommendation was approved by the municipal manager. The impact of this error resulted in an understatement of payables from exchange transactions by R607 666.76.

The correction of this error resulted in an increase in payables from exchange transactions of R607 666.76

During the year gazette number 50737 was issued for senior manager upper limits. As per the gazette with regards to the upper limits of salaries of senior managers, the need to prioritise service delivery to communities and to sustain viable local government and the fiscal capacity of different categories of municipalities, the department of Cooperative Governance and Traditional Affairs (COGTA) published Gazette number 50737 in which it provides the strategic framework for remuneration of senior managers across all municipalities. The council then resolved to implement salary increments for the Municipal Manager and managers directly accountable to him as per gazette number 50737 for 2023-24 financial year and gazette number 48789 for the 2022-23 financial year. The council also resolved on the payment of a non-pensionable cash gratuity for both financial years. This resulted in an understatement of payables from exchange transactions of R492 030.00.

The correction of this error will result in an increase in payables from exchange transactions of R492 030.00.

During the year, an investigation was performed on migration process to mSCOA for 2017-18 financial year. Trade payables and accruals reported a take-on or a migration difference of R154 954.93. The outcome of the investigation indicated that these balances were transactions misallocated under electricity bulk purchase item. These transactions were part of the accounts payables balances. This led to an overstatement of accounts payables by R154 954.

The correction of this error resulted in a decrease in payables from exchange transactions of R154 954.

During the year, the municipality was party to an arbitration application with case number ECEL4270-23 brought by workers union. The application award resulted to the municipality paying the affected employees. A further investigation was then conducted by the municipality which revealed that an additional three employees were also underpaid during 2016 to 2023 an amount of R545 466.90. The error resulted in an understatement of payables from exchange transactions of R545 466.90.

Correction of this error resulted in an increase in payables from exchange transactions of R545 461.90

The net effect of these corrections resulted in an increase in payables from exchange transactions of R2 045 872.

#### Current Liabilities- Provision

During the year, the municipality revisited the rate used to calculate the Dumpingsite/Landfill provision in 2022/23. After thorough assessment and certain factors taken into account, the rate was therefore revised from 6% inflation used to 9.22% discount rate. The error resulted in an overstatement of Current Provision by R63 252.32

Correction of this error resulted in a decrease in provions of R63 252.32

#### Non current Liabilities- Provision

During the year, the municipality revisited the rate used to calculate the Dumpingsite/Landfill provision in 2022/23. After thorough assessment and certain factors taken into account, the rate was therefore revised from 6% inflation used to 9.22% discount rate. The error resulted in an overstatement of Non Current Provision by R852 495.92

#### Provision reduction

During the year, the municipality revisited the rate used to calculate the Dumpingsite/Landfill provision in 2022/23. After thorough assessment and certain factors taken into account, the rate was therefore revised from 6% inflation used to 9.22%. The error resulted in an understatement of Provision reduction by R915 748.24

Correction of this error resulted in an increase in provision reduction by R915 748.24

#### Employee benefits obligation

# Winnie Madikizela-Mandela Local Municipality

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### 63. Prior period errors (continued)

During the year gazette number 50737 was issued for senior manager upper limits. As per the gazette with regards to the upper limits of salaries of senior managers, the need to prioritise service delivery to communities and to sustain viable local government and the fiscal capacity of different categories of municipalities, the department of Cooperative Governance and Traditional Affairs (COGTA) published Gazette number 50737 in which it provides the strategic framework for remuneration of senior managers across all municipalities. The council then resolved to implement salary increments for the Municipal Manager and managers directly accountable to him as per gazette number 50737 for 2023-24 financial year and gazette number 48789 for the 2022-23 financial year. This resulted in an understatement of provisions for performance bonus and leave provision of R35 599.58.

#### Interest received from receivables

During the year it was discovered that between 2014/15 and 2018/19 Financial year, 4 accounts were overbilled for electricity fines. The fines were supposed to be a once off charge but municipality continued with the billing for a range of 4 to 6 months per account. These accounts were overcharged interest due to the incorrect billing amounting to R45 532.7. The impact of this error resulted in overstatement of trade and other receivables from exchange transactions.

Correction of this error resulted in a decrease in receivables from exchange transactions by interest charge of R45 532.7.

#### Depreciation and amortisation

During the year, the municipality discovered that two roads that were completed in the 2022-23 financial period namely Rehabilitation of Scambeni to Thembaesizwe ComTech SSS and Rehabilitation of Mbongwana to Dotye to Greenville Hospital, which were erroneously included in the closing balance of Work in Progress (WIP) instead of being capitalised. The error resulted in an understatement of depreciation expense of R399 447.85.

Correction of the error resulted in an increase in depreciation of R399 447.85.

During the year, the municipality discovered that fencing of community halls project completed in the 2022-23 financial period for community halls namely Fencing of Dudumeni Community hall and Mzamba community hall, which were erroneously included in the closing balance of Work in Progress (WIP) instead of being capitalised. The error resulted in an understatement of depreciation expense of R854.50.

Correction of the error resulted in an increase in depreciation of R854.50.

During the year, the municipality discovered that ERF 169 which was included in the municipal asset register consisting of Land and Building is a property of Department of Agriculture. The error resulted in an overstatement of depreciation of R29 892.88

Correction of the error resulted in an decrease in depreciation of R29 892.88

During the year, the municipality discovered movable asset additions (Furniture and office Equipment, Transport Assets, Machinery and Equipment) that were not depreciated in 2022/23 period, which resulted in understatement of depreciation by R 332 470.16 (R 114 726.17, R 201 312.93 and R 16 431.06 respectively).

Correction of the error resulted in an increase in depreciation of R332 470.16.

The net effect of these corrections is an increase in depreciation and amortisation of R370 409.47.

#### Government grants and subsidies

National Treasury, through the office of the Accountant General issued guidelines that brought about a change in the accounting for Integrated National Electrification grant. This change affected accounting treatment of the revenue derived from the grant where the municipality implemented projects in areas where Eskom is distributing.

The implementation of these guidelines required application of GRAP 3 to correct errors resulting from the implementation before the guidelines were issued. Revenue recognised was previously disclosed as Government Grants and Subsidies but the implementation of guidelines does not recognise the revenue as a grant but rather a exchange revenue in the form of construction revenue which is said to be exclusive of Output VAT and the VAT recognised separately. The municipality revised the revenue and corresponding Output VAT going five years back which is the period within which SARS may reopen their books for any VAT related matter. The correction of revenue and VAT for projects implemented during the 2022/23 financial year resulted in a reclassification of R16 400 000 to Construction contracts and VAT Output.

The correction of these errors resulted in a decrease on Government Grants and Subsidies of R16 400 000.

#### Construction contract revenue

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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### 63. Prior period errors (continued)

National Treasury, through the office of the Accountant General issued guidelines that brought about a change in the accounting for Integrated National Electrification grant. This change affected accounting treatment of the revenue derived from the grant where the municipality implemented projects in areas where Eskom is distributing.

The implementation of these guidelines required application of GRAP 3 to correct errors resulting from the implementation before the guidelines were issued. Revenue recognised was inclusive of VAT but the implementation of guidelines does not recognise the revenue as a grant but rather a exchange revenue in the form of construction revenue which is said to be exclusive of Output VAT and the VAT recognised separately. The municipality revised the revenue and corresponding Output VAT going five years back which is the period within which SARS may reopen their books for any VAT related matter. The correction of revenue for projects implemented in 2022/23 financial year amounted to R14 432 149 which was an understatement on Construction revenue.

The correction of these errors resulted in an increase on Construction Contracts revenue of R14 432 149

#### Employee related cost

During the year gazette number 50737 was issued for senior manager upper limits. As per the gazette with regards to the upper limits of salaries of senior managers, the need to prioritise service delivery to communities and to sustain viable local government and the fiscal capacity of different categories of municipalities, the department of Cooperative Governance and Traditional Affairs (COGTA) published Gazette number 50737 in which it provides the strategic framework for remuneration of senior managers across all municipalities. The council then resolved to implement salary increments for the Municipal Manager and managers directly accountable to him as per gazette number 50737 for 2023-24 financial year and gazette number 48789 for the 2022-23 financial year. The council also resolved on the payment of a non-pensionable cash gratuity for both financial years. This resulted in an understatement of employee related costs of R492 030.00.

The effect of this correction will result in an increase in employee related costs of R492 030.00.

During the year gazette number 50737 was issued for senior manager upper limits. As per the gazette with regards to the upper limits of salaries of senior managers, the need to prioritise service delivery to communities and to sustain viable local government and the fiscal capacity of different categories of municipalities, the department of Cooperative Governance and Traditional Affairs (COGTA) published Gazette number 50737 in which it provides the strategic framework for remuneration of senior managers across all municipalities. The council then resolved to implement salary increments for the Municipal Manager and managers directly accountable to him as per gazette number 50737 for 2023-24 financial year and gazette number 48789 for the 2022-23 financial year. This resulted in an understatement of employee related cost of R35 601.

The effect of this correction will result in an increase in employee related costs of R35 601.

During the year, the municipality was party to an arbitration application with case number ECEL4270-23 brought by workers union. The application award resulted to the municipality paying the affected employees. A further investigation was then conducted by the municipality which revealed that an additional three employees were also underpaid during 2023 financial year. The error resulted in an understatement of employee related costs of R131 225.71.

The effect of this correction will result in an increase in employee related costs of R131 225.71

The net effect of these corrections will result in an increase in employee related costs of R658 856.71.

#### Remuneration of councillors

During the year, a communication dated 05 December 2023 was received from Office of the Speaker requesting a re-instatement of a Councillor with immediate effect in December 2023. Councillor was found to have been unduly expelled by his political party in October 2022 following a revelation from the IEC that the process followed was flawed. The communication further requested a back payment of salary, allowance and benefits from the termination date 06 October 2022 to December 2023. The request was approved by the municipal manager. The impact of this error resulted in an understatement of remuneration of councillors by R256 438.08.

The correction of this error resulted in an increase in remuneration of councillors of R256 438.08.

#### Loss on disposal of assets

Before the implementation of the Treasury guidelines on the accounting treatment for INEP, the municipality recognised the expenditure on capital projects related to electrification as Work in progress in its books which was then recorded as a loss on disposal once projects were completed and handed over to Eskom. In the 2022/23 financial year, the loss on disposal related to electrification projects transferred to Eskom amounted to R37 522 877 which was then corrected in line with the INEP accounting guidelines..

The correction of this error resulted in a decrease in losses on disposal of R37 522 877.

#### Accumulated Surplus

# Winnie Madikizela-Mandela Local Municipality

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### 63. Prior period errors (continued)

A decrease in trade and other receivables from exchange transactions resulted in a decrease in Accumulated surplus of R630 639

An increase in payables from exchange transactions resulted in a decrease in Accumulated Surplus of R2 045 872.

A decrease in prepayments resulted to a decrease in Accumulated surplus of R117 476.

An increase in trade and other receivables resulted in an increase in Accumulated surplus of R587 912.00.

An decrease in statutory receivables resulted in a decrease in Accumulated surplus of R17 110 011.72.

A decrease in losses on disposal of assets resulted in an increase in Accumulated surplus of R38 452 361.

A decrease in PPE resulted in a decrease in accumulated surplus of R15 433 491

An increase in Provisions resulted in a decrease in Accumulated Surplus of R880 151

The net effect of these corrections resulted in a decrease in Accumulated surplus of R33 829 427.

### 64. Prior-year adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

#### Statement of financial position

##### 2023

|   | Note | As previously reported | Correction of error | Re-classification   | Restated             |
|---|------|------------------------|---------------------|---------------------|----------------------|
| Receivables from exchange transactions      |      | 22,749,772             | (630,639)           | -                   | 22,119,133           |
| Other receivables from exchange transaction |      | 1,184,466              | 587,912             | -                   | 1,772,378            |
| Prepayments                                 |      | 4,720,631              | (117,476)           | -                   | 4,603,155            |
| Property, plant & equipment                 |      | 837,613,343            | (1,001,176)         | (14,432,314)        | 822,179,853          |
| Payables from Exchange transactions         |      | (52,743,548)           | (2,045,872)         | -                   | (54,789,420)         |
| Statutory receivables                       |      | 60,288,802             | (17,110,012)        | -                   | 43,178,790           |
| Current liabilities-Provisions              |      | (19,918,118)           | 27,654              | 17,808,245          | (2,082,219)          |
| Non current liabilities- Provision          |      | (11,484,800)           | 852,497             | -                   | (10,632,303)         |
| Employee Benefits obligation                |      | -                      | -                   | (17,808,245)        | (17,808,245)         |
| Accumulated surplus                         |      | (1,256,877,926)        | 33,869,427          | -                   | (1,223,008,499)      |
|   |      | <b>(414,467,378)</b>   | <b>14,432,315</b>   | <b>(14,432,314)</b> | <b>(414,467,377)</b> |

#### Statement of financial performance

##### 2023

|   | Note | As previously reported | Correction of error | Re-classification   | Restated           |
|---|------|------------------------|---------------------|---------------------|--------------------|
| Construction contract                                 |      | -                      | 14,432,149          | -                   | 14,432,149         |
| Interest received from receivables                    |      | -                      | -                   | 2,443,815           | 2,443,815          |
| Government grants \$ subsidies                        |      | 437,000,999            | (16,400,000)        | -                   | 420,600,999        |
| Interest received from non- exchange transaction      |      | -                      | -                   | 3,961,083           | 3,961,083          |
| Interest received from current and non-current assets |      | 28,370,870             | (9,532)             | (6,440,898)         | 21,920,440         |
| Provision reduction                                   |      | 10,762,956             | 915,748             | -                   | 11,678,704         |
| Employee related costs                                |      | (125,614,323)          | (658,857)           | -                   | (126,273,180)      |
| Depreciation  |      | (40,770,267)           | (702,876)           | -                   | (41,473,143)       |
| Remuneration of councillors                           |      | (26,320,579)           | (256,438)           | -                   | (26,577,017)       |
| Contracted services                                   |      | (43,804,603)           | -                   | (14,432,314)        | (58,236,917)       |
| Impairments of Property, plant and equipment          |      | (991,512)              | (929,484)           | -                   | (1,920,996)        |
| Loss on disposal of assets                            |      | (39,910,700)           | 38,452,361          | -                   | (1,458,339)        |
| <b>Deficit for the year</b>                           |      | <b>198,722,841</b>     | <b>34,843,071</b>   | <b>(14,468,314)</b> | <b>219,097,598</b> |

#### Cash flow statement

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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### 64. Prior-year adjustments (continued)

#### 2023

|   | Note | As previously reported | Correction of error | Restated             |
|---|------|------------------------|---------------------|----------------------|
| Cash flow from operating activities     |      |                        |                     |                      |
| Sale of goods and services              |      | 78,006,301             | 16,395,476          | 94,401,777           |
| Grants                                  |      | 437,754,390            | (16,400,000)        | 421,354,390          |
| Interest Income                         |      | 28,370,870             | (45,532)            | 28,325,338           |
| Employee costs                          |      | (151,934,902)          | 436,394             | (151,498,508)        |
| Suppliers                               |      | (160,067,659)          | (14,818,308)        | (174,885,967)        |
|   |      | <b>232,129,000</b>     | <b>(14,431,970)</b> | <b>217,697,030</b>   |
| Cash flow from investing activities     |      |                        |                     |                      |
| Purchase of property, plant & equipment |      | (148,622,423)          | 14,431,970          | (134,190,453)        |
| Purchase of Intangible assets           |      | (600,000)              | -                   | (600,000)            |
|   |      | <b>(149,222,423)</b>   | <b>14,431,970</b>   | <b>(134,790,453)</b> |

### Change in accounting policy

The following change in accounting policies occurred:

#### Property, plant and equipment

During 2023/24 financial year, Winnie Madikizela-Mandela Local Municipality Introduced Asset Capitalization threshold of R 2000 (Vat incl), This has resulted in the disposal of 3219 assets which were below the threshold in Furniture and Fixtures. The impact of the change in policy resulted in increase in gains and losses of R 29 024.79 and decrease in PPE of R29 024.79.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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### 64. Prior-year adjustments (continued)

#### Reclassifications

The following reclassifications adjustment occurred:

##### Reclassification 1

###### Employee Benefits Obligation

Previously the municipality was implementing GRAP 19 in accounting for bonus, leave and long service award provisions. GRAP 19 paragraph 13 outlines that where another standard of GRAP deals with a specific type of provision, contingent liability or contingent asset, an entity applies that Standard instead of GRAP 19. During the year, the municipality reclassified bonus, leave and long service award provisions due to introduction of GRAP 25. The re-classification resulted in an increase in employee benefits of R17 808 245.

###### Provisions

Previously the municipality was implementing GRAP 19 in accounting for bonus, leave and long service award provisions. GRAP 19 paragraph 13 outlines that where another standard of GRAP deals with a specific type of provision, contingent liability or contingent asset, an entity applies that Standard instead of GRAP 19. During the year, the municipality reclassified bonus, leave and long service award provisions due to introduction of GRAP 25. The re-classification resulted in an increase in provisions of R17 808 245.

##### Reclassification 2

###### Property, plant and equipment

National Treasury, through the office of the Accountant General issued guidelines that brought about a change in the accounting for Integrated National Electrification grant. This change affected accounting treatment of the revenue derived from the grant where the municipality implemented projects in areas where Eskom is distributing.

The implementation of these guidelines required application of GRAP 3 to correct errors resulting from the implementation before the guidelines were issued. INEP projects implemented in 2022-2023 financial year and accounted for as INEP funded capital assets were re-allocated from Property, plant and equipment Work - in - progress to contracted services. These projects are Electrification of Lower Ethridge, Electrification of Nomlacu, Electrification of Msarhweni village and Electrification of Zizityaneni. The reclassification resulted in a decrease in WIP additions of R14 432 314.

###### Contracted Services

Treasury, through the office of the Accountant General issued guidelines that brought about a change in the accounting for Integrated National Electrification grant. This change affected accounting treatment of the revenue derived from the grant where the municipality implemented projects in areas where Eskom is distributing.

The implementation of these guidelines required application of GRAP 3 to correct errors resulting from the implementation before the guidelines were issued. INEP projects implemented in 2022-2023 financial year and accounted for as INEP funded capital assets were re-allocated from Property, plant and equipment to contracted services. These projects are Electrification of Lower Ethridge phase 2, Electrification of Nomlacu phase 2, Electrification of Msarhweni village phase 2 and Electrification of Zizityaneni. The reclassification resulted in an increase in contracted services of R14 432 314.

##### Reclassification 3

###### Interest received from receivables

During the year, the municipality identified that there was a significant growth in debtors which resulted in interest charged becoming material in amount. This therefore necessitates a split between interest from exchange and non-exchange transactions in order to achieve fair presentation as required by GRAP 1 and implementation of updates introduced by mSCOA version 6.7 from version 6.6. The reclassification resulted in an increase in interest received from receivables of R2 443 815.

###### Interest received from non-exchange transactions

During the year, the municipality identified that there was a significant growth in debtors which resulted in interest charged becoming material in amount. This therefore necessitates a split between interest from exchange and non-exchange transactions in order to achieve fair presentation as required by GRAP 1 and implementation of updates introduced by mSCOA version 6.7 from version 6.6. The reclassification resulted in an increase in interest received from non-exchange transactions of R3 961 083.

###### Interest received from current and non-current assets

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

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### 64. Prior-year adjustments (continued)

During the year, the municipality identified that there was a significant growth in debtors which resulted in interest charged becoming material in amount. This therefore necessitates a split between interest from exchange and non-exchange transactions in order to achieve fair presentation as required by GRAP 1 and implementation of updates introduced by mSCOA version 6.7 from version 6.6. The reclassification resulted in a decrease in interest received from current and non-current assets of R6 404 898.

### 65. Budget differences

#### Material differences between budget and actual amounts

The municipality gives an explanation on material variances that are more than 5% as per the MFMA Circular 71.

#### Sale of Goods

The actual revenue being more than the budget is due to an increase in property rezonning during the year.

#### Service Charges

The actual revenue being more than the budget is due to an increase in electricity consumption, the municipality has installed and implemented an automated meter reading system to assist in reducing losses and detect areas where there might be tempering with the municipal infrastructure.

#### Rental of Facilities and Equipment

The actual revenue being more than the budget is due to smoothing of leased asset that was raised at year end.

#### Agency services

The actual revenue being less than the budget is due to decline in numbers of customers utilising the DLTC services .

#### Recoveries

These are insurance recoveries which the municipality does not budget for. These recoveries were as a result of municipal assets that were written off /stolen during the year and raising of new staff debts.

#### Other Income

The actual revenue being more than the budget is due to an increase in actual meter replacements.

#### Interest on Investments

The actual revenue being more than the budget is due to higher interest rates offered by the municipality's banker during the recently completed competitive bidding process.

#### Licence and Permits

The actual revenue being less than the budget is due to decline in numbers of customers utilising the DLTC services

#### Fines, Penalties and Forfeits

The actual revenue being more than the budget is due to an increase on people contravening traffic and municipal bi-laws. These fines also include fines for electricity tempering.

#### Remuneration of councillors

The actual expenditure is less than the budget due to the govermemnt gazzete of upper limits that is not yet been issued. The municipality budgeted for the councillor upper limits.

#### Finance Cost

During the financial year the municipality improved its internal controls on managing finance cost.

#### Debt Impairment

The actual expenditure being less than the budget is due the implementation of credit control policy.

# Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

## Notes to the Audited Annual Financial Statements

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### 65. Budget differences (continued)

#### Bulk purchases

The actual expenditure is less than the budget due to NERSA approved tariffs being less compared to circulars used for budget purposes.

#### Contracted services

The actuals expenditure being less than the budget is savings due to implementation of cost containment measures. This is as a result of slow spending during the first months of each financial year which is always experienced and the municipality finds it difficult to recover from.

#### Transfers and subsidies

The actual expenditure being less than budget is savings to the municipality is due to late procurement.

#### Loss on disposal of assets

The variance on loss on disposal is as the result of electrification projects (INEP) that were budgeted for and transferred to losses upon disposal and roads projects that would be disposed off as they were badly damaged by the floods. The accounting treatment for electrification projects (INEP) have been revised to align to the national treasury guidelines on accounting for INEP projects, which resulted to these projects being expensed as contracted services instead of being an asset.

#### General expense

The actuals expenditure being less than the budget is savings due to implementation of cost containment measures. This might also be as a result of the slow spending during the first months of each financial year which is always experienced.

#### Fair value adjustment

The increase in investment property is due to fair value adjustments performed by the independent valuer at year end.

#### Statement of Financial Position

##### Inventories

The actual expenditure being less than the budget is savings. The inventory that was issued out but available at year end, an adjustment was done accordingly during stock count.

##### Other receivables from exchange transactions

The actual performance increase compared to the budget is as the result of related budget being included as part of receivables from exchange transactions.

##### Receivables from exchange transactions

The actual outcome being less than the budget is due to the factors that were taken into consideration during the budget preparation process which included historical debt as basis. The municipality's majority of debtors are more than 150 days old and the biggest category is government followed by households.

##### Receivables from non exchange

The statutory receivables and receivables from non exchange transactions are reported as part of receivables from non exchange transactions on budget formats. The budget was based on audited figures from prior year. The municipality's leading source of income is property rates followed by interest on arrears which is an indication that we have more debtors that have stayed outstanding for longer period.

##### Cash and Cash equivalent

The actual cash on hand as at 30 June 2024 was due to savings realised on increase on interest received, electricity sales more than budget. Furthermore, the reduced spending on general expenditure, contracted services.

##### Property, plant & equipment

The increase in property, plant and equipment is due to infrastructure projects that were maintenance roads during the year and capitalised at year end.

##### Investment Property

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Notes to the Audited Annual Financial Statements

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#### 65. Budget differences (continued)

The increase in investment property is as a result of fair value adjustment performed by an independent valuer at year end..

Unspent conditional grants and receipts

The municipality does not budget for unspent grants as these are meant to be fully spent by the end of the year. The difference is the Library grant, GBS Grant and disaster response that were not fully spent during the year.

Payables from exchange transactions

The budget being more than the actual payables is due to retention and accruals relating to Disaster response grant that was received late in the financial year and therefore not budgeted for.

Provisions

The budget being more than the actual provisions is due to reclassification from provisions to employee obligations.

Employee Obligations

The budget less than the actual obligations is due to budget figures being allocated in provisions.

Cash Flow statement

Rate payers and others

The difference is caused by an increase on property rates billing that has not been settled for the year on certain government and household accounts.

Interest income

The actual revenue being more than the budget is due to higher interest rates offered by the municipality's banker during the recently completed competitive bidding process.

Suppliers

The difference is due to savings on expenses.

Interest and Penalties

During the financial year the municipality improved its internal controls on managing finance cost.

#### 66. Events after the reporting date

The municipality commenced construction of a multi year project in 2017/18 financial period. The project completion took longer than anticipated. During July 2024 it was certified to be completed and officially opened.

- No - adjusting entry.

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Appropriation Statement

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|   | Original budget      | Budget adjustments (i.o. s28 and s31 of the MFMA) | Final adjustments budget | Shifting of funds (i.o. s31 of the MFMA) | Virement (i.o. council approved policy) | Final budget         | Actual outcome       | Unauthorised expenditure | Variance           | Actual outcome as % of final budget | Actual outcome as % of original budget |
|---|----------------------|---|--------------------------|--|---|----------------------|----------------------|--------------------------|--------------------|-------------------------------------|--|
| <b>2024</b>   |                      |   |                          |  |   |                      |                      |                          |                    |                                     |  |
| <b>Financial Performance</b>  |                      |   |                          |  |   |                      |                      |                          |                    |                                     |  |
| Property rates  | 21,249,948           | -   | 21,249,948               | -  |   | 21,249,948           | 21,713,167           |                          | 463,219            | 102 %                               | 102 %                                  |
| Service charges   | 37,904,200           | 11,206,933  | 49,111,133               | -  |   | 49,111,133           | 53,841,401           |                          | 4,730,268          | 110 %                               | 142 %                                  |
| Investment revenue  | 15,890,233           | 15,999,999  | 31,890,232               | -  |   | 31,890,232           | 34,468,001           |                          | 2,577,769          | 108 %                               | 217 %                                  |
| Transfers recognised - operational  | 349,897,300          | 7,163,133   | 357,060,433              | -  |   | 357,060,433          | 352,620,578          |                          | (4,439,855)        | 99 %                                | 101 %                                  |
| Other own revenue   | 15,152,589           | 4,103,544   | 19,256,133               | -  |   | 19,256,133           | 44,008,399           |                          | 24,752,266         | 229 %                               | 290 %                                  |
| <b>Total revenue (excluding capital transfers and contributions)</b>                          | <b>440,094,270</b>   | <b>38,473,609</b>                                 | <b>478,567,879</b>       | <b>-</b>                                 |   | <b>478,567,879</b>   | <b>506,651,546</b>   |                          | <b>28,083,667</b>  | <b>106 %</b>                        | <b>115 %</b>                           |
| Employee costs  | (139,934,028)        | 51,124  | (139,882,904)            | -  | -                                       | (139,882,904)        | (139,601,412)        |                          | 281,492            | 100 %                               | 100 %                                  |
| Remuneration of councillors   | (28,480,421)         | -   | (28,480,421)             | -  | -                                       | (28,480,421)         | (26,454,463)         |                          | 2,025,958          | 93 %                                | 93 %                                   |
| Depreciation and asset impairment   | (54,370,824)         | (10,165,000)                                      | (64,535,824)             |  |   | (64,535,824)         | (41,077,869)         |                          | 23,457,955         | 64 %                                | 76 %                                   |
| Finance charges   | (99,984)             | -   | (99,984)                 | -  | -                                       | (99,984)             | (50,162)             |                          | 49,822             | 50 %                                | 50 %                                   |
| Inventory consumed  | (7,485,164)          | (98,764)  | (7,583,928)              | -  | -                                       | (7,583,928)          | -                    |                          | 7,583,928          | - %                                 | - %                                    |
| Transfers and grants  | (3,430,745)          | 150,017   | (3,280,728)              | -  | -                                       | (3,280,728)          | (2,805,345)          |                          | 475,383            | 86 %                                | 82 %                                   |
| Other expenditure   | (213,896,088)        | (69,093,390)                                      | (282,989,478)            | -  | -                                       | (282,989,478)        | (203,150,492)        |                          | 79,838,986         | 72 %                                | 95 %                                   |
| <b>Total expenditure</b>  | <b>(447,697,254)</b> | <b>(79,156,013)</b>                               | <b>(526,853,267)</b>     | <b>-</b>                                 | <b>-</b>                                | <b>(526,853,267)</b> | <b>(413,139,743)</b> |                          | <b>113,713,524</b> | <b>78 %</b>                         | <b>92 %</b>                            |
| <b>Surplus/(Deficit)</b>  | <b>(7,602,984)</b>   | <b>(40,682,404)</b>                               | <b>(48,285,388)</b>      | <b>-</b>                                 |   | <b>(48,285,388)</b>  | <b>93,511,803</b>    |                          | <b>141,797,191</b> | <b>(194)%</b>                       | <b>(1,230)%</b>                        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 76,295,084           | 17,744,442  | 94,039,526               | -  |   | 94,039,526           | 68,481,789           |                          | (25,557,737)       | 73 %                                | 90 %                                   |
| <b>Surplus (Deficit) after capital transfers and contributions</b>                            | <b>68,692,100</b>    | <b>(22,937,962)</b>                               | <b>45,754,138</b>        | <b>-</b>                                 |   | <b>45,754,138</b>    | <b>161,993,592</b>   |                          | <b>116,239,454</b> | <b>354 %</b>                        | <b>236 %</b>                           |
| <b>Surplus/(Deficit) for the year</b>   | <b>68,692,100</b>    | <b>(22,937,962)</b>                               | <b>45,754,138</b>        | <b>-</b>                                 |   | <b>45,754,138</b>    | <b>161,993,592</b>   |                          | <b>116,239,454</b> | <b>354 %</b>                        | <b>236 %</b>                           |

## Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended June 30, 2024

### Appropriation Statement

Figures in Rand

|   | Original budget    | Budget adjustments (i.t.o. s28 and s31 of the MFMA) | Final adjustments budget | Shifting of funds (i.t.o. s31 of the MFMA) | Virement (i.t.o. council approved policy) | Final budget       | Actual outcome     | Unauthorised expenditure | Variance            | Actual outcome as % of final budget | Actual outcome as % of original budget |
|---|--------------------|---|--------------------------|--|---|--------------------|--------------------|--------------------------|---------------------|-------------------------------------|--|
| <b>Capital expenditure and funds sources</b>                |                    |   |                          |  |   |                    |                    |                          |                     |                                     |  |
| Total capital expenditure                                   | 123,282,263        | 31,773,600  | 155,055,863              | -  |   | 155,055,863        | 12,812,900         |                          | (142,242,963)       | 8 %                                 | 10 %                                   |
| <b>Sources of capital funds</b>                             |                    |   |                          |  |   |                    |                    |                          |                     |                                     |  |
| Transfers recognised - capital                              | 66,343,416         | 1,517,009   | 67,860,425               | -  |   | 67,860,425         | 54,628,668         |                          | (13,231,757)        | 81 %                                | 82 %                                   |
| Internally generated funds                                  | 56,938,847         | 30,256,591  | 87,195,438               | -  |   | 87,195,438         | 66,184,232         |                          | (21,011,206)        | 76 %                                | 116 %                                  |
| <b>Total sources of capital funds</b>                       | <b>123,282,263</b> | <b>31,773,600</b>                                   | <b>155,055,863</b>       | <b>-</b>                                   |   | <b>155,055,863</b> | <b>120,812,900</b> |                          | <b>(34,242,963)</b> | <b>78 %</b>                         | <b>98 %</b>                            |
| <b>Financial position</b>                                   |                    |   |                          |  |   |                    |                    |                          |                     |                                     |  |
| Total current assets  | 413,369,830        | 65,783,309  | 479,153,139              | -  |   | 479,153,139        | 569,149,447        |                          | 89,996,308          | 119 %                               | 138 %                                  |
| Total non current assets                                    | 875,374,304        | 74,428,507  | 949,802,811              | -  |   | 949,802,811        | 943,139,560        |                          | (6,663,251)         | 99 %                                | 108 %                                  |
| Total current liabilities                                   | (99,778,869)       | (15,260,416)  | (115,039,285)            | -  |   | (115,039,285)      | (115,336,604)      |                          | (297,319)           | 100 %                               | 116 %                                  |
| Total non current liabilities                               | (22,483,946)       | 10,999,146  | (11,484,800)             | -  |   | (11,484,800)       | (11,950,306)       |                          | (465,506)           | 104 %                               | 53 %                                   |
| Community wealth/Equity                                     | 1,166,481,319      | 135,950,546   | 1,302,431,865            | -  |   | 1,302,431,865      | 1,385,002,097      |                          | 82,570,232          | 106 %                               | 119 %                                  |
| <b>Cash flows</b>   |                    |   |                          |  |   |                    |                    |                          |                     |                                     |  |
| Net cash from (used) operating                              | 170,827,676        | (612,305)   | 170,215,371              | -  |   | 170,215,371        | 221,585,791        |                          | 51,370,420          | 130 %                               | 130 %                                  |
| Net cash from (used) investing                              | (141,376,228)      | (27,136,043)  | (168,512,271)            | -  |   | (168,512,271)      | (120,812,909)      |                          | 47,699,362          | 72 %                                | 85 %                                   |
| <b>Net increase/(decrease) in cash and cash equivalents</b> | <b>29,451,448</b>  | <b>(27,748,348)</b>                                 | <b>1,703,100</b>         | <b>-</b>                                   |   | <b>1,703,100</b>   | <b>100,772,882</b> |                          | <b>99,069,782</b>   | <b>5,917 %</b>                      | <b>342 %</b>                           |
| Cash and cash equivalents at the beginning of the year      | 277,108,822        | 82,906,578  | 360,015,400              | -  |   | 360,015,400        | 360,015,400        |                          | -                   | 100 %                               | 130 %                                  |
| <b>Cash and cash equivalents at year end</b>                | <b>306,560,270</b> | <b>55,158,230</b>                                   | <b>361,718,500</b>       | <b>-</b>                                   |   | <b>361,718,500</b> | <b>460,788,282</b> |                          | <b>(99,069,782)</b> | <b>127 %</b>                        | <b>150 %</b>                           |

Winnie Madikizela-Mandela Local Municipality  
Winnie Madikizela-Mandela Local Municipality  
Appendix B  
June 2024

Analysis of property, plant and equipment as at June 30, 2024  
Cost/Revaluation Accumulated depreciation

|                                       | Opening<br>Balance<br>Rand | Additions<br>Rand | Disposals<br>Rand | Transfers<br>Rand | Revaluations<br>Rand | Other changes,<br>movements<br>Rand | Closing<br>Balance<br>Rand | Opening<br>Balance<br>Rand | Disposals<br>Rand | Transfers<br>Rand | Depreciation<br>Rand | Impairment loss<br>Rand | Closing<br>Balance<br>Rand | Carrying<br>value<br>Rand |
|---------------------------------------|----------------------------|-------------------|-------------------|-------------------|----------------------|-------------------------------------|----------------------------|----------------------------|-------------------|-------------------|----------------------|-------------------------|----------------------------|---------------------------|
| <b>Land and buildings</b>             |                            |                   |                   |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Land (Separate for AFS purposes)      | 3,098,628                  | -                 | -                 | -                 | -                    | -                                   | 3,098,628                  | -                          | -                 | -                 | -                    | -                       | -                          | 3,098,628                 |
| Buildings (Separate for AFS purposes) | 28,564,475                 | 462,740           | -                 | -                 | -                    | -                                   | 29,027,215                 | (5,575,765)                | -                 | -                 | (675,073)            | -                       | (6,250,838)                | 22,776,377                |
|                                       | 31,663,103                 | 462,740           | -                 | -                 | -                    | -                                   | 32,125,843                 | (5,575,765)                | -                 | -                 | (675,073)            | -                       | (6,250,838)                | 25,875,005                |
| <b>Infrastructure</b>                 |                            |                   |                   |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Roads, Pavements & bridges            | 715,543,457                | 81,036,753        | (23,508,035)      | -                 | -                    | 43,035,063                          | 816,107,238                | (287,058,551)              | 14,930,916        | -                 | (21,240,501)         | (591,934)               | (293,960,070)              | 522,147,168               |
| Transmission & Reticulation           | 23,041,239                 | 3,029,456         | (854,830)         | -                 | -                    | -                                   | 25,215,865                 | (4,469,580)                | 298,972           | -                 | (627,800)            | -                       | (4,797,408)                | 20,418,457                |
| Sewerage purification                 | 554,374                    | -                 | -                 | -                 | -                    | -                                   | 554,374                    | (21,156)                   | -                 | -                 | (11,087)             | -                       | (32,243)                   | 522,131                   |
| Waste Management                      | 3,242,860                  | -                 | -                 | -                 | -                    | -                                   | 3,242,860                  | (1,463,715)                | -                 | -                 | (8,195)              | (1,732,429)             | (3,204,339)                | 38,521                    |
|                                       | 742,381,930                | 84,066,209        | (24,362,865)      | -                 | -                    | 43,035,063                          | 845,120,337                | (293,013,002)              | 15,230,888        | -                 | (21,887,583)         | (2,324,363)             | (301,994,060)              | 543,126,277               |
| <b>Community Assets</b>               |                            |                   |                   |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Parks & gardens                       | 4,805,960                  | -                 | -                 | -                 | -                    | -                                   | 4,805,960                  | (1,553,742)                | -                 | -                 | (110,934)            | -                       | (1,664,676)                | 3,141,284                 |
| Sportsfields and stadium              | 83,561,345                 | 10,907,317        | -                 | -                 | -                    | -                                   | 94,468,662                 | (14,490,561)               | -                 | -                 | (2,247,807)          | (107,737)               | (16,846,105)               | 77,622,557                |
| Community halls                       | 26,841,961                 | -                 | -                 | -                 | -                    | -                                   | 26,841,961                 | (2,360,276)                | -                 | -                 | (712,123)            | -                       | (3,072,399)                | 23,769,562                |
| Other                                 | 40,465,677                 | 6,748,894         | (145,000)         | -                 | -                    | -                                   | 47,069,571                 | (7,641,446)                | -                 | -                 | (1,087,962)          | 60,463                  | (8,648,945)                | 38,420,626                |
| Cemeteries                            | 224,224                    | -                 | -                 | -                 | -                    | -                                   | 224,224                    | (164,457)                  | -                 | -                 | (5,925)              | -                       | (170,382)                  | 53,842                    |
|                                       | 155,899,167                | 17,656,211        | (145,000)         | -                 | -                    | -                                   | 173,410,378                | (26,210,482)               | -                 | -                 | (4,144,751)          | (47,274)                | (30,402,507)               | 143,007,871               |

Winnie Madikizela-Mandela Local  
Municipality  
Winnie Madikizela-Mandela Local  
Municipality  
Appendix B  
June 2024

Analysis of property, plant and equipment as at June 30, 2024  
Cost/Revaluation Accumulated depreciation

|  | Opening<br>Balance<br>Rand | Additions<br>Rand | Disposals<br>Rand  | Transfers<br>Rand | Revaluations<br>Rand | Other changes,<br>movements<br>Rand | Closing<br>Balance<br>Rand | Opening<br>Balance<br>Rand | Disposals<br>Rand  | Transfers<br>Rand | Depreciation<br>Rand | Impairment loss<br>Rand | Closing<br>Balance<br>Rand | Carrying<br>value<br>Rand |
|--|----------------------------|-------------------|--------------------|-------------------|----------------------|-------------------------------------|----------------------------|----------------------------|--------------------|-------------------|----------------------|-------------------------|----------------------------|---------------------------|
| <b>Heritage assets</b>                         |                            |                   |                    |                   |                      |                                     |                            |                            |                    |                   |                      |                         |                            |                           |
| Other  | 1,260,799                  | -                 | -                  | -                 | -                    | -                                   | 1,260,799                  | -                          | -                  | -                 | -                    | -                       | -                          | 1,260,799                 |
|  | <b>1,260,799</b>           | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>-</b>                            | <b>1,260,799</b>           | <b>-</b>                   | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>-</b>                | <b>-</b>                   | <b>1,260,799</b>          |
| <b>Specialised vehicles</b>                    |                            |                   |                    |                   |                      |                                     |                            |                            |                    |                   |                      |                         |                            |                           |
| <b>Other assets</b>                            |                            |                   |                    |                   |                      |                                     |                            |                            |                    |                   |                      |                         |                            |                           |
| General vehicles                               | 16,888,019                 | 5,297,810         | (1,063,907)        | -                 | -                    | -                                   | 21,121,922                 | (7,711,873)                | 178,556            | -                 | (1,087,032)          | -                       | (8,620,349)                | 12,501,573                |
| Plant & equipment                              | 27,944,032                 | 267,932           | (140,108)          | -                 | -                    | -                                   | 28,071,856                 | (19,523,220)               | (989,773)          | 129,537           | (18,434)             | -                       | (20,401,890)               | 7,669,966                 |
| Computer Equipment                             | 11,256,392                 | 2,386,761         | (180,758)          | -                 | -                    | -                                   | 13,462,395                 | (6,925,199)                | (1,347,860)        | 119,223           | (242,503)            | -                       | (8,396,339)                | 5,066,056                 |
| Computer Software (part of computer equipment) | 2,740,673                  | -                 | -                  | -                 | -                    | 4,212,789                           | 6,953,462                  | (2,109,214)                | (128,594)          | -                 | -                    | -                       | (2,237,808)                | 4,715,654                 |
| Furniture & Fittings                           | 310,845                    | -                 | (785)              | -                 | -                    | -                                   | 310,060                    | (175,266)                  | (26,294)           | 782               | (1,474)              | -                       | (202,252)                  | 107,808                   |
| Office Equipment                               | 12,227,628                 | 788,779           | (1,063,907)        | -                 | -                    | -                                   | 11,952,500                 | (10,289,173)               | (63,024)           | 1,056,064         | (62,355)             | -                       | (9,358,488)                | 2,594,012                 |
| Markets  | 720,000                    | -                 | -                  | -                 | -                    | 1,593,522                           | 2,313,522                  | (57,600)                   | -                  | -                 | (28,800)             | -                       | (86,400)                   | 2,227,122                 |
| Civic land and buildings                       | 39,160,310                 | -                 | -                  | -                 | -                    | 91,588,617                          | 130,748,927                | (1,240,993)                | -                  | -                 | (1,087,493)          | -                       | (2,328,486)                | 128,420,441               |
| Other buildings                                | 14,349,881                 | -                 | -                  | -                 | -                    | -                                   | 14,349,881                 | (1,431,761)                | -                  | -                 | (402,255)            | -                       | (1,834,016)                | 12,515,865                |
| Bins and Containers                            | 1,646,434                  | 374,751           | (352,507)          | -                 | -                    | -                                   | 1,668,678                  | (1,470,773)                | (38,861)           | 352,255           | -                    | -                       | (1,157,379)                | 511,299                   |
|  | <b>127,244,214</b>         | <b>9,116,033</b>  | <b>(2,801,972)</b> | <b>-</b>          | <b>-</b>             | <b>97,394,928</b>                   | <b>230,953,203</b>         | <b>(50,935,072)</b>        | <b>(2,415,850)</b> | <b>1,657,861</b>  | <b>(2,930,346)</b>   | <b>-</b>                | <b>(54,623,407)</b>        | <b>176,329,796</b>        |

Winnie Madikizela-Mandela Local  
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June 2024

Analysis of property, plant and equipment as at June 30, 2024  
Cost/Revaluation Accumulated depreciation

|   | Opening<br>Balance<br>Rand | Additions<br>Rand  | Disposals<br>Rand   | Transfers<br>Rand | Revaluations<br>Rand | Other changes,<br>movements<br>Rand | Closing<br>Balance<br>Rand | Opening<br>Balance<br>Rand | Disposals<br>Rand    | Transfers<br>Rand | Depreciation<br>Rand | Impairment loss<br>Rand | Closing<br>Balance<br>Rand | Carrying<br>value<br>Rand |
|---|----------------------------|--------------------|---------------------|-------------------|----------------------|-------------------------------------|----------------------------|----------------------------|----------------------|-------------------|----------------------|-------------------------|----------------------------|---------------------------|
| <b>Total property plant and equipment</b> |                            |                    |                     |                   |                      |                                     |                            |                            |                      |                   |                      |                         |                            |                           |
| Land and buildings                        | 31,663,103                 | 462,740            | -                   | -                 | -                    | -                                   | 32,125,843                 | (5,575,765)                | -                    | -                 | (675,073)            | -                       | (6,250,838)                | 25,875,005                |
| Infrastructure                            | 742,381,930                | 84,066,209         | (24,362,865)        | -                 | -                    | 43,035,063                          | 845,120,337                | (293,013,002)              | 15,230,888           | -                 | (21,887,583)         | (2,324,363)             | (301,994,060)              | 543,126,277               |
| Community Assets                          | 156,899,167                | 17,656,211         | (145,000)           | -                 | -                    | -                                   | 173,410,378                | (26,210,482)               | -                    | -                 | (4,144,751)          | (47,274)                | (30,402,507)               | 143,007,871               |
| Heritage assets                           | 1,260,799                  | -                  | -                   | -                 | -                    | -                                   | 1,260,799                  | -                          | -                    | -                 | -                    | -                       | -                          | 1,260,799                 |
| Other assets                              | 127,244,214                | 9,116,033          | (2,801,972)         | -                 | -                    | -                                   | 97,394,928                 | (50,935,072)               | (2,415,850)          | 1,657,861         | (2,930,346)          | -                       | (54,623,407)               | 176,329,796               |
|   | <b>1,058,449,213</b>       | <b>111,301,193</b> | <b>(27,309,837)</b> | <b>-</b>          | <b>-</b>             | <b>-</b>                            | <b>140,429,991</b>         | <b>1,282,870,560</b>       | <b>(375,734,321)</b> | <b>12,815,038</b> | <b>1,657,861</b>     | <b>(29,637,753)</b>     | <b>(2,371,637)</b>         | <b>889,599,748</b>        |
| <b>Agricultural/Biological assets</b>     |                            |                    |                     |                   |                      |                                     |                            |                            |                      |                   |                      |                         |                            |                           |
| <b>Intangible assets</b>                  |                            |                    |                     |                   |                      |                                     |                            |                            |                      |                   |                      |                         |                            |                           |
| <b>Investment properties</b>              |                            |                    |                     |                   |                      |                                     |                            |                            |                      |                   |                      |                         |                            |                           |
| Investment property                       | 42,209,500                 | 7,084,700          | -                   | -                 | -                    | -                                   | 49,294,200                 | -                          | -                    | -                 | -                    | -                       | -                          | 49,294,200                |
|   | <b>42,209,500</b>          | <b>7,084,700</b>   | <b>-</b>            | <b>-</b>          | <b>-</b>             | <b>-</b>                            | <b>49,294,200</b>          | <b>-</b>                   | <b>-</b>             | <b>-</b>          | <b>-</b>             | <b>-</b>                | <b>-</b>                   | <b>49,294,200</b>         |
| <b>Total</b>                              |                            |                    |                     |                   |                      |                                     |                            |                            |                      |                   |                      |                         |                            |                           |
| Land and buildings                        | 31,663,103                 | 462,740            | -                   | -                 | -                    | -                                   | 32,125,843                 | (5,575,765)                | -                    | -                 | (675,073)            | -                       | (6,250,838)                | 25,875,005                |
| Infrastructure                            | 742,381,930                | 84,066,209         | (24,362,865)        | -                 | -                    | 43,035,063                          | 845,120,337                | (293,013,002)              | 15,230,888           | -                 | (21,887,583)         | (2,324,363)             | (301,994,060)              | 543,126,277               |
| Community Assets                          | 156,899,167                | 17,656,211         | (145,000)           | -                 | -                    | -                                   | 173,410,378                | (26,210,482)               | -                    | -                 | (4,144,751)          | (47,274)                | (30,402,507)               | 143,007,871               |
| Heritage assets                           | 1,260,799                  | -                  | -                   | -                 | -                    | -                                   | 1,260,799                  | -                          | -                    | -                 | -                    | -                       | -                          | 1,260,799                 |
| Other assets                              | 127,244,214                | 9,116,033          | (2,801,972)         | -                 | -                    | -                                   | 97,394,928                 | (50,935,072)               | (2,415,850)          | 1,657,861         | (2,930,346)          | -                       | (54,623,407)               | 176,329,796               |
| Investment properties                     | 42,209,500                 | 7,084,700          | -                   | -                 | -                    | -                                   | 49,294,200                 | -                          | -                    | -                 | -                    | -                       | -                          | 49,294,200                |
|   | <b>1,100,658,713</b>       | <b>118,385,893</b> | <b>(27,309,837)</b> | <b>-</b>          | <b>-</b>             | <b>-</b>                            | <b>140,429,991</b>         | <b>1,332,164,760</b>       | <b>(375,734,321)</b> | <b>12,815,038</b> | <b>1,657,861</b>     | <b>(29,637,753)</b>     | <b>(2,371,637)</b>         | <b>938,893,948</b>        |

**Winnie Madikizela-Mandela Local Municipality**  
**Winnie Madikizela-Mandela Local Municipality**  
**Appendix B**

**Analysis of property, plant and equipment as at 30 June 2023**  
**Cost/Revaluation** **Accumulated depreciation**

|                                       | Opening<br>Balance<br>Rand | Additions<br>Rand | Disposals<br>Rand  | Transfers<br>Rand | Revaluations<br>Rand | Other changes,<br>movements<br>Rand | Closing<br>Balance<br>Rand | Opening<br>Balance<br>Rand | Disposals<br>Rand | Transfers<br>Rand | Depreciation<br>Rand | Impairment loss<br>Rand | Closing<br>Balance<br>Rand | Carrying<br>value<br>Rand |
|---------------------------------------|----------------------------|-------------------|--------------------|-------------------|----------------------|-------------------------------------|----------------------------|----------------------------|-------------------|-------------------|----------------------|-------------------------|----------------------------|---------------------------|
| <b>Land and buildings</b>             |                            |                   |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Land (Separate for AFS purposes)      | 3,098,628                  | -                 | -                  | -                 | -                    | -                                   | 3,098,628                  | -                          | -                 | -                 | -                    | -                       | -                          | 3,098,628                 |
| Buildings (Separate for AFS purposes) | 27,816,036                 | 748,440           | -                  | -                 | -                    | -                                   | 28,564,476                 | (4,930,376)                | -                 | -                 | (645,389)            | -                       | (5,575,765)                | 22,988,711                |
|                                       | <b>30,914,664</b>          | <b>748,440</b>    | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>-</b>                            | <b>31,663,104</b>          | <b>(4,930,376)</b>         | <b>-</b>          | <b>-</b>          | <b>(645,389)</b>     | <b>-</b>                | <b>(5,575,765)</b>         | <b>26,087,339</b>         |
| <b>Infrastructure</b>                 |                            |                   |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Roads, Pavements & Bridges            | 631,674,723                | 81,183,212        | (3,617,518)        | -                 | -                    | 47,904,907                          | 757,145,324                | (253,112,015)              | 1,552,646         | 929,484           | (30,125,626)         | -                       | (280,755,511)              | 476,389,813               |
| Transmission & Reticulation           | 21,793,719                 | 1,544,558         | (297,038)          | -                 | -                    | -                                   | 23,041,239                 | (3,982,307)                | 122,884           | -                 | (610,157)            | -                       | (4,469,580)                | 18,571,659                |
| Waste Management                      | 342,860                    | -                 | -                  | -                 | -                    | -                                   | 342,860                    | (1,296,454)                | -                 | -                 | (167,261)            | (1,732,429)             | (3,196,144)                | (2,853,284)               |
|                                       | <b>653,811,302</b>         | <b>82,727,770</b> | <b>(3,914,556)</b> | <b>-</b>          | <b>-</b>             | <b>47,904,907</b>                   | <b>780,529,423</b>         | <b>(258,390,776)</b>       | <b>1,675,530</b>  | <b>929,484</b>    | <b>(30,903,044)</b>  | <b>(1,732,429)</b>      | <b>(288,421,235)</b>       | <b>492,108,188</b>        |
| <b>Community Assets</b>               |                            |                   |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Parks & gardens                       | 4,805,960                  | -                 | -                  | -                 | -                    | -                                   | 4,805,960                  | (1,442,499)                | -                 | -                 | (111,243)            | -                       | (1,553,742)                | 3,252,218                 |
| Sportfields and stadium               | 26,413,895                 | 57,147,450        | -                  | -                 | -                    | 4,353,445                           | 87,914,790                 | (12,769,826)               | -                 | -                 | (1,720,736)          | -                       | (14,490,561)               | 73,424,229                |
| Civic buildings                       | 15,873,973                 | 23,286,337        | -                  | -                 | -                    | 79,313,878                          | 118,474,188                | (405,909)                  | -                 | -                 | (835,083)            | -                       | (1,240,992)                | 117,233,196               |
| Community halls                       | 26,148,866                 | 693,096           | -                  | -                 | -                    | -                                   | 26,841,962                 | (1,681,953)                | -                 | -                 | (678,322)            | -                       | (2,360,275)                | 24,481,687                |
| Market Place                          | 720,000                    | -                 | -                  | -                 | -                    | 4,225,511                           | 4,945,511                  | (28,800)                   | -                 | -                 | (28,800)             | -                       | (57,600)                   | 4,887,911                 |
| Sewage and sanitation                 | 554,374                    | -                 | -                  | -                 | -                    | -                                   | 554,374                    | (10,068)                   | -                 | -                 | (11,087)             | -                       | (21,155)                   | 533,219                   |
| Creche                                | 14,349,881                 | -                 | -                  | -                 | -                    | 1,889,690                           | 16,239,571                 | (1,029,506)                | -                 | -                 | (402,255)            | -                       | (1,431,761)                | 14,807,810                |
| Cemeteries                            | 224,224                    | -                 | -                  | -                 | -                    | -                                   | 224,224                    | (146,442)                  | -                 | -                 | (18,015)             | -                       | (164,457)                  | 59,767                    |
| Other                                 | 37,740,418                 | 2,725,259         | -                  | -                 | -                    | -                                   | 40,465,677                 | (6,763,817)                | -                 | -                 | (877,629)            | -                       | (7,641,446)                | 32,824,231                |
|                                       | <b>126,831,591</b>         | <b>83,852,142</b> | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>89,782,524</b>                   | <b>300,466,257</b>         | <b>(24,278,820)</b>        | <b>-</b>          | <b>-</b>          | <b>(4,683,169)</b>   | <b>-</b>                | <b>(28,961,989)</b>        | <b>271,504,268</b>        |

Winnie Madikizela-Mandela Local  
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Analysis of property, plant and equipment as at 30 June 2023  
Cost/Revaluation Accumulated depreciation

|  | Opening<br>Balance<br>Rand | Additions<br>Rand | Disposals<br>Rand | Transfers<br>Rand | Revaluations<br>Rand | Other changes,<br>movements<br>Rand | Closing<br>Balance<br>Rand | Opening<br>Balance<br>Rand | Disposals<br>Rand | Transfers<br>Rand | Depreciation<br>Rand | Impairment loss<br>Rand | Closing<br>Balance<br>Rand | Carrying<br>value<br>Rand |
|--|----------------------------|-------------------|-------------------|-------------------|----------------------|-------------------------------------|----------------------------|----------------------------|-------------------|-------------------|----------------------|-------------------------|----------------------------|---------------------------|
| <b>Heritage assets</b>                         |                            |                   |                   |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Buildings                                      | 1,230,799                  | -                 | -                 | -                 | -                    | -                                   | 1,230,799                  | -                          | -                 | -                 | -                    | -                       | -                          | 1,230,799                 |
| Mayoral chain                                  | -                          | 30,000            | -                 | -                 | -                    | -                                   | 30,000                     | -                          | -                 | -                 | -                    | -                       | -                          | 30,000                    |
|  | <b>1,230,799</b>           | <b>30,000</b>     | <b>-</b>          | <b>-</b>          | <b>-</b>             | <b>-</b>                            | <b>1,260,799</b>           | <b>-</b>                   | <b>-</b>          | <b>-</b>          | <b>-</b>             | <b>-</b>                | <b>-</b>                   | <b>1,260,799</b>          |
| <b>Specialised vehicles</b>                    |                            |                   |                   |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| <b>Other assets</b>                            |                            |                   |                   |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| General vehicles                               | 12,850,690                 | 4,037,329         | -                 | -                 | -                    | -                                   | 16,888,019                 | (6,600,152)                | -                 | -                 | (1,111,721)          | -                       | (7,711,873)                | 9,176,146                 |
| Plant & equipment                              | 27,542,424                 | 401,608           | -                 | -                 | -                    | -                                   | 27,944,032                 | (17,781,696)               | -                 | -                 | (1,722,650)          | -                       | (19,504,346)               | 8,439,686                 |
| Computer Equipment                             | 7,126,166                  | 2,390,205         | -                 | -                 | -                    | -                                   | 9,516,371                  | (4,378,047)                | -                 | -                 | (950,846)            | -                       | (5,328,893)                | 4,187,478                 |
| Computer Software (part of computer equipment) | 2,230,573                  | 600,000           | (89,900)          | -                 | -                    | 4,212,789                           | 6,953,462                  | (2,187,288)                | -                 | -                 | (11,824)             | -                       | (2,199,112)                | 4,754,350                 |
| Furniture & Fittings                           | 245,845                    | 65,000            | -                 | -                 | -                    | -                                   | 310,845                    | (142,832)                  | -                 | -                 | (32,433)             | -                       | (175,265)                  | 135,580                   |
| Office Equipment                               | 11,865,656                 | 361,972           | -                 | -                 | -                    | -                                   | 12,227,628                 | (9,395,628)                | -                 | -                 | (855,901)            | (37,740)                | (10,289,269)               | 1,938,359                 |
| Bins and Containers                            | 1,456,434                  | 150,000           | -                 | -                 | -                    | -                                   | 1,646,434                  | (1,053,434)                | -                 | -                 | (417,078)            | (18,873)                | (1,489,385)                | 157,049                   |
|  | <b>63,357,788</b>          | <b>8,006,114</b>  | <b>(89,900)</b>   | <b>-</b>          | <b>-</b>             | <b>4,212,789</b>                    | <b>75,486,791</b>          | <b>(41,539,077)</b>        | <b>-</b>          | <b>-</b>          | <b>(5,102,453)</b>   | <b>(56,613)</b>         | <b>(46,698,143)</b>        | <b>28,788,648</b>         |

Winnie Madikizela-Mandela Local  
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June 2024

Analysis of property, plant and equipment as at 30 June 2023  
Cost/Revaluation Accumulated depreciation

|   | Opening<br>Balance<br>Rand | Additions<br>Rand  | Disposals<br>Rand  | Transfers<br>Rand | Revaluations<br>Rand | Other changes,<br>movements<br>Rand | Closing<br>Balance<br>Rand | Opening<br>Balance<br>Rand | Disposals<br>Rand | Transfers<br>Rand | Depreciation<br>Rand | Impairment loss<br>Rand | Closing<br>Balance<br>Rand | Carrying<br>value<br>Rand |
|---|----------------------------|--------------------|--------------------|-------------------|----------------------|-------------------------------------|----------------------------|----------------------------|-------------------|-------------------|----------------------|-------------------------|----------------------------|---------------------------|
| <b>Total property plant and equipment</b> |                            |                    |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Land and buildings                        | 30,914,664                 | 748,440            | -                  | -                 | -                    | -                                   | 31,663,104                 | (4,930,376)                | -                 | -                 | (645,389)            | -                       | (5,575,765)                | 26,087,339                |
| Infrastructure                            | 653,811,302                | 82,727,770         | (3,914,556)        | -                 | -                    | 47,904,907                          | 780,529,423                | (258,390,776)              | 1,675,530         | 929,484           | (30,903,044)         | (1,732,429)             | (288,421,239)              | 492,108,188               |
| Community Assets                          | 126,831,591                | 83,852,142         | -                  | -                 | -                    | 89,782,524                          | 300,466,257                | (24,278,820)               | -                 | -                 | (4,683,169)          | -                       | (28,961,989)               | 271,504,268               |
| Heritage assets                           | 1,230,799                  | 30,000             | -                  | -                 | -                    | -                                   | 1,260,799                  | -                          | -                 | -                 | -                    | -                       | -                          | 1,260,799                 |
| Other assets                              | 63,357,788                 | 8,006,114          | (89,900)           | -                 | -                    | 4,212,789                           | 75,486,791                 | (41,539,077)               | -                 | -                 | (5,102,453)          | (56,613)                | (46,698,143)               | 28,788,648                |
|   | <b>876,146,144</b>         | <b>175,364,466</b> | <b>(4,004,456)</b> | <b>-</b>          | <b>-</b>             | <b>141,900,220</b>                  | <b>1,189,406,374</b>       | <b>(329,139,049)</b>       | <b>1,675,530</b>  | <b>929,484</b>    | <b>(41,334,059)</b>  | <b>(1,789,042)</b>      | <b>(369,657,132)</b>       | <b>819,749,242</b>        |
| <b>Agricultural/Biological assets</b>     |                            |                    |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| <b>Intangible assets</b>                  |                            |                    |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| <b>Investment properties</b>              |                            |                    |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Investment property                       | 40,471,783                 | -                  | -                  | -                 | -                    | 1,737,717                           | 42,209,500                 | -                          | -                 | -                 | -                    | -                       | -                          | 42,209,500                |
|   | <b>40,471,783</b>          | <b>-</b>           | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>1,737,717</b>                    | <b>42,209,500</b>          | <b>-</b>                   | <b>-</b>          | <b>-</b>          | <b>-</b>             | <b>-</b>                | <b>-</b>                   | <b>42,209,500</b>         |
| <b>Total</b>                              |                            |                    |                    |                   |                      |                                     |                            |                            |                   |                   |                      |                         |                            |                           |
| Land and buildings                        | 30,914,664                 | 748,440            | -                  | -                 | -                    | -                                   | 31,663,104                 | (4,930,376)                | -                 | -                 | (645,389)            | -                       | (5,575,765)                | 26,087,339                |
| Infrastructure                            | 653,811,302                | 82,727,770         | (3,914,556)        | -                 | -                    | 47,904,907                          | 780,529,423                | (258,390,776)              | 1,675,530         | 929,484           | (30,903,044)         | (1,732,429)             | (288,421,239)              | 492,108,188               |
| Community Assets                          | 126,831,591                | 83,852,142         | -                  | -                 | -                    | 89,782,524                          | 300,466,257                | (24,278,820)               | -                 | -                 | (4,683,169)          | -                       | (28,961,989)               | 271,504,268               |
| Heritage assets                           | 1,230,799                  | 30,000             | -                  | -                 | -                    | -                                   | 1,260,799                  | -                          | -                 | -                 | -                    | -                       | -                          | 1,260,799                 |
| Other assets                              | 63,357,788                 | 8,006,114          | (89,900)           | -                 | -                    | 4,212,789                           | 75,486,791                 | (41,539,077)               | -                 | -                 | (5,102,453)          | (56,613)                | (46,698,143)               | 28,788,648                |
| Investment properties                     | 40,471,783                 | -                  | -                  | -                 | -                    | 1,737,717                           | 42,209,500                 | -                          | -                 | -                 | -                    | -                       | -                          | 42,209,500                |
|   | <b>916,617,927</b>         | <b>175,364,466</b> | <b>(4,004,456)</b> | <b>-</b>          | <b>-</b>             | <b>143,637,937</b>                  | <b>1,231,615,874</b>       | <b>(329,139,049)</b>       | <b>1,675,530</b>  | <b>929,484</b>    | <b>(41,334,059)</b>  | <b>(1,789,042)</b>      | <b>(369,657,132)</b>       | <b>861,958,742</b>        |

# Winnie Madikizela-Mandela Local Municipality

## Appendix D

June 2024

### Segmental Statement of Financial Performance for the year ended Prior Year Current Year

| Actual<br>Income<br>Rand                          | Actual<br>Expenditure<br>Rand | Surplus<br>/(Deficit)<br>Rand |   | Actual<br>Income<br>Rand | Actual<br>Expenditure<br>Rand | Surplus<br>/(Deficit)<br>Rand |
|---|-------------------------------|-------------------------------|---|--------------------------|-------------------------------|-------------------------------|
| <b>Municipality</b>                               |                               |                               |   |                          |                               |                               |
| -   | 59,256,647                    | (59,256,647)                  | Executive & Council/Mayor and Council                 | 100,000                  | 59,119,207                    | (59,019,207)                  |
| 394,780,104                                       | 103,314,814                   | 291,465,290                   | Finance & Admin/Finance                               | 424,475,068              | 108,802,079                   | 315,672,989                   |
| 6,859,161   | 24,436,413                    | (17,577,252)                  | Planning and Development/Economic<br>Development/Plan | 5,382,405                | 32,423,155                    | (27,040,750)                  |
| 1,596,647   | 8,199,430                     | (6,602,783)                   | Comm. & Social/Libraries and archives                 | 703,053                  | 8,095,262                     | (7,392,209)                   |
| -   | 1,055,800                     | (1,055,800)                   | Housing   | -                        | 1,087,532                     | (1,087,532)                   |
| 4,728,388   | 14,133,203                    | (9,404,815)                   | Public Safety/Police                                  | 4,665,642                | 17,493,142                    | (12,827,500)                  |
| -   | 2,015,466                     | (2,015,466)                   | Sport and Recreation                                  | -                        | 2,549,469                     | (2,549,469)                   |
| -   | 2,236,425                     | (2,236,425)                   | Environmental Protection/Pollution<br>Control         | -                        | 2,540,394                     | (2,540,394)                   |
| 20,016,968  | 25,252,610                    | (5,235,642)                   | Waste Water Management/Sewerage                       | 7,151,168                | 29,066,158                    | (21,914,990)                  |
| 73,192,331  | 47,072,693                    | 26,119,638                    | Road Transport/Roads                                  | 68,842,964               | 62,835,734                    | 6,007,230                     |
| 57,288,025  | 71,106,835                    | (13,818,810)                  | Electricity /Electricity Distribution                 | 65,746,202               | 81,010,262                    | (15,264,060)                  |
| -   | 7,286,228                     | (7,286,228)                   | Other/Air Transport                                   | -                        | 8,117,340                     | (8,117,340)                   |
| <b>558,461,624</b>                                | <b>365,366,564</b>            | <b>193,095,060</b>            |   | <b>577,066,502</b>       | <b>413,139,734</b>            | <b>163,926,768</b>            |
| <b>Municipal Owned Entities<br/>Other charges</b> |                               |                               |   |                          |                               |                               |
| 558,461,624                                       | 365,366,564                   | 193,095,060                   | Municipality  | 577,066,502              | 413,139,734                   | 163,926,768                   |
| <b>558,461,624</b>                                | <b>365,366,564</b>            | <b>193,095,060</b>            | <b>Total</b>  | <b>577,066,502</b>       | <b>413,139,734</b>            | <b>163,926,768</b>            |

# Winnie Madikizela-Mandela Local Municipality

## Appendix E(1)

June 2024

### Actual versus Budget (Revenue and Expenditure) for the year ended 30 June 2024

|  | Current year<br>2012<br>Act. Bal. | Current year<br>2012<br>Adjusted<br>budget<br>Rand | Variance<br>Rand | Var    | Explanation of Significant Variances<br>greater than 10% versus Budget |
|--|-----------------------------------|--|------------------|--------|--|
|  | Rand                              | Rand   | Rand             |        |  |
| <b>Revenue</b>                                     |                                   |  |                  |        |  |
| Sale of goods                                      | 248,668                           | 221,086  | 27,582           | 12.5   |  |
| Property rates                                     | 21,713,167                        | 21,249,948   | 463,219          | 2.2    |  |
| Service charges                                    | 53,841,401                        | 49,111,133   | 4,730,268        | 9.6    |  |
| Construction contracts                             | 14,066,835                        | -  | 14,066,835       | -      |  |
| Rental of facilities and equipment                 | 7,969,863                         | 5,402,232  | 2,567,631        | 47.5   |  |
| Interest received (trading)                        | 3,794,989                         | 3,789,530  | 5,459            | 0.1    |  |
| Agency services                                    | 1,298,390                         | 1,414,192  | (115,802)        | (8.2)  |  |
| Commissions received                               | 188,290                           | 152,484  | 35,806           | 23.5   |  |
| Recoveries   | 735,340                           | 104,540  | 630,800          | 603.4  |  |
| Other income 1                                     | -                                 | -  | -                | -      |  |
| Other income - (rollup)                            | 32,897                            | 29,997   | 2,900            | 9.7    |  |
| Fines, penalties and forfeits                      | 1,285,810                         | 225,000  | 1,060,810        | 471.5  |  |
| Licences and permit                                | 2,102,291                         | 2,537,200  | (434,909)        | (17.1) |  |
| Grants and subsidies                               | 352,620,578                       | 357,060,433  | (4,439,855)      | (1.2)  |  |
| Interest received - investment                     | 34,468,019                        | 31,890,232   | 2,577,787        | 8.1    |  |
| Interest received - non exchange                   | 5,200,308                         | 5,379,872  | (179,564)        | (3.3)  |  |
|  | 499,566,846                       | 478,567,879  | 20,998,967       | 4.4    |  |
| <b>Expenses</b>                                    |                                   |  |                  |        |  |
| Personnel  | (139,601,405)                     | (139,882,883)                                      | 281,478          | (0.2)  |  |
| Remuneration of councillors                        | (26,454,463)                      | (28,480,421)                                       | 2,025,958        | (7.1)  |  |
| Depreciation                                       | (32,288,871)                      | (64,535,824)                                       | 32,246,953       | (50.0) |  |
| Amortisation                                       | (128,594)                         | -  | (128,594)        | -      |  |
| Impairments  | (9,252,340)                       | -  | (9,252,340)      | -      |  |
| Finance costs                                      | (50,162)                          | (99,984)   | 49,822           | (49.8) |  |
| Debt Impairment                                    | (2,273,866)                       | (10,108,776)                                       | 7,834,910        | (77.5) |  |
| Inventory  | (5,761,353)                       | (7,583,928)  | 1,822,575        | (24.0) |  |
| Lease rentals on operating lease                   | (5,723,859)                       | (6,069,914)  | 346,055          | (5.7)  |  |
| Bulk purchases                                     | (43,466,987)                      | (47,730,636)                                       | 4,263,649        | (8.9)  |  |
| Contracted Services                                | (82,810,741)                      | (123,508,541)                                      | 40,697,800       | (33.0) |  |
| Transfers and Subsidies                            | (2,805,345)                       | (3,280,728)  | 475,383          | (14.5) |  |
| General Expenses                                   | (53,151,945)                      | (73,339,312)                                       | 20,187,367       | (27.5) |  |
|  | (403,769,931)                     | (504,620,947)                                      | 100,851,016      | (20.0) |  |
| <b>Other revenue and costs</b>                     |                                   |  |                  |        |  |
| Gain or loss on disposal of assets and liabilities | (9,369,808)                       | 22,432,320   | (31,802,128)     | 141.8  |  |
| Fair value adjustments                             | 7,084,700                         | -  | 7,084,700        | -      |  |
|  | (2,285,108)                       | 22,432,320   | (24,717,428)     | 110.2  |  |
| Net surplus/ (deficit) for the year                | 93,511,807                        | (3,620,748)  | 97,132,555       | 682.7  |  |

**Winnie Madikizela-Mandela Local Municipality**  
**Appendix E(2)**  
June 2024

**Budget Analysis of Capital Expenditure as at 30 June 2024**

|  | <b>Additions</b>   | <b>Revised Budget</b> | <b>Variance</b>   | <b>Variance</b> |
|--|--------------------|-----------------------|-------------------|-----------------|
|  | <b>Rand</b>        | <b>Budget Rand</b>    | <b>Rand</b>       | <b>%</b>        |
| <b>Municipality</b>                                |                    |                       |                   |                 |
| Executive & Council/Mayor and Council              | -                  | 1,304,348             | 1,304,348         | <b>100</b>      |
| Finance & Admin/Finance                            | 4,719,749          | 7,964,310             | 3,244,561         | <b>41</b>       |
| Planning and Development/Economic Development/Plan | 18,242,230         | 33,013,263            | 14,771,033        | <b>45</b>       |
| Comm. & Social/Libraries and archives              | 93,150             | 1,405,094             | 1,311,944         | <b>93</b>       |
| Public Safety/Police                               | 2,256,191          | 2,543,480             | 287,289           | <b>11</b>       |
| Sport and Recreation                               | 90,000             | 136,560               | 46,560            | <b>34</b>       |
| Environmental Protection/Pollution Control         | -                  | 86,960                | 86,960            | <b>100</b>      |
| Waste Management                                   | 5,544,505          | 11,488,434            | 5,943,929         | <b>52</b>       |
| Road Transport/Roads                               | 86,837,617         | 93,613,427            | 6,775,810         | <b>7</b>        |
| Electricity /Electricity Distribution              | 3,029,456          | 3,499,987             | 470,531           | <b>13</b>       |
|  | <b>120,812,898</b> | <b>155,055,863</b>    | <b>34,242,965</b> | <b>22</b>       |
|  | <b>120,813</b>     | <b>-</b>              | <b>(120,813)</b>  | <b>-</b>        |

Winnie Madikizela-Mandela Local Municipality

Appendix F

Disclosures of Grants and Subsidies in terms of Section 123 MFMA, 56 of 2003

June 2024

| Name of Grants          | Name of organ of state or municipal entity | Quarterly Receipts |             |             |           | Quarterly Expenditure |            |            |            | Did your municipality comply with the grant conditions in terms of grant framework in the latest Division of Revenue Act |
|-------------------------|--|--------------------|-------------|-------------|-----------|-----------------------|------------|------------|------------|--|
|                         |  | Sep                | Dec         | Mar         | Jun       | Sep                   | Dec        | Mar        | Jun        |  |
| AQUITABLE SHARE         | National Treasury                          | 148,168,000        | 113,735,000 | 81,301,000  | -         | -                     | -          | -          | -          | Yes  |
|                         |  | -                  | -           | -           | -         | -                     | -          | -          | -          | Yes  |
| MIG                     | National Treasury                          | 15,926,000         | 13,500,000  | 24,159,000  | -         | 4,587,142             | 17,493,959 | 12,513,138 | 18,990,756 | Yes  |
| FMG                     | National Treasury                          | 2,100,000          | -           | -           | -         | 772,804               | 386,922    | 166,119    | 774,153    | Yes  |
| Library Grant           | Sports Arts and Recreational               | -                  | -           | -           | 500,000   | 29,825                | 45,084     | 41,330     | 176,884    | Yes  |
| EPWP                    | National                                   | 805,000            | 1,450,000   | 787,000     | 1,105,000 | 1,530,561             | 1,511,439  | -          | -          | Yes  |
|                         |  | -                  | -           | -           | -         | -                     | -          | -          | -          | Yes  |
| Disaster Recovery Grant | National Treasury                          | -                  | -           | -           | -         | 3,200,876             | -          | 687,242    | 782,832    | Yes  |
| Disaster Response Grant | National Treasury                          | -                  | -           | 19,190,000  | -         | -                     | -          | -          | 13,265,960 | Yes  |
| GBS                     | National Treasury                          | -                  | 9,167,822   | -           | -         | -                     | -          | 1,353,800  | 1,180,000  | Yes  |
| IDP Grant               | Alfred Ndzo DM                             | -                  | -           | -           | 100,000   | -                     | -          | -          | 100,000    | Yes  |
|                         |  | -                  | -           | -           | -         | -                     | -          | -          | -          |  |
|                         |  | 166,999,000        | 137,852,822 | 125,437,000 | 1,705,000 | 10,121,208            | 19,437,404 | 14,761,629 | 35,270,585 |  |

Note: A municipality should provide additional information on how a grant was spent per Vote. This excludes allocations from the Equitable Share.

# Winnie Madikizela-Mandela Local Municipality

## Appendix G1

### Budgeted Financial Performance (revenue and expenditure by functional classification) for the year ended June 30, 2024

|   | 2023/2024       |   |              |                |                          | 2022/2023  |                                     |  |                                   |   |                         |                          |
|---|-----------------|---|--------------|----------------|--------------------------|--|-------------------------------------|--|-----------------------------------|---|-------------------------|--------------------------|
|   | Original Budget | Budget Adjustments (i.t.o. s28 and s31 of the MFMA) | Final Budget | Actual Outcome | Unauthorised expenditure | Variance of Actual Outcome against Adjustments Budget Rand | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget | Reported unauthorised expenditure | Expenditure authorised in terms of section 32 of MFMA | Balance to be recovered | Restated Audited Outcome |
|   | Rand            | Rand  | Rand         | Rand           | Rand                     | Rand   | Rand                                | Rand                                   | Rand                              | Rand  | Rand                    | Rand                     |
| Revenue - Functional                    |                 |   |              |                |                          |  |                                     |  |                                   |   |                         |                          |
| Municipal governance and administration | 391,308,042     | 20,055,424  | 411,363,466  | 424,575,068    |                          | 13,211,602   | 103 %                               | 109 %                                  |                                   |   |                         | 394,998,570              |
| Executive and council                   | -               | -   | -            | 100,000        |                          | 100,000  | DIV/0 %                             | DIV/0 %                                |                                   |   |                         | -                        |
| Finance and administration              | 391,308,042     | 20,055,424  | 411,363,466  | 424,475,068    |                          | 13,111,602   | 103 %                               | 108 %                                  |                                   |   |                         | 394,998,570              |
| Community and public safety             | 4,598,685       | 267,991   | 4,866,676    | 5,368,694      |                          | 502,018  | 110 %                               | 117 %                                  |                                   |   |                         | 6,325,034                |
| Community and social services           | 605,284         | 120,000   | 725,284      | 703,053        |                          | (22,231)   | 97 %                                | 116 %                                  |                                   |   |                         | 1,596,647                |
| Public safety                           | 3,993,401       | 147,991   | 4,141,392    | 4,665,641      |                          | 524,249  | 113 %                               | 117 %                                  |                                   |   |                         | 4,728,387                |
| Economic and environmental services     | 62,281,427      | 25,867,689  | 88,149,116   | 74,225,368     |                          | (13,923,748)   | 84 %                                | 119 %                                  |                                   |   |                         | 80,051,492               |
| Planning and development                | 2,986,343       | 8,995,599   | 11,981,942   | 5,382,405      |                          | (6,599,537)  | 45 %                                | 180 %                                  |                                   |   |                         | 6,859,161                |
| Road transport                          | 59,295,084      | 16,872,090  | 76,167,174   | 68,842,963     |                          | (7,324,211)  | 90 %                                | 116 %                                  |                                   |   |                         | 73,192,331               |
| Trading services                        | 58,201,200      | 10,026,913  | 68,228,113   | 72,897,373     |                          | 4,669,260  | 107 %                               | 125 %                                  |                                   |   |                         | 77,132,060               |
| Energy sources                          | 49,297,848      | 11,206,937  | 60,504,785   | 65,746,205     |                          | 5,241,420  | 109 %                               | 133 %                                  |                                   |   |                         | 57,288,025               |
| Waste management                        | 8,903,352       | (1,180,024)   | 7,723,328    | 7,151,168      |                          | (572,160)  | 93 %                                | 80 %                                   |                                   |   |                         | 19,844,035               |
| Total Revenue - Functional              | 516,389,354     | 56,218,017  | 572,607,371  | 577,066,503    |                          | 4,459,132  | 101 %                               | 112 %                                  |                                   |   |                         | 558,507,156              |



# Winnie Madikizela-Mandela Local Municipality

## Appendix G1

### Budgeted Financial Performance (revenue and expenditure by functional classification) for the year ended June 30, 2024

|                                     | 2023/2024       |   |              |                |                          | 2022/2023  |                                     |  |                                   |   |                         |                          |
|-------------------------------------|-----------------|---|--------------|----------------|--------------------------|--|-------------------------------------|--|-----------------------------------|---|-------------------------|--------------------------|
|                                     | Original Budget | Budget Adjustments (i.t.o. s28 and s31 of the MFMA) | Final Budget | Actual Outcome | Unauthorised expenditure | Variance of Actual Outcome against Adjustments Budget Rand | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget | Reported unauthorised expenditure | Expenditure authorised in terms of section 32 of MFMA | Balance to be recovered | Restated Audited Outcome |
|                                     | Rand            | Rand  | Rand         | Rand           | Rand                     | Rand   | Rand                                | Rand                                   | Rand                              | Rand  | Rand                    | Rand                     |
| Expenditure - Functional            |                 |   |              |                |                          |  |                                     |  |                                   |   |                         |                          |
| Governance and administration       | 217,119,840     | 2,297,243   | 219,417,083  | 172,625,877    | -                        | (46,791,206)   | 79 %                                | 80 %                                   | -                                 | -   | -                       | 166,376,114              |
| Executive and council               | 68,122,980      | (2,184,922)   | 65,938,058   | 59,119,208     | -                        | (6,818,850)  | 90 %                                | 87 %                                   | -                                 | -   | -                       | 59,680,518               |
| Finance and administration          | 144,047,148     | 4,482,165   | 148,529,313  | 108,802,079    | -                        | (39,727,234)   | 73 %                                | 76 %                                   | -                                 | -   | -                       | 102,712,075              |
| Internal audit                      | 4,949,712       | -   | 4,949,712    | 4,704,590      | -                        | (245,122)  | 95 %                                | 95 %                                   | -                                 | -   | -                       | 3,983,521                |
| Community and public safety         | 34,348,026      | 2,384,919   | 36,732,945   | 29,225,405     | -                        | (7,507,540)  | 80 %                                | 85 %                                   | -                                 | -   | -                       | 25,272,742               |
| Community and social services       | 13,747,830      | 1,707,006   | 15,454,836   | 8,095,262      | -                        | (7,359,574)  | 52 %                                | 59 %                                   | -                                 | -   | -                       | 8,068,273                |
| Sport and recreation                | 2,865,816       | (140,000)   | 2,725,816    | 2,549,469      | -                        | (176,347)  | 94 %                                | 89 %                                   | -                                 | -   | -                       | 2,015,466                |
| Public safety                       | 16,543,920      | 972,905   | 17,516,825   | 17,493,142     | -                        | (23,683)   | 100 %                               | 106 %                                  | -                                 | -   | -                       | 14,133,203               |
| Housing                             | 1,190,460       | (154,992)   | 1,035,468    | 1,087,532      | -                        | 52,064   | 105 %                               | 91 %                                   | -                                 | -   | -                       | 1,055,800                |
| Economic and environmental services | 95,894,580      | 32,501,321  | 128,395,901  | 97,799,283     | -                        | (30,596,618)   | 76 %                                | 102 %                                  | -                                 | -   | -                       | 73,866,540               |
| Planning and development            | 27,598,704      | 6,083,581   | 33,682,285   | 32,423,155     | -                        | (1,259,130)  | 96 %                                | 117 %                                  | -                                 | -   | -                       | 24,436,414               |
| Road transport                      | 65,786,112      | 26,210,740  | 91,996,852   | 62,835,734     | -                        | (29,161,118)   | 68 %                                | 96 %                                   | -                                 | -   | -                       | 47,193,701               |
| Environmental protection            | 2,509,764       | 207,000   | 2,716,764    | 2,540,394      | -                        | (176,370)  | 94 %                                | 101 %                                  | -                                 | -   | -                       | 2,236,425                |
| Trading services                    | 96,035,496      | 42,405,950  | 138,441,446  | 110,076,419    | -                        | (28,365,027)   | 80 %                                | 115 %                                  | -                                 | -   | -                       | 96,186,508               |
| Energy services                     | 67,303,020      | 41,511,950  | 108,814,970  | 81,010,262     | -                        | (27,804,708)   | 74 %                                | 120 %                                  | -                                 | -   | -                       | 71,106,835               |
| Waste management                    | 28,732,476      | 894,000   | 29,626,476   | 29,066,157     | -                        | (560,319)  | 98 %                                | 101 %                                  | -                                 | -   | -                       | 25,079,673               |
| Other                               | 4,299,312       | (233,338)   | 4,065,974    | 3,412,749      | -                        | (653,225)  | 84 %                                | 79 %                                   | -                                 | -   | -                       | -                        |
| Other                               | 4,299,312       | (233,338)   | 4,065,974    | 3,412,749      | -                        | (653,225)  | 84 %                                | 79 %                                   | -                                 | -   | -                       | 3,303,041                |
| Total Expenditure - Functional      | 447,697,254     | 79,356,095  | 527,053,349  | 413,139,733    | -                        | (113,913,616)  | 78 %                                | 92 %                                   | -                                 | -   | -                       | 365,004,945              |
| Surplus/(Deficit) for the year      | 68,692,100      | (23,138,078)  | 45,554,022   | 163,926,770    |                          | 118,372,748  | 360 %                               | 239 %                                  |                                   |   |                         | 193,502,211              |

**Winnie Madikizela-Mandela Local Municipality**

**Appendix G2**

**Budgeted Financial Performance (revenue and expenditure by municipal vote)  
for the year ended June 30, 2024**

|   | 2023/2024          |   |                    |                    |                             |  | 2022/2023                                  |  |   |   |                            |                                |
|---|--------------------|---|--------------------|--------------------|-----------------------------|--|--|--|---|---|----------------------------|--------------------------------|
|   | Original Budget    | Budget Adjustments<br>(i.e. s28 and s31 of the<br>MFMA) | Final Budget       | Actual<br>Outcome  | Unauthorised<br>expenditure | Variance of<br>Actual<br>Outcome<br>against<br>Adjustments<br>Budget | Actual<br>Outcome as<br>of Final<br>Budget | Actual<br>Outcome as<br>% Outcome of<br>Original<br>Budget | Reported<br>unauthorised<br>expenditure | Expenditure<br>authorised in<br>terms of<br>section 32 of<br>MFMA | Balance to be<br>recovered | Restated<br>Audited<br>Outcome |
|   | Rand               | Rand  | Rand               | Rand               | Rand                        | Rand   | Rand                                       | Rand   | Rand                                    | Rand  | Rand                       | Rand                           |
| <b>Revenue by Vote</b>                            |                    |   |                    |                    |                             |  |  |  |   |   |                            |                                |
| Municipal Manager                                 | -                  | -   | -                  | 100,000            |                             | 100,000  | DIV/0 %                                    | DIV/0 %  |   |   |                            | -                              |
| Budget and Treasury Office                        | 362,661,880        | 16,504,540  | 379,166,360        | 389,699,422        |                             | 10,342,062   | 103 %                                      | 107 %  |   |   |                            | 3/3,262,368                    |
| Corporate Services                                | 441,482            | (49,116)  | 392,366            | 429,146            |                             | 35,800   | 109 %                                      | 97 %   |   |   |                            | 5/5,685                        |
| Development Planning                              | 28,329,760         | 12,787,817  | 41,117,577         | 37,251,433         |                             | (3,866,144)  | 91 %                                       | 131 %  |   |   |                            | 22,795,480                     |
| Community and Social Services                     | 13,562,037         | (912,009)   | 12,650,028         | 12,519,862         |                             | (10,166)   | 99 %                                       | 93 %   |   |   |                            | 25,769,067                     |
| Engineering Services                              | 111,464,275        | 27,886,900  | 139,351,175        | 137,268,638        |                             | (2,082,537)  | 99 %                                       | 123 %  |   |   |                            | 135,704,598                    |
| <b>Total Revenue by Vote</b>                      | <b>516,389,354</b> | <b>56,218,132</b>                                       | <b>572,607,486</b> | <b>577,066,501</b> |                             | <b>4,459,015</b>   | <b>101 %</b>                               | <b>112 %</b>   |   |   |                            | <b>558,507,156</b>             |
| <b>Expenditure by Vote to be<br/>appropriated</b> |                    |   |                    |                    |                             |  |  |  |   |   |                            |                                |
| Mayor and council                                 | 49,080,696         | (2,131,685)   | 46,949,011         | 42,136,534         | -                           | (4,812,477)  | 90 %                                       | 86 %   | -                                       | -   | -                          | 43,248,455                     |
| Municipal Manager                                 | 39,573,456         | 2,783,683   | 42,357,139         | 38,713,537         | -                           | (3,643,602)  | 91 %                                       | 98 %   | -                                       | -   | -                          | 35,627,361                     |
| Budget and Treasury Office                        | 45,747,132         | -   | 45,747,132         | 28,747,115         | -                           | (17,000,017)   | 63 %                                       | 63 %   | -                                       | -   | -                          | 28,052,365                     |
| Corporate Services                                | 64,945,524         | 1,019,323   | 65,964,847         | 44,334,837         | -                           | (21,630,010)   | 67 %                                       | 68 %   | -                                       | -   | -                          | 40,986,173                     |
| Development Planning                              | 24,897,804         | 5,074,983   | 29,972,787         | 28,578,168         | -                           | (1,394,619)  | 95 %                                       | 115 %  | -                                       | -   | -                          | 21,967,413                     |
| Community and Social Services                     | 83,784,138         | 4,882,101   | 88,666,239         | 80,422,205         | -                           | (8,244,034)  | 91 %                                       | 96 %   | -                                       | -   | -                          | 71,784,211                     |
| Engineering Services                              | 139,668,504        | 67,727,690  | 207,396,194        | 150,207,349        | -                           | (57,188,845)   | 72 %                                       | 108 %  | -                                       | -   | -                          | 123,338,967                    |
| <b>Total Expenditure by Vote</b>                  | <b>447,697,254</b> | <b>79,356,095</b>                                       | <b>527,053,349</b> | <b>413,139,745</b> | <b>-</b>                    | <b>(113,913,604)</b>   | <b>78 %</b>                                | <b>92 %</b>  | <b>-</b>                                | <b>-</b>  | <b>-</b>                   | <b>365,004,945</b>             |
| <b>Surplus/(Deficit) for the year</b>             | <b>68,692,100</b>  | <b>(23,137,963)</b>                                     | <b>45,554,137</b>  | <b>163,926,756</b> |                             | <b>118,372,619</b>   | <b>360 %</b>                               | <b>239 %</b>   |   |   |                            | <b>193,502,211</b>             |

**CONSIDERATION OF KEY PERFORMANCE INDICATORS**  
**IN THE DEVELOPMENT OF THE ANNUAL REPORT**

The following is the list of indicators that were agreed upon and on how the performance information should be populated: -

**Chapter: Organisational Transformation and Institutional Development –KPA 1**

**Annual performance as per key performance indicators in municipal transformation and organizational development**

|    | Indicator name   | Total number of people (planned for) during the year under review   | Achievement level during the year under review | Achievement percentage during the year | Comments on the gap   |
|----|--|---|--|--|---|
| 1  | Vacancy rate for all approved and budgeted posts;  | 12  | 08   | 66%                                    | Budget implications. The municipality planned for positions but could not be filled due to the non-funding for those positions. Also, the status quo on salaries threshold as per NT regulations. |
| 2  | Percentage of appointment in strategic positions (Municipal Manager and Section 57 Managers)   | 0   | 0  | 0                                      | 0   |
| 3  | Percentage of Section 57 Managers including Municipal Managers who attended at least 1 skill development training course within the FY | 2   | 100%   | 100%                                   | N/A   |
| 4  | Percentage of Managers in Technical Services with a professional qualification   | 4   | 75%  | 75%                                    | The one manager has shown no interest in being capacitated.   |
| 5  | Level of PMS effectiveness in the DM – (DM to report)  | PMS has been cascaded from Task grade 12 in the 2018/19 FY. It has further been cascaded down to task grade 10 positions (especially with the administrative positions). Performance agreements and work plans are signed annually and mid-yearly and annual assessments are conducted at all the levels mentioned above that are below senior management. PMS policy is in place and last reviewed in 2021/22fy. |  |  |   |
| 6  | Level of effectiveness of PMS in the LM – (LM to report)   |   |  |  |   |
| 7  | Percentage of staff that have undergone a skills audit (including competency profiles) within the current 5-year term                  | 0   | 0%   | 0%                                     | Awaiting the training and functionality of the skills gap system.   |
| 8  | Percentage of councillors who attended a skill development training within the current 5-year term                                     | 64  | 100%   | 100%                                   | N/A   |
| 9  | Percentage of staff complement with disability   | 1   | 0%   | 0%                                     | No interests shown by those in the disadvantaged group have shown interest in the advertised position.  |
| 10 | Percentage of female employees   | 4   | 4  | 100%                                   | N/A   |
| 11 | Percentage of employees that are aged 35 or younger  | 4   | 4  | 100%                                   | N/A   |
| 12 | Adoption and implementation of a HRD including Workplace Skills Plan   | 15  | 20   | 133%                                   | N/A   |

**Chapter: Basic Service delivery performance highlights (KPA 2)**

**Annual performance as per key performance indicators in water services**

|  | Indicator name | Total number of household/customers expected to benefit | Estimated backlogs (actual numbers) | Target set for the FY under review | Number of HH/customer reached during the FY | Percentage of achievement during the year |
|--|----------------|---|-------------------------------------|------------------------------------|---|---|
|--|----------------|---|-------------------------------------|------------------------------------|---|---|

|   |   |      |  | (actual numbers) |  |  |
|---|---|------|--|------------------|--|--|
| 1 | Percentage of households with access to potable water                     | ANDM |  |                  |  |  |
| 2 | Percentage of indigent households with access to free basic potable water | ANDM |  |                  |  |  |

#### Annual performance as per key performance indicators in Electricity services

|   | Indicator name   | Total number of household/customers expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review (actual numbers) | Number of HH/customer reached during the FY | Percentage of achievement during the year      |
|---|--|---|-------------------------------------|--|---|--|
| 1 | Percentage of households with access to electricity services                     | 61 383  | 6175                                | 417  | 417   | 100%   |
| 2 | Percentage of indigent households with access to basic electricity services      | 18 428  | 14 928                              | Subsidise 100% of beneficiaries that claim.              | 3500  | Subsidised 100% of beneficiaries that claimed. |
| 3 | Percentage of indigent households with access to free alternative energy sources | 14 923  | 14 913                              | 100% of beneficiaries that claim.                        | 15  | Subsidised 100% of beneficiaries that claimed. |

#### Annual performance as per key performance indicators in sanitation services

|   | Indicator name  | Total number of household/customers expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review | Number of HH/customer reached | Percentage of achievement during the year |
|---|---|---|-------------------------------------|---|-------------------------------|---|
| 1 | Percentage of households with access to sanitation services                     | N/A   |                                     |   |                               |   |
| 2 | Percentage of indigent households with access to free basic sanitation services | N/A   |                                     |   |                               |   |

#### Annual performance as per key performance indicators in road maintenance services -

|   | Indicator name  | Total number of household/customers expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review (Actual KMs) | Kms achieved during the FY | Percentage of achievement during the year |
|---|---|---|-------------------------------------|--|----------------------------|---|
| 1 | Percentage of households without access to gravel or graded roads | 350 000   | 918km                               | 85   | 201,3                      | 100%                                      |
| 2 | Percentage of road infrastructure requiring upgrade               | 1500  | 377km                               | 29,1   | 29,1                       | 100%                                      |

|   |  |      |       |             |                |     |
|---|--|------|-------|-------------|----------------|-----|
| 3 | Percentage of planned new road infrastructure actually constructed                         | 2627 | 918km | 42,5        | 36,5           | 86% |
| 4 | Percentage of capital budget reserved for road upgrading and maintenance effectively used. |      |       | R62 158 733 | R51 395 973,84 | 83% |

#### Annual performance as per key performance indicators in waste management services

|   | Indicator name  | Total number of household/customers expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review | Number of HH/customer reached | Percentage of achievement during the year |
|---|---|---|-------------------------------------|---|-------------------------------|---|
| 1 | Percentage of households with access to refuse removal services | 62 479  | 52 493                              | 9 986                                   | 9986                          | 16%                                       |
| 2 | Existence of waste management plan                              | <b>YES</b>  |                                     |   |                               |   |

#### Annual performance as per key performance indicators in housing and town planning services

|   | Indicator name   | Total number of household/customers expected to benefit  | Estimated backlogs (Actual numbers) | Target set for the f. year under review | Number of HH/customer reached | Percentage of achievement during the year |
|---|--|--|-------------------------------------|---|-------------------------------|---|
| 1 | Percentage of households living in informal settlements                        | <b>N/A</b>   |                                     |   |                               |   |
| 2 | Percentage of informal settlements that have been provided with basic services | <b>N/A</b>   |                                     |   |                               |   |
| 3 | Existence of an effective indigent policy                                      | <p><b>The Municipality adopted an Indigent Policy which currently acts as a guide and framework in terms of indigent support services. The main objectives of the policy are the following:</b></p> <ul style="list-style-type: none"> <li>• to provide basic services to the community in a sustainable manner, within the financial and administrative capacity of the council; and</li> </ul> <p><b>to provide procedures and guidelines for the subsidization of basic service(s) charges to its indigent households, using the council's budgetary provisions received from central government in accordance with prescribed policy guidelines.</b></p> |                                     |   |                               |   |
| 4 | Existence of an approved SDF   | Yes, the municipality has an approved SDF and is under review for 2024/25 FY.  |                                     |   |                               |   |
| 5 | Existence of Land Use Management System (LUMS)                                 | Yes, the municipality has a wall-to-wall approved LUMS.  |                                     |   |                               |   |

#### CHAPTER: MUNICIPAL LOCAL ECONOMIC DEVELOPMENT FRAMEWORK- (KPA 3)

##### Annual performance as per key performance indicators in LED

|   | Indicator name  | Target set for the year   | Achievement level during the year (absolute figure) | Achievement percentage during the year |
|---|---|---|---|--|
| 1 | Existence of LED unit                                     | The unit is fully fledged   | 100%  | 100%                                   |
| 2 | Percentage of LED Budget spent on LED related activities. | 100%  | 100%  | 100%                                   |
| 3 | Existence of LED strategy                                 | <b>The LED strategy does exist and it has been reviewed and adopted in 2023</b> |   |  |

|   | Indicator name                                | Target set for the year   | Achievement level during the year (absolute figure) | Achievement percentage during the year |
|---|---|---|---|--|
| 4 | Number of LED stakeholder forum meetings held | 4   | 5   | 125%                                   |
| 5 | Plans to stimulate second economy             | <p>The Municipality has embarked in a number of programmes in trying to simulate second economy programmes such as: Business incubation, ocean economy and informal sector.</p> <p>1. As part of business incubation model, the municipality is in the process of recruiting 20 businesses in different business sectors that will be incubated in the programme. These sectors include ICT, Manufacturing, waste collection and branding.</p> <p>2. Informal sector, the municipality is working very close with the informal businesses, we continue to provide infrastructure for the hawker and we provide funding to many SMME. We also encourage the emerging business to register their businesses. The municipality is engaging the private sector, particularly the big businesses that the municipality signed lease agreement with them.as part of social responsibility we want them to assist in terms of helping those who are still in the informal economy</p> <p>3. Ocean Economy: As the municipality we are part of the programme driven</p> |   |  |

|   | Indicator name   | Target set for the year  | Achievement level during the year (absolute figure) | Achievement percentage during the year |
|---|--|--|---|--|
|   |  | by the District Municipality 44in developing coastal and ocean economy sector plan which we view as a great opportunity to enhance economic contribution to the informal economy. Currently we are working with the department of Economic Development and Environmental Affairs in an application to have boat launching site established which we hope will contribute immensely in the economic growth hence the fisherman will now have a recognised site to do fishing. |   |  |
| 6 | Percentage of SMME that have benefited from a SMME support program | 30   | 30  | 100%                                   |
| 7 | Number of job opportunities created through EPWP                   | 342  | 457   | 100%                                   |
| 8 | Number of job opportunities created through PPP                    | 44   | 40  | 90%                                    |

**Chapter: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)**  
**Annual performance as per key performance indicators in financial viability**

|   | Indicator name   |                                      |  |  |
|---|--|--------------------------------------|--|--|
| 1 | Status of the audit outcome                                    | Unqualified with findings            |  |  |
| 2 | Submission of AFS after the end of financial year              | N/A                                  |  |  |
|   |  | Target set for Capital Budget (R000) | Achievement level during the year R(000)Amount spent against capital budget (R000) | Percentage spent on capital budget during the year vs the actual revenue |
| 3 | Percentage of expenditure of capital budget                    | R155 055 871.00                      | R120 812 900.70  | 78%  |
| 4 | Percentage of salary budget as of the total operational budget | R527 053 267.00                      | R168 414 479.00  | 32%  |
| 5 | Total municipal trade creditors                                | R87 549 914.00                       | R75 985 108.00   | 87%  |

|   |  |                        |                        |             |
|---|--|------------------------|------------------------|-------------|
| 6 | Total municipal own revenue as a percentage of the total actual budget | <b>R575 133 337.00</b> | <b>R146 947 269.58</b> | <b>26%</b>  |
| 7 | Rate of municipal consumer debtors' reduction                          | <b>R85 997 437.49</b>  | <b>R70 360 324.83</b>  | <b>82%</b>  |
| 8 | Percentage of MIG budget appropriately spent                           | <b>R53 584 996.00</b>  | <b>R53 584 996.00</b>  | <b>100%</b> |
| 9 | Municipalities with functional Audit Committee                         | <b>Yes</b>             |                        |             |

**Chapter: GOOD GOVERNANCE AND PUBLIC PARTICIPATION- (KPA 5)**

| No | Indicator name                                   | Target set for the year   | Achievement level during the year (absolute figure) | Achievement percentage during the year |
|----|--|---|---|--|
| 1  | % of ward committees established                 | 100 %   | 320   | 100 %                                  |
| 2  | % of ward committees that are functional         | 100 %   | 320   | 100 %                                  |
| 3  | Existence of an effective system to monitor CDWs | CDW monitoring is fully functional, CDW round table meeting are convened once a quarter currently and they sit on monthly ward committee structures meetings to provide administrative support. On annual basis, CDW Awareness Campaign is convened. The municipality has 19 CDW's out 32 wards and that causes shortage in servicing people. |   |  |
| 4  | Existence of an IGR strategy                     | <b>NO</b>   |   |  |
| 5  | Effective of IGR structural meetings             | 4   | 4   | 100%                                   |
| 6  | Existence of an effective communication strategy | <b>YES, strategy is in place and reviewed every financial year.</b>   |   |  |
| 7  | Number of mayoral imbizo conducted               | 2   | 2   | 100%                                   |
| 8  | Existence of a fraud prevention mechanism        | <b>YES, the municipality has conducted 2 fraud and anti-corruption awareness and there fraud policy in place and was last reviewed in June 2024.</b>  |   |  |



**REPORT OF THE**

**MUNICIPAL PUBIC ACCOUNTS COMMITTEE**

**OVERSIGHT ON ANNUAL**

**REPORT 2023/2024 FY**

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## 1. INTRODUCTION

The LG Municipal Structures Act No. 117 of 1998 as amended establishes committees of council in terms of section 79 and section 80 thereof for effective and efficient performance of any of the council functions or exercise of any of its powers. The Municipal Finance Management Act No 56 of 2003 assigns specific oversight responsibilities to Council regarding the Annual report and preparation of the oversight report as well as ad hoc functions.

The National Treasury **MFMA CIRCULAR 32** specifically sets out practical guidance to Council and Councillors in maintaining the oversight role in the local government:

*Council is vested with the responsibility to oversee the performance of their respective municipality, as required by the Constitution, the Municipal Finance Management Act (MFMA) and Municipal Systems Act (MSA). This oversight responsibility of council is particularly important for the process of considering annual reports. Whilst, in the first instance it is left to the mayor or the Executive Committee to resolve any performance failures, ultimately the council is vested with power and responsibility to oversee both the executive and administration.*

Given the processes required by Council to effectively undertake its oversight role on the annual report, establishment of the MPAC of Council would provide appropriate mechanism in which Council could fulfil its oversight responsibility. The Municipal Public Accounts Committee is one such committee at the Winnie Madikizela-Mandela Local Municipality.

## 2. BACKGROUND

The oversight role of Council is an important component of the financial reforms and it is achieved through the separation of roles and responsibilities between Council, the Executive and Administration. Good governance, effective accountability, and oversight can only be achieved if there is a clear distinction between the functions performed by the different role players. Non - executive Councillors are required to maintain oversight on the performance of specific responsibilities and delegated powers that they have given to the Executive. In other words, in exchange for the powers in which Council has delegated to the Executive, Council retains a monitoring and oversight role ensuring that there is accountability for the performance and non-performance of the Municipality. The Municipal Finance Management Act, No 56 of 2003 vests in Council specific powers of approval and oversight:

- Approval of Budgets
- Approval of budget related Policies

- Review of the Annual Report and adoption of the Oversight Report

### **3. FUNCTIONS OF THE MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC) OVERSIGHT COMMITTEE**

The functions of the Oversight Committee are to: -

1. Undertake a review and analysis of the Annual Report
2. Invite, receive and consider inputs from Councillors and Portfolio Committees, on the Annual Report
3. Consider written comments received on the Annual Report from the public consultation process
4. Conduct Public Hearings to allow the local community or any organs of state to make representations on the Annual Report
5. Receive and consider Councils Audit Committee views and comments on the Annual Financial Statements and the performance report
6. The Preparation of the draft oversight report, taking into consideration, the views and input of the public, representative(s) of the Auditor- General, organs of state, Council's Audit Committee and Councillors.

### **4. COMPOSITION OF THE OVERSIGHT COMMITTEE (MPAC)**

#### **4.1 Membership**

MPAC is a committee of Council established under section 79 of the Municipal Structures Act, No 117 of 1998 and as amended in June 2021.

The Mayor, any member of the Executive Committee, Speaker, Whip of Council and Municipal Officials are not allowed to be members of MPAC.

The members of the Winnie Madikizela- Mandela Local Municipality's MPAC are listed hereunder

|                      |                    |     |
|----------------------|--------------------|-----|
| 1.Cllr N.P. Mavundla | - Chairperson      | (F) |
| 2. Cllr A Maquthu    | - Committee Member | (M) |
| 3. Cllr Z H Dyarvane | - Committee Member | (M) |
| 4. Cllr N Sikibi     | - Committee Member | (F) |
| 5. Cllr F N Sobazile | - Committee Member | (F) |

|                        |                    |     |
|------------------------|--------------------|-----|
| 6. Cllr K Zinya        | - Committee Member | (M) |
| 7. Cllr B.W Mangqalaza | - Committee Member | (M) |
| 8. Cllr N Nxasana      | - Committee Member | (M) |

## 4.2 Authority and Powers

The MPAC is delegated the responsibility to conduct meetings and to hold public hearings to receive and hear public submissions on the Annual Report on behalf of Council.

## 5. THE OVERSIGHT (MPAC) REPORT PROCESS

The Annual Report 2023/2024 financial year was tabled before Municipal Council on the 30 January 2025 in terms of Section 127 (2) of the Municipal Finance Management Act (MFMA) No 56 of 2003, which provides that *"The Mayor of a Municipality must, within seven (7) months after the end of the financial year, table in the Municipal Council the Annual Report of the Municipality"*.

The Municipal Council further resolved that the report be referred to MPAC for Oversight.

Section 121(1) of MFMA states: "Every Municipality must each financial year prepare an Annual Report. The council must within nine months after the end of a financial year deal with the annual report of a municipality in accordance with section 129 that the Council must within two (2) months after the Annual Report has been tabled, considers the report and produce an Oversight Report on the Annual Report.

The Annual Report has been compiled in accordance with the statutory provisions of MFMA Section 121 and in accordance with the guidelines contained in the MFMA Circulars No 11, 32 and 63 and it was tabled before the Council in accordance with section 127 provisions.

Following the noting of the Annual Report 2023/2024 by Council, it was made available for inputs and comments from public, Councillors, Officials and Stakeholders. The report was advertised on municipal website and all role players were given the opportunity to comment. A copy was made accessible at the Mbizana Library. The Municipal Manager also submitted the Annual Report to the Auditor General, National Treasury and Provincial Treasury and Department of Cooperative Governance and Traditional Affairs, Eastern Cape Province.

## **MUNICIPAL PUBLIC ACCOUNTS COMMITTEE MEETING**

On the 17 - 19 February 2024 an MPAC oversight session with the Senior Management and invited portfolio heads councillors was convened to review, analyse and discuss Audit Report and Audit Corrective Action Plan, Annual Report 2023/ 2024 FY and the following matters were raised and noted.

### **6. AUDIT REPORT 2023 / 2024 AND CORRECTIVE ACTION PLAN**

#### **6.1. Audit Report 2023/2024 FY**

The Audit Report was tabled before Municipal Council on the 30 January 2025 and was further interrogated during oversight session held on the 17 – 19 February 2025.

The Auditor General in its opinion reported that the financial statements present fairly, in all material respects, the financial position of the Winnie Madikizela-Mandela Local Municipality as at 30 June 2024 and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2023 (Dora).

The audit opinion obtained by the municipality was Unqualified Audit Opinion with findings. Regression to unqualified opinion on matters affecting the audit report was presented.

The total number of issues raised to be addresses the corrective action plan were 20 categorised as follows:

- 11 affecting financial information
- 4 compliance matters
  - 2 internal Audit and
  - 2 SCM processes
- 5 performance reporting

#### **Emphasis of matter items were**

**Material impairments** – impairments relating to receivables from exchange transactions

As disclosed in note 13 to the financial statements, the municipality reported a material allowance for impairment of R18 million (2023: R17,5 million) as a result of irrecoverable debtors.

## **Irregular Expenditure**

As disclosed in note 57 to the financial statements, irregular expenditure of R75 million (2023: R94,3 million) was incurred as a result of the municipality procuring services from a panel in contravention of section 217 of the Constitution of the Republic of South Africa Act 1996 and section 62(1)(d) of the MFMA.

## **Restatement of corresponding figures**

As disclosed in note 63 to the financial statements, the corresponding figures for 30 June 2023 were restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2024.

In other matters, the opinion of Auditor General was not modified but recommended to be taken into consideration during development of Audit Corrective Action Plan.

MPAC Members noted other matter on being Annual Performance Report where sampling was done Basic Service Delivery looking at information on reported achievements against planned targets and encouraged implementation of measures to be taken to improve performance and budget expenditure.

The KPA achieved 86% in planned targets and budget spent was 86%.

### **6.2. Audit Corrective Action Plan**

Audit Corrective Action Plan was presented with progress in terms of dates targeted for correcting the findings. Below is a synopsis of discussed findings in respect of issues raised on the report by the Auditor General:

#### **6.2.1. Beneficiaries who claim electricity are not on the Indigent register**

Members wanted clarity on what improvement measures is the municipality going to ensure in Eskom subsidise correct beneficiaries with free electricity units.

**Response:** Management responded that As the municipality is the one that prepares the valid indigent register with valid indigent beneficiaries and sends it to Eskom, a meeting will be held with Eskom to ensure that Eskom does not continue to subsidise households that are not in the Council Approved Indigent register.

Management will posit to Eskom a new financial year Council approved verified indigent register and letter requesting ESKOM to discard previously submitted indigent register. All invoices and supporting documents will be reviewed and confirmed against the approved register on monthly basis.

#### **6.2.2. Procurement and Contract Management: SCM: Procurement and Contract Management – Competitive Bids**

MPAC Members raised a concern on what measures can the municipality use to curb the re-occurrence of appointment of a service provider with fraudulent attachments at an early stage not at appoint of service provider.

**Response:** Management responded that measures have been introduced that All appointment letters and completion certificates to be accompanied by client reference letters with only official contact details and email addresses to verify the documents submitted. Also appointment letters for all recommended bidders to be verified by the bid evaluation committee and submit proof.

#### **6.2.3. Unauthorised, Irregular, Fruitless and Wasteful Expenditure: Procurement and contract management: Allocation of work within the panel**

Members wanted clarity on what was the main cause which led to irregular expenditure findings as allocation of work within the panel was not used for the first time by the municipality?

**Response:** Management responded that, auditor general had stated that the municipality implemented a practice which is commonly accepted. However, did not develop appropriate processes to ensure that the municipality does not detract from the underlying principles of public procurement. In particular it was on allocation of work amongst panel members, the process was not transparent. When requested quotations, nothing specific on process to be followed for appointment, where the municipality would take the lowest in price. There was no publicity of who was awarded on what basis.

Further explanation was given that organs of states and municipality started adopting the process of procurement through appointment within the panel. AG looks at risk areas as there are no developed procedures in use of panels. It was a directive given by National Treasury that AG should look at process followed, that it why on prior years it was not a finding. It is the responsibility of the municipality to correct prior years figures where panel was used to in terms of compliance, that it why there will be irregular expenditure for prior years, it does not change opinion of those prior years.

## **OBSERVATION AND FINDING**

It was observed that irregular expenditure incurred due to SCM: Procurement and Contract Management – Competitive Bids and Procurement and contract management Allocation of work within the panel as identified as Non-Compliance with Laws was the major audit finding, immediate corrective measures be implemented. About twelve (12) findings were already corrected and some being on going until June 2025.

### **Recommendations**

On the motion of Councillor N Sikibi seconded by Councillor K Zinya it was resolved that:

- 6.1.1. Bidders found to have submitted fraudulent supporting documents (appointment letters) be reported to National Treasury for blacklisting.**
- 6.1.2. Management structures, Internal Audit, standing committees and Audit Committee should monitor progress monthly and report progress to relevant structures monthly and quarterly.**
- 6.1.3. Members of Municipal Public Accounts Committee be allocated in committees as observers to monitor implementation of Audit Action Plan.**
- 6.1.4. Audit Report 2023/24 FY and Audit Corrective Action Plan be adopted by Council.**

## **7. OVERSIGHT ON ANNUAL REPORT 2023/ 2024 FY**

The Annual Report was prepared in compliance with Section 46 (1) of the MSA No.32 of 2000 read with Section 121 (1) of the MFMA No. 56 of 2003 which requires every municipality to prepare an Annual Report for each financial year which must be dealt with by council within nine months after the end of the Financial Year.

The AR was also done in line with MFMA Circulars 11 and 63 which are providing guidance to municipalities / municipal entities for the preparation of the Annual Report so as to improve on the quality of Annual Reporting. The report provided a record of the activities of the municipality during the 2022/2023 financial year; report on performance in service delivery and budget implementation for the financial year; to promote accountability to the local community for the decisions made throughout the year by the municipality.

## **7.1. KEY COMPONENTS OF THE ANNUAL REPORT**

As stipulated in the MFMA Circular 63 the Annual Report covered the following key components: -

### **Chapter 1: Mayor's Foreword and Executive Summary**

Chapter one (1) provided an introduction and overview of the municipality / municipal entity to the reader. Reflected the key decision-makers – both on political and administrative level – with the opportunity to provide an overview of the functions, geographical area and performance of the specific municipality / municipal entity.

### **Chapter 2: Governance**

The chapter detailed the Governance Structures, Administrative Governance, Intergovernmental Relations, Public Participation and Accountability, Corporate Governance.

### **Chapter 3: Service Delivery Performance**

The chapter contained the service delivery in terms of what has been achieved and what remains outstanding and it considers municipal performance derived from IDP objectives, translated into the SDBIP and presents data on Community needs and resources deployment.

### **Chapter 4: Organizational Development Performance:**

Chapter four addressed information pertaining to the implementation of the institutional performance management system, organisational development and performance of a municipality in order to identify skills gaps and plans for the development of such skills.

### **Chapter 5: Financial Performance**

The overview of the financial performance of the municipality was detailed in this chapter covering the following areas: -

- Statement of Financial Performance
- Spending against Capital Budget
- Cash flow Management and Investment
- Other Financial Matters

### **Chapter 6: Auditor General's Findings;**

The chapter provided the Auditor-General Report of the previous financial year including the details on issues raised by the AG during the previous financial year's audit and remedial actions and preventative measures taken to address the issues.

## Appendices

- Ward reporting
- Purpose of council committees
- Audit action plan

## Volume II: AFS

As per the provisions of Section 67(1)(a)(iv) of the MFMA the Audited Financial Statements for the financial year under review has been reported on detailing the financial position of the institution.

### 7.2. CHECKLIST ACTIVITY AND OBSERVATIONS

Checklist of contents of annual report was conducted by three groups, the following was recommended to be added before submission of final annual report to Council

**Ward Councillor Information:** The report **does not give detail** of ward number for all councillors. It is recommended that this information be clearly stated in the annual report to ensure transparency and clarity regarding the roles and responsibilities of each Councillor.

**Municipality's Largest Projects:** The municipality has **5 major projects** listed in the report, instead of the **7** initially mentioned. However, the **start and end dates** for these projects were not provided, nor is there information regarding the **specific wards** where these projects are situated. These details should be included in future reports for better tracking, transparency, and accountability.

**Revenue Collection Level:** The report does not include information regarding the **revenue collection levels** of the municipality.

It was recommended that this information be included in future reports to provide a clear overview of the municipality's financial performance and improve transparency.

**Employment Statistics:** Introduction to the municipal workforce (Total Employment, to include staff turnover. This could indicate a stable or unstable institution). It was recommended that percentage of vacancy rate be included in future reports.

**Donor Funding Support:** The use of **donor funding support** was **not applicable**, as the municipality receives **grant support** rather than dollar-based funding for its projects and initiatives.

**Three-Year Capital Plan:** The report does not include information on the three-year capital plan addressing backlogged infrastructure. It is recommended that this information be included in the annual report to provide a clear strategy and timeline for addressing infrastructure challenges.

**Municipal Assessment Services Charges:** The information regarding municipal assessment services charges was not included in the annual report. It is recommended that this information be made available in annual report to ensure transparency and provide a complete overview of the municipality's financial structure.

**Challenges Addressing the Wards:** The **challenges** faced in various **wards** and addressing the were not listed in the annual report. It is recommended that these challenges be included in future reports to provide a comprehensive understanding of the issues affecting the wards and to guide future planning and resource allocation.

## 8. PROJECT VERIFICATION

MPAC Committee members conducted project verification on the 3,4 & 7 March 2025 against the reported projects on the Annual Report 23/24 FY. Interviews were conducted with community members, ward committee members on site and beneficiaries on projects as part of verification exercise.

### **Bhukuveni to Tshikitshane AR:**

- **Status:** The project exists; 3.7 km of road completed with a concrete slab.
- **Recommendation:** Drainage pipes should be added to the scope of work to improve water drainage system.

### **Mafuza Cooperative:**

- **Status:** The cooperative is functional, and resources from the municipality have been provided to assist with the project.

### **Ndayini AR:**

- **Status:** The road is complete, including headwalls, slab and road signage.
- **Concern:** Drainage pipe cleaning was not included in the contracted work, but it is necessary for proper road maintenance.

### **Kuyachuma Project:**

- **Status:** Project exists, and they have confirmed receiving assistance from the municipality.
-

**Mtshawedikazi AR:**

- **Status:** The road exists but has been affected by floods, with two bridges needing urgent attention.
- **Challenge:** The bridges require immediate maintenance, and sand from floodwaters is accumulating on the road

**Mwilini to Zibanzini AR:**

- **Status:** Road is complete.
- Water flow crossing needs attention on the road
- **Recommendation:** EPWP (Expanded Public Works Programme workers) should assist with drainage clearing.

**Dinizulu AR:**

- **Status:** Project complete with no issues.
- **Concern:** Ditch Drains needed, road washed away on the sides of the road. Water control was done but incomplete. Sand is affecting the road and a ditch drains is needed.

**Ntlanzwe AR Sizabonke with Bridge:**

- **Status:** The road is complete.
- **Challenge:** Spring water is affecting the road's condition. Further attention to drainage and road integrity is required. Stone pitching needs to be done.
- **Concern:** Due to heavy rain, the road has been damaged, and tipping of crushed stones is needed. Additionally, road signs have been stolen by truck drivers.

**Mgqutsalala AR:**

- **Status:** Road well-constructed without complaint and slab completed.
- **Challenge:** The drainage slab pours water onto a nearby house, causing property damage.
- **Recommendation:** Tipping should be done at the end of the slab to avoid further damage on the household affected.

**Mbongwana AR:**

- **Status:** Road is complete.

**Malulwane Fishing Project:**

- **Status:** Project exists but lacks a certificate for the fridge which is a requirement for their sales. The fishing group is looking for a permanent location for their activities.
- **Concern:** Equipment provided was still sealed which raises concerns about its usability, the group also requires fishing rods.

**Ekuphileni Clothing Project:**

- **Status:** The project is doing well, confirmed equipment received from the municipality, requires a bigger space like a warehouse.
- **Concern:** Although protective clothing was provided by WMMLM, workers are not using it and prefer their own clothing. The municipality should encourage the use of protective gear.

**Sidanga AR:**

- **Status:** Road incomplete.
- **Concern:** Both sides of the bridges are damaged and need urgent repairs.

**Amihle Trading:**

- **Status:** The pole project exists, and the business is operational.
- **Concern:** Workers are not wearing protective clothing. The municipality provided a laptop, printer, and fax machine, but the owner is unable to use the laptop. The municipality should ensure that provided items are useful and assist with their proper use.

**Labane AR and Goxe AR:**

- **Status:** Road is complete, but dish drains are needed.

**Thulimbuso Project:**

- **Status:** The project exists, but assistance with fencing is required as the work is progressing well.

**Zenzile Steel Safety Works:**

- **Status:** Welding project exists.
  - **Concern:** The project needs assistance with cutting machines. Additionally, workers are not wearing protective clothing, and the equipment provided by the municipality is missing necessary components.
-

#### Thaleni AR and Bridge Project:

- **Status:** Still under construction. Progress is being made on the bridge, with negotiations ongoing with the owner regarding the construction of the road, which affects part of his property.
- **Recommendation:** Completion of dish drains is necessary.

#### Mbiba:

- **Status:** The 8 km road is complete, but water crosses the road and makes it muddy during rainy days.
- **Recommendation:** EPWP should assist with cleaning the dish drains to maintain road conditions.

#### Mgodini to Mcijweni:

- **Status:** Road is complete, but the concrete slab length is shorter than required.
- **Recommendation:** The slab should be extended to meet project specifications.

#### Diyifani, Mabutho, Marelani Bholorheni and Mhlabuvelile AR :

- **Status:** The roads are complete and in good condition, but heavy rains are slowly damaging the road.

#### Ext 3 Landfill Site: Fencing Project

- The **fencing project** was carried out effectively, with no issues noted. The proactive approach of the management to ensure that **no stray animals** should be carried out.

#### Kwakhanya Recycling & Agricultural Coop

- The project was confirmed to be existing and is operational, but a concern was raised that the **protective clothing** provided by the municipality is not being used by the workers. This is a safety concern and needs to be addressed to ensure worker well-being and compliance with safety regulations.

#### Mbizana Civic Centre Project and Mphuthumi Mafumbatha Stadium Projects

- The **stadium projects** exist, but there are key concerns that need to be addressed:
- **Stands should be fast-tracked** to ensure that the stadium can accommodate more spectators and fulfill its intended purpose.

- **Evacuation procedures** should be prioritized, ensuring that safety measures are in place for a smooth and efficient evacuation in case of emergencies.
- Additionally, it was recommended that the **land from the Bizana Village High School** be requested for the **parking of vehicles** to improve accessibility and reduce congestion around the stadium area. Additionally, it should be **recommended that alcohol not be sold at the stadium during games**, to ensure a safer environment for all attendees and promote responsible behavior at the venue.
- It was noted that there are employees at the **Civic Centre** are occupying areas which were not designated as offices, as offices and creates an unhealthy working environment. This is a significant issue, and the following recommendations were made:
- There must be maintenance at the Civic Center in areas such as toilets and office windows be tinted for privacy and interruption and council chamber.

#### **MCTM Communication Project**

- The **MCTM Communication Project** does exist and operational, but it faces a **space shortage**. Additionally, there is a need for **computers** to assist with their work.

#### **OBSERVATIONS AND FINDINGS**

Members of the committee generally observed that in as much as projects were confirmed as completed as per annual report but most are facing challenges relating to drainage, maintenance. Immediate action is required in areas such as proper drainage, and ensuring that workers use protective clothing as provided by the municipality. Additionally, some projects, such as Zenzile Steel & Safety Works, require additional equipment to ensure smooth operations. There was a concern of unused road between Ward 12 and Ward 9 and stolen road signs.

#### **Recommendations**

On the motion of Councillor N Sikibi seconded by Councillor K Zinya it was recommended that:

- **Drainage Pipes during construction of Access Roads should be provided to improve water flow.**
- **Bridges at Mtshawedikazi AR and Sidanga AR be considered for urgent repairs.**
- **The ward councillors should be informed when doing handing over by LED Section.**
- **EPWP should assist in cleaning dish drains to avoid blockages that could cause damage to the road.**
- **Water Project Contractors should ensure that their work does not damage existing infrastructure, such as roads.**
- **The Oversight Report on the Annual Report 2023/2024 financial year be considered and adopted by Council.**
- **The Annual Report 2023/24 Financial Year complies with the MFMA, Municipal Systems Act and all the guiding Circulars and Checklist issued by National Treasury and CoGTA**
- **The Annual Report 2023/2024 FY be approved by the Municipal Council without reservations.**

Signed by



Cllr N P Mavundla

**MPAC Chairperson**

# Winnie Madikizela-Mandela Local Municipality

Physical Address  
51 Winnie Madikizela  
Mandela Street  
Postal Address  
P O Box 12  
Bizana



Office of the Speaker  
Tel: 039 251 0230  
Fax: 039 251 0917  
speaker@mbizana.gov.za

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## Extract from Minutes of the Ordinary Council Meeting held on the

**Date:** 31<sup>st</sup> March 2025  
**Venue:** Council Chamber – Civic Centre  
**Time:** 09Hrs

### 8. MPAC OVERSIGHT REPORT – ANNUAL REPORT 2023 / 2024 FY

On the motion of Councillor L G Mcambalala seconded by Councillor R F Madikizela it was resolved that: -

8.1. The Oversight Report on the Annual Report 2023/2024 financial year be adopted by Council.

8.2. The Annual Report 2023/24 Financial Year complied with the MFMA, Municipal Systems Act and all the guiding Circulars and Checklist issued by National Treasury and CoGTA

8.3. The Annual Report 2023/2024 FY be approved by the Municipal Council without reservations

Signed by

A handwritten signature in black ink, consisting of a stylized 'Z' and 'M'.

Cllr Z Mhlwazi  
Hon Speaker



# Winnie Madikizela-Mandela Local Municipality

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## Extract from Minutes of the Ordinary Council Meeting held on the

**Date:** 31<sup>st</sup> March 2025  
**Venue:** Council Chamber – Civic Centre  
**Time:** 09Hrs

### 8. MPAC OVERSIGHT REPORT – ANNUAL REPORT 2023 / 2024 FY

On the motion of Councillor L G Mcambalala seconded by Councillor R F Madikizela it was resolved that: -

- 8.1. Drainage Pipes during construction of Access Roads should be provided to improve water flow.
- 8.2. Bridges at Mtshawedikazi AR and Sidanga AR be considered for urgent repairs.
- 8.3. The ward councillors should be informed when doing handing over by LED Section.
- 8.4. EPWP should assist in cleaning dish drains to avoid blockages that could cause damage to the road.
- 8.5. Water Project Contractors should ensure that their work does not damage existing infrastructure, such as roads.
- 8.6. The Oversight Report on the Annual Report 2023/2024 financial year be adopted by Council.
- 8.7. The Annual Report 2023/24 Financial Year complied with the MFMA, Municipal Systems Act and all the guiding Circulars and Checklist issued by National Treasury and CoGTA
- 8.8. The Annual Report 2023/2024 FY be approved by the Municipal Council without reservations.

Signed by

Cllr Z Mhlwazi  
Hon Speaker

