

EC443 WINNIE MADIKIZELA – MANDELA LOCAL MUNICIPALITY



2021-22 ANNUAL REPORT



2021-22 ANNUAL REPORT

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CHAPTER 1

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

Component A: Mayor's Foreword

On behalf of the Municipal Council of Winnie Madikizela-Mandela Local Municipality, I present the record of work done during the past financial year (2021/22) to the community of Mbizana, the people we serve and to all the stakeholders as well as the people of South Africa and beyond. This is the first Annual Report produced by the Municipal Council that was elected in November 2021. It is a record of service delivery activities undertaken during the period starting on the 01 July 2021 to the 30 June 2022. This report records all service delivery work undertaken during the mentioned period.

The highlights of work done on our key service provision work is summarised below: -

- We constructed 12.5 new kilometres of access roads and maintained 139 kilometres of access roads;
 - We provided electricity to ---- rural households that did not have electricity before;
- With General Budget funding from National Treasury
- We trained and supported ---- Small Medium Micro Enterprises, and
 - Collected refuse from 1255 households and businesses.

The Municipal Council approved Integrated Development Plan (IDP) and the supporting implementation plans being the Budget and Service Delivery and Budget Implementation Plan (SDBIP) are aligned to Eastern Cape Provincial Growth & Development Plan (PGDP). This is done in order to ensure alignment with the provincial plans and to enhance government services. This report further gives a detailed progress taken in correcting areas of poor performance as indicated in the IDP and the previous Annual Report.

The municipality with the support of other organs of state at provincial and national levels has reduced the stubbornly high basic service delivery backlogs. The Municipal Council is determined to progressively extend the provision of basic services to each deserving community and each deserving household. The major challenge that we continue to face is that of improving the state of our rural access roads to a level far beyond what we have achieved. Our progress in this regard gets limited by a huge backlog on roads maintenance which is exacerbated by the topography, climate change coupled with heavy rains and limited funding. However, the municipality is progressively increasing work efficiencies of our roads maintenance machinery in order to respond faster. We are

grappling with roads and bridges rehabilitation works following the April 2022 terrestrial rains that caused extensive damages to many of our roads, destroyed people's houses and destroyed farmers crops and livestock.

The financial year 2021/22 continued to experience the difficult conditions due to the negative long-term consequences of the Covid19 pandemic. More evidently, COVID-19 pandemic reversed our economic growth projections and led to a huge decline of our revenue due to the difficulties of our customers to continue to pay for services. Despite the difficult and disruptive living conditions caused by Covid19, the ratepayers and service users continued under difficult conditions to pay their accounts, we thank them beyond measure as that ensured the continuation and completion of many of our projects.

Having improved our public participation mechanisms during the previous year as a result of Covid19 imposed limitations, the municipality effected enhanced electronic communication systems using community radio stations, social media platforms. The Mayor and the Executive Committee members participated in radio slots such as "Talk to your Mayor/ Councillor" programme meant to inform and get the views of the community on how best to inform them about the work done by the municipality and the entire government. We truly appreciate the cooperation received from all our 31 Wards, our public participation mechanisms were indeed successful including continued compliance with the Covid19 health protocols for reducing the spread of the virus. We managed to conduct our Mayoral Imbizo programme in an effort of ensuring people participation in the affairs of the municipality and to report progress on government projects and programmes. Moreover, our Mayoral Imbizo meetings are an attempt to get further community development needs and get feedback on the quality of services the municipality provides. We have enhanced our social media platforms and the municipal website for easy usage by all our readers. We have also dedicated a staff member to provide quick responses to all enquiries and public comments posted on our social platforms.

The Municipal Council reiterated its resolve to enhance electricity connections to the remaining un-electrified households. This we will do by also introducing an improved solar power system to the areas that are still far from connection to the grid, this we will do as a stop-gap measure. This is meant to ensure that by the end of 2022/2023 financial year, all current households have a form of electricity in their homes for a better life.

We are also implementing the resolution of the Municipal Council to improve our work on the local economic development programme and projects in order to fight poverty and unemployment in our community. We are continuing as recorded in this report to implement the good lessons learnt through our participation in an

international programme called Building Inclusive Green Municipalities (BIGM) as was facilitated by South African Local Government Association (SALGA). Federation of Canadian Municipalities (FCM) and the government of Canada. We have undertaken focused implementation of the manufacturing hubs programme with the support funding from National Treasury. The manufacturing hubs programme is meant to ensure improved productivity at our various wards, we have reported on the specific projects that we continue to support for economic development, poverty alleviation and reduced unemployment levels. This report further records work done in developing small agro-processing plants within our municipality in an effort of ensuring food security and economic growth that creates community wealth.

In conclusion, we know the difficulties faced by our communities and we are responding to the best of our ability, this annual report is our recorded evidence. We are determined to do more through partnerships with our communities, development partners and funders. We are continuously improving our institutional systems and reporting obligations in line with the expected legal prescripts, our Unqualified Audit Report (Clean Audit) from the Auditor-General bears testimony.

We are here to continue serving you better!!

A handwritten signature in black ink, consisting of a stylized 'A' followed by a long horizontal stroke.

Cllr TD Mafumbatha
Honourable Mayor

Component B: Municipal Manager's Foreword & Executive Summary

Municipal demographics overview

Our municipality falls under the Alfred District Municipality in the Eastern Cape Province, it covers an area of 2806 km² with 32 municipal wards falls under the Alfred District Municipality in the Eastern Cape Province. The municipality is 98% rural with a population of 319 943 people (StatsSA: CS: 2016). The Municipality is characterized by the youthfulness of its population with 47% of the total population less than 35 years of age and 48% of the population economically active. Consistent with the national trends, 55% of the population is women. The statistics tells us that we have to develop policies and programmes that will address the plight of the young people and women.

Good governance and Intergovernmental relations

This is the year that witnessed a change of the Municipal Council composition following the 2021 Local government elections. The current Municipal Council is composed of 64 councillors from --- political parties. The Municipal Council immediately worked on its service delivery plan (IDP) for the next five years ending in 2027, this was done through extensive consultation with internal and external stakeholders and the new IDP was thereafter approved in May 2022. The IDP further informed the and it continue to inform the annual Budgets and the annual Service Delivery and Budget Implementation Plan (SDBIP). The planning and implementation processes are guided by the legal Powers & Functions of our municipality, which are listed below:-

Function	ANDM	WMM LM	Implementation Status	Challenges
Schedule 4 Part B				
Air pollution	X	N/A	N/A	N/A
Building regulations		X	By law under review as there were gaps identified during implementation	Illegal buildings due to non-compliance with approved building plans
Child care facilities		X	Progressing fairly	Keeping up with demand from communities
Electricity reticulation	X	X	Progressing well	Limited funds to
Firefighting Services	X	X	Vehicles and staff deployed by the DM	Vastness of wards and roads conditions in some areas
Local tourism	X	X	Progressing well	N/A
Municipal airports	X		N/A	N/A
Municipal planning	X	X	Progressing well	N/A
Municipal Health Services	X		N/A	N/A
Municipal Public Transport		X	Not implemented	Limited funding

Function	ANDM	WMM LM	Implementation Status	Challenges
Schedule 4 Part B				
Pontoons and Ferries	X		N/A	N/A
Storm water		X	Progressing	Limited resources
Trading regulations		X	By law gazetted and implemented	Rapid growth of traders within limited space
Water (potable)	X		N/A	N/A
Sanitation	X		N/A	N/A
Schedule 5 Part B				
Beaches and amusement facilities		X	Progressing	Seasonal operation and access due to roads leading to these facilities
Billboards and the display of adverts in public places		X	By law gazetted	Illegal billboards
Cemeteries, Crematoria and funeral parlours		X	One cemetery operating	Limited space
Cleansing		X	Progressing well	Currently utilising unlicensed dumping site
Control of public nuisances		X	By law gazetted and implemented	N/A
Control of undertakings that sell liquor to the public		X	Bylaw in process of promulgation	No by law in place which has resulted in illegal liquor trading especial in rural areas
Facilities for the accommodation, care and burial of animals		X	By law gazetted and service provider appointed to undertake removal and burial of animals	Removal of fencing along the main roads resulting to stray animals gett
Fencing and fences	X		N/A	N/A
Licensing of dogs		X	Bylaw gazetted	Illegal keeping of dogs
Licensing and control of undertakings that sell food to the public		X	By law gazetted	Non-compliance by traders with by law provisions
Local amenities		X	Progressing well	N/A
Local sport facilities		X	Progressing at slow pace due to limited resources	Maintenance of facilities and lack of ownership by communities
Markets		X	Temporal market place operational	Unavailability of space/land
Municipal abattoirs		X	Currently performed by DM	N/A
Municipal parks and recreation		X	1 park in town	Unavailability of space/land
Municipal roads		X	Progressing with back log	Maintenance of constructed roads
Noise pollution		X	By law gazetted and	Difficulty in implementing the bylaw due to cultural practices
Pounds		X	Animal pound operational	N/A
Public places		X	Non available	N/A

Function	ANDM	WMM LM	Implementation Status	Challenges
Schedule 4 Part B				
Refuse removal, refuse dumps and solid waste disposal		X	In progress	Operating unlicensed dumping site
Street trading		X	Issuing of trading licencing progressing	Number of traffic wardens to keep up with the number of street vendors
Street lighting		X	Progressing	N/A
Traffic and parking		X	In progress	Increasing volume of motor vehicles in town
Disaster Management	X	X (Devolv ed Function)	Disaster management plan developed and adopted	Community understanding of disaster terms

This Annual Report for 2021/2022 details a record of activities undertaken during the financial year in implementing the Powers and Functions as listed above. We can confirm to the community and readers of this report that we did all possible within the limits of the resources available to implement our legal mandate. During this year we witnessed improved coordination of government with all sector departments and State-owned entities through the revival of the Intergovernmental relations (IGR) and the District Development Model (DDM). The municipality through joint planning and response performed well to the devastating April 2022 floods. We have implemented enhanced public participation mechanisms in order to ensure vibrant community participation especially the youth and women who are the majority victims of poverty and unemployment.

Local Economic Development

The key economic drivers as prioritised in the LED strategy are agriculture, tourism and mining and are still underdeveloped. The municipality has implemented various interventions in support of Small, medium and Micro Enterprises (SMME) development and has invested in establishing the LED forum, Local Tourism Organisation and Contractor development programme for information sharing, capacity development and marketing. The Municipality in collaboration with other key stakeholders supported SMMES in all sectors through provision of training, funding, marketing, and creating access to markets and information. The Municipality has also assisted SMMEs to apply for government support funds as a result of the April 2022 floods damages, this report records interventions made in support of SMMEs. Our sectoral economic plans as revised and approved by Council also

seek to attract and retain investors to invest in Mbizana for sustainable development and job creation. There are compounding environmental challenges coupled with lack of internal capacity to undertake key responsibilities in terms of our powers and functions. It is worth mentioning that the legislated powers and functions meant to improve socio-economic growth are being satisfactorily implemented with some shortcomings that require continuous improvement.

The municipality has progressed in implementing the signed Memorandum of Understanding (MoU) with Ray Nkonyeni municipality a municipality in KwaZulu Natal Province, this MoU is on sharing best practices and acting collaboratively on the identified LED initiatives which include business licencing and business incubation. The municipality has continued to implement lessons learnt during a three (3) year partnership with Strathroy-Caradoc Municipality of Canada through the facilitation and the support of the South African Local Government Association (SALGA) and the Federation of Canadian Municipalities (FCM). The main objective of development partnerships is to enhance Local Economic Development with special emphasis on the most vulnerable groups such as the youth, women and people with disabilities. The municipality continues to progressively implement three identified projects for Building Inclusive Green Municipalities (BIGM) being the LED Institutional review; Business Incubator programme and Replication of the Rural economic Development Hub (the agro-processing initiative).

Institutional Development & Transformation

The municipality conducted an extensive review and thereafter approved all necessary institutional policies meant to ensure compliance with laws and regulations as well as to ensure business controls. All the sub-structures of the Municipal Council were established and Terms of Reference approved, the key sub-structures include the Ward Committees in each ward, the Executive Committee (the principal committee of Council), Municipal Public Accounts Committee, the Audit Committee, standing committees covering all Key performance areas and administrative departments. Ward Councillors are chairpersons of ward committees which are responsible for discussing local development issues and concerns. The Municipal Council meets once a quarter to consider recommendations from the Executive Committee and/or the Standing Committees through the Executive Committee report that gets tabled at Council by the Honourable Mayor. The Executive Committee meets on a monthly basis to consider matters tabled to it by the Municipal Manager together with the management team.

The Organisational Structure for 2022/2023 was designed to achieve the strategic objectives of the municipality and was aligned to the 2021 Municipal Staff Regulations as issued by the Minister of Cooperative governance and

Traditional Affairs and adopted by Council with a total of 282 positions and 243 positions filled and 39 vacant positions. The administration is clustered into six areas of service delivery or departments. There are five Section 56 Managers reporting to the Municipal Manager, all posts are filled on a fixed term performance-based employment contract to lead municipal administration. All senior managers meet the minimum competency requirements as prescribed by National Treasury.

The municipality has developed, adopted and is implementing a skills plan and an equity plan to guide our capacity building and training interventions. All the necessary policies guide the functioning of the municipality and the implementation of priorities by the workforce.

Financial Viability and Management

Our municipality is one of the rural municipalities with a small revenue base generated largely from the only one small urban area comprising of the town and surrounding urban settlements, this makes the reliance on government grants funding unavoidable. The 2021/22 Annual adjusted budgets were funded by both grant and own generated funding. We also report that the main budget together with the Adjustments budgets for the year were assessed by National Treasury as compliant and funded. The point about a limited revenue base is then demonstrated by the fact that of the total budget has only 20.4% of it as own funding and the remaining 79.6% as grant funding. However, due to massive major projects that were implemented over the past three to four years, the municipality depleted its internal reserves at a time the revenue collection trends dropped due to the after effects of Covid19, this led to visible deterioration of our financial health. The municipality resolved on implementing a comprehensive revenue enhancement initiative coupled with an amnesty package for the identified categories and debtors age analysis. The municipality did not undertake any borrowings during the 2021/22 financial and the near future but rather focus of implementing its revenue enhancement strategy.

The municipality has sustained operation of reliable accounting systems that are able to produce reports as and when they are needed. The current accounting systems have translated into Unqualified audit outcomes with no findings over the past two years as improvements are done consistently. The improvements are both on accounting systems as well as the operational systems within the institution. The Budget and Treasury Office is established and is satisfactory staffed, and efforts are made to ensure that the finance personnel are trained on a regular basis to ensure that they are always informed of the changes that are happening within the local government financial management framework. The municipality is working hard to see more improvements in the management of public

finances and public assets. The Auditor-General alerted the municipality to the concerning financial health as evidence by the declining revenue collection.

Risk registers were developed for all departments within the municipality detailing the risks identified on all the strategic objectives outlined in the Integrated Development Plan, root causes and the rating of the effectiveness of the existing internal controls for the risks identified was performed.

The top ten (10) risks faced by the municipality were identified.

1. Failure to comply with COVID-19 occupational health and safety measures in workplaces as envisaged in the directive issued by the Minister of Employment and Labour leading to business closure;
2. COVID 19 Infections;
3. Poor performance of contractors;
4. Inability to collect revenue owed to the Municipality;
5. Misuse of municipal vehicles;
6. Ageing infrastructure;
7. Delayed implementation of electricity infrastructure plan due to COVID-19;
8. Inability to create sustainable employment;
9. Inability to attract investment; and
10. Climate Change.

This report records all mitigating measures that have been effectively implemented and such has seen a reduction in the number of risks identified in our risk profile. However, the municipality is mindful of the fact that some of the risks identified are inherent to the nature of the functions performed.

Basic Service Delivery

This report records service provision work done during the financial year, however, this area of work remains the most challenging in eliminating historical backlogs. The Alfred Nzo District municipality as a water services Authority and Provider has revived most of the water schemes in rural areas and plans are in place to reticulate

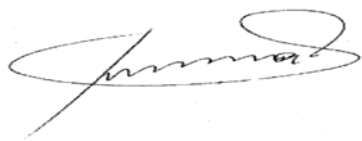
water from the Ludeke dam. Our Water provision backlog is at 73.6% whilst that of Sanitation services provision backlog is at 27%.

The urban households and all businesses (urban & rural) including rural business hubs receive refuse collection services from the municipality. Electricity backlog is currently sitting at 9701 (13%) households pending completion of the current running projects, however, we estimate an additional 16000 growth of households that are in need of electricity due to new households and newly established villages/ extensions. About 28% of households have no access to any form of telecommunications system. Those who have access are largely assisted by cell phone connectivity which is often hampered by poor network and signal coverage in some of the rural areas.

Approximately 431.8 km of roads network has been created using Municipal Infrastructure Grant (MIG) funding by end June 2021 as from 2013/2014 financial year. The municipality is targeting to complete 13.2kms of roads at the end of the 2021/22 with a budget of R12 669 828 Million. We have a high roads maintenance backlog due to topography that compels a recurring need for road maintenance. The municipality has also increased its roads maintenance plant in order to improve the state of our roads. The municipality has managed to maintain 249.5 km of roads as from 2016/2017 to date.

We have seen improvements in providing social amenities, community services, public health, improved road network, transport services, social development services have improved. The municipality does involve all sector departments' participation in the IDP Representative Forum and the Intergovernmental relations forum in order to integrate our infrastructure plans. This integration of work has led to notable improvement though more work still needs to be done in order to attain total alignment of work programmes/ projects. The current limitation is that the municipality does not have a Comprehensive Infrastructure Plan that will see the municipality having a well coordinate infrastructure roll-out. However, the office of the Mayor has been mandated to improve IGR relations with sector departments so as to provide the municipality with their specific infrastructure rollout plans.

Our service delivery journey continues



Mr. L. Mahlaka
Municipal Manager

1.1 The Municipal Context and Demographic Profile

Winnie Madikizela - Mandela Local Municipality (EC443) was established in terms of Section 155 (1) (b) of the Constitution of the Republic of South Africa. WMM LM is one of the four category B municipalities falls within the Alfred Nzo District Municipality (DC44). It is located within the Wild Coast Region of the Eastern Cape Province along R61 connecting kwaZulu Natal South coastal boundary to the N2 highway. To the west and south the municipality shares common boundaries with the Umzimvubu, Ntabankulu and Ngquza Hill local municipalities. The Mtamvuna and Mtentu rivers form the northern and southern boundaries of the municipality. Dominant land users within WMMLM Municipality are mostly rural with a large emphasis on subsistence agriculture in the interior and some tourism development along the coast. The natural environment in the coastal belt of the area is in an unspoiled condition and has exceptionally high conservation value. The conservation value of the inland areas is significantly lower than the coastal areas due to human activities.

1.1.1 Population Trends and Concerns

The total population of WMMLM municipality has increased from 281 905 in 2011 to 319 948, living in 61, 383 households which represent an estimated household's average of 5.2 persons per household (**CS: 2016**). MLM accounts above 35% of the total district population which makes it the largest in population size within ANDM

Population by Households Census 2011 – CS 2016			
2011		2016	
Total Households	48, 447	Total Households	61, 383
Average Household size	5,8	Average Household size	5,2

There are also factors such as migration of people into the municipality particularly in the urban area of Bizana for better employment opportunities and services this exerts pressure to the municipality as it has to increase its budget for service provision in town and mainly for indigent households. As the municipality is a boarder municipality there has been also a great noticeable migration of young people to Kwazulu Natal for employment some drop out of school this also affects education levels of the municipality. The municipality also experiences

high HIV/AIDS prevalence rate due to migration of teenagers from Kwazulu Natal. Interventions have been developed by the municipality and NGOs to overcome this strategy.

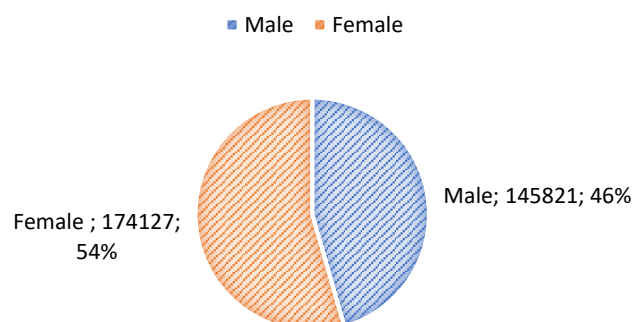
The table below illustrates population growth between 2011 Census and 2016 Community survey:-

Population Trends Census 2011 – CS 2016													
Census 2011						Community Survey 2016							
Total Population		Total (15-34years)		Youth Proportion	Persons aged 20 years	Total Population		Youth (15-34years)		Youth Proportion	Sex ratio	Total Population	Persons aged 20 years
Male	128332	Male	43053	32,9	21278	Male	145821	Male	57176	38,6	83,7	0,029	28996
Female	153573	Female	49789			Female	174127	Female	66390				
Total Population	281905	Total Youth	92842			Total Population	319948	Total Youth	123567				

1.1.2 Gender Distribution

The **Census 2011 and 2016 Community survey by Stats SA** simultaneously indicates the population of Mbizana is dominated by females at about 54% of the total population compared to 46% of males. The table below shows that about 174 127 (54%) of the total population of Mbizana is women against 145 821 (46%) which are males: CS 2016.

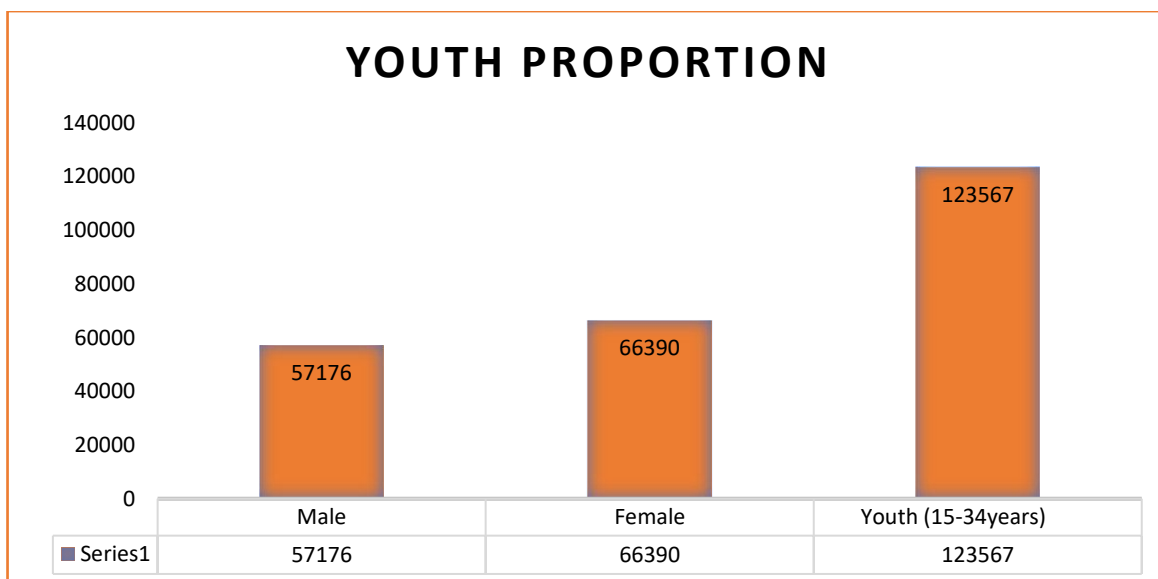
POPULATION DISTRIBUTION BY GENDER: CS 2016



This indicates that there should be dedicated programs of integration and incorporation of women in key planning and decision-making roles of the municipality. Moreover, there is need for consideration of the following

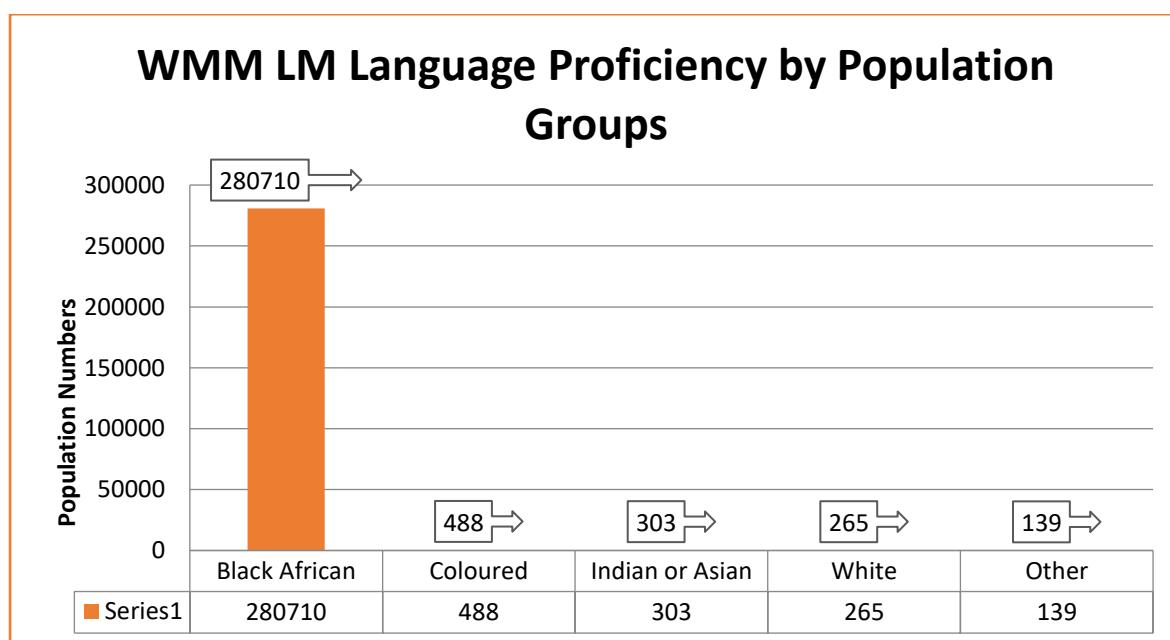
- ⇒ Promoting participation of women in policy making and development.
- ⇒ Ensure involvement of women in economic development activities.
- ⇒ Improving women's earning power and reducing vulnerability of women to poverty.

The following table indicates that the according to Community Survey of 2016 by Stats SA about 123 567 of the total population is the youth ages between 15 to 34 years, of which 66 390 are women against 57 176 which are male.



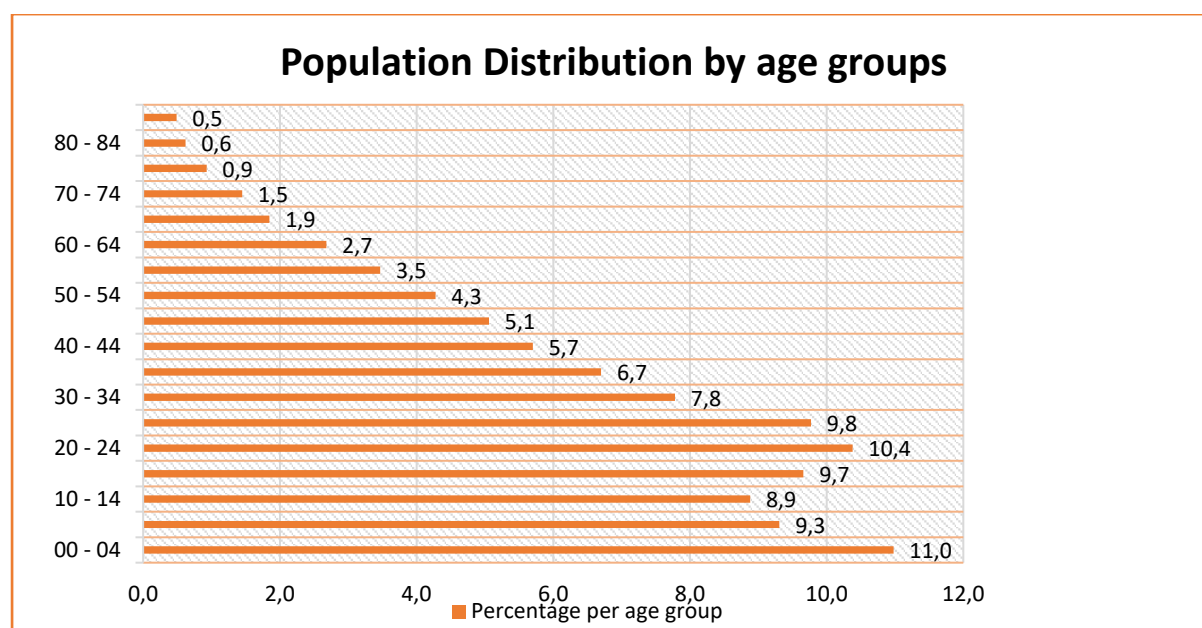
1.1.3 Population Distribution by Race

The largest population group in Mbizana is Black Africans at 99, 58% of the total population followed by Coloureds at 0, 17%, Indians / Asians at 0, 11%, Whites at 0, 09% and others at 0, 04% as demonstrated in the chart below:-



1.1.4 Population Distribution by age groups

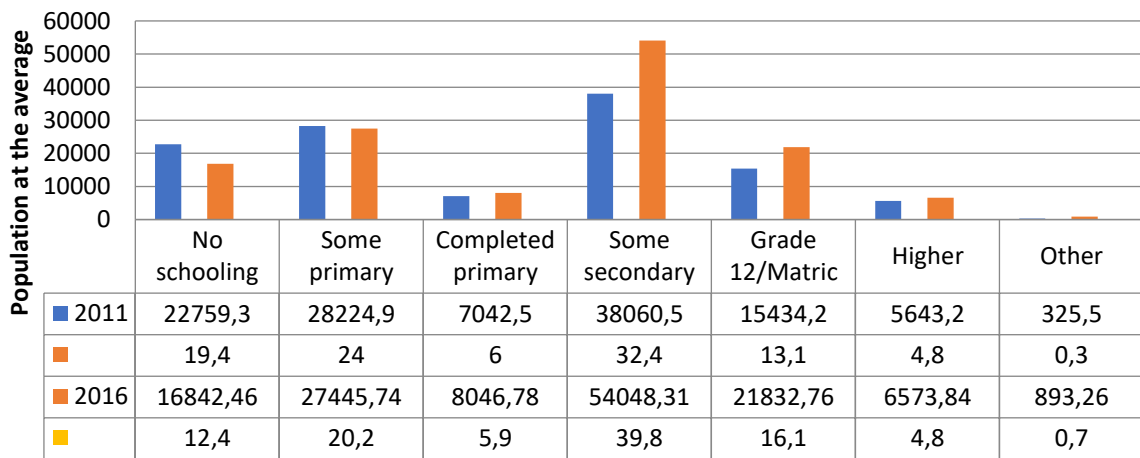
The age profile below shows that approximately 66% of Mbizana population is young people between 0 to 34 years old. These population trends oblige government in all levels to ensure that a large percentage of the budget is allocated to youth development and learner support programmes in order to deal with the needs of this majority section of our populations. The elderly people age group 60 and over accounts for 8% of the total population.



1.1.5 Educational Profile and Literacy Levels

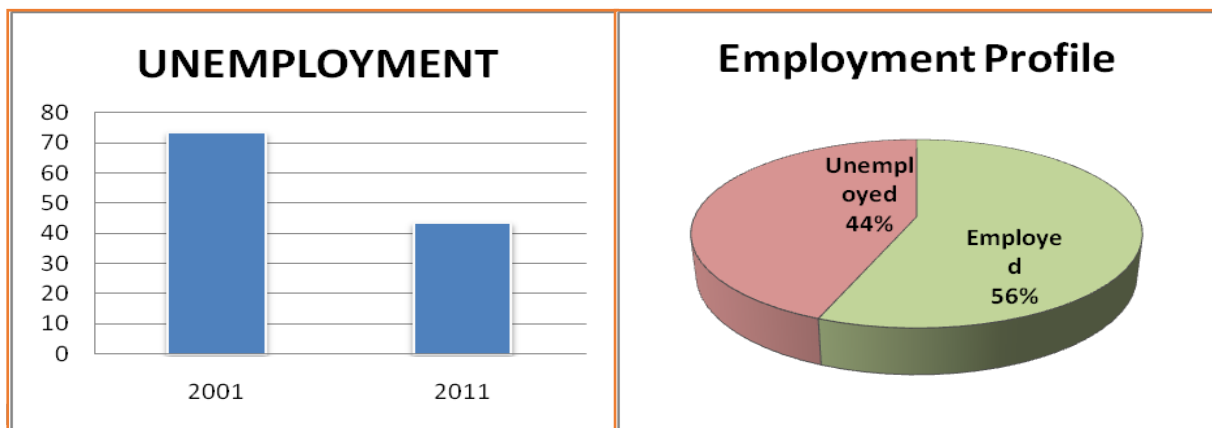
Education plays a fundamental role in community development as it provides a set of basic skills for development, creativity and innovative abilities within individuals. The South African Constitution states that everyone has a right to education. Educational levels for Mbizana are low with less than 50% of people attending at pre-school, primary schools and secondary school level. Only few people attend post matric studies and that calls for the government to have enough resources allocated for education as primary factor.

Educational Profile Comparing Census 2011 and CS 2016

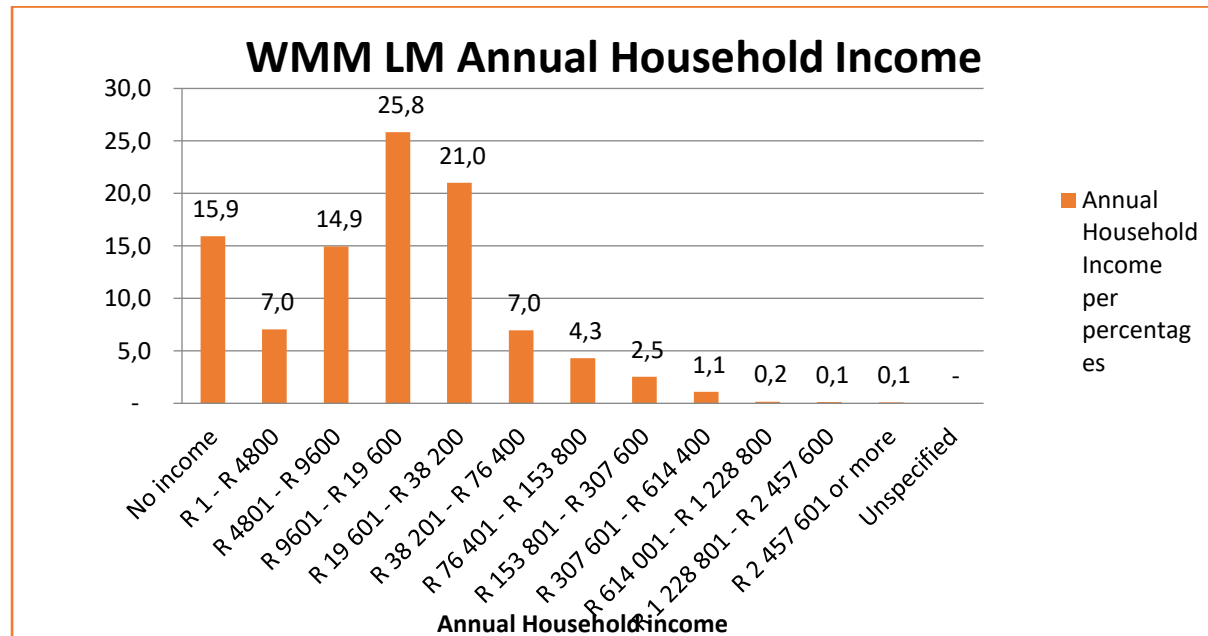


1.1.6 Employment Profile

The employment profile of WMMLM Local Municipality shows that unemployment rate declined between 2001 and 2011. In 2001 unemployment was 73.5% which dropped to 44% in 2011. Likewise, figure shows that people who were employed in 2011 were 56% compared to 44% of unemployed. This indicates that Mbizana has made significant strides in creating new job opportunities.

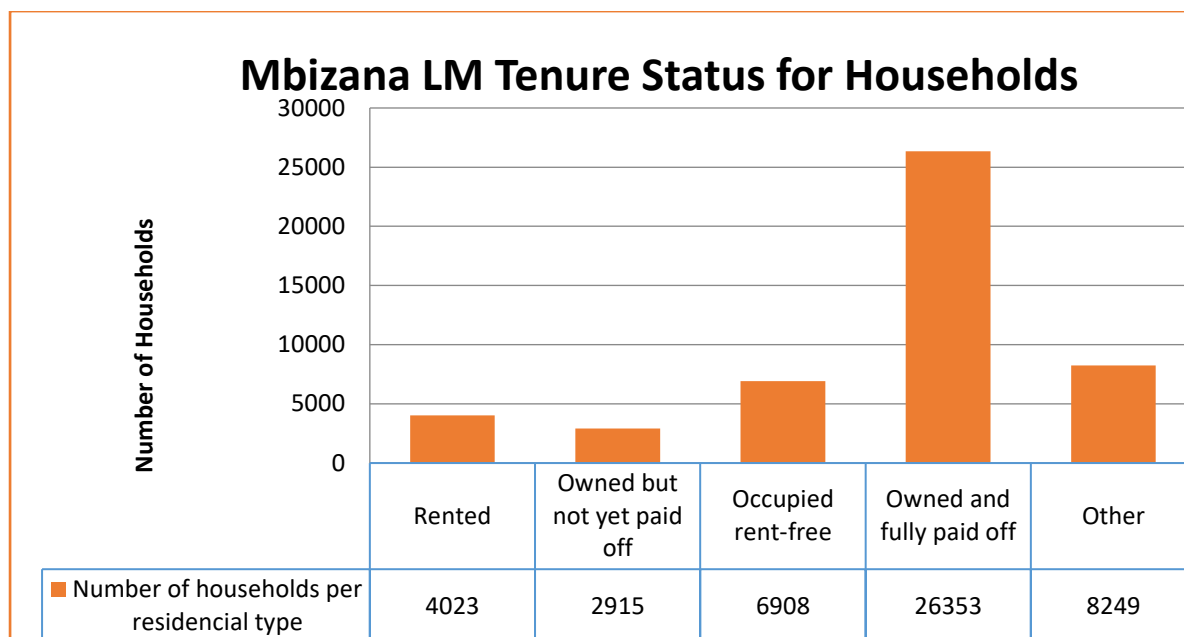


According to Census 2011 by Statistics South Africa, approximately only 15,9% of people have no income and that shows another improvement as compared to 2007 community survey where 76% of the total population had no income. As shown in chart below the highest number of population which is at 25,8 is earning between R9 601 – R19 600 and the lowest number of population which is 0,1% is earning R2 457 601 or more.



1.1.7 Tenure Status

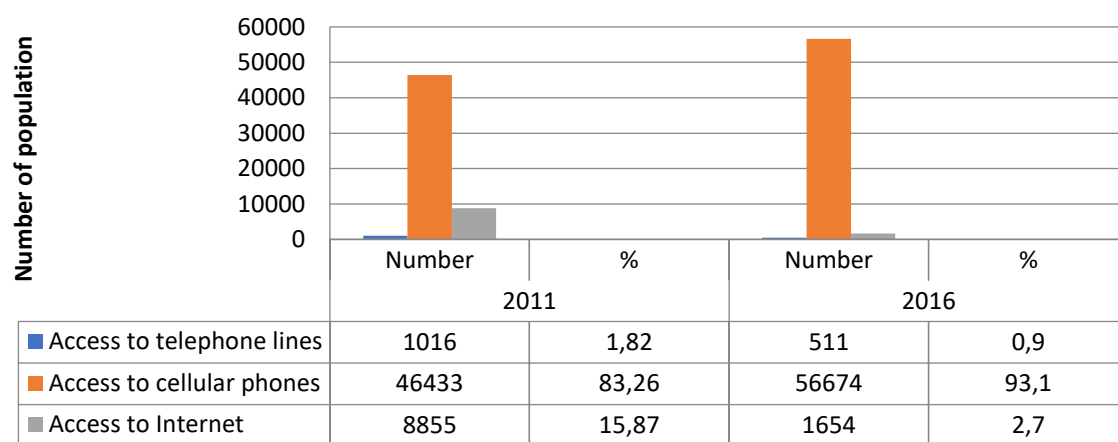
There are different tenures within the municipality. However it is encouraging that the majority of households either own or have paid off their houses. By 2011, the number of households that owned and fully paid off their houses were 54, 4%. This is encouraging houses are regarded as an asset for households.



1.1.8 Household Access to infrastructure services

According to 2016 CS, the majority of the total population of Mbizana depends on cellular phones for tele – communication and internet access as only 0,9% of the population have access to telephone lines and only 2,7% have access to internet services. The graph below illustrates the comparison between 2011 Census and 2016 CS.

Access to Infrastructure Comparing Census 2011 & CS 2016



Report of the Auditor-General to the Eastern Cape Provincial Legislature and the Council on the Winnie Madikizela-Mandela Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Winnie Madikizela-Mandela Local Municipality set out on pages xxx to xxx which comprise the statement of financial position as at 30 June 2022, the statement of financial performance, statement of changes in net assets and cash flow statement and statement of comparison of budget information with actual information for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Winnie Madikizela-Mandela Local Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 9 of 2021 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.
4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Material impairments- receivables from exchange transactions

7. As disclosed in note 14 to the financial statements, the municipality reported a material impairment of R17,9 million (2020: R17,3 million) as a result of irrecoverable debtors.

Other matter

8. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

9. In terms of section 125(2)(e) of the MFMA the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and accordingly we do not express an opinion on it.

Unaudited supplementary schedules

10. The supplementary information set out on pages ... to ... does not form part of the financial statements and is presented as additional information. We have not audited these schedules and, accordingly, we do not express an opinion on them.

Responsibilities of the accounting officer for the financial statements

11. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
12. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the accounting officer either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

13. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

14. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

15. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on the reported performance information against predetermined objectives for selected objectives presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.
16. My procedures address the reported performance information, which must be based on the approved performance planning documents of the municipality. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures also did not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
17. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected objectives presented in the annual performance report of the municipality for the year ended 30 June 2022:

Objectives	Pages in the annual performance report
Basic services: engineering services and community services	x – x

18. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
19. I did not identify any material findings on the usefulness and reliability of the reported performance information for the selected objective.

Other matter

20. I draw attention to the matter below.

Achievement of planned targets

21. Refer to the annual performance report on page(s) x to x for information on the achievement of planned targets for the year and explanations provided for the under / overachievement of a number of targets.

Report on the audit of compliance with legislation

Introduction and scope

22. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
23. I did not identify any material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

Other information

24. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report, which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported on in the auditor's report.
25. My opinion on the financial statements and on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
26. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected objectives presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
27. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

28. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

Other reports

29. I draw attention to the following engagements conducted by various parties, which had, or could have, an impact on the matters reported in the municipality's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

Investigation

30. The Directorate for Priority Crime Investigation (Hawks) was conducting an investigation regarding possible procurement irregularities at the municipality covering the 2018 financial year when the award was made. This investigation was still in progress at the date of this auditor's report.

Auditor-General

East London
30 November 2022



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected objectives and on the municipality's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in the auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.
 - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Winnie Madikizela-Mandela Local Municipality's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. My conclusions are based on the information available to me at the date of the auditor's report. However, future events or conditions may cause a municipality to cease to continue as a going concern.
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
 - obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and here applicable, related

CHAPTER 2

GOVERNANCE

Component A: Political and Administration governance

2.1. Political Governance

Municipality is governed by council which has mandated the Executive committee to exercise oversight over the administration as well as the Speaker and the Chief whip overseeing constituency work.

Name of Councillor	Portfolio	Committee
Hon. Cllr T. D. Mafumbatha	Her Worship, the Mayor	Chairperson of Executive Committee
Cllr Z. Mhlwazi	The Speaker	Chairperson of the Council
Cllr M C Mpetshwa	Whip of Council	Council Whip
Cllr N. P. Mavundla	Chairperson	Municipal Public Accounts Committee (MPAC)
Cllr N Dlamini	Chairperson	Engineering Services
Cllr L.G. Mcambalala	Chairperson	Corporate Services
Cllr N. Madikizela	Chairperson	Budget and Treasury Office
Cllr L. Makholosa	Chairperson	Development Planning and LED
Cllr Y. Govana	Chairperson	Good Governance, SPU & IGR
Cllr N.M. Njomi	Chairperson	Community Services
Cllr N. E. Cengimbo		Executive Committee Member
Cllr S. Madikizela		Executive Committee Member
Cllr P.B. Majavu		Executive Committee Member

Political Office Bearers



Cllr M. Mphethswa
Chief Whip

Cllr TD Mafumbatha
Hon. Mayor

Cllr S. Magini
Speaker

Executive Committee Members



Cllr I. Sabhuka

Cllr N. Dlamini

Cllr L. Makholosa

Cllr T. Somadlangathi

Cllr R. Nkomo-Khwela



Cllr Z. Mhlwazi

Cllr S. Maphetshana

Cllr N. Mhlembana

Cllr A. Spelman

2.2. Administrative Governance

At high level the municipality has six directorates each managed by a senior Manager

Heads of Departments including Municipal Manager	
Municipal Manager: Mr L.Mahlaka	<ul style="list-style-type: none">• Head of Administration and as accounting officer, takes responsibility of the overall performance of the organization, including: the transformation of the organization to one that is developmentally focused;• The development of an economical, effective, efficient and accountable administration equipped to carry out the task of implementing the municipality's Integrated Development Plan, operating in accordance with the Municipality's Performance Management System, responsive to the needs of the local community to participate in the affairs of the municipality;• Implementation of the Municipality's Integrated Development Plan and monitoring the progress with regard to implementing the plan;• Administering and implementing the Municipality's by-laws and other legislation;• Advising the political structure and political office bearers of the Municipality;• Rendering support to the office of the Mayor, Speaker and the Office of the Chief Whip.
Chief Finance Officer: Mr. Z.A. Zukulu	<ul style="list-style-type: none">• Manages budget and treasury department• Implements integrated development plan and strategic goals of the budget and treasury• Provides support and advice to the Council and municipal manager• Implements service delivery budget implementation plan• Prepares and implement municipal budget• Prepares annual financial statements and other legislative financial management reports• Performs duties and functions delegated to CFO by the Finance Management Act• Manage efficient provision of municipal service• Establish, operate and maintain the support structures, processes and systems• Leads and directs staff in the department to ensure that they meet the objectives in line with the municipality's requirements and resources.

Senior Manager: Community Services: Mr M.M. Khuzwayo	<ul style="list-style-type: none"> • Ensures the development of appropriate Strategies, Policies and plans for all relevant areas • Directs the implementation of specific procedures, systems and controls associated with key functional areas embodied in the Community Services departmental Structure • Provides Strategic leadership and planning for the department, Community development Management • Responsible for public safety, which amongst other things includes traffic management, security management and Law Enforcement. • Responsible Management of Community Facilities e.g. Community Halls, Cemeteries, Sports Fields, Libraries, and other Municipal properties. • Responsible for environmental management in general and the coordination of disaster management. • Coordinates and Monitors development of Sports , Arts and Cultural Programmes and development of social programmes • Alignment , creating awareness, capacity and relationship management in all stakeholder forums
Senior Manager: Corporate Services: Mr Z. Gwala	<ul style="list-style-type: none"> • Leading and directing the corporate Services Directorate • Ensures the Municipality is provided with an effective support services regarding corporate administration, human resources, information technology and legal services • Manages corporate administration functions which relate to the provision of record managements • Managing the directorates budget planning, implementation and budget review to support priorities and deliveries in the context of IDP • Advising the Municipal Manager timeously and effectively on matters pertaining the Directorate • Provides visionary and innovative leadership to diverse workforce, to ensure optimal utilisation of the Council's resources in terms of implementing its strategic objectives articulated in the IDP and in the fulfilment of its legislative mandate • Manages Human Resource portfolio in accordance with labour legislation and collective agreement
Senior Manager: Development Planning: Ms N. Mafumbatha	<ul style="list-style-type: none"> • Develops, co-ordinate and manage the operations of the planning and Development department, integrated Development Planning, Local Economic Development and Tourism sub-sections • Develops methodologies and approaches to guide specific urban design investigations and research processes

	<ul style="list-style-type: none"> • Manages developmental project management processes associated with scoping, resourcing, implementation, monitoring and communication • Manages the IDP implementation and review process, advise the Municipal Manager on planning and development matters • Prepares reports on the activities of the component, as and when required to do so.
Senior Engineering services: Mr L. Gwala	<ul style="list-style-type: none"> • Manages complex civil infrastructure project from conceptualization, design, contract management, quality assurance and compliance, and ensure their proper integration to the local municipality's overall plan (IDP) • Performs financial monitoring through commissioning, operations and maintenance to ensure effective and efficient functioning of the department within the budgetary constraints of the municipality • Provides professional advisory services to the municipality • Manages all the department's contracts and tenders according to the approval of SLAs, council requirements, ensuring adherence to the SLAs, terms of reference, letter of appointment and contracted project time lines as per specification • Ensures that projects reflecting to IDP are registered in accordance with CIDB requirements

Senior Management.



Municipal Manager

Mr L. Mahlaka



Senior Manager Engineering

Mr L. Gwala



Chief Finance Officer

Mr Z. Zukulu



**Senior Manager
Development Planning**

Miss N. Mafumbatha



**Senior Manager
Community Services**

Mr M. Khuzwayo



**Senior Manager Corporate
Services**

Mr Z. Gwala

2.3 Audit Performance

I am pleased to present our report for the financial year ended 30 June 2022.

Audit committee members and attendance

The audit committee consists of the following members listed hereunder and should meet four (4) times per annum as per its approved terms of reference. During the year, six (6) meetings were held.

Name of member	Meetings attended
Mr. A.D. Gonzalves (Chairperson)	6/6
Dr. T. Mjekevu	6/6
Ms. N. Mungwane	6/6
Mr S Nelani	1/3
Mr T Gwanya	3/3

Mr S Nelani and Mr T Gwanya were appointed in September 2021.

Audit committee meetings

During the financial year under review the audit committee held its meetings as follows:

Meeting	Date	Type of meeting
1.	26 August 2021	Special
2.	30 August 2021	Special
3.	17 September 2021	Ordinary
4.	29 October 2021	Ordinary
5.	03 March 2022	Ordinary
6.	03 June 2022	Ordinary

Audit committee responsibility

The audit committee reports that it has complied with its responsibilities arising from section 166 of the MFMA. The audit committee also reports that it has adopted formal terms of reference as its audit committee charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

The effectiveness of internal controls

In line with the MFMA, the internal audit function provides the audit committee and management with assurance that the internal controls are appropriate and effective. This is achieved by means of the risk management process, as well as the identification of corrective actions and suggested enhancements to the controls and processes. From the in-year reports of the internal audit function, it was noted that there was an improvement within the municipality's control environment as compared to prior years.

The quality of the in-year management and monthly/quarterly reports submitted in terms of the MFMA, MSA, and the Division of Revenue Act improved in comparison to prior years. Management is encouraged to implement continual focus on the recoverability of outstanding statutory and trade receivables to avoid the potential burden on future cashflows from operating activities. Management must guard against individuals that may purport their indigent status to exploit the municipality and for this purpose the effectiveness of internal controls must be improved in terms of the recommendations of internal audit.

The audit committee recommends that management diligently implement preventative controls to ensure that compliance with year-end financial reporting GRAP standards is maintained to avoid potential material audit adjustments. Management is encouraged to sustain adequate and proper oversight over the effective implementation of preventative controls with respect to supply chain management to prevent unauthorized, irregular, and wasteful expenditure. It is further recommended that management continue to place acute focus on the preventative controls to ensure that the performance management in-year reporting is credible. Consequence management must continually be implemented to ensure that internal controls remain effective throughout the year.

Internal audit

The audit committee reviewed and approved the internal audit charter and the risk based annual Internal audit plan, evaluated the independence and effectiveness and performance of the internal audit function, and reviewed the work performed by internal audit on a quarterly basis and the implementation of internal audit recommendations.

The audit committee is satisfied that the internal audit function is operating effectively and that it has addressed the risks pertinent to the municipality. From the in-year reports of the internal audit function, it was noted that there was an improvement within the municipality's control environment as compared to prior years.

The following management disciplines were reviewed by internal audit during the year:

No.	Description
1.	Budget and reporting
2.	Expenditure management
3.	Follow up reviews: AGSA and internal audit prior reported findings
4.	Good governance
5.	Human resources management
6.	Information, communication, and technology
7.	Infrastructure – Technical services
8.	Inventory management
9.	Investigation of fruitless and wasteful, irregular and unauthorized expenditure
10.	Performance management
11.	Revenue management
12.	Supply chain management
13.	Year-end reporting: annual financial statements and annual performance report

The audit committee will continue to monitor implementation of management corrective action and the enhancement of the control environment in the 2021/2022 financial year.

The internal audit function played a critical role in assisting management in addressing findings related to its compliance reviews over supply chain management, revenue management, performance management and year-end financial reporting. The work of internal audit contributed to the clean audit outcome of the year under review. The audit committee recommends that management response to internal audit findings be completed in a timely manner.

The internal audit function maintained its independence and objectivity throughout the year under review.

Risk management

The audit committee recommends that a risk management official be recruited to carry out the function of risk management independently of the internal audit function. The Audit Committee will continue to exercise its advisory and oversight function in respect of risk management.

Performance management

The audit committee reviewed the in-year performance reports and performance results reported by management. Considerable improvements were noted in the effectiveness of the processes and the quality of information reported however room for improvement exists.

External audit: Auditor General of South Africa - (AGSA)

The audit committee reviewed, and discussed the audit report, management letter and engaged the Auditor General (South Africa) on the audit report and management letter. The audit committee is satisfied with the independence of the Auditor General (South Africa).

Evaluation of the annual financial statements

The audit committee reviewed and discussed the audited financial statements to be included in the annual report, with the Auditor General South Africa, reviewed the Auditor General South Africa's management report and management's responses thereto, reviewed the entities compliance with legal and regulatory provisions, and reviewed significant adjustments resulting from the audit. The audit committee concurs with and accepted the Auditor General of South Africa's audit report on the annual financial statements and is of the opinion that the audited annual financial statements should be accepted and read together with the report of the Auditor General of South Africa.

Conclusion

The clean audit outcome sustained by the municipality bears testament to the commitment of the Municipal Manager, the Chief financial officer, the internal audit function, management and staff on their diligent efforts, strong work ethic and the exercise of due care. The fruits of their labour over the past years are now being reaped. The audit committee is pleased with this and is optimistic that council and management will sustain this outcome into the foreseeable future. As a final recommendation to the incoming council, stability amongst senior key administrative positions should be preserved to sustain the clean audit outcomes in future years. The sustained clean audit outcome is a step closer to ensuring effective, fair, and transparent service delivery to the electorate. For this purpose, council and management must embrace this challenge and commit itself to sustaining the clean audit outcomes into the foreseeable future.

The audit committee expresses its gratitude to council, her worship the mayor, the chairperson of MPAC, the Municipal Manager, the Chief financial officer, senior management and the administrative staff and the AGSA for their outstanding commitment, purposeful efforts, and cooperation with the audit committee throughout the year. The audit committee relies extensively on the work of internal audit. The work undertaken by internal audit has paid off. The audit committee expresses its gratitude to the Manager: Internal Audit and his team for assisting the audit committee throughout the year.



CHAIRPERSON OF THE AUDIT COMMITTEE

30 November 2022

COMPONENT B: Intergovernmental Relations

2.4 Intergovernmental relations

As per the IGR Framework Act No 13 of 2005 is to establish the framework for the national government, provincial governments and local governments to promote and facilitate intergovernmental relations, to provide for mechanism and procedures to facilitate the settlement if intergovernmental disputes, and to provider for matters connected therewith. WMM municipality developed and adopted IGR terms of reference during 2021/22 financial year which serve as a guidelines for managing local intergovernmental relations for quarterly meetings were planned for the year and all four set, mostly all were in discussion of Integrated development planning matters.

Challenges noted revolves around non-attendance by some senior managers both from the municipality and other government departments

The Mayor of WMM local Municipality and the Municipal Manager participate in District Mayor's Forums and make inputs on issues Mbizana needs the attention of the District Mayors Forum. Issues discussed in the Mbizana IGR forum find expression in the DIMAFO agenda

Both the Mayor and municipal manager attend MUNIMEC meetings in which issues of relations across spheres of government are discussed

Except participation in Mbizana IGR forum relations of WMM local municipality with other social partners takes place through Operation Masipathisane at local war rooms. Here local sector departments and the municipality work together in facilitation of service delivery through joint problem solving. Some of the issues that face our Communities which are critical are in Education, Health, and Human Settlements.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.5. Public Meetings

The municipality has established 32 ward committee structures with 10 members per ward with the Ward Councillor being the chairperson (320 members) and administratively supported by councillor support assistants (32) and community development workers (CDW) 19 currently. Their function is to assist ward councillors in conducting village and ward meetings to ensure proper service delivery and dissemination of information within communities. All ward committee members were inducted on legislations governing the municipality, roles and responsibilities, municipal communications strategy, conflict management and Code of conduct of ward committees.

Ward committee structures convenes monthly meeting with ward councillor as a platform to engage and discuss their respective communities needs from village level. They also organise participants and consult traditional leaders and other structures prior the public consultation meetings as part of deepening and strengthening public participation. Another structure at the ward level is the Ward War Room which is composed of all stakeholders in a ward convened at least once a quarter being provided secretariat support by CDWs. Round table meetings are held with CDWs each quarter to share municipal program and their role to play during those activities and crafting of activities to respond on the challenges discussed during round table meeting. The municipality uses IDP Representative Forum, Mayoral Imbizo, Roadshows, Public hearings, Radio slots, Municipality Facebook page as public participation platforms. The municipal council reviewed the public participation policy and was adopted on the 13 May 2022. Community education programs were conducted in 12 wards in strengthening the knowledge of communities in their role during consultative processes.

PUBLIC COMMENTS FROM MAYORAL IMBIZO HELD ON THE 20 OCTOBER 2021

Mayoral Imbizo program was held on the 20th October 2021 where stakeholders were convened in one venue and about 120 were in attendance.

WARD NO.	DATE	SERVICE DELIVERY NEEDS / PRIORITIES	INCOMPLETE PROJECTS	GENERAL SERVICE DELIVERY COMPLAINTS
12	20/10/21	<ul style="list-style-type: none"> • A bridge from Nyanisweni to Mzambana be maintained. • Mhlabi Pre-School be constructed. • Dayimani to Mampingeni Access Road be constructed. • Access Road to Ndinomntu School be gravelled. • Mfundambili to Ndela Access Road to be maintained. • Ntlanezwe to Sizabonke Bus Stop must be constructed. • Ntlanezwe Village to be provided with VIP toilets. • The whole ward to be provided with RDP houses. • All Villages to be provided with water. • DR273 need to be maintained 		<ul style="list-style-type: none"> • A special attention be made to a 72 years old man at Mhlabi Village with no shelter.
1		<ul style="list-style-type: none"> • Extension 3 must be provided with street lights • Both Extension 3 and 4 must be provided with flushed toile. 	Extension 3 few streets were bladed others were not bladed, the job must be completed.	<ul style="list-style-type: none"> • A shack by KFC be removed.
4		<ul style="list-style-type: none"> • Provision of infills to the ward. 	<ul style="list-style-type: none"> • Provision of RDP Houses to the villages with no RDP Houses. 	

16		<ul style="list-style-type: none"> • Access road from Hlalanathi to Dawede villages be maintained. • The community hall for the ward must be constructed. • Majuba and Dlangezwa Access roads are accessible, they need heavy maintenance. • Daliwonga to Baleni TRoad must be maintained 		
5		<ul style="list-style-type: none"> • Gwala Access Road is in a bad state need to be maintained. • All villages be provided with RDP Houses. 	<ul style="list-style-type: none"> • Unfinished toilets must be completed. 	<ul style="list-style-type: none"> • A man from Mmangweni Village be provided with a wheel chair as he is unable to walk.
10		<ul style="list-style-type: none"> • The ward be provided with RDP Houses. • Ntlenzi to Rockville via Mcetheni Access Road need to be maintained. • Mcijweni to Ziphambukweni Access Road must be maintained. • Butville to the Clinic and Tribal Authority Access road must be maintained. 		
27		<ul style="list-style-type: none"> • Cabane to Krestu must be constructed. • Phase 2 Hosing project must proceed. • Thaleni Bridge must be constructed. • Tar Road from Nkantolo to obo Clinic. • Mdikiso to Clarkville Access Road must be maintained. 	<ul style="list-style-type: none"> • DR0012 done but there is a spring that need to be done. • Zilangwe housing project incomplete • Completion Thusong centre at Nkantolo. • 	

29		<ul style="list-style-type: none"> • Bulala electricity transformer is overloaded, it must be upgraded. 		
25		<ul style="list-style-type: none"> • Lubekelele Access Road must be maintained. • Phandulwazi to Baleni Bridge must be maintained. 		<ul style="list-style-type: none"> • Poor service at Oliver and Adelaide Tambo Regional Hospital must be taken into consideration.
6		<ul style="list-style-type: none"> • A bridge from Mhlanga to Nkhwe must be constructed. • Nkhwe next to Mhlanga Access Road must be constructed. • Fonoza to Bantubonke must be constructed. • Mkhuna village must be provided with an Access Road • Mbongweni Village must be provided with RDP Houses. • Fonoza to Ngcingo must be constructed. • Ward be provided with water. • Xesibe village to be provided with an Access Road. 		<ul style="list-style-type: none"> • The Municipality must monitor projects. • When maintenance of Access roads is taking place water pipes must not be destroyed.
9		<ul style="list-style-type: none"> • Ndayini access road needs maintenance • Electrification should be prioritized for the community hall in ward 9. • Requested for the provision of water and toilets at Envis Village. 	<ul style="list-style-type: none"> • Infills project is incomplete • Grading of the access road- Thaleni to Swane has not been completed • Incomplete toilets project. • Gwabeni access road incomplete 	<ul style="list-style-type: none"> • Security should be employed for the community hall.

19		<ul style="list-style-type: none"> Simakadeni to Mzamba access road should be prioritized RDP Houses should be prioritized. Provision of water was requested. 	<ul style="list-style-type: none"> Borehole incomplete. 	<ul style="list-style-type: none"> Monitoring of projects should be done by municipality.
26		<ul style="list-style-type: none"> No access to water No Access roads in the Ward. No Electricity at Nomlacu E-Section. No Service delivery at all at Ekuphumleni Village 	<ul style="list-style-type: none"> Section A- Infills incomplete 	<ul style="list-style-type: none">

PUBLIC COMMENTS FROM IDP & BUDGET ROADSHOWS

IDP & Budget roadshows from 16 May to 23 May 2022 with 3823 number of attendees overall total for all wards.

DATE	WARD	IDP & BUDGET RELATED COMMENTS	UNFINISHED PROJECTS	GENERAL SERVICE DELIVERY COMPLAINTS
20/05/22	01	<ul style="list-style-type: none"> Potholes in Bizana town There is no supervision to ensure specifications are followed accordingly by user departments. Highland main road – request for a tared road to school. Request for refuse bins in internal streets in highland. Request for street lights in town. Request for a proper drainage system. Request for a street light in Nkanini. Request for pedestrian walking on Matwebu street. 	<ul style="list-style-type: none"> Progress on the dumping site project. Progress on the request for building and fencing of Sisonke pre-school. Progress on downtown project By-pass access road in highland view not completed 	<ul style="list-style-type: none"> Poor service at Oliver and Adelaide Regional Hospital. Highland bridge requested. High unemployment rate. Requested for a sewing project in ward 01. Waste Collection in town should be improved, especially emptying of skip bins Extension 4 Bridge KwaMakoabotloane

		<ul style="list-style-type: none"> Request for A/C from Kwa Ngcobo to St Patricks school. C section road is damaged, request for maintenance. 		<ul style="list-style-type: none"> House holds which will be affected by road construction at downtown and re construction strategy for affected families. Electricity damages due to load shedding / power failure must not be the responsibility of the community members but government. Highland view households must be exempted from paying rates until proper consultation has been done. Nkanyeni Access road to be maintained Storm water management plan must be implemented to protect road infrastructure in town. Ferguson Access Road must be maintained. Floodlight next to the Police Station must be installed. Community Members must be part of project steering committee in big projects in
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				<p>town for proper execution of the work.</p> <ul style="list-style-type: none"> • Streetlight in town must fixed to minimize crime. • Political Leadership to do unplanned visits to Gateway Clinic and St Patricks to curb poor service and poor administration. • Downtown 501 RDP houses are not appearing in the IDP, a meeting to be arranged with the affected community for further explanation. • The municipality must strengthen its Project Management unit to ensure proper monitoring of the work especially in capital projects. • AD Tshayingca project was not done properly because of poor project management by the Technical Project Management Support from the municipality.
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				<ul style="list-style-type: none"> • Kholly to Highland Access Road is inaccessible. • Local Economic Development opportunities such as Transido must be revived to create job opportunities. • Hawkers stalls which occupied pavement must be removed, hawkers without permits must be removed. • Police Force must initiate patrols in town to fight with high level of crime. • Installation of 50 promised streetlights in extension 3 must be fast-tracked. • Construction of Ferguson Pre-School at ward 01
18/05/22	02	<ul style="list-style-type: none"> • Installation of a Slab from Mbuthweni to Mkhambathi Access road • Maintenance of ward 02 Community Hall • Maintenance of Mbuthweni to Nokhatshile Access road • RDP Houses • Maintenance of Mkhahlwini to Silangwe Access road. 	<ul style="list-style-type: none"> • Nokhatshile Access road to Nokhatshile Clinic • Ntamonde Access road 	<ul style="list-style-type: none"> • Nokhatshile Clinic is still in a bad condition they have been raising this matter it has been years now but the clinic is not operating. • They do not have EPWP workers • Bridges were washed away by floods. • They need assistance on water access, Phase 1 is not working, Phase 2 is working and Phase is not yet done.

				<ul style="list-style-type: none"> • They need High School at Laleni Village.
18/05/22	03	<ul style="list-style-type: none"> • Magusheni to Mbiba access road, request for blading because the road was damaged by heavy rains. • Longweni village requested Mwilini to Zibanzini access road. • Request for Qhabangeni to Nombane access road. • Qhabangeni and TM village to Diphini, only a selected few received water from taps. • Requested renovation of RDP houses at Sithukuthezi village. 	None	<ul style="list-style-type: none"> • The community hall no water tank or a tap and has one toilet that is not in good condition. • All the access roads are damaged by heavy rains, request for blading. • There is no clinic at Zibanzini which makes it hard for community members to access the Mantshangase clinic. • Long ques at SASSA and Home affairs. • Not all community members received pit toilets. • Advertisement of vacancies to be posted at Magusheni as well, because town is too far for remote areas.
16/05/22	04	<ul style="list-style-type: none"> • Request for speed humps at President • Renovation of Mbalentle and Maweleni pre-school • Damaged road KwaBhala to Marikana due to heavy rain • Makhalima to Diphini access road. • Request for new Pit toilets 	<ul style="list-style-type: none"> • Marelane to Mabutho road to be extended to Mabutho JSS 	<ul style="list-style-type: none"> • There is no road from President to Chibini. • Request for internal streets. • Home affairs should provide a mobile truck to assist combat the issue of long ques in town. • Pre-schools that are collapsing structures (3 Pre- schools at President x 2, 1 preschool at Mpendulo area). • Mobile clinic • Electrification of extension houses. • Requested scholar transport - Marelane to Nkantswini and Longweni - use to have

16/05/22	05	<ul style="list-style-type: none"> • Maintenance of the access road from Khethwa - Ndayingana Mtamvuna via Mabhelani • Maintenance of access road from Gwala to Lucingweni via Zinkawi-nkawini and Mkhonde. • Access Road maintenance from Govana location to Zithobile • Road maintenance from Bandezi store to Sivivana via 96 at Mmangweni village 		<ul style="list-style-type: none"> • Sjingi to Mmangweni road need slab & V-drain • Over 35 years must be employed • RDP Houses requested in all villages • Streets in Mbobeni need pothole patching. • Families affected by floods must be assisted.
18/05/22	06	<ul style="list-style-type: none"> • Maintenance of access road to Ntshamathe • Maintenance of Mhlanga road to Siteto campus • Construction of by pass road from Transdo to Mphuthumi Mafumbatha Stadium. • Speed humps in Mhlanga location is needed • Skip Bins in Isiteto FET Campus • Construction of access road from Mhlanga to Ntshamathe via Matola • Maintenance of access road next to Bolofo shop • Potholes next to bargain wholesales • Maintenance of access road from Stofin to branch 	<ul style="list-style-type: none"> • Water problem in Matola village and no water in water taps • No water pump in Mhlanga tanks • RDP Houses at Ndunge location 	<ul style="list-style-type: none"> • Unemployment rate is too high and people from ward 06 never considered in ward 1 projects and no one has benefited • Mobile truck from SAPS is needed next to home affairs • Cultivation of Cannabis in ward 06 • Home-Affairs mobile truck must visit all wards especial Jali location • RDP houses • Pavement is needed in mhlanga road to avoid accidents • Mhlanga has a big problem with Network • Employment of over 35 years people in the municipality • Lima project is only at Ntshamathe
19/05/22	07	<ul style="list-style-type: none"> • R61 from Magusheni to Port Edward road is damaged and needs urgent attention. 	<ul style="list-style-type: none"> • Zinini 150 houses is not done to date. 	<ul style="list-style-type: none"> • Water and sanitation-taps and toilets. • List of priorities to be given to ward councillor. • Home affairs and sassa ques

		<ul style="list-style-type: none"> • Progress on construction of stadium, expenditure to date and time lines. • Public toilets in town. • Manxiweni to Xoshiwe access road. • Jerusalem 500 houses. • Khaleni access road needs maintenance. • Revenue collection strategy. • Poor drainage system in town. 		<ul style="list-style-type: none"> • Request for Jerusalem 500 houses • Request for renovation of the community hall's toilets and fencing. • Capacitate infrastructure personnel in order to prevent outsourcing of services like patching. • Request for funding of Khaleni pre-school, poor structure. • Request for IDP houses in Khaleni. • Request for a bridge at Sikotoyi village. • Skills development programs for youth and equip them for funding. • Go well to Xoshiwe access road. R 61 to Harding road maintenance. • Plan to build low to medium income houses around town.
18/05/22	08	<ul style="list-style-type: none"> • Request for RDP Houses and water taps. • Road maintenance. • Renovation of Monwabisi Mfingwana Community hall. • Request for street lights due to high crime rate. • Request for Dudumeni to Machulweni access road. 	None	<ul style="list-style-type: none"> • Unemployed youth rate is too high. • Food parcels are not given to whole community members. • LED department is not helping ward 08 with projects. • Child headed homes to be assisted. • Department of agriculture not meeting the needs of local famers. • Request for a sewing and computer programs to improve youth skills. • Intervention in supporting farming and retailing sectors was requested.

16/05/22	09	<ul style="list-style-type: none"> • Budget allocation for Nqabeni Location - Zibomvini for Vegetable Garden. • Electrification of Gcinisizwe Sigcau Community Hall. • Mpetshwa to Bonda AC needs maintenance. • Nqabeni AC needs Maintenance • Requested high mast lights at Luphilisweni • Requested RDP houses and toilets 	<ul style="list-style-type: none"> • Water schemes: Luphilisweni (engine replacement), Gwabeni, Mpetshwa in complete project (water supply) - not working. • Tshuze AC pipes are blocked and causing dams along the road. • Disaster/Emergency houses not provided for all victims. • Sikhumbeni to Madlebetsha, Mpetshwa to Madlebetsha shop was bladded and promised that the next step was to provide gravel/quarry and roller machines. • Bonda village - contractor left behind toilet holes. • Community Hall - toilets were never right. • Luphilisweni sport field needs maintenance and upgrading 	<ul style="list-style-type: none"> • Ebumnandini to Nqabeni AR – municipal official and contractor promised to come back in February to check on the road condition, after being reported that after the second bridge, stones were not compacted, road not handed over. • Speed humps at Envis. • Temporal Structures which were delivered way back now they were destroyed by heavy rains • Crossing bridge for learners to Ndayini SPS • Requested CWP at Gwabeni • Walking bus at Mpetshwa and speed humps. • Monitoring of projects should be done by municipal officials • Food parcels promised to be provided by Social Development not delivered after two occasions people being asked to come to the community hall. • DSTV decoders registered in 2019 not yet received from department of communication. • Government departments should be invited to be part of roadshows teams. • How is the employment done at Mputhumi Mafumbatha Stadium- ward 9 people/youth. • Further assessment for disaster victims
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			<p>with more sport codes.</p> <ul style="list-style-type: none"> • Mafumbatha stadium needs to be fast tracked for Motsepe qualifying clubs to benefit. 	
18/05/22	10	<ul style="list-style-type: none"> • Maintenance of Mampingeni Access road . • Mampingeni hall need renovations • Makhiva to mcetheni bridge be maintained • RDP houses be constructed in all villages • Machini access road be maintained. • Gcibhala access road be constructed • Rockville to Butville access road be maintained • Streets lights to be installed to reduce crime 	<ul style="list-style-type: none"> • Alfred Nzo water in Rockville taps were installed but no water still. • Solar system installed but not connected to function 	<ul style="list-style-type: none"> • Food parcels issues be delivered as promised • EPWP & CWP issues be considered • No Job Opportunities • 1000 RDP houses registered in all villages but not constructed • Youth programmes must also involve ward 10 • Netball and Soccer fields be maintained and kits be provided. • Senzele family house was damaged they request assistance
18/05/2022	11	<ul style="list-style-type: none"> • Maintenance of access road from Swane to the shop. • Madada – T123 from Bukuveni to Madada road is in a bad condition from the hall to Madada need maintenance. • Request a virgin -Nonkobe Access road • Request RDP House • Request Water • Virgin road from Pele-pele edrayin to Chibini 	<p>Pele-Pele there are households that were not finished in installing electricity, some have lines or meter box but are not connected.</p>	<ul style="list-style-type: none"> • Request toilets, water, electricity and a bridge from kwa Giniswayo to planditshi • Request serious intervention to Home Affairs due to long queues and people come back without getting assistance. • SASSA to upgrade working standards. • Madada access road to Gqweza need a bridge in order for ward 11 people to go and access health facilities at the nearby clinic

				<ul style="list-style-type: none"> Suspension of SASSA cash points at the villages was a cry.
23/05/22	12	<ul style="list-style-type: none"> Ndela to Mfundambini AR needs maintenance. Emphasised on maintenance of Sizakonke to Ndinomntu AR as per draft IDP document 		<ul style="list-style-type: none"> Provision of Houses, Representative from Human Settlements should come and give report. Water provision at Ntlanezwe village. Stofini to Mpekweni Access Road needs maintenance. <p>Diamond – toilet provision, toilets are full as were provided in 2007.</p> <p>KwaBhele - Provision of bridges at rivers connecting to other villages.</p> <p>Mhlabi - maintenance of provincial road from R61 to Mhlabi JSS.</p> <p>Diamond village – requested road maintenance, requested wheelbarrows to assist CWP for gravel in closing of potholes.</p> <p>Mbangweni to Mzingisi Access Road</p> <p>Provision of seedlings for women and funding of their projects.</p> <p>DRDAR to come and advise community on how to keep water dam clean for livestock.</p>
16/05/22	13	<ul style="list-style-type: none"> Gagashe road is damaged and needs maintenance 	Incomplete toilets project	<ul style="list-style-type: none"> Amos hardware should take responsibility to do sewerage

		<ul style="list-style-type: none"> • There is a dam in the middle of the road from Emasimini to Gagashe • Gagashe roads needs blading and stone. • Skip bin is required at ward 13 for pampers. • Road maintenance from Bonga road to Emasimini via Mthethwe • The road from eMasini behind Maphetshana should be prioritised • No Electricity at Khotsho School • Ngcingo Community Hall does not have chairs and no toilet • Matwebu Bridge be prioritised 	Incomplete RDP housing project	<ul style="list-style-type: none"> • Mall should be done at Zinini • Toyota must be invited to service cars around Bizana instead of people going to Margate • Mobile clinic be prioritised to distribute chronic medication
23/05/22	14	<ul style="list-style-type: none"> • Mpetsheni to Zubukweni access road be constructed • Mcazula to Mpetsheni Access road be constructed • Mkhoncwana to zithebezenyama Access road be constructed • Matiwana to Mzamba Access road be constructed • Man Chester to Ndunge Access road be constructed • RDP Housed are requested • Electricity infills be installed • Lumphondweni Access road be constructed • Maqedeni Access road • Mtshatula to Luthulini Access road be constructed • Luthulini Clinic is requested • Dayimane to Ngojane Access road be constructed • T21 Maqedeni access road be constructed • Mdayimani to Khanyayo Access road be constructed 	<ul style="list-style-type: none"> • Water project Bomvini water supply was not completed 	<ul style="list-style-type: none"> • The solar network pole be converted to Electricity network pole. • Bizana Bus rank be constructed. • A big hole at Mdayimani be closed as it is dangerous both to people and animals. • In 2020 14 houses were burnt down by felt fires and an assessment was conducted but up until now there was no update information given to the affected people. • On the access roads the pipes to redirect water are requested.

		<ul style="list-style-type: none"> • Mdayimani to Msiya Access road be constructed • Mdudu to Mzamba Access road • Nkwadini to Ntumentaka Access road • Mbanjwa to Dakamnyama Access road • Café to Komkhulu Meje be constructed • Free Methodist to Mawakana Access road be constructed • Makesi to Mawakana Access road be constructed • Lumphondweni Bridge be constructed • Mnyameni to Mzamba Bridge be maintained • Malabhela to Mtentshwana be constructed • Ngojane Access road be constructed • RDP Houses be constructed in all ward 14 villages • Mkolweni Pre-School be constructed • Slabs be constructed on steep areas around Mkolweni village 		
23/05/2022	15	<ul style="list-style-type: none"> • Mhlabomnyama via Makhaweni to Plangweni Access Road must be constructed. • Lukhewini via Amandengane Police Station to Hlongwe Access Road must be constructed. • Nteyi to Mzimvubu Access Road must be constructed. • Maintenance of Mzinto Access Road. • Lusindisweni Village, those who qualify must be provided with temporal structures. 	<ul style="list-style-type: none"> • Electrification of 40 Lusindisweni households that were not provided with electricity. • Electrification of 12 households at Makhosonke Village. • Upgrade the dipping tanks 	<ul style="list-style-type: none"> • Home Affairs to come down to the ward to render services. • Employment of youth must be prioritized. • Provision of the mobile clinic. • Maintenance of Mncwati School. • Construction of Bizana Bus Rank must be treated as the matter of urgency.

		<ul style="list-style-type: none"> • Extension of Makhosonke Water schemes. • Provision of VIP toilets at to the entire ward. • Construction of the Pre-School at Makhosonke Village. • Ziqwayi to Bhekiyeza Access Road be constructed. • Access Road from Gabisa to Mncwati must be constructed. • Nontlanga Village community must be provided with water tanks. • Makeke Access Road must be maintained. • Construction of Sindilizwe Pre-school. • Mabhekuteni Access Road must be maintained and be provided with slab from Mehlo to Mabhekuteni SPS. • Goxe Access road be provided with slab. • Water pump station must be upgraded and must converted to use electricity. • Access Road from the clinic to Nquba must be constructed. • Mankwentsa to Chetywa Access Road must be constructed. • Construction of Nontlanga Access Road to Mthentu Bridge. • Kura to Nkwadini Access Road to be constructed. • Madeleni Access Road construction • Lukhewini via amaNdengane police station to Hlongwe access road be constructed • Maintenance of Mzinto Access Road. 		<ul style="list-style-type: none"> • Provision of mobile clinic at Ntlanga Village. • Provision of shelter at the bus rank to protect groceries when waiting for transport. • Maintenance of access roads • About (64 households left without electricity requested to be accommodated) • Pre-school construction and financial support was requested..
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23/05/22	16	<ul style="list-style-type: none"> • Mhlwazini to Bhovulengwe access road. • Bizana town to Mbhongweni tar road progress. • Request for kwaWayise access road. • No water taps at Mhlwazini. • Request for a sport recreational facility • Manzamnyama access road. • Request for scholar transport at Bhovulengwe SSS. • Dolongwana access road known as Mlindazwe access road. • Hlabathi brick project. • Ndlovimile access road- Skhawini to Mnyameni. • Luphilisweni access road to Zangoje. • Electricity infills in parts of the area of Mthayisa village • Request for RDP houses in Dangen • Dangen to Dawede access road maintenance. • Mkhasweni access road. • Daliwonga access road • Dlangezwe access road • Hlalanathi to Daweda access road 	<ul style="list-style-type: none"> • Progress on the N2 road construction • Progress on RDP houses • Some of the villagers did not get RDP pit toilets. • Follow up on people who were given temporal structures, some were damaged by heavy rain and are now living in the forest. • Update on MISA project, people were not paid. • No generator for water supply at the clinic. 	<ul style="list-style-type: none"> • Request for budget tabling per ward in next IDP meeting. • Request for committee to look at the home affairs issue. • Elderly people and child headed homes to be added on indigent database. • High unemployment rate. • Request for temporal structures for indigent • Request for 1000 RDP houses • Tata Myekeni eDangen was reported to be homeless, needs shelter and food.
16/05/22	17	<ul style="list-style-type: none"> • Electricity infields • Request for access roads: Ntakana to Tankini. • Mgwili to Mgumbeza. Somi vava Maphela. • Masela to Tankini. • Ntsingizi C requested electricity. • Toilets and refuse bins. Road: Kwa Masinyane to Mazinyo 	<ul style="list-style-type: none"> • Maintenance of tears sport field 	<ul style="list-style-type: none"> • On the free basic services, members of the indigent database must earn less than R3500 a month. • Ntshintshana AB requested RDP houses. Destitute houses. • Speed humps on R61 road. • request for refuse removal and bins. • Request for water taps. • Walking bus.

		<ul style="list-style-type: none"> Request for a bridge crossing to ward 19. Bridge crossing to ward 32 Ntsingizi to Mcobothini. Bridge from Mbhongweni to Ntsingizi JSS (walking of learners to schools) 		<ul style="list-style-type: none"> Community care worker
20/05/22	19	<ul style="list-style-type: none"> Gravel provided but not compacted as intervention. Nobhongwana via Qhosha to Nxila Access Road with low level crossing bridge. Mbabazo Village do not have access to running water. Ntlozelo school to Shukuma access road needs rehabilitation. Construction of Nokhala Pre – School Nonja Access Road is not driveable (theres a big dam middle of the access road). 	None	<ul style="list-style-type: none"> Ntabezulu Community Hall maintenance (broken windows, roof ceiling needs minor maintenance). Monti Village Access Roads needs maintenance using internal plant (Mdwaimba to Inxila Access Road (Virgin Road) at Monti Village. Water Supply needs urgent attention, the whole ward does not have access to water. The kms of Vuyisile access road to be specified Sizakonke Spaza via Sinako Pre-school to Lulwalweni access road at Vuyisile Village Vuyisile to Khontsho water supply project was not communicated well with the community particularly the Traditional Leasers. Somgunqu via Dasa to Lulwalweni Acces Road (Internal Plant) RDP House to Gcaleka Family at Khwanyana Village. Shukuma to Mevatho and Kumnga Access Road for urgent maintenance. Shukuma Access Road needs to be maintained.

				<ul style="list-style-type: none"> • Construction of Clinic for ward 19. • Animal Dip at Mqeni Village • Monti Access Road constructed in 2002 and was never maintained. • Thokozani Access Road to be rehabilitated • Provision of water at Thokozani Villages
20/05/22	20	<ul style="list-style-type: none"> • Maintenance of access road from Lindokuhle village to Stanford village including the bridge • Maintenance of access road from old Ethridge village • Maintenance of access road including bridge which is damage by floods, • Maintenance of access road from Ntakana to Mangqofoza via Stanford • Maintenance of access road to Post Office • Blading of sport field in redoubt • Sport grounds in madadana is needed • Maintenance of access road next to Nongeke High School • Siteto campus in old Ethridge • Mini police station in Ethridge • Budget for sport development in Mbizana not only focus on teams at higher level. 	<ul style="list-style-type: none"> • Toilets • RDP houses • Road from mamcakweni need pipes and drainage system 	<ul style="list-style-type: none"> • Construction of University in Bizana. • Cleaning of road program is needed • ESKOM management to present their programs • Local farmers that has suffered from floods need assistant • Speed humps next to Ntakana • Provision of water tanks in madadana • Visibility of SAPS • Employment of graduates • Over 35 years must be considered when employment opportunity is available
20/05/22	21	<ul style="list-style-type: none"> • RDP houses should be prioritised • Request for Speed Humps near school should be prioritised • Tata Mlenzana to Mhlabeni road maintenance be done 		<ul style="list-style-type: none"> • Clinic should be prioritised • There is no waiting room at the clinic • Grounds were affected by disaster • People who benefited to the RDP houses did

		<ul style="list-style-type: none"> • Destitute houses should increase • Electricity projects should speed up • Dotye to Sitha should be done • Ground be bladed • Tar road should be prioritised from Mobeni to hospital • Field be fence • Water at Tika be prioritised 		<p>not deserve the houses (destitute)</p> <ul style="list-style-type: none"> • Walking bus is needed near school • Request for WIFI
20/05/22	22	<ul style="list-style-type: none"> • Mdelwa Access road needs heaving maintenance, need quarry/gravel then compact. • Ndobeni to edamini kuNkasa <p>MDELWA VILLAGE:</p> <ul style="list-style-type: none"> • Road from mdelwa school to Bangani • Water from mdelwa school to Bangani • Community clinic • Fencing of mdelwa school • Virgin road need maintenance • Community pre-school • Electricity extension <p>LUGWIJINI VILLAGE</p> <ul style="list-style-type: none"> • Access road kwagwexe • Community clinic • Electricity extensions • RDP houses • Destitute houses • Access road joining ward 22,28 & 20 • Kwagabhuza road need maintenance 	<p>No water supply in all villages</p> <p>Incomplete housing project at Lukholo village from long, no roofing.</p> <p>Release the water from town to ward 22 as was promised in December 2019.</p> <p>Access road from Mampofu to Bangani store with a bridge.</p> <p>Maintenance of Access Road Mabhula to Tata Yengwa, then from Yengwa to Izikhali Access Road virgin road.</p>	<ul style="list-style-type: none"> • Appreciated the public consultation program. • Health services at Lukholo health centre be improved with additional nurses, also requesting a clinic. <p>Site for the clinic was allocated in 1985 marked for Clinic eLukholo.</p> <p>Mtonjeni to Gwexe Access Road ended by the river, one bridge was constructed and did not cross to Gwexe as planned. Proposed that from bridge via Qadi straight to R61.</p> <p>Consultant and contractor was introduced to start the water project and to be completed in three months, but never came back to start the work appointed for.</p> <p>Suspended Paypoint at the play ground must not be closed</p>

		<ul style="list-style-type: none"> • Access road from lugwijini to bhabhinoni • Access road from lugwijini to Dinezulu • Buthongweni road <p>LUKHOLO VILLAGE</p> <ul style="list-style-type: none"> • Access road dakana road • Access road from nonkongqo to bothulo • Access road from dinezulu to jikankatha • Access road from mpefana to fenyeni • Destitute houses • RDP houses • Electricity extension • Road humps from mabutha to jubhani • Fencing of community clinic • Gobhozi to vungwana • Gobhozi to preschool <p>DUTCH VILLAGE</p> <ul style="list-style-type: none"> • Water • Destitute houses • RDP houses • Access road from reformed to mabula • Access road tshutsha to Ndovela • Access road at msarhweni • Access road from mabula to vungwana • Access road from mabula pre - school to jali • Access road from msuthu to Mdayimani • Access road from tshutsha to qadi • Access road from reformed to jabhani • Royal sport ground • Electricity extension 		as they created job opportunities.
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20/05/22	23	<ul style="list-style-type: none"> • RDP Houses • Water Access • Maintenance of Blekwani to Marina Access road • Construction of Lingelethu S.P.S Access road • Seaview to Lucingweni Access road has been damaged by heavy rains • No network at Mateku Village • Speed humps at From Zikhuba Village • Construction of Lurholweni Village Access road. • Pothole Patching from Seaview to Lucingweni Access road. • Signing to Marina Access road with bridge 	<ul style="list-style-type: none"> • Infills at Mateku Village • Marina Access road • Plangeni Access road • High mast not working • Infills at Mxhantini Village 	<p>Before the presentation they wanted to know where was the Mayor.</p> <p>Ward 23 Community wanted the Hon. Mayor to come and address them but were convinced to continue with the meeting.</p> <p>They want RDP Houses they want to know why RDP Houses were constructed at ward 24 and they were left behind. They also need an answer regarding the request for speed humps its been long overdue</p> <p>They want to get a document 3 days before the meeting.</p>
19/05/22	24	<ul style="list-style-type: none"> • Garhane access road need to be maintained • Bridge to Sirhasheni be constructed or organise a slab • RDP Houses be constructed at Sirhasheni and Reform Village. • MPYC be constructed at Ebenezer Community hall. • Refuse skip bins be placed in ward 24 • Speed humps be constructed on the main road near Ebenezer community hall. 	<ul style="list-style-type: none"> • Water projects not completed. 	<ul style="list-style-type: none"> • No job opportunities • Food parcels for orphans in all villages. • EPWP end June pilot projects must be done by people of the area, • Plastic taps be installed as still taps are stolen. • Documents to be presented on IDP be circulated to community member prior the date of the meeting. • Government Department be part of Mayoral Imbizo's • The security be hired to safety guard water engine at ward 24.

				<ul style="list-style-type: none"> • Mbuthuma house hold be assessed as the house hold is affected by Disaster. • Life savers be employed from the ward.
19/05/2022	25	<ul style="list-style-type: none"> • Jama Access damaged need heavy maintenance • T Road from Ngubo to Xolobeni must be bladed • Jama to Vumani Store Access Road must be constructed. • Mgwede to Mngungu Access Road must be maintained. • Bulala Access Road must be graded. • Mosco Access road must be constructed. • Bazane and Maqongwane Bridges must be maintained. • Mnyali to Jama Access Road must be maintained. • Damaged access roads and bridges needs urgent intervention • All critical areas must be provided with the Slab. 	<ul style="list-style-type: none"> • Gcinisizwe electrification incomplete. • 120 households at Jama Village must be electrified. 	<ul style="list-style-type: none"> • Xholobeni area must be provided with a tower for all networks. • Sport Grounds must be constructed.
16/05/22	26	<ul style="list-style-type: none"> • No Electricity at Nkululekweni Village • They need RDP Houses • Tarring of roads • Thandabantu S.P.S Access road is very bad 	<ul style="list-style-type: none"> • R61 to Malola Access road • Toilets 	<ul style="list-style-type: none"> • Farmers that have been affected by Floods be assisted by the municipality / government department. • Local police forums to get a stipend • They need a truck that will assist them in trying to fix potholes • Local SMME's be recognised and be trained by the municipality. • Rate of poverty is very high. • There are Homeless people that were left behind

				Disaster assessment.
18/05/22	27	<ul style="list-style-type: none"> • Bridge at Ntlamvukazi should be prioritised • There is no electricity at the monument • Bridge • Hospital be prioritised • Mobile home affairs truck should be prioritised 	<ul style="list-style-type: none"> • Incomplete water projects • Thaleni Incomplete RDP housing project • Multi-purpose centre incomplete 	<ul style="list-style-type: none"> • Issue of on and off in water supply was a concern. • Houses with slabs, at wall stage incomplete needs attention. • Thusong centre construction slow pace was a concern. • Closing of pay points at villages poses high risk to older persons. • Requested slab and bridge.
19/05/22	28	<ul style="list-style-type: none"> • RDP Houses • No Electricity at Lubekhele Village • Installation of Ntsunguzini Bridge • A bridge was washed away long time ago at Diphini. • All Bridges need to be constructed. 	<ul style="list-style-type: none"> • Dawede Access road • Mdatya Access road • Lubekhele Access road • Mtshawedikazi to Lundini Access road 	<ul style="list-style-type: none"> • The ward 28 Community wanted the Hon. Mayor to come to them as she has promised them many things but none of the has been done. There is no change at ward 28 in terms of service delivery. They felt that they are neglected by the Municipality. All services are being done in ward 25, how many contractors are in ward 25 at the moment. • They also need assistance at the Department of Home Affairs, some grade 12 learners wrote their matric without their ID's, they went there, they sleep there but do not get any help if it is not the

				<p>network is the load shedding.</p> <ul style="list-style-type: none"> Homeless Family at Topozo Village their house was burnt down by fire the matter was reported to Disaster but they did not get anything.
19/05/22	29	No comments community refused to be address by an Exco member demanded the presence of the Mayor.		
19/05/22	30	<ul style="list-style-type: none"> Water project should be prioritised Houses should be prioritised Nyanisweni road be bladed Ntsimbini to Mabobeni access road in a bad condition needs maintenance Mpetsheni road on a bad condition needs maintenance 	<ul style="list-style-type: none"> Electricity project incomplete 	<ul style="list-style-type: none"> Scholar transport don't take some of the kids in the ward Wrote two letters addressed to office of the Mayor, wanted responses before starting of the meeting. Assessment and Maintenance of damaged access road was requested. Incomplete clinic which was given the site a long time ago needs the attention of department of health.
16/05/22	31	<ul style="list-style-type: none"> Steepy portion at Blorhweni Access Road needs concrete slab. Blorhweni bridge becomes overwhelmed during torrential rains which affects the school attendance by learners and teachers. Maintenance of access roads in the ward was emphasised by the community 	None	<p>Complaints on long ques caused by poor service by Home Affairs, Post Office an urgent intervention is needed.</p> <p>Provincial road from R61 needs maintenance.</p> <p>None employment of young people at Zizityaneni Village was a concern.</p> <p>No water supply at Chief Dumile area including school</p>

				<p>Crime is very high at the village especially livestock theft. Police disbanded community policing forum imposing that their own members who are corrupt.</p> <p>MEC Roads and Public Works promised tarring of provincial road from R61 to Mbongweni but there is no progress.</p> <p>Community want a university in Bizana – Alfred Nzo District</p> <p>Municipality and DRDAR requested to assist with fencing of gardens as they want to embark on a small scale farming in the area.</p> <p>Provision of toilets was requested at Zizityaneni Village.</p>
16/05/22	32	<ul style="list-style-type: none"> • Nkhwe Baptist - Road access from fonoza to Majola need maintenance • No RDP houses • Road access from Fasa to bantubonke • Road next to biztown needs maintenance • Qotyana before intersection they need speed humps and street lights • Mbongweni village road access from ematankini to emzini • Mbenya village – no RDP houses • Bridge from mbenya village to mhlanga location 	<ul style="list-style-type: none"> • Mbongweni sanitation project incomplete • Sikhotsheni village – shortage of water. • Ndlavini village – shortage of water • Ntillili pipes needs to be installed • Nkhwe Baptist – flood lights or streets lights • Given water tanks no RDP 	<ul style="list-style-type: none"> - Mbongweni village – Sonwabile mdodana stay in hut with bad condition. - Mbongweni soccer field, red lions to be assisted with soccer kit - Home affairs poor service delivery - 15 people in one room they request the assistance - Employment of youth in the community of ward 32 - Community hall requested at ward 32

		<ul style="list-style-type: none"> • Ndlavini village – access road from rhobo via ndala to nyathana • Dindini village - access road from skhotsheni to Mbuthweni • Xesibe – road access (mndela to xesibe) • Mbenya village – no high school • No scholar transports • Xesibe village – road access (etyeni to sixhotyeni) also ezigadini to kwamsinga • Mbhongweni road access: <ul style="list-style-type: none"> - Mjibha to jail - Mjibha to nyembezi - Phehlanzi to slangwe - Jama to mdodana - Bridge from mbhongweni to Ntsingizi J S S 	<p>house renewal yearly</p> <ul style="list-style-type: none"> • Sikhhotsheni water pipe was installed but still no water in that area 	
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2.6. IDP Participation and alignment

The 2022 - 2027 IDP process plan was developed with scheduled activities and time frames as per Section 28 of the Local Government Municipal Systems Act of 2000 and it was approved by council on the 30th August 2021. The review process has followed the legislative prescripts with regards to the community involvement and participation in the development of IDP and the 2022 – 2027 IDP document have conformed to the core components of the IDP as prescribed in Section 26 of the Local Government Municipal Systems Act of 2000.

In compliance with section 17 of the Municipal Systems Act, during the year under review the municipality has established the following appropriate mechanisms, process and procedures to enable the local communities to participate in the affairs of the municipality: -

- IDP Representative Forum;
- Mayoral Outreaches to communities and Stakeholders;
- Mayor's conversations with different stakeholders;
- Ward Community & Ward Committee meetings convened by Councillors;
- Newspaper advertisements and notices;
- Making the IDP document available to all members of the public;
- Information dissemination through the MLM quarterly newsletter;
- Sector specific for a, namely, LED Forums, Local Communicators Forum.

The role of stakeholders is outlined as follows:

STAKEHOLDER	COMPOSITION AND RESPONSIBILITY
Winnie Madikizela-Mandela Local Council	<p>The Winnie Madikizela-Mandela Municipal Council is the ultimate political decision-making body of the municipality and the Council has the responsibility to:</p> <ul style="list-style-type: none"> • consider and adopt the IDP Process Plan & time schedule for the preparation, tabling & approval of the annual budget; • consider and adopt the IDP and annual Budget; • ensure the municipal budget is coordinated with and based on the IDP; • adopt a Performance Management System (PMS) <p>Monitor progress and IDP implementation</p>
The Executive Committee of Winnie Madikizela-Mandela Local Municipality	<p>The Executive Committee of Winnie Madikizela-Mandela Local Municipality have the ultimate responsibility for the preparation and implementation of the IDP, Budget & Performance Management. The EXCO is responsible for:</p> <ul style="list-style-type: none"> • for the overall oversight, development and monitoring of the process or delegate IDP & PMS responsibilities to the Municipal Manager; • ensure that the budget, IDP & budget related policies are mutually consistent & credible;

STAKEHOLDER	COMPOSITION AND RESPONSIBILITY
	<ul style="list-style-type: none"> • Submit the revised IDP & the Annual Budget to the municipal Council for adoption.
Ward Councilors, Traditional & Ward Committees	<p>Ward Councillors are the major link between the municipal government and the residents. As such, their role is to: -</p> <ul style="list-style-type: none"> • link the planning process to their constituencies and/or wards; • ensure communities understand the purpose and the key mechanisms of the IDP, Budget process, Performance Management and are motivated to actively participate; • facilitate public consultation and participation within their wards. • provide feedback to their communities on the adopted IDP and Budget.
The IDP, PMS & Budget Steering Committee	<p>The IDP/PMS Steering Committee will be established to provide technical guidance over the IDP/Budget & PMS review. An IDP Steering Committee that would function, as a technical working team shall be composed of the following members:-</p> <ul style="list-style-type: none"> • Municipal Manager (Chairperson) • Municipal Management Team • Senior Managers from Sector Departments • Secretariat from IDP & PMS Unit
The Municipal Manager	<p>The Municipal Manager has the responsibility to provide guidance and ensure that the administration actively participates and supports the development and review of the IDP and Budget and works towards its implementation.</p>
Directorates & Departments	<p>Directorates and Departments are responsible for sector planning and for the implementation of the IDP. The participation of all Departments is thus critical and they: -</p> <ul style="list-style-type: none"> • provide technical / sector expertise and information, throughout the IDP Budget process;

STAKEHOLDER	COMPOSITION AND RESPONSIBILITY
	<ul style="list-style-type: none"> ensure that the review process is participatory, integrated, strategic, implementation-oriented, budget linked and aligned with and satisfies sector planning requirements;
Representative Forum and Community Stakeholders	<p>The IDP/ PMS/ Budget Representative Forum constitutes the structure that institutionalizes sectoral participation in the IDP Process. The members of the IDP Representative Forum include Business, Traditional leaders Government& NGO sectors (as well as political and technical leaders of the IDP Clusters).</p> <p>The Mayor or her nominee chairs the Forum. The Forum represents the interests of their constituents in the IDP processes.</p>
Budget Steering Committee: Shall be constituted as follows: The Mayor The Chairperson – Finance Standing Committee The Municipal Manager All Senior managers Managers IDP & PMS	<p>The primary aim of the Budget Steering Committee is to ensure: -</p> <ul style="list-style-type: none"> that the process followed to compile the budget complies with legislation and good budget practices; that there is proper alignment between the policy and the service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality; that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

The IDP document for the 2022 – 2027 financial year was adopted by council on the 30th May 2022. The alignment of the 2022 - 2027 IDP document with the performance contracts of section 57 managers as well as the Provincial Key Performance Indicators on the 12 outcomes particularly outcome 9 is tabulated in the table below: -

NO.	CRITERIA	N/Y	COMMENTS
1	Does the Municipality have Impact, outcome, input Indicators	Yes	Municipality doesn't have Impact Indicators

2.	Does the IDP have Priorities, objectives, KPIs and Development Strategies	Yes	
3.	Does the IDP have Multi Year targets	Yes	
4.	Are the above aligned and calculate into a score	Yes	
5.	Does the budget align directly to the KPIs in the IDP	Yes	
6.	Do IDP KPI's align to Section 57 managers contracts	Yes	
7.	Do KPIs lead to the functional area KPIs as the SDBIP	Yes	
8.	Do the IDP KPIs align with Provincial KPIs on 12 outcomes particularly outcome 9	Yes	
9	Were the Indicators communicated with the public	Yes	
10	Were the quarterly reports submitted to Council at stipulated time frames	Yes	

COMPONENT D: Corporate Governance

2.7. Risk Management

The risk management of Winne Madikizela Mandela Local Municipality is under the internal audit unit. Risk management policy was adopted by the Council in June 2021. Internal Audit Unit facilitates the risk assessment on regular basis together with the management. The internal audit unit has conducted the municipal wide risk assessment during December 2021. Risk registers were developed for all departments within the municipality detailing the risks identified on all the strategic objectives as per Integrated Development Plan, root causes and by rating the effectiveness of the existing controls for the risks identified. This strengthens the risk management within the organisation and mechanisms to mitigate those risks and contain them to an acceptable level. The top ten (10) risks faced by the municipality were identified.

1. Failure to comply with COVID-19 occupational health and safety measures in workplaces as envisaged in the directive issued by the Minister of Employment and Labour leading to business closure;
2. COVID 19 Infections;

3. Poor performance of contractors;
4. Inability to collect revenue owed to the Municipality;
5. Misuse of municipal vehicles;
6. Ageing infrastructure;
7. Delayed implementation of electricity infrastructure plan due to COVID-19;
8. Inability to create sustainable employment;
9. Inability to attract investment; and
10. Climate Change.

Fraud and Corruption

Winnie Madikizela Mandela Local Municipality has the Anti-Corruption Policy and implementation plan which encompass the whole range of activities. The objective of this policy is to ensure that all fraudulent activities are discouraged, mitigated and attended to in a coherent and integrated manner, and promoting ethical conduct or behaviour amongst its employees and councillors. Fraud & anti-corruption policy is in place and was adopted and approved by the council during May 2022.

The municipality has got Fraud & anti-corruption burners that are displayed in all municipal events, ranging from Council meeting, awareness events, imbizo, and etc.

Poster with theme of fraud & anti-corruption in senior managers offices are on display. Fraud & anti-corruption awareness campaigns will be done twice a year. The first session will be in during quarter two of the current financial year and will be conducted in councillors and officers and the second one for all the other employees. The Municipality takes the cognisance of the challenges faced with when rolling out these campaigns in particular non-responsive of bidders which delays the timing of staging these campaigns as embodied in the Municipal Planning Document (SDBIP).

Winnie Madikizela Mandela Local Municipality is committed to fighting fraudulent behaviour at all levels within the organisation for the promotion of ethical conduct and early warnings of fraud and corruption. All fraud and corruption will be investigated and followed up by the application of all remedies available within the full extent of the mighty law and the implementation of appropriate prevention and detection controls.

The scope of the Anti-Corruption policy applies to all fraud, corruption, theft, maladministration or suspected irregularities involving the following persons or entities:-

- All employees of the municipality;
- Consultants, suppliers, contractors and other providers of goods or services to the Municipality; and
- Any other parties receiving benefits from the Municipality.

The Winnie Madikizela Mandela Local Municipality Fraud Prevention Plan comprises of five pillars, namely;

- Prevention of Fraud and Corruption;
- Detection of Fraud and Corruption;
- Investigation of Fraud and Corruption;
- Resolution of Fraud and Corruption; and
- Maintenance and evaluation of the Fraud Prevention Plan.

Internal Audit / Audit committee and Compliance.

The audit committee; an independent advisory committee is required in terms of s166 of the Municipality Finance Management Act; MFMA s56 of 2003 to among others perform functions required by the Act in line with the terms of reference; the audit Committee Charter.

As provided for in terms of section 166(2) of the MFMA, the municipality had an audit committee established to address matters relating to the compliance, performance and internal controls assurance and any other activity the council may deem necessary. These matters include amongst others the following:

- Governance; Ethics; and policies and procedures
- Assessment of the effectiveness of Internal Controls;
- Performance management
- Risk Management

Effectiveness of Internal and External Auditors

The Council appointed five independent members. Audit Committee is functional with 5 independent members selected from different areas of expertise to enhance the audit committee's overall knowledge of the municipality or entity and the ability to discharge its obligations and provide appropriate recommendations to the council. Two more members have since been appointed during the year 2022/23 financial year. At the moment the Municipality enjoys full complement of the members. However, the term of office of one ordinary member and Chairperson will come to an end by the end of February 2023. The Municipality is currently undergoing the process of recruitment for the replacement of these two members.

Winnie Madikizela Mandela local municipality Audit Committee members acquired the following skills:

- Financial Management
- Legal
- Admin and Governance (i.e. Internal Audit, Risk Management, IT, Human Resources, Planning, etc.
- Performance Management
- Medical practitioner,

Audit Committee terms of reference was adopted by Council and Audit committee is executing their responsibilities as set in the approved Audit Committee Charter.

The Audit opinion over the last two years was unqualified audit opinion and clean audit in 2019/20 and 2020/21 financial year. After the final audit report received from the Office of the Auditor General, follow up procedures are currently implemented by internal audit to ensure the implementation of action plan prepared by management to address issues raised by Auditor General. The audit committee played a major role in this regard.

Municipality is required to have an internal audit function in terms of section 165 (1) of the Municipal Finance Management Act no 56 of 2003 ("MFMA"). This requirement is re-enforced by the recommendations of the King IV Report on Corporate Governance.

Winnie Madikizela Mandela Local Municipality has functional Internal Audit unit. Internal Audit Risk based Audit coverage plan have been drafted during the financial year. The Internal Audit structure has six staff members being the Manager and one Senior Internal Auditor, Junior Auditor, Audit Clerk and two interns.

Audit report showed positive results in these areas, performance information, compliance with laws and regulations as well as improved operations within the municipality. It is further noted that there is a significant decrease in Auditor General's findings compared to previous years.

The Municipality is undergoing the process of acquiring the services of the external service provider on a co-sourced arrangement to boost the capacity of the Internal Audit Unit as well to transfer skills particularly to Junior Auditor, Audit Clerk and two interns.

2.9. Websites

Winnie Madikizela Mandela Local Municipality website is up and running, URL:<https://www.winniemmlm.gov.za>. ICT is responsible for compliance on the website in terms legislations and laws applicable to municipal websites. The role of Winnie Madikizela-Mandela website, as platform for information dissemination, participation and disclosure has been significantly catered for in various pieces of legislation, including:

The Local Government Municipal Systems Act No 32 of 2000 ("the Systems Act");

The Local Government Municipal Financial Management Act No 56 of 2003 ("the MFMA"); and

The Municipal Property Rates Act, no 6 of 2004 ("the MPRA").

ICT is responsible for uploading compliance documents in terms of s75 of the Municipal Finance Management Act No. 56 of 2003 and all applicable laws of the republic of South Africa. With the collaboration with Municipal directorates, ICT is able to maintain fresh content on the website including social media platforms.

2.10. Supply chain Management

The Municipal Finance Management Act No 56, of 2003, section 80, directs the establishment of a Budget and Treasury Office by all municipalities. The established Budget and Treasury Office is then required to be headed by the Chief Financial Officer with a number of responsibilities assigned to him/her. One of the responsibilities assigned to the Chief Financial Officer also include supply chain management.

Winnie Madikizela-Mandela Local Municipality has established the Budget and Treasury Office, within which a Supply Chain Management Unit has further been established. This unit is responsible for all demand management, procurement, logistics and disposals within the municipality.

The unit is headed by a Supply Chain Management Manager, who reports directly to the Chief Financial Officer. The unit also has two Supply Chain Management Officers who report to the manager. Further to this, there are three Supply Chain Management Clerks who report to the officers, making it a total of Six members of the unit. These personnel are further enhanced by financial management interns who rotate within all sections within the Budget and Treasury office. As part of their rotation plan, Supply Chain Management unit forms part of their programme. Our records indicate that all the Supply Chain Management officials meet the minimum competency levels required for SCM officials.

As part of the section 71 reports that are tabled to the Mayor through the council committees at the end of each month, Supply Chain Management issues are also reported. This means that there are twelve (12) reports that are tabled to the Mayor through council committees on an annual basis.

The supply chain management policy is reviewed on a yearly basis and forms part of the budget related policies. This review therefore also happened for the 2020/21 financial period. The following thresholds are outlined in that policy:-

STRUCTURE OF APPROVAL		
GOODS/SERVICE VALUE	PROCUREMENT METHOD MINIMUM	APPROVAL AUTHORITY
R0 - 200	Petty Cash	Head of Department
R201 – R2 000	One Written Quotation	Head of Department

STRUCTURE OF APPROVAL		
GOODS/SERVICE VALUE	PROCUREMENT METHOD MINIMUM	APPROVAL AUTHORITY
R2 001 – R30 000	Three Written Quotations	Head of Department
R30 001 – R200 000	7 days advert on the Notice Board and the Website	Accounting Officer or delegated
R200 001 – R50 Million	Competitive Bidding Process	Accounting Officer
Above R50 Million	Competitive Bidding Process	Accounting Officer

The bid committees are appointed for specific projects with the following principle applied at all times:

- The Bid Specification committee is chaired by the Senior Manager of the procuring department, a Supply Chain Management Officer (Practitioner), a member from Engineering Services department as well as any members deemed necessary
- The Bid Evaluation Committee is composed of at least three managers reporting to senior managers, and each committee always has a Supply Chain Management Officer (Practitioner).
- The Bid Adjudication Committee is composed of at least four Senior Managers (of which one is considered a technical expert), a senior Supply Chain Management official, the scribe and is chaired by the Chief Financial Officer

The performance of the committees and their commitment to their sitting is central to the achievement of all targets that have been set by the municipality. It is essential therefore that these committees convene as often as required to ensure delivery of much needed services to our communities.

As per our tender register and other documentation, the following is the number of awards that have been made throughout the financial year:-

N O	SUCCESSFUL TENDERER	AMOUNT	TENDER NO	DESCRIPTION	DATE AWARD ED	END USER DEPARTMENT
1	Thake Electrical	R 23,624,770.08	WMM LM 00057EMV	Electrification of Xholobeni Village in Ward 25	20/09/2021	Engineering Services
2	Ngoma JV Dimbane Zikhazi Trading	R 3,600,000.00	WMM LM 00061 W20CH	Construction Of Ward 20 Community Hall	23/09/2021	Engineering Services
3	Ngoma JV Dimbane Zikhazi Trading	R 3,500,000.00	WMM LM 00060 W04 CH	Construction Of Ward 04 Community Hall	30/09/2021	Engineering Services
4	Manyobo Group	Rates	WMM LM 21/07/21/02HPT	Hiring of Construction Plant and Trucks	01/10/2021	Engineering Services
5	Stira Construction and Projects	Rates	WMM LM 21/07/21/02HPT	Hiring of Construction Plant and Trucks	01/10/2021	Engineering Services
6	Mabozela Trading and Enterprise	Rates	WMM LM 21/07/21/02HPT	Hiring of Construction Plant and Trucks	01/10/2021	Engineering Services
7	Siti Cargo cc	Rates	WMM LM 21/07/21/02HPT	Hiring of Construction Plant and Trucks	04/10/2021	Engineering Services
8	Thahle Projects Jv Magnacorp 522	R 3,191,415.70	WMM LM 00062 W012 ECDC	Construction of Ward 01 ECDC	14/10/2021	Engineering Services
9	Vitsha Trading	R 23,545,916.50	WMM LM 01/09/21/02 RTR	Refurbishment of Taxi Rank Phase 2	19/10/2021	Engineering Services
10	Vico Empire	R 385,489.50	WMM LM 10/08/21/01 MWHC 13	Maintenance of Ward 13 Community Hall	19/10/2021	Engineering Services
11	Bukhobethu Security Services	R 27,820,800.00	WMM LM 08/12/20/03 PSC	Provision of Security Services	19/10/2021	Community Services

N O	SUCCESSFUL TENDERER		AMOUNT	TENDER NO	DESCRIPTION	DATE AWARD ED	END USER DEPARTMENT
12	Ncaiana Trading and Projects	R	540,400.00	MBIZ LM 21/07/21/02 PSL	Supply and Delivery of LED Streetlight Fittings, Cables and Poles	02/12/20 21	Engineering Services
13	Thake Electrical	R	790,493.13	WMM LM 10/08/21/02 PPMU	Replacement Of Ring Main Unit For Mbiko Centre	02/12/20 21	Engineering Services
14	Reviewal of Climate Change Strategy	R	390,000.00	WMM LM 11/02/21/01 CCS	Reviewal of Climate Change Strategy	09/12/20 21	Community Services
15	Sword Group	R	477,000.00	WMM LM 06/10/21/01 PME	Procurement of Materila and Equipment	13/12/20 21	Development Planning
16	Mvi Construction	R	8,032,179.54	WMM LM 08/10/21/02 MDA	Construction of Mapheleni Access Road	11/01/20 22	Engineering Services
17	The Manes	R	1,771,000.00	WMM LM 00070 S&D L&D	Supply and Delivery of Laptops and Desktops	10/01/20 22	Corporate Services
18	Mabozela Trading & Enterprise	R	3,560,171.73	WMM LM 08/10/21/01 LSA	Construction of Leonard To Simakadeni Access Road	11/01/20 22	Engineering Services
19	XS Dollarz	R	1,339,125.95	WMM LM 17/09/21/01 RMW	Repairs and Maintenance of Municipal Building	17/01/20 22	Engineering Services
20	Thahle Projects Jv Magnacorp	R	1,820,533.00	WMM LM 08/10/21/03 VMA	Construction of VAV Memorial College Access Road	17/01/20 22	Engineering Services
21	XS Dollarz	R	1,124,887.68	WMM LM 17/09/21/03 RCV	Repairs and Maintenance of Cultural Village	26/01/20 22	Engineering Services
22	Phahle Projects	R	730,737.50	WMM LM 17/09/21/02 RDL	Repairs and Maintenance of DLTC	17/01/20 22	Engineering Services

N O	SUCCESSFUL TENDERER	AMOUNT	TENDER NO	DESCRIPTION	DATE AWARD ED	END USER DEPARTMENT
23	Dr. Sugudhav - Sewpersadh	Rates	WMM LM 25/08/21	Provision of Legal Services	26/01/2021	Municipal Manager
24	NZ Mtshabe Incorporated	Rates	WMM LM 25/08/21	Provision of Legal Services	26/01/2021	Municipal Manager
25	Mabozela Trading and Enterprise	R 2,986,224.78	WMM LM 10/12/21/01 CBD	CBD Road Maintenance	01/04/2022	Engineering Services
26	Masilo Projects Pty Ltd	R 2,187,151.60	WMM LM 18/08/21 IPF:HM	Supply and Installation of 2 High Mast Lights	13/04/2022	Engineering Services
27	Ezamavovo Trading Pty Ltd	R 424,650.00	WMM LM 11/02/21/01CCS	Supply and Delivery of EPWP Protective Clothing	2022/08/04	Community Services
28	Techseeds Telecommunitaions Pty Ltd	R 6,581,971.41	WMM LM 231/12/21/01 PRI	Procurement of Printers for 3 Years	2022/08/04	Corporate Services
Total		R 118,424,918.10				

2.11 Legal Services

Functions of Legal Services

Legal Services is tasked with the following Areas of Operations:

1. Litigation Management
2. By Law Development
3. Contract Management
4. Legislation Regulation and Policy Compliance
5. Ad hoc support to departments

Litigation Management

The municipality developed and adopted legal risk management policy and strategy and has a functional legal section. A panel of attorneys for a period three (3) is in place wherein the Municipality selects members of the panel to attend to various matters that the Municipality has such as, litigation, obtaining legal opinions, transactional advices etc.

Currently the Municipality has 21 cases on the litigation register of which the majority of the cases are mostly dormant. Cases instituted against the Municipality have drastically declined in the last financial year as claims that appear to be litigious are promptly dealt with internally before gaining the litigation momentum.

Category of cases:

- Civil Claim for damages
- Labour Related matters
- Debt collection
- Contractual disputes

Challenges

We have dormant cases: people who are suing the Municipality are losing interest in terms of pursuing their matters into finality. (Litigation is very expensive)

Meter readings are either not working or inaccurate, it affects the billings and makes enforcement of payment difficult due to disputes raised leading to litigation

Overaged debtors as the Municipal debtors analysis, it affects the billing and makes enforcement of payment.

Litigation Risk Reduction Action Plan

Every action of the Municipality is potentially litigious and complicated by the requirement for compliance to all Local Government related legislative prescripts, whilst also requiring compliance with other general legislation as may become pertinent, depending on the activity which has resulted in the litigation at hand.

Legal Services created the Litigation Risk Management Strategy by introducing a Litigation Reduction Monitoring Tool. The strategy is aimed at identifying the various areas of litigation risk, develop an action plan to mitigate those risks.

The Litigation Risk Management Strategy of the Winnie Madikizela-Mandela Local Municipality aims to:

- identify, manage, monitor and mitigate risks of litigation throughout the Municipality.
- actively mitigate these risks by identifying them, setting minimum standards for their management and allocating clear responsibility for such management to Management
- ensure that sound legal principles and legislative compliance is mainstreamed into operational activities
- ensure a reduction of litigation against the Municipality through proactive monitoring.

Mitigation Processes

Litigation risk reduction will be implemented through:

- Identification of and continuous review of areas where litigation risk exists
- Documented advisory service aimed at mitigation
- Allocation of responsibility for the development of procedures for management and mitigation of these risks
- Installation of appropriate segregation of duties, so that legal documentation is reviewed and executed with the appropriate level of independence from the persons involved in proposing or promoting transaction

- Ongoing examination of the relationship between litigation risk and other areas of risk management, so as to ensure that there are no gaps in the risk management process
- Establishing of minimum standards for mitigating and controlling each risk, including the nature and extent of work to be undertaken by internal and external legal resources
- Establishing of procedures to monitor compliance, taking into account the required minimum standards
- Continuous awareness of legal reform and development in order that current compliance is continuously observed

The litigation risk reduction plan and schematic process was developed to ensure that the municipality complies with the strategy. The plan is disseminated quarterly for departments to populate and indicate compliance to the strategy where applicable.

Municipal By-Laws

The legal support services office is tasked with ensuring that the municipality has all the required by-laws and policies in place in order to have the proper and effective controls to ensure that the services to the community are carried out in compliance with the framework of the by-laws as anticipated by the legislation that creates these by-laws. The municipality continuously researches the areas where by-laws must be developed and periodically reviews and where applicable amends the by-laws.

It is imperative that consumers and the community at large familiarize themselves with the by-laws. This will help the consumer to be aware of not only their rights but equally important their responsibilities. This will be ensured through extensive continuous public consultations/participation, public notices and media statements and stakeholder engagements for harmonious relations which will impact on sound and efficient inter-governmental relations.

Institutional Compliance

The municipality is a creature of statute and such it operates within the ambit of a vast number of legislation. An Institutional Compliance checklist has been developed for the municipality wherein all the issue of legislative compliance are listed, the persons responsible, the actions require, the time frame and the evidence for compliance with same. The legal support services are tasked with ensuring that the compliance checklist is disseminated to

departments to populate and provide evidence to show compliance on prescribed legislative provisions. This exercise is to be done quarterly with each quarter being guided by the applicable legislative provisions.

Further the unit as one area of priority ensures compliance of the institution through conducting quarterly workshops on updates and/or amendments on legislation, regulations, decided case law etc

Contract Management

The municipality procures services through it, amongst other, SCM processes in compliance with the SCM policy, SCM regulations. The municipality is required by law to conclude contracts for certain services and for the most part this speaks to the majority of the services that the municipality requires.

It is the prerogative of the municipality to ensure that such contracts are compliant, legally binding and implementable. The section is working closely with SCM and various departments to ensure that contracts entered into by the Municipality are sound by either drafting or vetting such contracts and negotiating sound contracts on behalf of the Municipality.

Further the performance of Service providers and Contractors in respect of awarded contracts is closely monitored to ensure optimal performance of Service Providers and Contractors.

Ad hoc support to Departments

Legal Services is also tasked with the duty to provide ad hoc support to departments as and when required to ensure legal compliance to legislation on engagements that departments engage in that are binding or likely to be binding. These include but not limited to legal assistance in respect of transactional advises that departments engage in on behalf of the Municipality, special projects, labour matters etc.

2.12. Municipal Public Accounts Committee (MPAC)

MPAC was established and is functional with seven members according political party representation and a traditional leader during the previous term of council. Meetings are convened according to the adopted schedule by council and reports are prepared with recommendations to be received by Municipal Council for resolution. The members Names of member of the MPAC and number of meetings attended.

Municipal Public Accounts Committee Attendance

Initial & Surname	FT / PT	Political Org/Prop – PR /WC	Total meetings planned	Number of attended including special	Absent
1. Cllr N.E Cengimbo	F T	ANC/PR	04	02	00
2. Cllr N. Sikibi	P/T	ANC /PR	04	01	01
3. Cllr R.N Madikizela	P/T	ANC /PR	04	02	00
4. Cllr A. I. Guqaza	P/T	ANC/WC	04	02	00
5. Cllr S. Ngonini	P/T	APC/PR	04	01	01
6. Cllr M. Ndovela	P/T	ANC/PT	04	02	00
7. Cllr M. Bhenxa	P/T	TL	04	02	00

The above members served in the committee from July to November 2021. On the 25 November 2021 the council established the new committee as it was the beginning of a five year term (2021- 2026 Local Government Term) of council. Below are members of the committee:

Municipal Public Accounts Committee Members and attendance

Initial & Surname	FT / PT	Political Org/Prop –PR /WC	Total meetings planned	Number of attended including special	Absent
1. Cllr N P Mavundla	F T	ANC/PR	04	02	00
2. Cllr N. Sikibi	P/T	ANC /PR	04	02	00
3. Cllr A Maquthu	P/T	ANC /PR	04	02	00

4. Cllr Z.H. Dyarvane	P/T	ANC/WC	04	02	00
5. Cllr B.W. Mangqalaza	P/T	DA/PR	04	02	00
6. Cllr K. Zinya	P/T	ATM/PT	04	02	00
7. Cllr P. Nophinga	P/T	EFF/PT	04	02	00

MPAC conducted oversight in three reports in 2021/2022 financial year with recommendations to council

Report on Irregular expenditure that relates the 2020/21 financial period

- The amount of R 1 589 999.60 identified as irregular expenditure towards the supply and delivery of Electricity Material be written off by Council.
- No financial loss was incurred by the Municipality as the service was rendered in good order.
- The Municipal Manager conducts an internal investigation in order to determine whether there was any manipulation of the CSD document for MAT Trading and that such an investigation report be presented to the Audit Committee and thereafter the Audit Committee to submit to Council its own recommendations on the report.

Report on Fruitless and Wasteful Expenditure for 2019/20 & 20/21 F Y

- The report on investigation of fruitless and wasteful expenditure was noted by Council
- The fruitless and wasteful expenditure amounting to R21 911,02 be written-off by Council.
- The management should not wait for the deadline to submit the SARS returns to avoid future penalties.
- The management should have a proper planning on vehicle testing before the expiry date of municipal vehicles.
- The decrease on fruitless and wasteful expenditure was noted and appreciate.

CHAPTER 3

SERVICE DELIVERY PERFORMANCE

Component A: Basic Service Delivery

3.1. Electricity

In the 2021/2022 financial year, the municipality connected 850 households with electricity i.e. 475 households in Mabhengutheni village in ward 15 and 375 households in Beleka and Mdatya villages in ward 28 and ward 25 respectively. The municipality will see the completion of historic backlog with the completion of Electrification of Xholobeni in 2022/23 financial year.

The Winnie Madikizela Local Municipality has a NERSA approved electricity distribution licence (NER/D/EC 132/2016/17) and is responsible for the provision and maintenance of electricity to the residents of the town which is the seat of the local municipality and Eskom provides the service of electricity to the rest of the municipal area starting from the outskirts of the town to the municipal boundary. The municipality also receives funds from the department of Energy through schedule 5b to do electrification on the rural areas. The municipality and Eskom did a 5-year electrification master plan which when completed the municipality would have reached a universal access within its area of jurisdiction. This electrification master plan has been adopted by council though the numbers per village are reviewed before the implementation of the project.

There is a general increase of electricity demand in Mbizana as new households are constructed. In conjunction with Eskom the Municipality has managed to reduce electricity backlogs to 2%. This backlog will further reduce once the 2021/22 projects are completed and energised. In the current financial year 22/23 Winnie Madikizela Mandela municipality received INEP funding allocation of R 16 400 000.00 which will be utilised for the connection of 820 households. The new statistics as per the recent population survey shows an increase in households because of the new extensions that are created in the already electrified area.

Winnie Madikizela Mandela Local Municipality is working closely with the Department of Energy in the installation of Solar backed electricity in villages where grid electricity will take more than three years to be installed and where the terrain makes it difficult for grid electricity. In areas where the electricity will not be provided soon the municipality is currently providing solar system for these areas through assistance from Department of energy. The Municipality is also exploring alternate power supply sources other than grid.

Financial Performance Year 2021/2022: Electricity Services					
Details	2020/21	2021/22			
	Actual	Original Budget	Adjusted Budget	Actual	Variance if any
Total Operational Budget	(67,708,793.53)	(68,575,724.84)	(68,577,032.00)	(66,430,946.43)	(2 146 085.57)
Expenditure					
Employees	4,343,720.60	5,519,055.00	5,519,055.00	4,459,384.07	1 059 670.93
Repairs and Maintenance	433 678.00	5,371,401.00	4,571,401.00	3,310,553.58	1 260 847.42
Other	74 899 085.09	47,043,665.44	75,089,873.00	77,410,391.00	-2 320 518.00
Total Operating Expenditure	79 676 483.69	57,934,121.00	85,180,329.00	85,180,329.00	0.00
Net Operational Expenditure	11 967 690.16	10,641,603.48	16,603,297.00	18,749,683.00	-2 146 386.00

Financial Performance Year 2021/2022: Electricity Services					
Details	2020/21	2021/22			
	Actual	Original Budget	Adjusted Budget	Actual	Variance if any
Total Operational Budget	(67,708,793.53)	(68,575,724.84)	(68,577,032.00)	(66,430,946.43)	(2 146 085.57)
Expenditure					
Employees	4,343,720.60	5,519,055.00	5,519,055.00	4,459,384.07	1 059 670.93
Repairs and Maintenance	433 678.00	5,371,401.00	4,571,401.00	3,310,553.58	1 260 847.42
Other	74 899 085.09	47,043,665.44	75,089,873.00	77,410,391.00	-2 320 518.00
Total Operating Expenditure	79 676 483.69	57,934,121.00	85,180,329.00	85,180,329.00	0.00
Net Operational Expenditure	11 967 690.16	10,641,603.48	16,603,297.00	18,749,683.00	-2 146 386.00

Capital Expenditure Year 2021/22: Electricity Services					
Capital Project	2021/22				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Mdatya and Bekela Village	2,200,495.00	4,569,454.00	4,020,793.64	548 660.36	4,020,793.64
Mabhenguteni village	8,145,237.00	8,291,637.00	7,019,228.66	1 272 408.34	7,019,228.66
Fencing of High Mast	150,000.00	-150,000.00	0		0
Installation of High Mast	2,400,000.00	750,000.00	724,287.76	25 712.24	724,287.76

Xholobeni Mgungundlovu Dumasi Village	7,550,000.00	25,800,000.00	25,564,716.61	235 283.39	25,564,716.61
Lower Etheridge	4,625,000.00	-4,625,000.00	0		0
Msarhweni Village	4,625,000.00	-4,625,000.00	0		0
Zizityaneni Village	1,307,268.00	-1,307,000.00	0		0
Electricity Bakkie	700,000.00	-700 000.00	0		0

Employees :Electricity services					
Level	2020-21	2021/2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies %(As a %of total posts
0-3	A0323, A0269 A 0390	3			
4-6	A0028	1			
7-9					
10-12	A 0209, A 0242, A 0041, A 0389, A 0324	5		2	
13-15	A0315	1			
Total	10	10			

3.2. Waste Management and Refuse Removal

The waste collection service is rendered by the Cleansing Division which forms part of the Community Services Department of the Municipality. Waste management service is being provided in the CBD and its 4 Extensions (01, 02, 03 & 04) and all businesses, government institutions and privately-owned companies within ward 1. To residential areas the service is provided once a week, and other municipal customers it is provided 3 to 7 days a week depending on demand. The municipality is also providing service to areas outside the CBD, such as government institutions, businesses, and in streets along R61. In executing the service, the municipality utilises Refuse Removal Employees and EPWP beneficiaries to all the above-mentioned areas.

The Municipality provide black bags to the residents on annual basis. The Municipality provide other customers with waste receptacles such as bins, especially those one's without storage places in their backyards. Other services provided includes street and litter picking within the CBD, and this activity is undertaken 7 days a week.

The municipality has reviewed its Control and Regulation of Waste Management bylaws which will serve as a platform/basis to monitor compliance in waste related matters. Currently, the bylaws are waiting for gazetting process, after which they will be available to be used. Further to the above, municipality has also reviewed its Waste Management Tariff Policy, and adopted by the Council in May 2022. In November 2022, the municipality received an opportunity from Municipal Infrastructure Support Agent (MISA) to recruit 455 beneficiaries from all wards, which were placed under waste management sector and assisting matters pertaining to waste management in all wards. The contract for project was for 4 months, and it was extended with 1 month.

Our area has five public beach areas where waste collection is managed through EPWP beneficiaries working along the coast. The beneficiaries are responsible for waste collection and removal of invasive alien plant species along the coast. The area is characterised by dongas due to illegal sand mining. These dongas are utilized as waste hot spots. The municipality is servicing all businesses, government institutions, NGO's in town. The municipality has extended its services to a number of government institutions, NGO's and businesses in rural areas which some were previously not receiving the service. Most of these entities does not have storage areas for waste and make use of pedestrian bins on the pedestrian walkways. This causes various problems for the municipality like wind blowing litter, waste pilling up in front of shops and on the roads, traffic blockages for pedestrians and

general unsightliness. Ideally every shop should have storage for waste to reduce waste that is disposed on pedestrian's bins.

FOLLOWING ARE THE WASTE EQUIPMENT/FLEET USED FOR WASTE COLLECTION SERVICES BY THE MUNICIPALITY:

Reg. Number	Section/Division	Make
FWK 197 EC	Solid Waste	Hino Super F
CWG 481 EC	Solid Waste	Massey Ferguson MF 285 S Tractor
DTH 289 EC	Solid Waste	Mercedes-Benz Axor
JNG815EC	Solid Waste	Fuso
JNX120EC	Solid Waste	Hyundai
JTG283EC	Solid Waste	Nissan
JTG283EC	Solid Waste	UD-Nissan

SUCSESSES:

MANAGEMENT OF WASTE ON BUSIEST POINTS (STOPS) OUTSIDE THE CBD& ATTENDING TO ILLEGAL DUMPING

The municipality has come up with strategies for management of waste in busiest points outside the CBD and along R61. The municipality is utilising EPWP beneficiaries to attend to these points on a daily basis, and also attend to illegal dumping along R61. For all collections and disposal of collected waste, the municipality is using refuse trucks and mini trucks. We have achieved this project internally, and we are continuing with it as it yields positive results.



WASTE COLLECTION INSIDE THE CBD DURING THE DAY

The municipality have been experiencing a challenge of collected waste during the day inside the CBD which tends to be over spread by stray animals before it is collected for disposal by the afternoon shift. We have identified a strategy of collecting such waste during the day (morning shift) using muni truck, as it tends be very difficult for our trucks to move inside the CBD during the day. This project was achieved as we are no longer experiencing any challenges.



REPORTING TO SOUTH AFRICAN WASTE INFORMATION SYSTEM (SAWIS)

The municipality is reporting to SAWIS on tonnages and quantities of waste disposed at the municipal disposal site. The last reported tonnages of waste disposed were 720 tons, and that was reported for September 2022.

SKIP BIN SERVICES

The municipality is continuing with the skip bin service to all 30 skip bins placed in and around the town. The project is one of the successful projects at management of areas which were previously used as waste hotspot in Bizana. The cleaning and management of skips within the municipality is championed by the municipal EPWP and Refuse Removal employees. Daily upliftment of all 30 skip bins is done using municipal skip loader truck, purchased purposely for skip bins. More areas, especially those with high waste production volumes requests more skips to be placed in their areas.



CLEANING OF BEACHES

The municipality has started with the cleaning of the 5 beaches that are in ward 24, 25 and 28. The municipality started cleaning the beaches after the project which was funded by DFFE cost care project ended. The municipality achieves this by placing EPWP beneficiaries and mopping project beneficiaries where litter picking and removal of aliens is done.

During and After



EXTENSION OF WASTE MANAGEMENT SERVICES TO RURAL AREAS

As means of minimizing illegal dumping to un-serviced rural areas, extension of waste management services was one of the projects that assisted the municipality in dealing with waste to areas which were previously unserved. This project was initially piloted in 3 wards (ward 13, 23 and 24). The implementation strategy taken to execute the project was identification and placing of cages in central points within wards, where community members go and dispose off their waste. The project is ongoing to all the above-mentioned wards through municipal EPWP beneficiaries and refuse removal employees.

Other wards except the above mentioned ones, are receiving the waste service partially as the municipality have limited capacity to render the service fully. In those wards the municipality mainly focuses on areas which are along the R61, and these are Ward 04 (Ludeke Halt, Siwisa Bus stop area), Ward 6 (Mhlanga entrance), Ward 07 (Nyanisweni, Jerusalem Bus stops), Ward 08 (Dudumeni, Magusheni business centre), Ward 10 (Ntlenzi area), Ward 19 (Zamokuhle Special School), Ward 20 (Imizizi Clinic), Ward 21 (Greenville Hospital and Clinic), Ward 23 (Zikhuba, Marina & Seaview areas) Ward 24 (Lubusi Boutique Hotel, EMampingeni Lodge), Ward 26 (Magadla, Nomlacu bus stop, Nompumalanga bus stop, Hluma Flea Market and Lodge) and Ward 31 (Zizityaneni bus stop) in trying to bridge the gap.



WASTE MINIMIZATION AND RECYCLING PROGRAMMES

As means of minimising large volumes/amounts of waste taken for disposal, the section is working with a number of local registered and unregistered recyclers which deals with collection of cardboards, papers, plastic, tins and bottles/glasses for recycling. Currently, most of these local recyclers are at primary stage of recycling meaning that they sell their products to other companies such as Consol, Mondi, Collect A Can for processing and manufacturing. Their impact towards securing/increasing the life span of EXT 03 dumping site is indeed noticeable, as most of the recyclables (cardboards, papers, plastic, tins and bottles/glasses) are diverted from site for recycling, and this contributes a lot in preventing the site from reaching its carrying capacity before anticipated period.

There are currently no formal Municipal driven waste minimisation activities taking place in the Municipality. Informal reclamation activities are evident on the waste disposal sites. The extent of reclamation is however not known as no records are kept of material volumes removed from the waste disposal sites. Some shops in Mbizana, specifically have informal recycling individuals who collect cardboard and plastics and sell them for their own benefit.



WASTE MANAGEMENT CAMPAIGNS/CLEAN UP CAMPAIGNS

The municipality has conducted 5 Waste Management Awareness & Cleaning Campaigns around wards in Bizana. The purpose of these campaign was to promote cleanness around our areas, and to educate our societies about the best practice of waste management in order to achieve an integrated waste management. These campaigns had played a significant role in decreasing the amount of illegal dumping spots around Bizana area, and as such most areas which were previously used as illegal dumping spots were converted to open spaces and mini-parks for our communities.



TARIFF STRUCTURE FOR WMMLM

In the previous years, reports were indicating that the municipality was rendering the waste service at a deficit. Several studies were conducted, and new amendments were proposed and approved by the council. The new tariff structure for waste service was established, and came into effect in July 2018. For both commercial (businesses, government institutions and privately-owned entities), and residential customers, new categories were established. All waste related billing was based on a number of activities practiced in each stand, nature of business, type of collection and frequency of collection. Tariffs are reviewed yearly, and amendments are advised where necessary. The municipality has reviewed and adopted its Waste Management Tariff Policy in May 2022 to be aligned with the approved and published tariff by the municipality.

The municipality has started a process of engaging with businesses, government department, and privately-owned entities which are outside the CBD and closer to the R61 route about waste billing, as these entities were already receiving service from the municipality, but some were not being charged for the service.

LEGAL COMPLIANCE FOR THE WASTE MANAGEMENT FACILITIES

Only the Majazi waste disposal site is in possession of a license in the Winnie Madikizela-Mandela Local Municipality. EXT 3 waste disposal site is not being operated according to license conditions or the Minimum Requirements for Waste Disposal by Waste disposal site. The municipality therefore does not comply fully with the applicable legislation. The municipality conducted review of financial projections report for EXT 3 disposal site in preparation for closure.

CHALLENGES:

- The municipality is currently operating in a dumping site at EXT 3, which is currently running out of air space for future burial of waste.
- Delays in endorsement of IWMP.
- Limited resources to service the entire municipality as required by legislation.
- Limited resources to put up required infrastructure for provision of better service.

- Uncontrolled sewage from some businesses & households around the town.
- Drainage system-uncontrolled run offs from the drains during rainy season further exacerbate the situation.
- Geographic landscape & bad roads in some areas of EXT 4 make it difficult to access some areas. Some businesses have not yet understood the municipal waste tariff strategy.

Solid Waste Service Delivery Levels:				Original Budget No	Adjusted No	Actual No
House Holds						
Description	2019/20	2020/21	2021/2022			
	Actual No	Actual No	Actual No			
Solid Waste Removal:	0	0	0			
Removed Once a week	1266	1266	1362			
Removed More than once a week	0	0	0			
Total Number of House holds	1266	1266	1362			

Employees: Waste Management and Refuse Removal services					
Level	2020/21	2021/2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3	A0009	42	A0009	04	1.7%
	A0064		A0064		
	A0071		A0071		
	A0072		A0072		
	A0073		A0073		
	A0102		A0102		
	A0128		A0128		
	A0129		A0129		
	A0130		A0130		
	A0133		A0133		
	A0141		A0141		
	A0142		A0142		
	A0143		A0143		
	A0146		A0146		
	A0147		A0147		
	A0148		A0148		
	A0272		A0191		
	A0273		A0272		
	A0274		A0273		
	A0275		A0274		

	A0276		A0275		
	A0277		A0276		
	A0278		A0277		
	A0279		A0278		
	A0282		A0279		
	A0294		A0282		
	A0295		A0294		
	A0296		A0295		
	A0297		A0296		
	A0298		A0297		
			A0298		
4-6	A0305	06	A0305	01	0.06%
	A0018		A0018		
	A0022		A0022		
	A0077		A0077		
	A0381		A0381		
	A0382		A0382		
7-9	A0251	02	A0251	0	0%
	A0383		A0383		
10-12	A0246	02	A0246	0	0%
	A0303		A0303		
13-15	Nil	Nil	Nil	Nil	Nil
Total					

Financial Performance Year 2021/22: Waste Management and Refuse Removal					
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance if any
Total Operational Budget	(9,825,913.77)	(6869916.00)	(7385934.38)	(7,369,173.69)	
Expenditure					
Employees	3,252,816.02	10,682,796.00	10,682,796.00	7,870,910.22	
Repairs and Maintenance	438,289.71	2,428,716.00	1,849,716.00	716,059.84	
Other	14 580 391.51	13 299 133.00	14 219 049.00	14 669 019.65	
Total Operating Expenditure	18,271,497.24	26,410,645.00	26,751,561.00	23,255,989.71	
Net Operational Expenditure	8 445 583.47	19 540 729	19 365 626.62	15 886 816.02	

Capital Expenditure Year 2021/2022: Waste Management and Refuse Removal					
Capital Project	2021/2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Grass Cutting Machine	200 000.00	0	R85 000.00	0	0
Fuel tanker	100 000.00		R 55 000.00	0	0
Solar Panels	R300 000.00		R172 500.00	0	0

3.3. Housing

The majority of people (94%) in the municipal area reside in rural areas and in traditional housing. The bulk of the housing demand is therefore vested in rural areas. The exact housing need in the municipal area is 38747. The majority of people within the municipal jurisdiction are residing within self-built structures (traditional dwellings) within rural settlements. WMM local municipality is rural in nature and consists of dispersed, scattered rural unplanned settlements. The municipality is implementing rural housing subsidy programme, aiming in building houses within the rural communities. There is a huge demand of housing within the municipal jurisdiction in both Urban and Rural Areas.

The exact housing backlog and subsequent housing demand for the municipality is in rural areas compared to the urban. The settlements pattern of the municipal area reflects a predominantly rural character and the vast majority of the population resides in the traditional houses. There is a high demand of middle income houses within the urban area. The main issue is unavailability of land, due to unresolved claims between the municipality and communities as the municipal commonage is subject to land claims. The municipality through Upgrading of Informal Settlements programme has undertaken the formalisation of the Downtown informal settlement upgrading through the insitu upgrading. The Department of Human Settlements implements the programme since the municipality doesn't have developer status.

In addition, the WMMLM Municipal Spatial Development Framework identifies land for future settlement development. The municipality adopted the review of Spatial Development Framework, aiming in guiding development within the municipal jurisdiction. According to the Spatial Development Framework, numerous land pockets are identified for human settlement development, proposing various housing densities and typologies. The SDF is aligned to the municipal Integrated Development Plan (IDP) and it contains the housing chapter extracted from the Housing Sector Plan for the purpose of housing development and delivery within the municipal jurisdiction.

There projects that were running in order to decrease the housing backlog within the financial year of 2021/22 are as follows:

Ward	PROJECT NAME
20	Mbizana 1000

23	
29	
25	
26	
18	
22	
15	
19	
Temporal Shelters	Across all wards

Mbizana 1000

Mbizana 1000 is a rural housing project that is currently running since 2020-21 FY and is covering various wards. 399 housing units have been completed during the year 2021-22.

Challenges:

Mbizana 1000 Ward 15, 19, 21, 22, 23 & 29 the contract has been terminated with main contractors due to poor performances and some dispute on their variation orders, therefor the SMMEs who were under those contractors have also stopped working.

Mbizana 1000 Phase 2 Ward 18 and 25, SMMEs are delaying to complete but are on finishing stage.

Temporal Shelters:

The service provider has put in place 167 temporal shelters. The project was not finished and the Department of Human Settlements needs to appoint another Service Provider to finalize the project.

Winnie Madikizela Mandela Local Municipality doesn't have developer status in terms of implementing the housing delivery, it only coordinates, facilitate and administer housing projects. The Department of human settlements is responsible for all housing related projects and is the implementing agent on behalf of the municipality. The municipality does not provide capital expenditure budget for housing section, except for employees.

Delay on temporal shelters- Access to material is a challenge for the SP as they get it from Gauteng Province so we are experiencing delays because of the material.

3.4. Free Basic Services

Free Basic Services and Indigent support

Status of the provision of free Basic services, Indigent register, number of people benefiting, provision of free basic services to low income house holds.

WMM Local municipality is subsidizing free basic energy to the indigent households both in urban and rural people. In urban we are providing about **54** indigent beneficiaries and in rural villages there are **3246** indigent households receiving free tokens on a monthly basis through Eskom.

Free Basic Alternative Energy (FBAE)

The municipality has been implementing the solar energy project funded by the Department of Energy since 2011; this solar energy project is mainly used as our alternative energy source. The municipality is currently aiding about **2646** installed customers in the following wards: 1, 4, 6, 7, 11,13 ,14,15,16 17,25,28 &31.

Indigent register

The municipality has Indigent register and Indigent policy. Subsidizing 730 beneficiaries to low income households with Refuse bags.

Free Basic Services to Low Income House holds	
	Number of House Holds

Year	Total	House Holds Earning Less than R 1 100.00 Per month				
			Free Basic Electricity		Free Basic Refuse	
		Total	Access	%	Access	%
2021/2022	3246	0	50k/w	50	730	100

Financial Performance 2021/2021: Cost to the Municipality Free Basic Services Delivered					
Services Delivered	2020/2021	2021/2022			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Free Basic electricity and free Basic Alternative Energy		3 104 160,00	R4 994 210,52		
Indigent Burial Support					
Indigent to rates					
Other					

COMPONENT B: ROADS

3.5. Roads and Storm Water Drainage

Roads in the municipality are classified as Provincial, District & Access roads. Provincial & District roads are managed & maintained by the province while access roads are the responsibility of the municipality.

In the 2021/2022 financial year, the municipality constructed and completed three (3) new gravel access roads, namely, Leonard to Simakadeni Access Road in Ward 19, Mapheleni via Mbumbazi to Dutyini Access Road in Ward 12, VAV Memorial Access Road in Ward 13. Challenges faced during the financial year include the accessing of Borrow Pits in all wards as the communities expect the municipality to compensate them for the use of the Borrow Pits to construct or rehabilitate access roads. This is a challenge as it has financial implications that were not catered for during the planning stages, it also delays the implementation of the projects. The municipality should embark on intense programmes led by the Council to educate communities about how government works as they seem to lack full understanding of the government operations. Communities are engaged through Social Facilitation team during the planning stage to inform them of the planned project and are requested to lodge inputs but when the construction starts they delay the projects with issues that have been addressed prior the implementation of the project.

Gravel Road Infrastructure : Kilometres				
Years	Total gravel Roads(Km)	New Gravel Roads Constructed	Gravel Roads Upgraded to Tar	Gravel Roads Maintained
2018/19	22.8	24.6	0	41
2019/2020	27.9	23.1	0	52.8
2020/2021	12	12	0	139.9

Cost of Construction and Maintenance : Rand Per KM				
Year	Gravel Roads		Tarred Roads	
	New gravel road	Maintained Road	New	Maintained

2018/19	R23 206 737.63	R 6 000 000.00	0	0
2019/20	R23 992 414.41	R 10 970 780.97	0	0
2020/2021	R17 252 980.66	R31 482 946.95	0	R 2 797 654.00

Financial Performance Year 2020/2021: Roads					
Details	2020/20	2020/2021			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	(45,459,000.29)	(51,023,000.00)	(51,023,000.00)	(51,022,999.99)	0
Expenditure	0	0	0	0	0
Employees	6,061,751.14	6,934,007.00	6,936,857.00	6,411,700.84	525 156.16
Repairs and Maintenance	2,298,263.31	24,281,057.50	24,051,058.00	17,365,707.72	6 685 350.28
Other	36 975 114.74	40,283,488.00	65,383,488.00	49,850,364.19	15 533 123.81
Total Operating Expenditure	45,335,129.19	71,498,552.50	96,371,403.00	73,627,772.75	22 743 630.25
Net Operational Expenditure	123 871.00	20,475,552.00	45,348,403.00	22,604,772.75	22 743 630.25

Capital Expenditure Year 2021/2022: Roads and Maintenance					
Capital Projects	2021/2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Construction of Mqonjwana to Greenville AR(MIG)	180,000.00	340,764.00	329,240.00	52 538.90	329,240.00

Construction of VAV Memorial College AR	1,914,325.77	2,106,978.00	2,054,439.10	314 286.00	2,054,439.10
Construction of Simakadeni AR	3,542,830.91	4,042,831.00	3,728,545.00	-633 479.18	3,728,545.00
Construction of Mapheleni Access Road	5,307,671.32	9,159,768.00	9,793,247.18	122 488.02	9,793,247.18
Construction of Sidanga Bridge	400,000.00	750,000.00	627,511.98	62 150.26	627,511.98
Construction of Sigingqi to Marina AR with Bridge	400,000.00	400,000.00	337,849.74	192 086.28	337,849.74
Construction of Tshongweni AR	400,000.00	400,000.00	207,913.72	77 892.81	207,913.72
Construction of Sixhaseni AR	400,000.00	750,000.00	672,107.19	306 653.94	672,107.19
Construction of Tshuze to Philisweni AR	400,000.00	1,200,000.00	893,346.06	817 089.00	893,346.06
Construction of Extension 04 Bridge		1,773,290.00	956,201.00	224 685.54	956,201.00
Construction of Lubekela AR (MIG)	125,000.00	1,352,329.00	1,127,643.46	247 924.00	1,127,643.46
Upgrading of AD Tshayingca AR	-	900,000.00	652,076.00	469 500.00	652,076.00
Renewal of Dawede AR(G46247)	-	3,599,500.00	3,130,000.00	499 649.80	3,130,000.00
Renewal of Majuba AR(G46247)	-	3,830,648.46	3,330,998.66	0.00	3,330,998.66
Renewal of Luthulini AR(G46247)	-	512,600.00	512,600.00	470 263.30	512,600.00
Renewal of Dlangezwe AR(G46247)	-	3,605,351.96	3,135,088.66	0.00	3,135,088.66
Renewal of Manzamnyama AR(G46247)	-	2,153,000.00	2,153,000.00	381 309.37	2,153,000.00

Renewal of Mpetsheni AR(G46247)	-	2,923,375.00	2,542,065.63	1 620 240.52	2,542,065.63
Rehabilitation of Mbongwana to Dotye to Greenville Hosp AR	-	5,425,000.00	3,804,759.48	93 739.03	3,804,759.48
Rehabilitation of Scambeni to Thembaesizwe CompTech SSS	-	5,575,000.00	5,481,260.97	30 000.00	5,481,260.97
Municipal Plant and Machinery	-	30,000.00	-	52 538.90	-

Employees : Project Management Unit and Operations and Maintenance					
Level	2021/2022				
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3					
4-6					
7-9	A0235, A0151	2	2	0	0%
10-12	A0097, A0322, A0237, A0088, A0208	6	5	1	16.67%
13-15					
Total	7	8	7	1	12.50%

ROAD MAINTENANCE

Over the past three years, the municipality decided to improve its internal capacity to maintain access roads. We have improved our road works machinery in order to continuously improve the state of our roads. The general state

of our access roads is poor and hence the municipality has budgeted an amount of R 16 700 000.00 during 2021/22 financial year to rehabilitate some of the gravel access roads. The allocated budget is far less than the required funding in order to meaningfully eradicate roads maintenance backlogs. The municipality already has two (2) fully-fledged sets of construction plant (2 x Grader, 2 x Roller, 2 x water cart, 1 x Excavator, 1 x TLB, 1 x Diesel Tanker Truck, 1 x Lowbed Truck and 3 x tipper trucks), however these are not enough to rapidly deal with the current backlog as it is too high.

EPWP contract labourers to maintain the storm water drainage and also to fix the small to medium potholes within our CBD roads were utilized. The municipality has allocated R3 570 000.00 to create 400 new EPWP jobs by June 2022. An amount of R2 797 654.00 has been budgeted for a total of 200m² of pothole patching in the CBD for 2021/2022 financial year. The long-term strategy the municipality is developing is that of developing a comprehensive Roads Master Plan that incorporates the road maintenance plan for a period of three to five years. The mentioned plan shall enable the municipality to enjoy an informed roads maintenance programme. The Roads Master Plan shall further explore and introduce contemporary roads maintenance technologies as our competitive edge. The section is also responsible for the maintenance of municipal buildings.

COMPONENT C: Planning and Development

3.6. Planning

The Development Planning consists of two sections namely; Local Economic Development, Planning and Land Use. The two sections work closely to each other, due to the nature of work in order to promote development and enhance local economic growth.

Location of the section

Planning and Land Use Section is located in the Development Planning Department. The section comprises of subsections namely; Town Planning, Building Control, Housing, Geographic Information System services (GIS) and Real Estate, as per the approved organogram structure.

Objectives and functions of the section

The main objectives of the section are to facilitate, coordinate, administer, implement as per the departmental mandate;

- To ensure controlled and coordinated urban development
- To ensure a reliable register of land and valuation of properties

- To ensure Development and Review of Spatial Development Framework, Nodal Plan, Precinct Plan and Local Spatial Development Framework
- To ensure availability of land for development
- To ensure a safe and planned built environment for the future
- To ensure development of integrated, sustainable human settlements
- To avail land for purposes of development, housing, commercial, industrial, social and recreational facilities.
- To ensure maximum use of space through infill planning/ densification
- To facilitate the formalisation/ upgrading of informal settlements
- To facilitate human settlement development, township establishment, street naming and numbering, small town revitalisation
- Ensure compliance of Building legislation, town planning scheme, legislation, act adhered to
- Facilitate the prevention of illegal occupation of municipal land
- Facilitate land acquisition and disposal

Functions

A function of the section is to enhance service delivery through planning, facilitating, coordinating, administering and implementing the following functions;

Spatial Planning

- To ensure an informed approach towards development in the future in developing of Spatial Development Framework, Nodal Development Plans, Precinct Plans and Review of Spatial Planning Plans.
- Development of a Town Planning Scheme and Zoning Plan, Integrated Land Use Scheme to promote development to occur in a harmonious and coordinated manner
- Development of a Land Use Management System in providing guide lines for land use management in an integrated approach.
- Development of Land Audits in identification of municipal, state and private land for purpose of acquisition, disposals, preservation for future development, proper billing.

Building Control

- Building Control to improve the built-up area that all building plans submitted comply with building regulations by conducting site inspection, building development, management, control and demolishing.
- Facilitate the prevention of unauthorised building works and occupation of illegal buildings.

Valuation

- Develop a credible valuation roll that will improve the property valuation, billing and revenue enhancement for the municipality. Valuation of municipal land for possible disposal and supplementary valuation roll.
- Conducting of supplementary valuations

Town Planning

Land use management for effective, efficient use of land, development control, enforcement assessment of development applications received and processed for the following categories:

- Rezoning,
- Sub-division,
- Consent use,
- Removal of restrictive conditions
- Township establishments
- Permanent departures
- Temporary departures
- Consolidation
- Land Surveying

Land administration

The management and administering of council owned land, municipal buildings and investment properties for the following;

- Disposal of council land
- Property management of council land, houses and leases on land.
- Acquisition of land for development
- Dealing with land invasions on council land
- Encroachments in municipal properties

Geographic Information Services

Providing of Geospatial services and offering support within the municipal departments in the following services;

- Undertake municipal data capturing and update spatial planning
- Undertake capturing and update of municipal immovable assets (Assets Register)
- Maintenance of GIS Infrastructure

Human Settlement

- The Constitution of the Republic of South Africa, 1996 states that everyone should have access to adequate housing. The Housing Act, (of 1997 make provisions the compilation of Housing Sector Plans to be integrated with District Housing Sector Plan and aligned with the Integrated Development Plan. Provision of housing and services to guide human settlements, responsible for Beneficiary administration; facilitate the provision of housing and coordinating housing projects.

Key Stakeholders

The main players involved in development planning mainly in planning and land use

Stakeholder Role/ Responsibility

Department of Local Government and Traditional Affairs	Planning and Surveys, Formalisation of informal settlements, statutory applications approval, spatial planning and land use management
Department of Rural Development and Land Reform	Spatial Planning and Land Use Management, SPLUMA, Land Tenure, Land Claims, Deeds Office, Surveyor General Office.
Dept of Justice	Court Orders for enforcing of bylaws, regulations and municipal policies
South African Police Services	Law Enforcement and Crime prevention
Alfred Nzo District Municipality	GIS Support, spatial planning and land use management
Department of Public Works (provincial, national)	Small Town Revitalisation, Land Acquisition and Disposal
South African Local Government Association	Small Town Regeneration Programme, Land Use Management and Spatial Planning.

Challenges and Successes

The municipality has successfully become part of the District Municipal Planning Tribunal. The Planning and Land Use Section is currently faced with the following challenges:

- Contraventions of town planning scheme regulations and building act standard.
- Delay in developmental approval
- Illegal land uses and unauthorised building
- Undeveloped residential, commercial sites,
- Land invasions, informal settlement development
- Land claims impeding development
- Dilapidated and deteriorating buildings
- Houses built along the R61 encroaching into the road reserve

Implementation of by-laws,

The section is experiencing slow implementation of bylaws due to the nature of the statutory policies require consultations, serving of notices and council resolutions, court orders prior implementation. The bylaws have been adopted by the council and gazetted.

Issues of land claims

Winnie Madikizela - Mandela Local Municipality has a number of land claims that were lodged in the past years. Various individuals, groups and communities lodged restitution claims for various portions of land around Bizana. The nature of the claims vary from one claim to the other, most of the claims are community claims which involve large portions of land. Some of the land claims fall within the Integrated Sustainable Rural Development Program (ISDRP) nodal point. They are as follows:-

- Betterment claims
- Commonage claims
- Forestry claims
- Conservation claims
- Sugar cane claims

The restitution claims in Winnie Madikizela-Mandela are at various stages of the settlement process, including research, claimant verification, valuations, settlement and court referral as guided by Restitution of Land Rights Act 22 of 1994. Urban land claims including the municipal commonage, impeding development. Township Establishment south of Bargain wholesale and commercial development on the remainder of Erf 110 is part of the land claims in Town.

Building control

The building control subsection is to ensure the built environment is according to the required standards as per building regulations. Any construction, amendments, renovations, demolitions of the site requires prior approval and monitoring on different levels for safe environment. Unauthorised buildings are the main challenge and debilitated, deteriorating buildings that pose danger to public/ communities.

Applications for Land Use Development										
Detail	Planning application received		Determination made in the year of receipt		Determination made in the following year		Applications Withdrawn		Applications outstanding at the year end	

	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
Subdivisions	1	2	1	2	1	0	0	0	1	0
Consolidations	0	0	0	0	0	0	0	0	0	0
Rezoning	4	2	4	2	4	2	0	0		0
Applications relating to land restrictions	2	2	2	3	2	2	0	0		2
Special consents	0	0	0	0	2	0	0	0	0	0
Other application must be mentioned		1		1		1		0		0

Employees: Planning and Land use, Building control, and Housing					
Level	2020/2021	2021/2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3					
4-6	A0055	1		0	0
	A0302	1		0	0
7-9					

10-12	A0377	1		0	0
	A0306	1		0	0
	A0221	1		0	0
	A0373	1		0	0
	A0336	1		0	0
	A0245	1		0	0
13-15					
Total	8	8		0	0

Financial Performance Year 2021/2022: Planning and Land use , Building Control					
Details	2020/21	2021/2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	(92,624.55)	(367,166.00)	(367,166.00)	(87,842.53)	
Expenditure					
Employees	1,403,056.18	2,293,423.00	2,956,012.00	2,695,327.79	
Repairs and Maintenance	0	0	0	0	
Other	350,165.59	2,422,324.00	2,509,893.00	934,937.87	
Total Operating Expenditure	1,753,221.77	4,715,747.00	5,465,905.00	3,630,265.66	
Net Operational Expenditure	1,660,597.22	4,348,581.00	5,098,739.00	3,542,423.13	

Financial Performance Year 2021/2022: Housing					
Details	2020/21	2021/2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance if any
Total Operational Budget	0	0	0	0	
Expenditure					
Employees	755,533.33	936,930.00	862,930.00	812,460.38	
Repairs and Maintenance	0	0	0	0	
Other	6,498.96	100,000.00	107,662.00	5,610.12	
Total Operating Expenditure	762,032.29	1,036,930.00	970,592.00	818,070.50	
Net Operational Expenditure	762,032.29	1,036,930.00	970,592.00	818,070.50	

3.7 LOCAL ECONOMIC DEVELOPMENT AND TOURISM

The Local Economic Development Department mandate is to facilitate the economic activities for the improvement as well as development of the economy of the region. The National LED Framework acknowledges that to accelerate national economic growth, better economic planning and coordination with local governments will have to take place on a more frequent basis. The National LED framework also stipulates that government has a decisive and unapologetic role to play in shaping the economy of the country and that of the regions.

LED provides support in the following areas:

- Development and review of national policy, strategy and guidelines on LED
- Provide management and technical support to nodal economic development planning
- Facilitate coordinating and monitoring of SMMEs development programmes
- Assisting on LED capacity building programmes

The following are the key economic drivers/sector in Winnie Madikizela Mandela Local Municipality as per the LED strategy that was adopted and revised in 2016:

- Agriculture

- SMME Development
- Tourism
- Mining
- Wholesale and Retail Sector
- Forestry and Mari-Culture

Operating documents:

Integrated development plan, Local Economic Development Strategy, Agricultural Development Plan, Tourism Development Plan and SMME and Co-operative plan.

LED Strategy Implementation:

Currently we are reviewing LED strategy which was last reviewed in 2016. In executing the LED reviewal Strategy, the Development planning Department is working with Cogta and other key stakeholders in economic development, sector Departments and established key forums and all business formations.

LED CHALLENGES HINDERING ECONOMIC DEVELOPMENT

- Poor infrastructure.
- Lack of product supply chain system to link producers to market
- Economic activities are dense in ward 01
- Law enforcement remains a challenge as a result they are struggling to control the movement of hawkers in town
- Poor implementation of by-laws.
- Limited resources are key challenges in Economic Development. This refers to the financial resources and skills to execute our bankable plans and do day to day business management.
- Land claims.
- Poor Economic infrastructure is a challenge in the Municipality as it keeps investment at bay.

The above-mentioned challenges need to be taken into consideration as it may impact negatively in the broader economic development of the area. This is the cause for economic leakage to neighbouring municipalities and province.

LED Successes

- Boat launching site has been listed for gazetting.
- The construction of Mini Market Place has started the contractor is busy with site establishment and earthworks.
- 54 projects have been approved for funding for funding in the Agri park programme.
- Department of Arts and Culture has completed the construction of Khananda Hill grave site and O. R. Tambo Garden of Remembrance.
- In O.R. Tambo Garden of Remembrance the consultant is finalizing the installation of IT Equipment to complete the interpretative library
- National Department of Tourism has completed designs for beach infrastructure development and has completed signage for Amampondo Hiking trails.
- Under Beach Infrastructure we currently sourcing the services of a consultant
- Visitor Information Centre is well maintained and is well operating.
- The municipality has started an incubation programme where we incubate 20 businesses / SMMEs for two years give them monitoring and mentorship also assist with Material and Equipment
- The municipality received funding from the Department of National Treasury to establish 3 manufacturing hubs project.
- The municipality in partnership with the Alfred Nzo District Municipality is implementing a Resident Fashion Designer Program at the Cultural village.

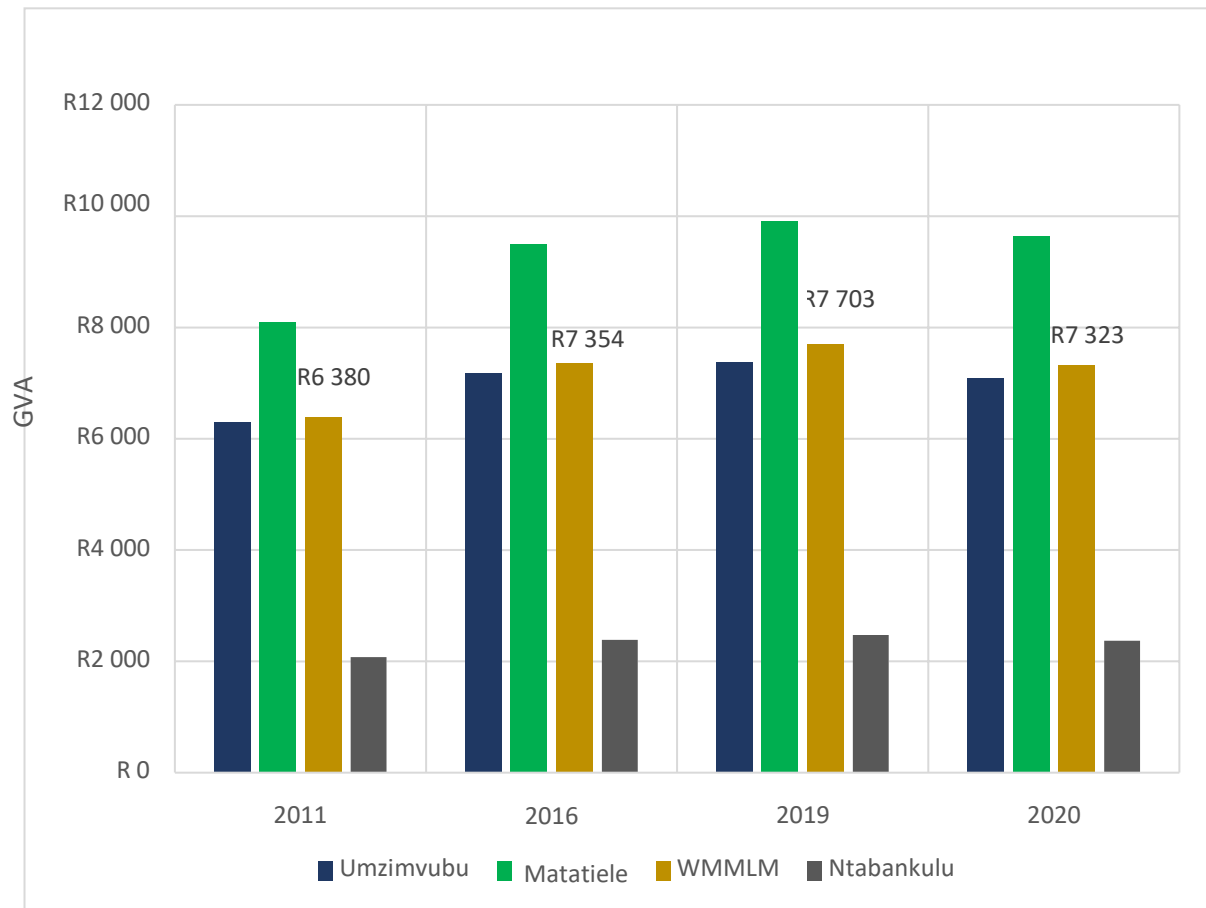
Economic Growth Analysis

This section provides the analysis of economic growth and development in the WMMLM. The section uses the GVA value as a measure of economic growth and outlines the growth thereof between 2011 and 2020. It further analyses the economy by the contribution of each sector to the overall GVA. The section provides the economic sectors by their potential employment multiplier effects as well as their ability to create strong backward and forward linkages.

GVA Contribution and Growth Trend

Economic performance can be measured in Gross Value Added (GVA), which quantifies the monetary value of goods and services that have been produced in a particular area once the cost raw materials used to produce said goods and services have been subtracted. This subsection analyses the WMMLM's economic growth using the GVA value and comparing it to other local municipalities in the Alfred Nzo district. Figure 15 demonstrates this further.

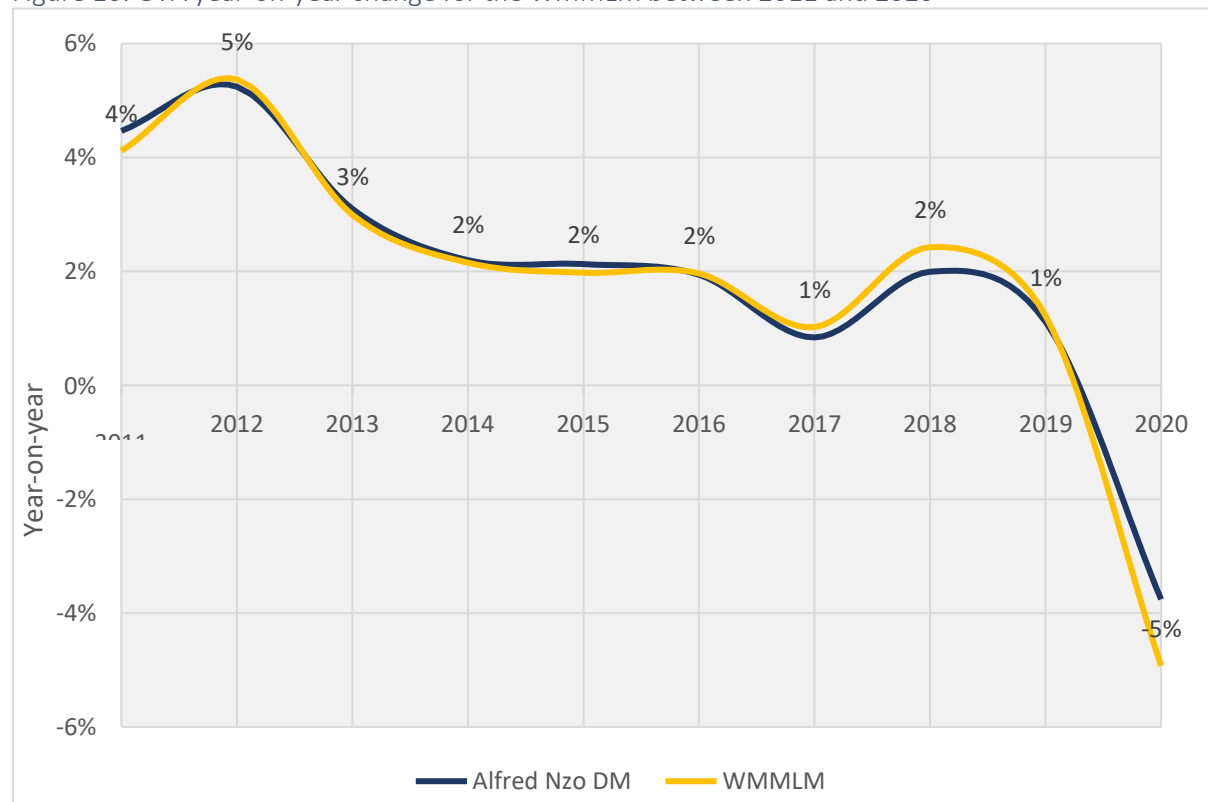
Figure 15: Comparative GVA of the WMMLM and other municipalities in Alfred Nzo



Source: RSA Standardised Regional Data, 2021

Figure 15 shows that of the four local municipalities in the Alfred Nzo district, the WMMLM has the third largest economy in terms of the GVA, the first being Matatiele LM, followed by Umzimvubu LM. In 2011 the WMMLM's GVA amounted to R6,38 billion. Between 2011 and 2019, the GVA grew at a decreasing rate from R6,38 billion to R7,70 billion. However, between 2019 and 2020, the WMMLM experienced a sharp decline in its GVA, managing to collect about R7,32 billion – the lowest value since 2016. To demonstrate the GVA growth trend over the 10-year period between 2011 and 2020, Figure 16 provides a year-on-year change in the WMMLM's GVA. The municipality's growth trend is compared with that of the Alfred Nzo district.

Figure 16: GVA year-on-year change for the WMMLM between 2011 and 2020



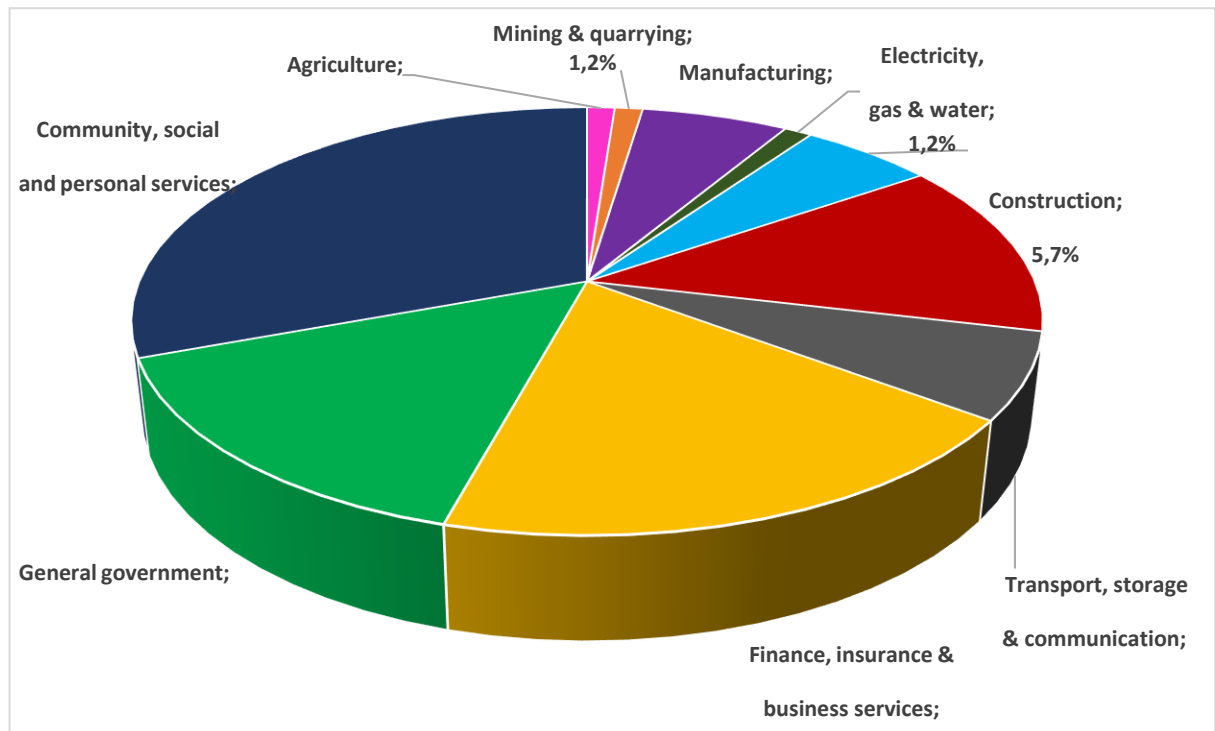
Source: RSA Standardised Regional Data, 2021

Although the previous figure showed that the municipality's GVA has seen positive growth between 2011 and 2019, Figure 16 also confirms that the GVA of the WMMLM has been increasing. However, it shows that since 2012, the growth in GVA has been occurring at a decreasing rate. This means that, the municipality's economy has been growing, although the rate at which it grew was slowing down. Furthermore, between 2019 and 2020, the WMMLM's economy contracted by -5%, reaching its lowest levels since 2016. The Coronavirus disease 2019, also known as COVID-19 is likely to have negatively impacted the growth (or a lack thereof) in the WMMLM's economy, as well as that of the entire district municipality since it experienced a similar economic downturn over the same period. The government's decision to halt economic activities, with the exception of those deemed as essential services played a major role in the municipality's economic output.

Growth by Economic Sectors

The WMMLM's economy can be further analyzed by economic sectors. As such, this subsection demonstrates the GVA contribution of various sectors to the municipality's overall performance. Figure 17 below shows the percentage contributed by each economic sector to the WMMLM's GVA in 2020.

Figure 17: GVA contribution per sector in the WMMLM in 2020



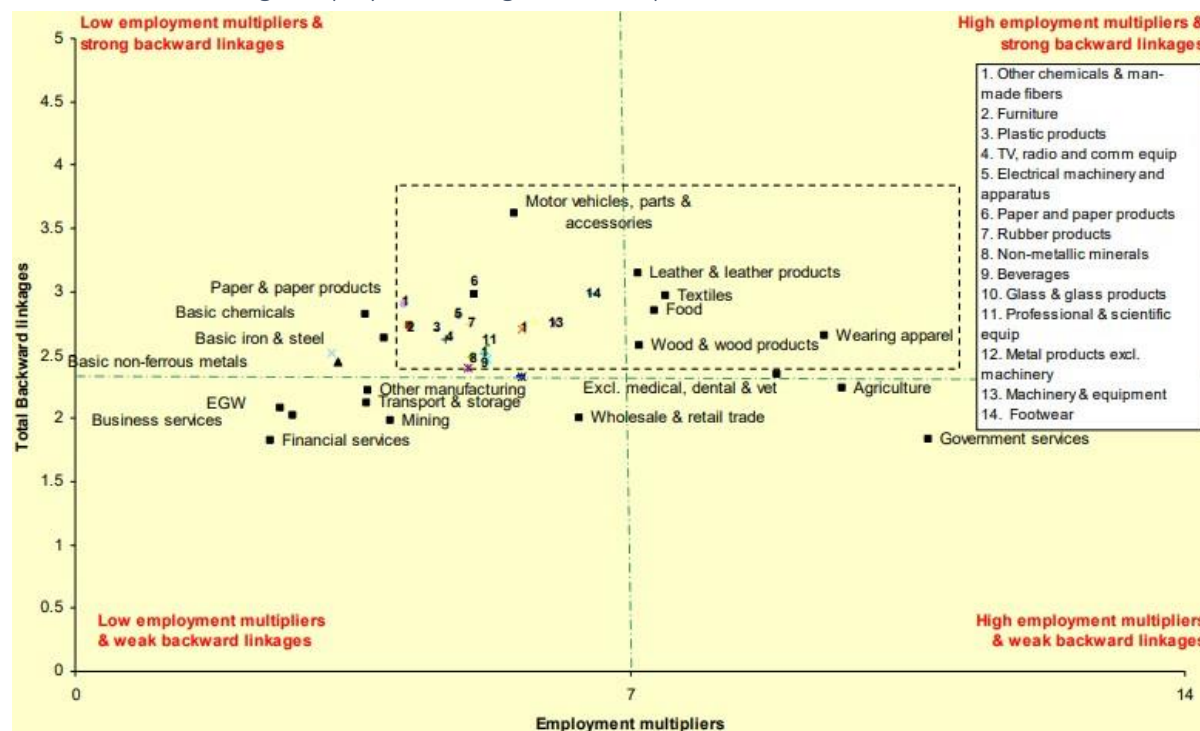
Source: RSA Standardised Regional Data, 2021

The tertiary sector appears to be the most dominant economic sector in the WMMLM as they contribute the largest share to the municipality's GVA. As shown in Figure 17, community, social and personal services accounts for 30,7% of the municipality's GVA, followed by finance, insurance and business services at 19%, general government services at 15,1%, and thereafter wholesale, retail and accommodation at 13,3%. These economic sectors, including transport, storage and communication, which contributes 6,5% towards the GVA, fall within the tertiary sector and have a combined share of about 84,6% of the WMMLM's economy. The secondary sector is the second most dominant in the municipality, accounting for about 13,1% of the GVA. The secondary sector consists of manufacturing, which accounts for 6,2% towards the GVA, followed by construction with a contribution of 5,7% and utilities (electricity, gas and water) with 1,2%. The primary sector contributes the least to the municipality's GVA. As shown in Figure 17, agriculture, forestry and fisheries, as well as mining and quarrying each contribute about 1,2% to the WMMLM's GVA. Combined, the two subsectors make up the primary sector which accounts for a 2,4% share in the municipality's GVA.

1.1. Economic Sectors' Employment and Growth Multipliers

The significance of an economic sector is not only measured by its contribution to the GVA. It can also be measured by its ability to generate employment opportunities, as well as backward and forward linkages throughout the value chain. This subsection seeks to demonstrate the economic significance of sectors by assessing their level of employment and growth multipliers.

Figure 18: Sectors with high employment and growth multipliers



Source: IPAP 2011/12 – 2013/14

Figure 18 measures the employment multiplier of 14 value adding economic sectors along the x-axis while on the y-axis, the figure measures the growth multiplier effect for forward and backward linkages. Ideally, an economic sector should demonstrate high levels of growth multipliers and equally high employment multipliers. This would indicate that the primary products or outputs of a particular economic sector can be transformed into high value goods and services that generate more income and stimulate more direct and indirect employment opportunities throughout the entire value chain. As shown in Figure 18, the sectors that fall within the area marked with a dotted rectangle are the most desirable as they consist of high employment and growth multipliers. Non-metallic minerals consist of sand, gravel, limestone, marble and clay, and these are used in the manufacturing of building materials

and will also be used in the proposed WMMLM's manufacturing hubs. Evidently, these non-metallic materials are expected to create relatively high levels of employment and have strong backward linkages in manufacturing and construction.

The analysis of the demographics of the WMMLM indicates the following:

1. Of the four local municipalities in Alfred Nzo district, the WMMLM has the largest population size, and its population grew by an average growth rate of 0,6% over the past decade.
2. The rate at which the municipality's population grows is decreasing, possibly due to migration to more developed municipalities and cities in search of economic opportunities.
3. Women make up 57% of the population whereas men account for 43%. In 2011, however, women and men accounted for 55% and 45% of the population, respectively. This indicates that a larger proportion of men are migrating out of the municipality.

The analysis of the socioeconomic context of the WMMLM, the following conclusions have been reached:

1. The majority of the population in the WMMLM has low levels of education. About 50% of them have completed primary school as their highest level of study while almost 10% have no schooling whatsoever.
2. Over the past decade, the municipality has seen an improvement in its education levels. The functional literacy rate increased from 33% in 2011 to 37% in 2020. While this indicates some improvement, people are classified as functionally literate are unable to use their reading and writing abilities to perform competently in the workplace.
3. About 42% of the working age population in the WMMLM is unemployed. While this number seems high, unemployment has decreased substantially from 46% in 2011.
4. The majority of people who are employed in the municipality work in the formal sector, and of those, most are either in highly skilled jobs or semi-skilled jobs.
5. Over half of the households in the WMMLM earn between R9,601 and R76,800 per month, and thus can be classified as middle-income households.
6. About 22% of the population in the municipality lives in extreme poverty which is measured at R624 per person per month – the average amount needed to purchase minimum intake of energy.
7. Income inequalities are widening in the municipality as indicated by the gini coefficient value for current income which increased by 0,02 points over the past decade.

The following analysis of the economic status of the WMMLM can be reached;

1. Of the four local municipalities in the Alfred Nzo district, the WMMLM has the third largest economy in terms of its GVA contribution, after Matatiele and Umzimvubu municipalities.
2. The tertiary sector is the largest contributor to the municipality's economy in terms of the GVA, accounting for more than 80% share.
3. The primary sector, which consists of mining and quarrying as well as agriculture is the least contributor accounting for 1,2% of the GVA, each.

Although mining and quarrying (the sector under which the extraction of building materials falls) is one of the least contributors to the GVA, it has potential to create strong backward linkages along the value chain and a relatively high employment multiplier

Jobs Created by LED Initiatives excluding EPWP				
Year (Top 3 Initiatives)	No of jobs created	Jobs lost/ displaced by other initiative	Net Total jobs created in a year	
2018-19	46	0	46	
2019-20	119		119	
2020/2021	15 life guards		15	
Jobs created by EPWP projects				
Year	No of EPWP projects		No of Jobs created	
2018-19	1 (EPWP Grant)		164	
2019-20	4 (EPWP Grant)		164	
2020-2021	1(EPWP Grant)		96	

Financial Performance Year 2021-2022: LED and Tourism					
Details	2020-21	2021-2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	(1,330.82)	(108,708.00)	(17,127,550.00)	(20,533.02)	0
Expenditure					
Employees	5,485,880.88	6,429,060.00	6,429,060.00	6,491,137.36	
Repairs and Maintenance	0	150,000.00	150,000.00	150,000.00	
Other	6,002,012.09	11,815,572.00	17,948,801.00	6,119,729.80	
Total Operating Expenditure	11,487,892.97	18,394,632.00	24,527,861.00	12,760,867.16	
Net Operational Expenditure	11,486,562.15	18,285,924.00	7,400,311.00	12,740,334.14	

Employees : Local Economic Development and Tourism					
Level	2020-21	2021-2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3	N/A	N/A	N/A	N/A	N/A
4-6	A0365	1	N/A	N/A	N/A
7-9	N/A	N/A	N/A	N/A	N/A
10-12	A0160	1	0	0	0

	A0332	1			
	A0123	1			
	A092	1			
13-15	A0340	1	0	0	0
Total		06			

Capital Expenditure Year 2021-2022: Local economic Development					
Capital Projects	2021-2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Market place	1,100,004.00	1,600,004.00	1 534 694.07		

COMPONENT D: Community and Social Services

3.8. Libraries and Community Facilities

Existence and functioning of libraries

WMM Local Municipality through the assistance of DSRAC has four libraries: Mbizana Public Library situated in town (Ward 01), Nkantolo Modular Library placed at Oliver Reginald Tambo Technical School (ward27) now located at Nkantolo JSS and Dudumeni Modular Library known as Monwabisi Mfingwana Public Library (Ward 08) placed next to Dudumeni Community Hall. DSRAC has managed to assist the community of Ward 24 with Classroom library at Ebenezer J.S.S. to be used by all schools and members of the community. DSRAC has provided furniture, telephone and books for the library and the municipality with support staff. All our libraries have been given telephone connection with wifi by DSRAC.

Schools with active libraries are as follows: -

Plangeni J.S.S., Lingeletu J.S.S, Mfolozi J.S.S, Intsingizi J.S.S, Qandashe J.S.S, Ngcingo J.S.S, Sontsele S.P.S, Zamokuhle J.S.S,Ezizityaneni J.S.S, Baleni S.S.S, Ntlalontsha J.S.S, Didi S.P.S, Stanford S.P.S, Ebenezer J.S.S, Nonkqubela J.S.S, Ncura J.S.S, Dudumeni CHS, Mdatya SPS, Ethridge JSS, Qadu JSS, Critchlow JSS, Lindokuhle JSS, Ndunge JSS, Mzamba CHS.

Taking libraries to people through outreach/awareness programs which are conducted throughout Mbizana communities:

- ⇒ South African Library week,
- ⇒ World Book & Copyright Day,
- ⇒ International Literacy Day,
- ⇒ Holiday programs,
- ⇒ Formation of Book Clubs,
- ⇒ National Book Week.

South African Library for the Blind has managed to place a Minilib section for the visually impaired individuals through funding from DSRAC and we are working closely with Zamokuhle Special School as our targeted school and Mbizana communities. SALB has provided the library with new furniture for the Minilib users. Statistics of the number of people using the library has increased and also the membership. Libraries functions with Library Committee. Library committee is responsible for the promotion of readership, supporting literacy projects, effectiveness & efficiency of library services, provision of support and establishment of other libraries, mobilization of resources for libraries, represent community library related matters, library advocacy, organizing the events for library promotion.

LIBRARY POLICY

The municipality has developed and adopted a Library policy addressing the following:

- ⇒ Legislative Mandates which governs the library
- ⇒ Appropriate library behavior
- ⇒ Library materials and building

- ⇒ Noise
- ⇒ Children facilities
- ⇒ Food and drinks
- ⇒ Computer usage policy
- ⇒ Patron comments and suggestion policy
- ⇒ Library program policy
- ⇒ Library membership

DSRAC is in a process of doing Library and Information Services Draft Collection Development Policy.

DSRAC and the Municipality signed the memorandum of agreement which is to ensure the provision of an effective and efficient library and information services for the benefit of the communities of WMM Local Municipality. We also received yearly funding from DSRAC which is R500 000 to assist in all our library needs, as we have done general maintenance to Mbizana Public Library and also signage. DSRAC responsible for capacity building programs, co-ordination and support establishment of library structures, provision of security services and Monitoring and evaluation. Build new libraries and provide modular library structures to rural areas and hand them to Municipality. Purchase library furniture. Purchase and process library materials. Provide security of library materials-detection systems and CCTV cameras. Municipality is responsible for maintaining existing library facilities, assist in supervision and administration of staff in public libraries, and establish library structures: Friends; committees, support awareness programs.

Library and Community Development

- Educational support
- Reading for leisure
- Personal development
- Community development initiatives support

Library and Information Services are valuable collaborators in providing and promoting:

- Access to information holistically
- Compelling customer service

- Lifelong learning
- Assistance with research and data collection
- Access to infrastructure, publicity, and other expertise
- Places and spaces for community programmes and community involvement
- Innovation and critical thinking

Library Awareness Programme Campaigns

We conducted 4 library awareness campaigns for 2021/2022: National Book Week was conducted @ Mbizana Public Library, Holiday Program was conducted @ Mbizana Community park next to Ferguson on the 09 December 2021, South African Library Week was conducted @ Mbizana Public Library on 8 March 2022, World Book Day 26 May 2022 was conducted @ Ebenezer Community Hall simultaneously with Nkantolo Library @ OR Tambo Reginald Technical School and Monwabisi Mfingwana Library.



World Play day @ His Grace Pre-School in Ward 1 (19 May 2022)



World Book Day @ Ebenezer (Ward 24) 26 May 2022



Highland Reading Champions Book Club



25/08/21 National Book Week @ Mbizana Public Library (Ward 1)

3.9. Cemeteries

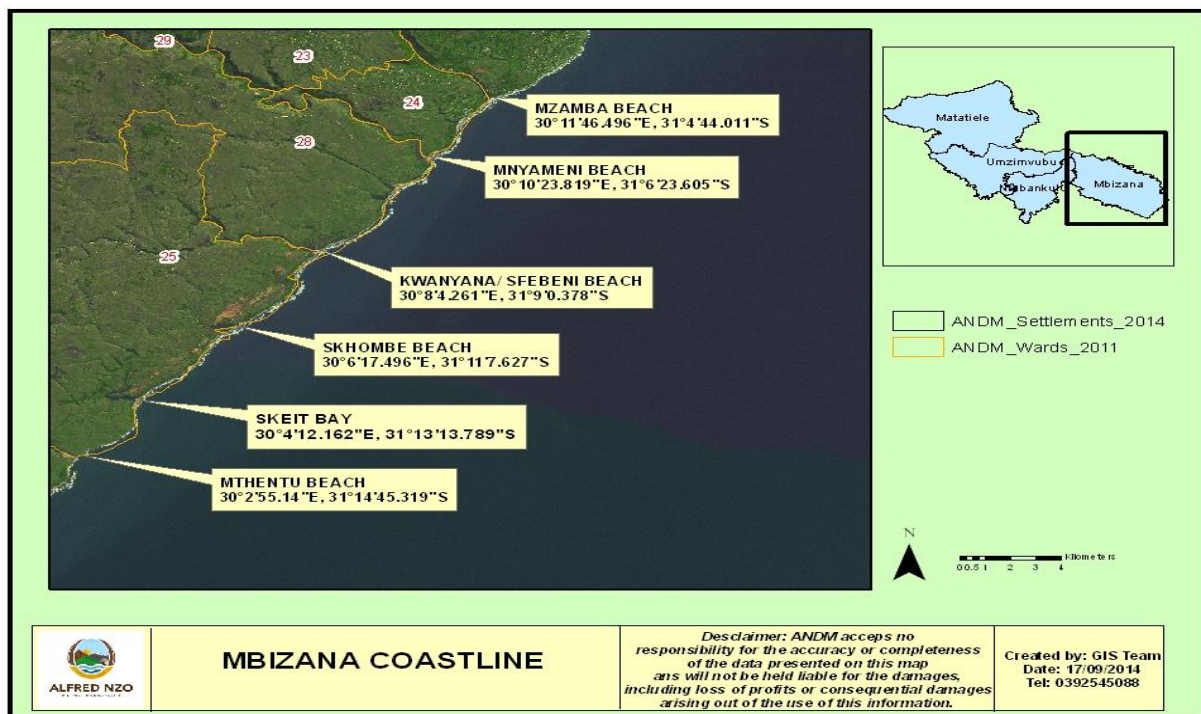
Winnie Madikizela Mandela Local Municipality has 1 Cemetery in Ward 1 (EXT1), it is the only municipal cemetery in Bizana. General cleansing in and out and supplied and installed 500 grave numbering. Cemeteries have been an important part of our culture and society, as such, it's of high importance that they are regularly maintained and are of high standard. The following was done within the cemetery (financial year 2020/2021); The septic tank and solar lights have been installed in cemetery. The future plans therefore, include adding more signage i.e. signboards in the next financial year.

Challenges

Each year an absolute increase in population has peaked, this therefore has led to high demand of people requiring land for burial. The major challenge when it comes to cemetery has been the availability of land for perhaps an extension of cemetery.

3.10. Aquatic Safety

Bizana is categorised into inland and coastal areas and it has five public beaches namely; Mtentu, Kwanyana, Mzamba, Skhombe and Sfebeni (Beaches illustrated on the map below), waste collection within the coastal Belt is managed through a project called 'Working for the coast' which is funded by the Department of Forestry, Fisheries and the Environment. The project caters for waste collection and removal of invasive alien plant species along the coast. Invasive alien plants can transform ecosystems structure and ecosystem functioning and thus it's of high importance to identify and remove alien species. Checking water quality has also been prioritised by the municipality, this is done so as to ensure aquatic species' safety and most importantly to ensure that municipal beaches meet the Blue Flag standard.



In order to qualify for the Blue Flag, a number of stringent environmental, education, safety and accessibility criteria must be met and maintained. Bizana is currently prioritizing two beaches for Blue Flag status, namely; Mtentu Beach and Mzamba Beach. At the moment, the two beaches are on Pilot Blue Flag. Beach signboards are installed in both beaches, and water sampling are being taken seasonal as part of the process of meeting the status of Blue Flag. Environmental awareness programmes are also conducted in coastal wards during the environmental days such as the International beach clean-up (See images below illustrating environmental awareness and beach signboards).



3.11. Special Programmes

Special Programmes Unit was able to achieve all thirty one set targets as per the Service delivery and budget implementation plan for the 2020-2021 financial year. Lobbying and advocating for mainstreaming of special groups (Children, People with disability, Elderly, Women and Youth) into all internal and sector departments programmes was the main focus of the unit. All the fora are functional and working well with the municipality. The municipality also managed to develop and adopt all special groups policies and all the special groups participated in the development of these policies. The municipality has also been visible in most programmes for the elderly from games to support to elderly centres also campaigns aiming at decreasing violence against elderly persons. Demographics show that population of WMMLM.

On Communicable Diseases the office of the Mayor champions the programme and are discussed at standing committee level before they are approved and implemented by Local AIDS council.

- Conduct an Communicable Diseases implementation plan
- Conduct twelve (12) support programmes on communicable diseases

A Communicable Diseases implementation plan was successfully developed at Hluma Lodge.

The following stakeholders were represented:

Dept of Social Development
Dept of Health
Dept of Education
NGOs
Youth formation
Council of Churches
Traditional leaders and
Business sector
Civil societies

The Twelve programmes were conducted at Mjanyelwa JSS on the 16 September 2021; Mahaha JSS on the 14 October 2021; Ndunge J.S.S on the 03 and 07 March 2022 and Mpheni J.S.S 06 May 2022

Component E: Environmental management and Signage Control

3.12. Pollution control, Biodiversity, Landscape and Coastal Protection

The Alfred Nzo District Municipality (ANDM) is located in the Eastern Cape Province. The Eastern Cape Department of Economic Development, Environmental Affairs and Tourism (DEDEA) is the lead agent for environmental management in the Eastern Cape Province, and subsequently for air quality management in the province. The DEDEAT forms part of the provincial government's initiative to spearhead economic growth in the region. The goal being "Innovation for Sustainable Development", with a mission to "Lead economic development and environmental management in the Eastern Cape" (DEDEA, 2013).

1. Air quality plan which is conducted by ANDM was presented to EXCO and will be presented to Council for approval. It is recommended that Council adopts this plan.

2. Management to facilitate signing of MOA with ANDM to assert sharing the implementation of the Air Quality Management Plan.

Public comfort facilities

The municipality comprises of 52 municipal facilities which includes; Community park, heritage sites, community halls, Community park is designed for recreational purposes such as picnics, sport facility, events and also, has children accommodation zone. The municipality comprises of 5 heritage sites namely; O.R Tambo Cultural Village, O.R Tambo garden of remembrance, Winnie Madikizela-Mandela Heritage Site, Ndlovu Heritage Site and Khananda Heritage Site. These heritage sites pride with greening & landscaping and also serves as tourist attraction areas. Grass cutting is done when required within Bizana town and it's also done in the above-mentioned public comfort facilities.

Nurseries

Currently, Bizana has two nurseries namely; uMthamvuna nursery and Luna nursery both located in Ward 18. They are maintained in-house by the municipality; these nurseries comprise of medicinal plants (See images below showing nurseries).





Conducting of Environmental Management Campaigns

One of the targets on the approved SDBIP is to conduct 3 environmental awareness campaigns within Bizana and environmental clubs have been introduced in various schools. The objective of the environmental clubs is to basically empower different community through conducting awareness's i.e. environmental education. Four awareness's have been conducted in financial year 2020/2021 namely;

- Arbor awareness that was conducted in Mpunzi Drift (Ward 18), plantation of trees was done in Mpunzi Drift SPS;
- Environmental Awareness Campaign was conducted in Mzamba Beach (Ward 24);
- World Water day was celebrated in Majavu SSS, in ward 31.

- Another awareness was conducted in St Patricks SPS.
- In celebration for Environmental day, the day was celebrated in Marina SSS.

(See figures below showing environmental awareness campaigns undertaken in various areas within Bizana).



Capital Expenditure Year 2021-2022: Environmental Management and Biodiversity					
Capital Projects	2021-2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
N/A	0	0	0	0	0
Financial Performance Year 2020-2021: Environmental Management and Biodiversity					
Details	2020-2021	2021-2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	0	0	0	0	0
Expenditure					
Employees	2,333,017.36	1,632,468.00	1,632,468.00	1,330,129.94	
Repairs and Maintenance	0	0	0		
Other	256,178.10	720,972.00	725,204.00	242,282.51	
Total Operating Expenditure	2,589,195.46	2,353,440.00	2,357,672.00	1,572,412.45	
Net Operational Expenditure	2,589,195.46	2,353,440.00	2,357,672.00	1,572,412.45	

Employees :Environmental Management and Biodiversity					
Level	2021-2022				
	Employees No	Posts No	Employees No	Vacancies	Vacancies %(As a %of total posts
0-3				03	100%
4-6				01	100%
7-9	A0253	01			
10-12	A0376	01		01	
13-15	0	0			
Total					

COMPONENT F: SAFETY AND SECURITY

3.13. Fire and Disaster Management

Fire and Rescue service is done by ANDM, operating a Satellite centre, there is no signed (MOU) memorandum of understanding, the ANDM is currently working on it and Fire Prevention Plan & Fire Tariffs and By-Law's where in jointly Fire tariffs will be determined and implemented. Municipality Conducts Veld Fire awareness in various wards of Bizana in partnership with Alfred Nzo District Municipality Fire and Rescue. The municipality is planning to develop Fire Risk Assessment in order to develop Fire Protection Plan and tap into opportunities for funding projects like working on fire.

Objectives of working on fire

- Is intended for protection of natural vegetation;
- To create a community upliftment programme that will employ people especially the disadvantaged groups e.g. Women and Youth.

- To secure livelihoods and sustainable environment;
- To promote environmental strategies in minimizing veld fires through fire and life safety awareness and education campaigns;
- To provide trainings in different skills.
- The forum sits quarterly, minutes and attendance registers are indicators for this target.

Disaster Management

In terms of the Disaster Management Act, 2002 (Act 57 of 2002), municipalities are required to compile municipal disaster management plans. The municipality developed and adopted a Disaster Risk Management Plan (Level 1) in 2015; this document is due for reviewal; Services provider was appointed in June 2022 to review the existing plan. The function is done by both the ANDM and Local Municipality, the district municipality has a satellite office with 4 Disaster Officials, also agreement has been reached with the district to develop disaster management by-laws which will be used by local municipalities. Municipality has adopted Social Relief of Distress policy as a tool to respond to affected and qualifying beneficiaries.

DISASTER AWARENESS CAMPAIGNS

AIMS OF THE DISASTER AWARENESS CAMPAIGNS

- Reduce the risk of disasters caused by human error
- Promote disaster management capacity building, training and education including in schools.
- Ensure the organization's ability to continue operating after a disaster.
- Place emphasis on measures that reduce the vulnerability of disaster –prone areas, communities and households.
- Promote disaster management research.
- Provide for appropriate prevention and mitigation strategies.
- Facilitate maximum emergency preparedness.

- Contain contingency plans and emergency procedures in the event of disaster by providing prompt disaster response and relief.

DISASTER AWARENESS CAMPAIGNS CONDUCTED

Conducted 4 Disaster Awareness Campaigns in Ward 31 Isikhumba sikaMzitshana on the 15 September 2021, on the 22 December 2021 Ward 01 MPYC, on the 30 March 2022 @ MPYC and on the 24th June 2022 @ Isikhumba SikaMzitshana community Hall



Disaster Awareness in Ward 31 Isikhumba sikaMzitshana on the 15 September 2021.



Disaster Awareness on the 22 December 2021 in Ward 01 MPYC.



Disaster Awareness on the 24th June 2022 about @ Isikhumba SikaMzitshana community Hall.



The municipality assessed and responded to reported & recorded to 733 disaster incidences within 72 hours in various Wards of Mbizana

CHALLENGES

Delays on intervention from Department of Human Settlement for providing assistance to affected beneficiaries.

Temporary shelters that were erected are licking and some are already fallen down.

3.14. PROTECTION SERVICES

Protection Services is subdivided into five sections that is; **Traffic law enforcement, Driving licence testing Centre, Registering Authority, Security Services and Pound.**

Protection Services is subdivided into five sections that is; **Traffic law enforcement, driving licence testing Centre, Registering Authority, Security Services and Pound.**

TRAFFIC SECTION:



This section serves to ensure roadworthiness of public transport, the enforcement of Bylaws, Safety of road users, minimise carnages of road accident, to create free flow of traffic and encourage voluntary compliance to the Legislation (N.R.T.A 93/96).

Traffic Police Service data				
Details	2019-20	2020-21		2021-2022
	Actual Number	Estimated Number	Actual Number	Estimated Number
Number of road traffic accidents during the year	552	460	610	550
Number of by-law infringements attended	308	260	256	310
Number of traffic officers on the field on an average day	13	14	14	14
Number of officers on duty on an average day	13	14	14	14

Employees : Protection Services including security services					
Level	2020-21	2021-2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies %(As a %of total posts
0-3	2	2	2	0	0
4-6	24	24	24	0	0
7-9	10	10	10	0	0
10-12	17	17	17	0	0
13-15	1	1	1	0	0

Total	54	54	54	0	0
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Capital Expenditure Year 2021-2022: Protection Services					
Capital Projects	2021-2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
CCTV Cameras	200,004.00	200,004.00	0		
Security Equipment 2505	200,004.00	200,004.00	105,227.29		
Financial Performance Year 2021-2022					
Details	2020-21	2021-2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	0	0	0	0	
Expenditure					
Employees	5,435,065.11	6,244,008.00	6,244,008.00	6,027,062.02	
Repairs and Maintenance	0	0	0	0	
Other	6,800,713.14	9,619,848.00	9,619,848.00	8,086,501.17	
Total Operating Expenditure	12,235,778.25	15,863,856.00	15,863,856.00	14,113,563.19	

Net Operational Expenditure	12,235,778.25	15,863,856.00	15,863,856.00	14,113,563.19	
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SECURITY



Winnie Madikizela Mandela Local Municipality has fifteen sites that should be taken care of amongst others is the institution (Winnie Madikizela Mandela Local Municipality) with all the resources and assets. The Institution permanently employed 20 Security Officers working from Monday to Friday, covering mornings and afternoons with two Security Supervisors who are monitoring security personnel. Weekends and public holidays as well as night duties are covered by private security services.

This subsection further has a VIP protection unit with three fulltime officers. The main objective for this section is to secure all Municipal key points, Assets, Resources, staff and the unit as indicated is attached to the principals in terms of security to create safe working environment.

Challenges

- . No security guard rooms in all municipal site.
- . One security officer has been sick for more than a year and that causes a shortage.

3.15. Driver's Licensing and Testing Centre

Winnie Madikizela Mandela Local Municipality is providing drivers licence testing Centre Services where we produce credible learner's licence, new drivers licence application, renewal of drivers' licence card and Application for professional driving licence where the centre is graded as grade B Driving licence testing centre.

This infrastructure benefits 32 wards of WMM Municipality and entire South Africa in promoting services delivery which is the mission and the vision of WMM Local Municipality.

Activities

The activities that are being conducted at the centre as scheduled as follows: Learners License bookings are done from Monday to Friday days. Learners License classes are conducted 4 days a week with 2 classes a day which is Monday to Thursday where each class consist of 9 applicants and that makes a total of 72 applicants a week. These figures are depending on the availability of applicants but the DLTC is readily available to work according to the indicated plan. Currently the DLTC is having 8 driving license appointments daily for driver's license test. The centre is having 2 live enrolment unit, 3 E-eNatis computer, 2 printers and face value documents. All the above-mentioned assets are provided by the Department of Transport as the custodian of the system.

Success

- Installation of air conditioners.
- Construction of ramp for disable person.
- Toilets, kitchen and roof maintenance renovation at the centre
- Licking septic tank at the DLTC that affected the grave yard, has been sorted

Challenges

The main challenge that hinders /hampers the services is the shortage of staff which makes it very difficult to maintain good service delivery standards. The test route is giving us a problem as it is badly damaged which makes the centre not to comply with the National Road Traffic Act Standards. There is a significant decrease in the production of learner's license due to the introduction of the computerised learners license test system by the department of transport as our

clients still not familiar with computers. This adversely affect the driving license bookings as the leaners license is the first requirement for the application of driving license test. Cashier office deemed to be completed but not addressing the problem.

DRIVING LICENCE TESTING CENTRE: (driving licence test in progress)



Winnie Madikizela Local Municipality is providing drivers licence testing Centre Services where we produce credible learner's licence, new drivers licence application, renewal of drivers' licence card and Application for professional driving licence were the centre is graded as grade B Driving licence testing centre. Installation of computerised learners licence system to curb fraud and corruption.

DLTC Data		
Details	2020-2021	2021-2022
	Actuals	Actuals
Total Number of learner's licences processed	3546	
Total Number of driver's licences processed	6113	
Average turnaround time –leaner's licence	2weeks	2weeks
Average turnaround time –Drivers-licence	3weeks	3weeks

Employees: DLTC					
Level	2021-2022				
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a %of total posts
0-3					
4-6	3	4	3	1	
7-9					
10-12	3	4	3	2	
13-15					
	6	8	6	3	

Total					
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Capital Expenditure Year 2021-22: DLTC					
Capital Projects	2021-2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
DLTC Container	260,004.00	160,002.00	160,000.00		
DLTC Fencing	1,299,996.00	1,599,996.00	845 971.33		
Financial Performance Year 2021-2022: DLTC					
Details	2020-2021	2021-2022			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	(5,257,981.72)	(4,647,180.00)	(4,549,412.00)	(4,270,438.31)	0
Expenditure	0	0	0	0	
Employees	6,027,062.02	6,671,660.00	6,718,860.00	6,614,986.49	
Repairs and Maintenance	1,085,050.28	1,400,208.00	1,850,208.00	980,708.51	
Other	8,086,501.17	10,338,924.00	10,306,125.00	9,583,837.69	
Total Operating Expenditure	14,113,563.19	17,010,584.00	17,024,985.00	16,198,824.18	

Net Operational Expenditure	14,113,563.19	17,010,584.00	17,024,985.00	16,198,824.18	
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REGISTERING AUTHORITY

INTRODUCTION

Winnie Madikizela Local Municipality entered into a memorandum of understanding with Department of Transport thereby signing a valid service level agreement which is based on total revenue collection from the Registering Authority. Department of Transport sets terms on the collection of revenue which stipulates well that the Department will supply prescribed Stationery such as; face value documents and provision of eNatis computers also mentioning dividends from the collection of licence fees where 19% goes to the Institution (WMM Local Municipality) and 81% to the Department of Transport.

The Registering Authority works effectively and efficiently with DLTC staff who work tirelessly at different levels producing good output.

BACKGROUND OF THE REGISTERING AUTHORITY

The Registering Authority rests with the responsibility of Registration and licensing of motor vehicles, issuing of both temporal & special permits and also motor trade numbers. This body (RA) is monitored by the Department of Transport (DOT) whereas employment of staff to ensure that service delivery is in smooth running to Mbizana Communities is the responsibility of Mbizana Local Municipality.

REGISTERING AUTHORITY'S PERFORMANCE AND ACCESSIBILITY

The Authority is rendering a very good service, and it is more and easily accessible to customers.

ACTIVITIES CONDUCTED IN REGISTERNG AUTHORITY

- Registration of all types of motor vehicles
- Licensing of motor vehicles
- Notices of change of ownerships
- Handling all motor vehicles queries
- Issuing of temporal and special permits
- Issuing of motor trade numbers
- Attending to deregistration reasons whether it's because of theft or any other reasons
- Applications for documentations
- Filing and any other issues related to motors vehicles
- Issuing of forms for all transactions

NUMBER OF TECHNOLOGICAL MACHINES AVAILABLE

The RA consists of 2 terminals system (ENatis computer system) and 1 HP printer which is also ENatis connected printer serviced by RTMC.3 Cash drawer from the municipality

SUCSESSES

- Correct transactions are done according to the regulation.
- Filing is done according to the audit manual (DOT).
- Meeting deadlines for submission of returns to the province
- Computerised Learners License System has been installed in Mbizana DLTC and it is operational.

CHALLENGES

- Shortage of staff that result on no leave for the person who is working in the RA.

- The centre is facing in terms of performing its fundamental functions due to the severe load shading/power outages that attacks the nation at large as we solely depend on the network.
- The new system has negatively affected the revenue collection on learner's license side as the clients are running away on the new system.



REGISTERING AUTHORITY:

It serves the purpose to renew m/vehicle licences and registration of motor vehicles.

Registering Authority Data		
Details	2020-2021	2021-2022
	Actuals	Actuals
Total amount collected for Department of Transport (DOT)	R 44 896 035.19	R
Total amount collected for the Municipality	R 2201 397.06	R
Total for registration and penalties	R 2408 374.77	R
Total for transaction fees (RTMC)	R 458 640.00	R

Employees: DLTC					
Level	2021-2022				
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3					
4-6	2	2	2	0	
7-9	1	1	1	0	
10-12	3	3	3	0	
13-15					

Total	6	6	6	0	
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Capital Expenditure Year 2021-22					
Capital Projects	2021-22				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
N/A					
Financial Performance Year 2021-22: RA					
Details	2020-21	2021-22			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	0	0	0	0	0
Expenditure	N/A				
Employees	N/A				
Repairs and Maintenance	N/A				
Other	N/A				
Total Operating Expenditure	N/A				
Net Operational Expenditure	N/A				

POUND SECTION:

POUND

Winnie Madikizela Mandela Local Municipality has established a pound situated in Highland View which is fully operational. The pound aims at implementing the legal processes of impounding stray and trespassing animals within the CBD, public roads, and private properties within WMM Local Municipality jurisdiction thus fostering to communities a sense of responsibility for their livestock and also enforcing municipal bylaws.



WMM Local Municipality has established a Pound situated in Highland View which is fully operational. The pound aims at implementing the legal processes of impounding stray and trespassing animals within the CBD, public roads, and private properties within WMM Local Municipality jurisdiction thus fostering to communities a sense of responsibility for their livestock and also enforcing municipal bylaws.

ACTIVITIES

The activities that are presently conducted at Winnie Madikizela Mandela Pound is the collection and keeping of stray and trespassing animals within the CBD and Mbizana communities. At the moment only Large and small stock that is catered for, no domestic animals.

NUMBER OF TECHNOLOGICAL MACHINES AVAILABLE

- Shearing Machine
- Captive Bolt (Gun)

SUCCESSSES

The Pound is performing its core functions successfully regardless of the challenges that are obstructing the service.

CHALLENGES

- The main challenge is the access road to the Pound office
- No Sewage system

Pound: Data		
Details	2020-21	2021-22
	Actuals	Actuals
Total number of animals impounded	350	318

Employees: Pound					
Level	2021-22				
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3	2	2	2	0	
4-6					
7-9					
10-12	1	1	1	0	
13-15					
Total	3	3	3	1	

Capital Expenditure Year 2021-22: POUND					
Capital Projects	2021-2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Pound Equipment	31 350	(31 350)	0		
Pound Vehicle	300 000	(300 000)	0		
Financial Performance Year 2021-2022: POUND					
Details	2020-2021	2021-22			

	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue		(113,508.00)	(113,508.00)	(14 407.92)	0
Expenditure					
Employees		811,663.33	805,272.00	871,217.60	
Repairs and Maintenance		207,905.00	167,900.00	148,600.00	
Other		384,467.00	511,232.00	442,509.23	
Total Operating Expenditure		1,404,035.33	1,484,404.00	1,462,326.83	
Net Operational Expenditure		1,290,530.57	1,370,896.00	1,447,918.91	

COMPONENT G: Sport and Recreation

3.16. Sport Development

There were no sporting activities undertaken during the 2021/2022 financial year

COMPONENT H: Corporate Policy Offices and Other Services

3.17 Executive and Council

Council was functioning with 61 councillors both ward and proportional representatives as well as 12 traditional leaders elected from traditional councils and was fully functional and stable. all the members of the council serve in different standing committees with each standing committee headed by portfolio head. A schedule of meeting was developed and adopted by council for the optimal functioning of all council committees. The mayor heads the executive committee that has 10 members including her. Five members are full time and five are part time. The office of the Municipal manager as a department has seven units all head by a manager reporting to municipal manager. The mandates of

the department include IDP and PMS, Internal Audit, Legal services, communications, IGR and customer care, public participation and council support and special programmes. The office of the municipal manager is also responsible for the administration support to all the offices of the political office bearers.

Employees: Office of the Municipal Manager Including SPU					
Level	2020-2021	2021-2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies %(As a %of total posts
0-3	0	0	0	0	
4-6	11	1	11	1	
7-9	1	1	1	1	
10-12	13	7	13	7	
13-15	5	0	5	0	
Total	30	9	30	9	

3.18. Financial Services

Winnie Madikizela - Mandela Local Municipality has established a Budget and Treasury Office in terms of section 80 of the Municipal Finance Management Act. The office is headed by the Chief Financial Officer with four managers directly reporting to him. The four managers are Manager: Supply Chain Management, Manager: Budgeting and Reporting, Manager: Revenue and Expenditure and, Manager: Assets and Stores. The structure for the section is depicted below: -

	Post	Vacant or Filled
1.	Chief Financial Officer	Filled
2.	Secretary	Filled
3.	Manager: Supply Chain Management	Filled
4.	Manager: Revenue and Expenditure	Filled
5.	Manager: Budgeting and Reporting	Filled
6.	Manager: Assets and Stores	Vacant
7.	Asset Management Officer	Filled
8.	Stores Officer	Filled
9.	Supply Chain Management Officer X 2	Both Filled
10.	Asset Management Clerk	Filled
11.	Stores Clerk	Filled
12.	Procurement Clerk X 3	Filled

	Post	Vacant or Filled
13.	Accountant: Budgeting	Filled
14.	Accountant: Reporting	Vacant
15.	Accountant: Billing and Revenue	Filled
16.	Billing Clerk	Filled
17.	Meter Readers X 2	1 filled one vacant
18.	Revenue Clerk	Filled
19.	Cashiers X 2	Filled
20.	Accountant: Payroll	Filled
21.	Payroll Clerk	Filled
22.	Accountant: General Expenditure	Filled
23.	Clerk: General Expenditure	Filled
24.	Accountant: Capital Expenditure	Filled
25.	Clerk: Capital Expenditure	Filled

The Budget and Treasury Office is made up of the following sections, all of which are functional and are able to perform at the expected levels: -

- **Revenue Management:** This section is responsible for ensuring that the revenue due to the municipality is collected and accurately accounted for. This includes ensuring that billing for all services and taxes is carried out on a monthly basis.

- **Expenditure Management:** This section is responsible for all expenditure incurred by the municipality and ensuring that all service providers are paid for services rendered and goods supplied.
- **Supply Chain Management:** As detailed in the SCM Section earlier, this section is responsible for demand management, acquisition, logistics and disposals. The supply chain management also has asset management as one component that it is responsible for.
- **Budgeting and Reporting:** This ensures that budgets and adjustment budgets are compiled according to the legislations and approved within the prescribed timeframes, all expenditure is spent within the approved budgets, reporting to the requisite structures at the prescribed timeframes. This section is also responsible for the compilation of the Annual Financial Statements which are part of annual reporting. These have been prepared by our own municipal staff for the 2015/16, 2016/17, 2017/18, 2018/19, 2019/20, 2020/21 and, 2021/22 financial years.

Debt recovery						
Details of the types of account raised and recovered	2019-20		2020-21		2021-22	
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in %	Actual for accounts billed in year	Proportion of accounts value billed that were collected in %	Estimated outturn for accounts billed	Estimated proportion of accounts value billed
Property rates	21 257 760.49	55%	26 205 393.66	99%	24 004 673.40	79%
Electricity	23 864 619.40	70%	26 912 191.89	83%	28 819 512.88	86%
Refuse removal	4 672 283.28	54%	4 646 963.65	61%	4 551 929.40	92%
Other	13 110 256.65	66%	13 189 516.89	85%	12 489 022.39	105%

Employees: Budget and Treasury					
Level	2020-21	2021-22			
	Employees No	Posts No	Employees No	Vacancies	Vacancies (As a % of total posts)
0-3	1	1	1	0	0%
4-6	12	12	12	0	0%
7-9	0	0	0	0	0%
10-12	9	9	8	1	11%
13-15	3	4	3	1	25%
Total	25	26	24	2	8%

Financial Performance Year 2020-21: Budget and Treasury					
Details	2020-21	2021-22			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Total Operational Revenue	(354,705,122.96)	(309,235,081.00)	(309,805,081.00)	(316,790,752.40)	(6,985,671.40)
Expenditure					
Employees	11,947,925.25	14,955,820.59	14,702,674.00	14,074,540.88	628,133.12
Repairs and Maintenance	0	0	0	0	0

Financial Performance Year 2020-21: Budget and Treasury					
Details	2020-21	2021-22			
	Actual	Original Budget	Adjusted Budget	Actual	Variance to the Budget
Other	9,986,719.88	23,026,428.00	22,831,691.65	10,166,193.91	12,647,497.74
Total Operating Expenditure	21,934,645.13	37,982,248.59	37,534,365.65	24,240,734.79	13,293,630.86
Net Operational Expenditure	(332,770,477.83)	(269,855,953.00)	(272,270,715.35)	(292,550,017.61)	(20,279,302.26)

3.19. Human Resources and Skills Development

The objective of the section is to ensure the effective utilisation and maximum development of human capital as well as maintaining a high morale among employees.

The following programmes were run by the sections in this financial year:

- 10 employees have been granted study assistance;
- 01 finance interns are registered and studying Municipal Finance Management Programme (MFMP);
- 01 middle manager is registered and studying Municipal Finance Management Programme (MFMP);
- The SETA awarded learnerships, 4 to the BTO and 2 to the Engineering Services Department, which have been extended to April 2023;
- All sixty two (62) municipal councillors were inducted upon election of new council through the following programmes:-
 - Generic Councillor Induction Programme (CIP) facilitated by SALGA and
 - Internal orientation facilitated by the Office of the Municipal Manager on Governance and Administrative Structures in the Municipality.
- Fifteen (15) in-service training students were identified to undergo workplace exposure for a period of eighteen (18) months;
- Ten (10) reserves were also identified in an even that within the fifteen, they express disinterest in the programme;
- Services were extended to the department of higher learning for Work Integrated Learning (WIL) programme that has been introduced and the municipality has agreed to be a stakeholder in it. The programme is aimed at focusing on TVET College students and affording them a glimpse into the workplace for a minimum period of two (2) weeks to a maximum of three (3) months.
- The municipality has absorbed twenty-five (25) students to afford the WIL programme.
- Study assistance has also been afforded to five (5) employees that had applied. Due to the few that are still in the programme the Training & Development section saw fit that it could afford the all the new applicants.

Organisational Structure

The municipality has reviewed its organisation structure and was adopted by Council on the 28th of June 2021. The total number of approved positions in the Organizational Structure is 307 with 256 filled positions and 51 vacant positions.

Retention Policy

The WMMLM Employee Retention Policy provides guidance and information to Council, Management and Labour in order to effectively implement and promote the retention of staff. In the concerned financial year the Municipality has achieved the following:

- Retained four (4) employees by means of promotion to higher positions.
- One (1) of the finance interns afforded by the Treasury Department into permanent position.

Performance Management System

Performance management is implemented at the level of section 56 managers, middle managers and officers. Workshops have been conducted to all levels and we are in the process of formulating templates that are understandable and relatable mostly to lower levels in terms of the performance plan and reporting. Bi-annual and annual assessments have been conducted to middle management and officers that have signed their performance agreement and performance plans. The Municipality has procured a PMS system which has incorporated the organisational as well as individual performance management. The main objective of the system is to sync Municipal information as well as to centralise the record management. Information is being captured at the same time testing the capabilities of the system versus the needs of the municipality.

3.20 Employee Wellness

The function is guided mainly by the OHS Act 85 of 1993 and the Municipal Employee Wellness Policy.

The municipality is committed to improving employee health and well-being through health education and integrated wellness programmes and policies. The municipality has adopted a holistic approach to address social and work-related problems through awareness programmes for its employees on HIV and AIDS, Chronic illnesses, Disability and Occupational Health and Safety for its employees.

A Health & Safety Committee has been established as per the Occupational Health & Safety Act stipulations, members inducted with the aim of introducing them to their responsibilities and is currently fully functional.

The section has undertaken the following during the reporting year:-

- i. A total of one hundred and eighteen (2118) employees have undergone medical surveillance in order to ascertain that they are still fit to conduct their duties;

- ii. Inspection of all six (06) municipal site for harzardous risks was conducted and the OHS committee has been monitoring and holding the relevant departments accountable for the corrective measures that were expected from the inspection report;
- iii. Thirty six (36) Fire Extinguishers for all Municipal buildings were serviced and installed sixteen (16) in Municipal Vehicles;
- iv. Contents in the First Aid kits in all designated areas within all municipal buildings were maintained and surgical spirits that were discovered to have expired were replaced;
- v. Two employee wellness campaign programmes were conducted i.e. EAP Marketing and Financial Fitness;
- vi. First Aiders were nominated and appointed in different stations and sections of the municipality. In order to ensure functionality of the said appointees, the section has facilitated the basic training which was expected to unfold in the next financial year.

3.21. Information and Communication Technology Services

The Information and Communication Technology (ICT) section is responsible for the architecture, hardware, software and networking of computers. Information technology (IT) has become a vital and integral part in all government spheres in introducing efficiencies and ensuring data integrity. ICT supports a fibre backbone network with a server room in the main site. The network is supported by a backup Generator, Uninterruptible Power Supply (UPS) at the server room as well as all distribution cabinets.

The ICT section is anchored by 3 basic pillars

Demand - for information, processes and technology (Why ICT services are required and what functions they'll be performing)

Supply - of services by the ICT function (How to deliver the services and where from).

Governance - If and when investments in services should be made. Governance must be a shared activity between demand and supply to ensure the right investments are made and delivered, and the expected benefits are realized.

ICT Governance Framework

The municipality had several policies that were consolidated to policy manuals. The first step was for the council to adopt ICT Governance Policy Framework (ICTGPF) and then two policy manuals were adopted which are IT Policy

Manual and ICT Security Manual. The ICT Security Policy Manual has 21 policy statements and the ICT Policy Manual has 20 Policy Statements including change control procedures.

The Municipality further adopted a Business Continuity Plan (BCP), Disaster Recovery Plan (DRP), ICT Governance Policy Framework, ICT Charter and ICT Strategy as part of the documentation that will assist with the governance of ICT.

ICT Infrastructure Projects

The Municipality procured a bigger Ups high powered UPS to supply clean power that protects the server room from power surges emanating from the power grid instabilities.

The rack mounted UPSs on all our cabinets

All our Distribution points (cabinets) have POE switches providing power to all IP phones. With the use of Redstor the municipality is able to back up all critical information from laptops and desktops and all servers.

A 20mb fibre (Metro-E) is also provided running Voice, VoIP, VIDEO and standard Data traffic. The Municipality has both physical and wireless Access points (Wi-LAN).

Municipal Website

Winnie Madikizela - Mandela Local Municipality website is up and running, URL:<https://www.winniemmlm.gov.za>. ICT is responsible for compliance on the website in terms legislations and laws applicable to municipal websites. The role of Winnie Madikizela-Mandela website, as platform for information dissemination, participation and disclosure has been significantly catered for in various pieces of legislation, including:

- The Local Government Municipal Systems Act No 32 of 2000 ("the Systems Act");
- The Local Government Municipal Financial Management Act No 56 of 2003 ("the MFMA"); and
- The Municipal Property Rates Act, no 6 of 2004 ("the MPRA").

ICT is responsible for uploading compliance documents in terms of s75 of the Municipal Finance Management Act No. 56 of 2003 and all applicable laws of the republic of South Africa. With the collaboration with Municipal directorates, ICT is able to maintain fresh content on the website including social media platforms.

Disaster Recovery


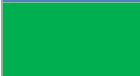


The Municipality has an adopted Disaster Recovery Plan to be implemented with the adopted Business Continuity Plan that has also been adopted by the Municipal council. This is to ensure smooth recovery with minimal negative impact when a disaster occurs. The municipality has two hosts with several Virtualized servers and a dedicated server hosting VEEAM with HYPER-V for back-up and replication. For offsite back up, the municipality has a service level agreement in a data center in Centurion, Gauteng province providing a cloud solution.


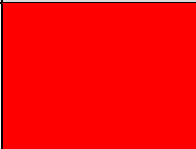

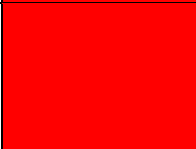

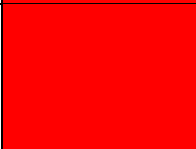






As part of recovery plans and archiving, the municipality procured a records management system specifically for the managing of Finance records that are growing at a higher rate.



Component I organisational Score Card

2021/2022 ANNUAL PERFORMANCE REPORT IN NUMBERS

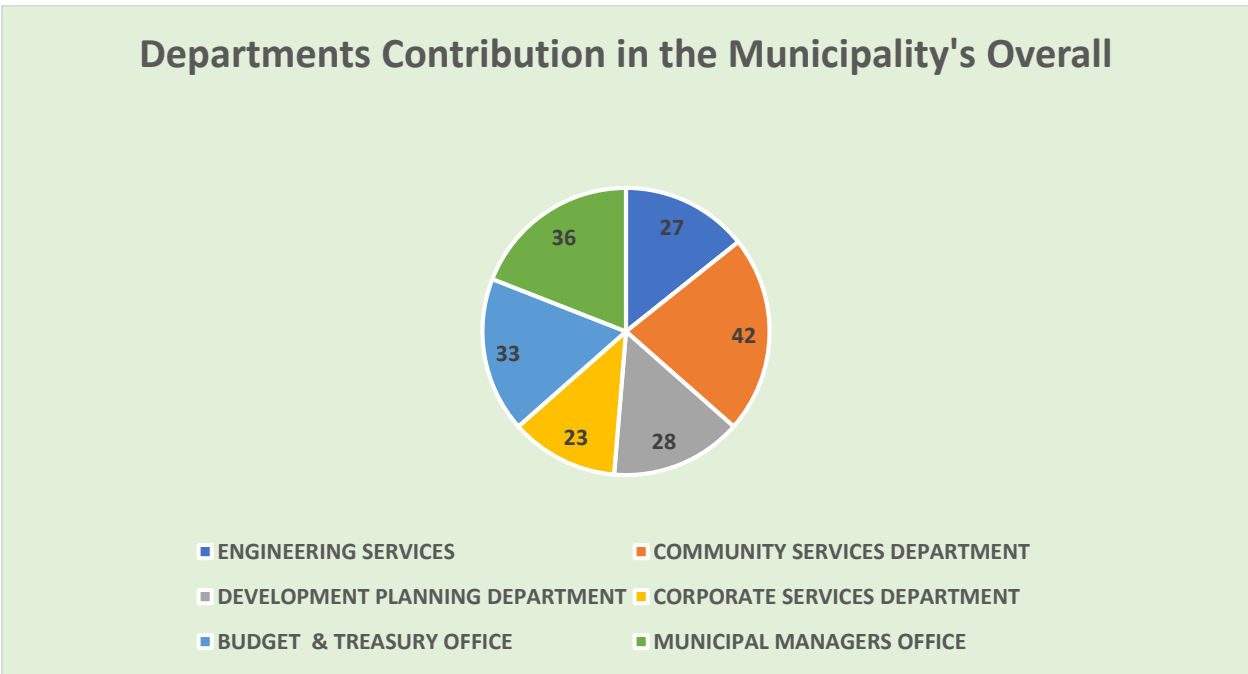
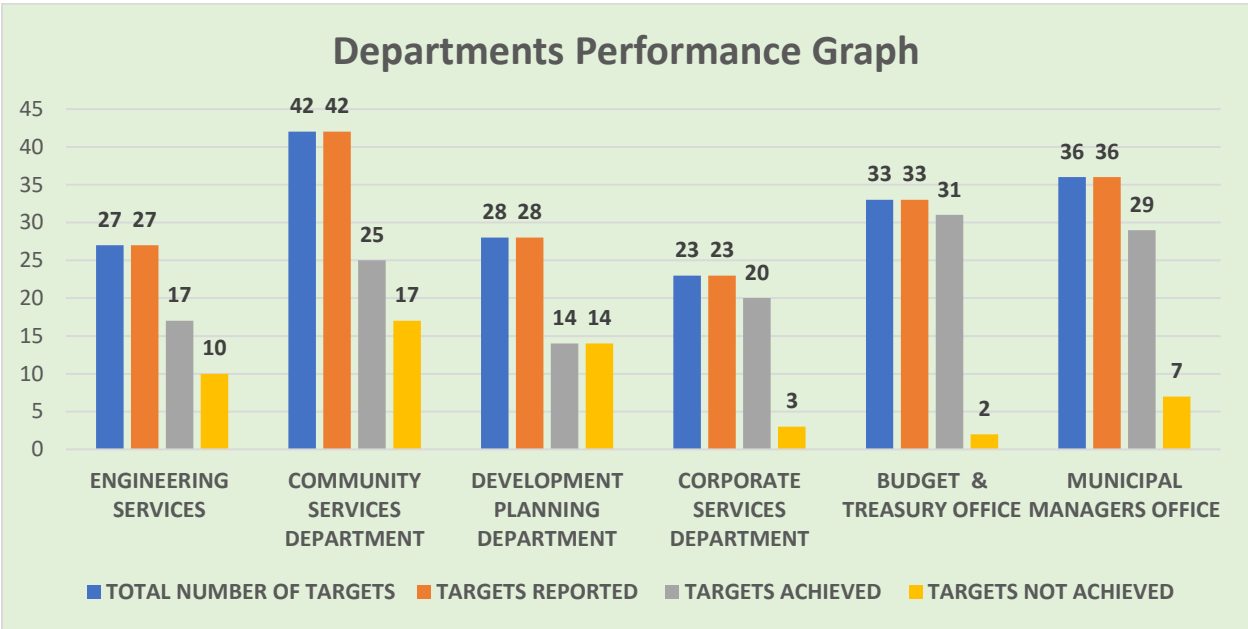
Colour-coding

	101+%	Performing above the target
	96-100%	No deviation in plans – targets achieved
	67-95%	Minor deviation – targets not achieved
	0-66%	Major deviation – targets not achieved

DEPT/KPA	TOTAL NUMBER OF TARGETS	TARGETS REPORTED	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	ACHIEVEMENT PERCENTAGE	PERFORMANCE IMPROVED OR DROPPED COMPARED TO 2020/2021	COLOUR CODDING FOR OVERALL PERFORMANCE
ENGINEERING SERVICES DEPARTMENT	27	27	17	10	63		
COMMUNITY SERVICES DEPARTMENT	42	42	25	17	60		
DEVELOPMENT PLANNING DEPARTMENT	28	28	14	14	50		
CORPORATE SERVICES DEPARTMENT	23	23	20	3	87		
BUDGET & TREASURY OFFICE	33	33	31	2	94		
MUNICIPAL MANAGER'S OFFICE	36	36	29	7	81		

OVERALL PERFORMANCE	189	189	136	53	72		
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DEPARTMENTS PERFORMANCE GRAPH



COMPARISONS BETWEEN 2020/2021 AND 2021/2022 FINANCIAL YEARS ANNUAL PERFORMANCE

DEPARTMENTS COMPARISONS

DEPARTMENT	2020/2021 FY ANNUAL PERFORMANCE ASSESSMENT		2021/2022 FY ANNUAL PERFORMANCE ASSESSMENT	
	Achieved	Not Achieved	Achieved	Not Achieved
ENGINEERING SERVICES - BASIC SERVICE DELIVERY 1	84	16	63	37
COMMUNITY SERVICES - BASIC SERVICE DELIVERY 2	80	20	60	40
DEVELOPMENT PLANNING - LOCAL ECONOMIC DEVELOPMENT	78	22	50	50
CORPORATE SERVICES - INSTITUTIONAL TRANSFORMATION & DEVELOPMENT	86	14	87	13
BUDGET & TREASURY OFFICE - FINANCIAL VIABILITY	94	6	94	6
MUNICIPAL MANAGER'S OFFICE - GOOD GOVERNANCE & PUBLIC PARTICIPATION	98	2	81	19

MUNICIPALITY'S OVERALL PERFORMANCE COMPARISON

2020/2021 FINANCIAL YEAR PERFORMANCE					2021/2022 FINANCIAL YEAR PERFORMANCE				
ACHIEVED	NOT ACHIEVED	NOT REPORTED	TOTAL	PERCENTAGE	ACHIEVED	NOT ACHIEVED	NOT REPORTED	TOTAL	PERCENTAGE
148	23	0	171	87%	136	53	0	189	72%

The Municipality's Annual Performance for 2021/2022 Financial Year stands at 72% when compared to the preceding 2020/2021 Financial Year's 87% Annual Performance Assessment Review.

Based on the Analysis of Annual Performance Report, the municipality performance has decreased by 15% in its service delivery mandate when compared to the preceding 2020/2021 financial year.

KPA NO 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI NO.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Roads	Improved Access to basic services	To reduce access roads backlog by constructing 13,2 kms by end June 2022	1.1	By constructing 13,2 kms of gravel access roads by end June 2022	754.5 kms in place	Construction and completion of Leonard to Simakade ni Access Road	Number of kms constructed and completed from Leonard to Simakade ni Access Road	1.1.1	1	Practical completion certificate	R 3 542 831,00	R 3 542 831,00	N/A	MIG	N/A	N/A	Constructed and completed 5.5km Leonard to Simakade ni Access Road by June 2022	Construction and completion of 5.5km Leonard to Simakade ni Access Road done	R4 287 827,79	Achieved	N/A	N/A

KPA NO 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI N O .	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
						Construction and completion of Mapheleni Access Road	Number of kms constructed and completed at Mapheleni Access Road	1.1.2	1	Practical completion certificate	R 3 919 578,00	R 3 919 578,00	N/A	MIG	N/A	N/A	Constructed and completed of 5.8km Mapheleni Access Road by June 2022	Construction and completion of 5.8km Mapheleni Access Road done	R1 26 23 4,27	Achieved	N/A	N/A

KPA NO 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI NO.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
						Construction and completion of VAV Memorial College Access Road	Number of kms constructed and completed at VAV Memorial College Access Road	1.1.3	1	Practical completion certificate	R 106 978,00	R 106 978,00	N/A	MIG	N/A	N/A	Constructed and completed 1.2km VAV Memorial College Access Road by June 2022	Construction and completion 1.2km VAV Memorial College Access Road done	R196 630,53	Achieved	N/A	N/A

KPA N0 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI NO.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
						Construction and completion of Lubekelele Access Road bridge	Number of kms constructed and completed at Lubekelele Access Road bridge	1.1.4	1	Practical completion certificate	R 1 352 329,00	R 1 352 329,00	N/A	MIG	Tipped and Processed 8kms Lubekelele Access Road by June 2021	Tipped and Processed 8kms of Access Road	Constructed and completed 15m long Lubekelele Access Road bridge by June 2022	Construction and completion 15m long Lubekelele Access Road bridge done	R2 137 299,11	Achieved	N/A	N/A

KPA NO 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
						Construction and completion of Mqonjwana to Greeville Access Road bridge	Number of kms constructed and completed at long Mqonjwana to Greeville Access Road Bridge	1.1.5	1	Progress Report	R 340 764,00	R 340 764,00	N/A	M/G	Tipped and Processed 2kms of Mqonjwana to Greeville Access Road by end June 2021	Tipped and Processed 2kms of Access Road	Constructed and completed 55m long Mqonjwana to Greeville Access Road bridge by June 2022	Construction and completion of 55m long Mqonjwana to Greeville Access Road bridge not done	R340 763,400	Not Achieved	Contractor abandoned site	Contract between the contractor and the municipality has been terminated. Proj

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
																					ect to be advertised for the completion of the remaining work	

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Outcome 9 Objective																						
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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Sport Fields	Improved Access to basic services	To provide sporting facilities for the community by end June 2022	1.2	By constructing Phase 3 of Mphuthu ni Mafumbatha Sportsfield through the services of service	One under developed sport field in the CBD	Construction of Phase 3 Mphuthu ni Mafumbatha Sportsfield	Constructed Phase 3 of Mphuthu ni Mafumbatha Sport field by June 2022	1.2.1	1	Progress Report	R 8 005 000,00	R 30 288 368,95	Equitable Share	N/A	Constructed Phase 3 of Mphuthu ni Mafumbatha Sport sfield by June 2021	Sewer, storm water, Grand Stand foundations for footings first lift columns, beams done	Constructed Phase 3 of Mphuthu ni Mafumbatha Sport sfield by June 2022	Construction of Phase 3 of Mphuthu ni Mafumbatha Sportsfield is still under construction	R18 341 454,34	Not Achieved	Delays in material delivery by suppliers	Recovery Plan to finish the project by the end of July 2022

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
				providers												Soccer field and running track layer works at 80%. Tennis court at 75%.						

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Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI N O .	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Buildings	Improved Access to basic services	To construct one Civic Centre/Town Hall in Biza by end June 2022	1.3	By constructing Phase 3 of the Civic Centre through the services of service providers	MPY C Hall	Construction of the Phase 3 Civic Centre	Constructed Phase 3 of the Civic Centre	1.3.1	1	Progress Report	R 28 402 021,00	R 28 402 021,00	N/A	MIG	Constructed Phase 3 of Civic Centre by June 2021	Construction of Phase 3 underway . Electrical work , Plumbing and drainage, Slabs, Pillars, HVAC ducts	Constructed Phase 3 of the Civic Centre by June 2022	Construction of Phase 3 Civic Centre not done	R22 953 890,28	Not Achieved	Slow progress on site by SM MEs	Recovery measures have been put in place to complete speedily

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
																ings, stormwater, Roof slabs, Rammed Earth Wall, External works done						
Buildings	Improved access to Basic	To construct two community	1.4	By constructing two community	34 community halls	Construction of Ward 4	Number of community	1.4.1	1	Practical completion	R 3 500 000,00	R 3 500 000,00	N/A	MIG	N/A	N/A	1 community hall constructed	1 community hall has	R3 49 999,69	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
	Services	ty halls in Biza na by end June 2022		mun ity halls by usin g servi ces of servi ce prov ider s		Com muni ty Hall	halls contr ucted and comp leted			certi ficat e							d and comp leted at Ward 4 by June 2022	been cons truct ed and com plete d at Ward 4				
						Con struc tion of Ward 20 Com muni ty Hall	Num ber of com munit y halls contr ucted and comp leted	1. 4. 2	1	Pra ctic al com pleti on certifi cat e	R 3 500 000,0 0	R 3 500 000,0 0	N/ A	MI G	N/A	N/A	1 com munit y hall const ructe d and com plete d at Ward 20 by	1 com muni ty hall has been cons truct ed and com plete	R3 59 2 66 2,6 0	Ac hie ved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
																	June 2022	dated Ward 20				
Buildings	Refurbishment of the dilapidated infrastructure to acceptable standards	To maintain rehabilitate and repair building structures and related infrastructure	1.5	By employing services of service providers for maintaining , rehabilitation	One under developed Taxi Rank in the CBD	Upgrading of Taxi Rank (Phase 1)	Upgraded (Phase 1) Taxi Rank by June 2022	1.5.1	1	Practical completion certificate	R 3 199 700,00	R 3 199 700,00	Equitable Share	N/A	1 Taxi Rank refurbished by June 2021	Monitored Refurbishment Works	1 Taxi Rank (Phase 1) Upgraded at the CBD by June 2022	Taxi Rank (Phase 1) Upgraded done	R5 804 727,56	Achieved	N/A	N/A
					One under developed Taxi	Upgrading of Taxi Rank	Taxi Rank (Phase 2) Upgr			Progress Report	R 2 300 000,00	R 24 615 237,00	Equitable	N/A	1 Taxi Rank refurbished	Monitored Refurbishment	1 Taxi Rank (Phase 2)	Taxi Rank (Phase 2)	R2 323 145	Not Achieved	Delays in steel roof supply	Steel has since

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
		ture by end June 2022		ting and repairing municipal buildings and related infrastructure	Rank in the CBD	k (Phase 2)	aded by June 2022						Share		d by June 2021	Works	Upgraded at the CBD by June 2022	Upgraded not done	3,98		ly by suppliers	been delivered on site and being installed

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Buildings	Improved access to Basic Services	To construct 1 Early Childhood Development Centre (ECDC) in the villages of Biza by end June 2022	1.6	By constructing 1 Early Childhood Development Centre (ECDC) by using services of	5 Early Childhood Development Centres	Construction of Early Childhood Development Centre (ECDC) at Ward 1	Number of Constructed and Completed Early Childhood Development Centres (ECD C) at Ward 1	1.6.1	1	Practical completion certificate	R 1 480 000,00	R 3 200 000,00	Equitable Share	N/A	N/A	N/A	Constructed and Completed 1 Early Childhood Development Centre (ECDC) at Ward 1 by June 2022	1 Early Childhood Development Centre (ECDC) at Ward 1 has been constructed and com	R3 75 174 1,80	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
				service providers														pleted				
EPWP	High unemployment rate	To provide 400 EPWP jobs to reduce unemployment by	1.7	By facilitating recruitment of EPWP workers in all Mbizana	450 EPWP Jobs created by end June 2022	Creating of EPWP Jobs	Number of EPWP Jobs created	1.7.1	1	Signed Employment Contracts, Signed Expenditure	R 3 570 000,00	R 3 570 000,00	N/A	EPWP Grant	300 EPWP Jobs created by June 2021	745 EPWP Jobs created	400 EPWP Jobs created by June 2022	894 EPWP Jobs created	R3 570 000,00	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
		June 2022		LM Wards						Report												
Roads Maintanances	Pothole Patching	To routinely maintain a better standard of our CBD Roads by June 2022	1,8	By appointing service providers to maintain CBD Roads and acquisition	950m ² potholes patched	CBD Road Maintenance	Numbers of square metres of potholes patched	1.8.1	1	Practical completion certificate	R 2 657 654,00	R 2 657 654,00	Equitable Share	N/A	200 m ² potholes patched by June 2021	294 m ² potholes patched	200 m ² potholes patched by June 2022	2925 m ² of potholes patched	R2 98 558,89	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
				on of small tools and equipment for maintenance																		
Roads Maintanances	Access Road rehabilitation	To routinely rehabilitate gravel access	1.9	By utilising the services of service prov	346 kms maintained	Maintenance of gravel access roads	Number of kilometers of gravel access	1.9.1	1	Practical completion certificate	R 16 700 000,00	R 16 700 000,00	Equipment Share	N/A	60 kms of gravel access roads mant	71.7 kms of gravel access roads mant	72,2 kms of gravel access roads mant	139.3 km of access roads maintained	R31 482 946,95	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved			
		roads by June 2022		iders and internal plant to maintain gravel access roads.			roads maintained									ained by June 2021	ained	ained by June 2022					
						Periodic repairs and maintenance of Main Municipal bulidings	Number of building infrastructure periodically repaired and maintained	1. 10. 2	0, 5	Practical completion certificate	R 1 575 000,50	R 1 575 000,00	Equitable Share	N/A	1 building infrastructure (Main municipal building) periodically repaired	Main Building repaired and maintained	1 building infrastructure (Main municipal building) periodically repaired	Monitored periodic repairs and maintenance to completion	R1 339 125,95	Achieved	N/A	N/A	

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
																and maintained by June 2021		and maintained by June 2022				
						Periodic repairs and maintenance of DLT C	Number of building infrastructure periodically repaired and maint	1.10.3	0,5	Practical completion certificate	R 861 997,50	R 861 997,50	Equitable Share	N/A	1 Septick Tank replaced by June 2021	Septick Tank replaced	1 building infrastructure (DLT C) periodically repaired and maintained	Monitored periodic repairs and maintenance	R508 875,00	Not Achieved	Additional critical works was identified and approved late surging proje	

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
							ained											by June 2022			ct implementation resulting in project not being completed within planned timeline	

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
						Periodic repairs and maintenance of Cultural village	Number of building infrastructure periodically repaired and maintained	1.10.4	0,5	Practical completion certificate	R 787 500,00	R 787 500,00	Equitable Share	N/A	1 building infrastructure (Cultural Village) periodically repaired and maintained by June 2021	Cultural Centre repaired and maintained	1 building infrastructure (Cultural Village) periodically repaired and maintained by June 2022	Monitored periodic repairs and maintenance to completion	R124 887,68	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Infrastructure bulk services not available , Infills and new extensions not addressed	To ensure reliable provision of electricity to the rural community of Bizana by June 2022	1.11	By facilitating the bulk infrastructure supply and connections to rural households	42 159 households with electricity	Energizing of Mabhenguteni village	Number of households energized with electricity at Mabhenguteni village	1.11	0,5	Completion certificate	R 6 095 237,00	R 8 291 637,00	N/A	IN EP	100 % of poles planted and backfilled. MV and LV Lines stringed at Mabhenguteni by June 2021	100 % of poles planted and backfilled. MV and LV Lines stringed	414 households energized with electricity at Mabhenguteni village by June 2022	475 households connected with electricity	R8 131 706,86	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Infrastructure bulk services not available , Infills and new extensions not addressed	To ensure reliable provision of electricity to the rural community of Bizana by June 2022		By facilitating the bulk infrastructure supply and connections to rural households	42 159 households with electricity	Energizing of Mdatya and Bekelela villages	Number of households energized with electricity in Mdatya and Bekela village	1.1.2	0,5	Completion certificate	R 4 250 495,00	R 4 569 454,17	N/A	IN EP	N/A	N/A	317 households energized with electricity at Mdatya and Bekelela village by June 2022	375 households connected with electricity	R6 077 424,62	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Infrastructure bulk services not available, Infills and new extensions not addressed	To ensure reliable provision of electricity to the rural community of Bizana by June 2022		By facilitating the bulk infrastructure supply and connections to rural households	42 159 households with electricity	poles planted and backfilled with MV and LV Lines stringed at Xholobeni	% of poles planted and backfilled with MV and LV Lines stringed at Xholobeni	1.11.3	0,5	Progress Reports	R 13 550 000,00	R 15 591 908,83	N/A	IN EP	N/A	N/A	80% of poles planted and backfilled with MV and LV Lines stringed at Xholobeni by June 2022	80% of Excavation of pole holes, planting and backfilling. MV and LV lines stringed at 80%	R29 394,11	Achieved	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Infrastructure bulk services not available, Infills and new extensions not addressed	To ensure reliable provision of electricity to the rural community of Bizana by June 2022		By facilitating the bulk infrastructure supply and connections to rural households	42 159 households with electricity	Approval of Lower Ethe ridge Design Packages approved by Eskom	Number of Full Design Packages approved by Eskom	1.1 1.4	0,5	Approved FDP	R 625 000,00	R -	N/A	IN EP	N/A	N/A	1X Full Design Packages approved by Eskom by June 2022	Conducted a Bid Specification Committee meeting. Final Design not approved by Eskom	R0,00	Not Achieved	Delay as with Sitting of Functional Scope of Work (FSOW) within Eskom	Project to be presented to the FSOW planned for July 2022

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Infrastructure bulk services not available, Infills and new extensions not addressed	To ensure reliable provision of electricity to the rural community of Bizana by June 2022		By facilitating the bulk infrastructure supply and connections to rural households	42 159 households with electricity	Approval of Msarhweni Design Packages by Eskom	Number of Full Design Packages approved by Eskom	1.11.5	0,5	Approved FDP	R 625 000,00	R -	N/A	IN EP	N/A	N/A	1X Full Design Packages approved by Eskom by June 2022	Conducted a Bid Specification Committee meeting. Final Design not approved by Eskom	R0,00	Not Achieved	Delay as with Sitting of FSO W within Eskom	Project to be presented to the FSO W planned for July 2022

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
				By facilitating the bulk infrastructure supply and connections to rural households	43 159 households with electricity	Approval of Nomaluc Design Packages by Eskom	Number of Full Design Packages approved by Eskom	1.11.6	0,5	Approved FDP	R-	R-	N/A	IN EP	N/A	N/A	1X Full Design Packages approved by Eskom by June 2022	Conducted a Bid Specification Committee meeting. Final Design not approved by Eskom	R0,00	Not Achieved	Delay as with Sitting of FSO W within Eskom	Project to be presented to the FSO W planned for July 2022

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Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI NO.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Infrastructure bulk services not available, Infills and new extensions not addressed	To ensure reliable provision of electricity to the rural community of Bizana by June 2022		Installation of insulated conductor on Main and other bust streets in town	42 159 households with electricity	Approval of Zizit yane ni Design Packages approved by Eskom	Number of Full Design Packages approved by Eskom	1. 1 1. 7	0, 5	Approved FDP	R 1 307 268,00	R -	N/A	IN EP	N/A	N/A	1X Full Design Packages approved by Eskom by of June 2022	Conducted a Bid Specification Committee meeting. Final Design not approved by Eskom	R0, 00	Not Achieved	Delay as with Sitting of FSO W within Eskom	Project to be presented to the FSO W planned for July 2022

KPA N0 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI NO.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
Electricity	Insufficient area lighting in town	Have safer streets by June 2022	1.12	By facilitating the bulk infrastructure supply to Town	2 High Mast ligths	Installation of High Mast lights	Number of High mast lights installed	1.12.1	0,5	Progress Report	R 2400 000,00	R 2400 000,00	Equitable Share	N/A	2 high mast lights installed by June 2021	2 high mast lights installed	2 high mast lights installed at high and view by June 2022	Concrete foundations, no High Mast lights installed	R749 637,83	Not Achieved	Late appointment of Service Provider and delays in steel pole deliveries	Fast track delivery and installation of High Mast poles
Electricity	Ageing LV infrastructure	Have a conducive and	1.13	Installation of insulated	1 km of LV lines	Upgrading of Low Voltage	Number of LV lines and poles	1.13.1	0,5	Practical completion	R 4100 000,00	R 4100 000,00	Equitable Share	N/A	N/A	N/A	100 % of Low Voltage lines	Low voltage lines and pole	R159 899 3,81	Achieved	N/A	N/A

KPA NO 1: SERVICE DELIVERY (ENGINEERING SERVICES)																						
Outcome 9 Objective																						
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be implemented	Output - KPI	KPI NO.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Fin	Actual Financial	Achieved / Not Achieved		
		safe electricity network by June 2022		conduct or around Mbizana settlements.		lines and poles	Upgraded			certificate							and poles Upgraded by June 2022	s upgraded				

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Free basic services	High number of indigent households	To ensure subsidization of poor households in order to receive basic services by June 2022	1.14	By providing 4000 beneficiaries with free grid electricity & 5150 FBAE by June 2022	Subsidize 3289 beneficiaries with free grid electricity & 5600 beneficiaries with FBAE.	Subsidize qualifying beneficiaries with 4000 grid electricity and 5150 with FBAE	Number of beneficiaries receiving free grid subsidy & receiving FBAE	1.14	0.5	12 Monthly reports	5 470 956	6 040 376	Yes	N/A	Subsidize 2000 qualifying beneficiaries with grid electricity and 4150 with FBAE by June 2021	Subsidized 2093 qualifying beneficiary with grid electricity and 5352 with FBAE	Subsidized 4000 qualifying beneficiaries with grid electricity and 5150 with FBAE by June 2022	Subsidized 4584 qualifying beneficiaries with grid electricity and 2646 with FBAE	R4 994 210, 52	Not Achieved	New installations for Free Basic Alternative Energy (FBAE) included beneficiaries that are not on the Indigent list and some	Emphasize to communities to register for Indigent list.

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																					beneficiaries received grid electricity	
Free basic services	Inconsistent indigent register	To ensure subsidization of poor households in order to receive basic		By facilitating process of applications for review of indigent register	Adopted credible indigent register	Review and adoption of indigent register.	Reviewed and adopted 1 credible indigent register	1.14.2	0,5	12 Monthly reports, Adopted credible indigent register & Council reso	R1 104 949.00	R58 2 132,00	Yes	N/A	Reviewed and adopted 1credible indigent register by June 2021	Reviewed and adopted 1 credible indigent register by Council on 25 June 2021	Reviewed and adopted 1 credible indigent register by June 2022	1 Reviewed and Adopted credible indigent register on the 28th June 2022	R46 2 085,00	Achieved	None	Nil

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		services by June 2022		by June 2022						lution												
Free basic services	General lack of knowledge of Free basic services	To ensure subsidization of poor households in order to receive basic		By conducting awareness campaigns to assist process of applications	Conducted 4 indigent awareness campaigns	Conduct Indigent awareness campaigns	Number of indigent awareness campaigns conducted	1.14.3	0,5	Awareness campaigns report & 4 attendance registers	R457 484.00	R457 484,00	Yes	N/A	Conducted 4 indigent awareness campaigns by June 2021	4 Indigent awareness campaigns conducted, on the 22 July 2020 at MPYC, 10 Dece	Conducted 4 indigent awareness campaigns by June 2022	Conducted 4 Indigent awareness campaigns on the 10th September 2021 at Council Chamber , 20 Dece	R13 000,00	Achieved	None	Nil

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		services by June 2022		for review of indigent register by June 2022												ember 2020 in Ward 25, 19 March 2021 at ward 16, 23 and 24 and 25 May 2021 at the Council Chamber		ember 2021 at Ward 3 Emant shang ase Hall, 30th of March 2022 at M.P.Y .C and on the 10th June 2022 at Adelai de and O.R.T ambo Regio				

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																		nal Hospital				
Disaster Management	Lack of systematic approach in responding to disasters	To establish a uniform approach in monitoring disaster	1.15	By implementing council approved disaster management plan, responded to all	Council approved disaster management plan, responded to all	Assessing and responding to the reported & recorded disaster	Number of Assessed & responded to reported and recorded	1.15.1	0,5	Disaster incidences register	R1 025 000,00	R1 025 000,00	Yes	N/A	Assessed & responded to reported & recorded disaster incid	Assessed & responded to 195 reported & recorded disaster incidences within	Assessed & responded to reported & recorded disaster incidences within	Assessed & responded to reported & recorded to 733 disaster incidences within	R12 390.00	Achieved	None	Nil

Community Services																							
Outcome 9 Objective																							
Sub-Resu lt Area	Issu e	Stra tegi c Obj ective	Ob jec tive No.	Stra tegi es	Bas elin e Infor mation	Proj ect to be Impl emented	Out put - KPI	K PI N o.	K PI W ei ght	Mea ns of Veri fication	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reason s for Variance	Re medial Action	
													Inter nal	Exter nal	Ann ual Targ et	Actua l meas urable perform ance	Annua l Targe t	Actua l Perform ance Non Financial	Actua l Financia l	Achiev ed/ Not Achiev ed			
		risks by June 2022		by June 2022	reported disaster incidences	ster incidences within 72 hours	d disaster incidences within 72 hours									ences within 72 hours by June 2021	72 hours	72 hours by June 2022	72 hours				
Disaster Management	Lack of systematic approach in responding to disasters	To establish a uniform approach in monitoring disaster risks		By conducting disaster awareness campaigns to all community	Conducted 4 disaster awareness campaigns	Conduct disaster awareness campaigns	Number of disaster awareness campaigns conducted.	1. 15 .2	0, 5	Awareness campaign report & attendance registers	R571 959, 00	R466 959, 00	Yes	N/A	4 Disaster awareness campaigns by June 2021	Conducted 4 Disaster awareness campaigns on the 28th September 2020 at	4 Disaster awareness campaigns conducted by June 2022	Conducted 4 Disaster Awareness Campaigns in Ward 31 Isikhumba sikaMzitsha on	R159 450, 00	Achieved	None	Nil	

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		by June 2022		ties by June 2022												Mzamba Community in Ward 07, on the 9th December 2020, On the 24th March 2021 at Sithukuthezi Community hall in Ward		the 15 September 2021 , on the 22 December 2021 Ward 01 MPYC , on the 30 March 2022 @ MPYC and on the 24th June 2022 @ Isikhumba SikaMzitsha				

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Disaster Management	Lack of systematic approach in responding to	To establish a uniform approach in monitoring		By reviewing the council approved disaster management	1 adopted Disaster Risk Management Plan	Review of the Disaster Risk Management Plan	Number of Reviewed Disaster Risk Management	1.15.3	0,5	Appointment letter, 2 Monthly reports and	R500 000.00	R500 000,00	Yes	N/A	1 Reviewed Disaster Risk Management Plan	Advised twice in September 2020 and February 2021	1 Reviewed Disaster Risk Management Plan by	The service provider was appointed in April 2022, consul	R96 000,00	Not Achieved	The advertisement was done twice , all service providers	The Reviewed Disaster Management plan to be adop

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
	disasters	ing disaster risks by June 2022		agement plan by June 2022			ment Plan			Report for Reviewed Disaster Risk Management Plan					by June 2021		June 2022	tative meetings were held and the terms of reference for Local Disaster Management Advisory Forum developed.			were non responsive , re-advertisement and appointment was done in April 2022 due to National Treasury Regulations	ted in Q2 of 2022 - 2023 Financial Year

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Parks, Cemetery & Municipal facilities	Irregular use of Parks, Cemetery & other Municipal facilities.	To provide sustainable services of municipal facilities to the communities by 2022	1.16	By maintaining proper functioning of cemetery and municipal facilities by June 2022	Operated & maintained 1 Cemetery & 49 municipal facilities.	Operate, Maintain & equip municipal facilities	Number of municipal facilities operated, maintained & equipped	1.16	0,5	12 Monthly checklists and 9 Progress certificates	R700 000.00	R689 950,00	Yes	N/A	Operated & maintained 50 Municipal facilities and 500 grave numbers supplied and delivered by June 2021	50 municipal facilities were operated and maintained and 500 grave numbers were delivered.	Operated, maintained and equipped 52 Municipal facilities by June 2022	Operated, maintained and equipped 52 Municipal facilities.	Nil	Achieved	N/A	Nil

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Parks, Cemetery & Municipal facilities	Irregular use of Parks, Cemetery & other Municipal facilities.	To provide sustainable services of municipal facilities to the communities by 2022		By maintaining proper functioning of cemetery and municipal facilities by June 2022	No Septic tank and not enough grave numbers	Install Septic Tank & grave numbers	Number of Septic tank & grave numbers installed	1.16.2	0,5	Appointment letters & Completion Certificate	R400 000.00	R400 000,00	Yes	N/A	Operated & maintained 50 Municipal facilities and 500 grave numbers supplied and delivered by June 2021	50 municipal facilities were operated and maintained and 500 grave numbers were delivered.	Installed 1 septic tank and 500 grave numbers by June 2022	Installed 1 septic tank in Mbizana Cemetery and supplied, delivered and Installed 500 grave numbers	R307 600,00	Achieved	None	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ective	Ob jec tive No.	Stra tegi es	Bas elin e Infor mation	Proj ect to be Impl emented	Out put - KPI	K PI No.	K PI Wei ght	Mea ns of Veri fication	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Re medial Action
													Inter nal	Ex ternal	Ann ual Targ et	Actua l meas urable perfo rmance	Annua l Targe t	Actua l Perfo rmance Non Financial	Act ual Financia l	Achiev ed/ Not Achiev ed		
Parks, Cemetery & Municipal facilities	Irregular care of nurseries	To provide sustainable services of municipal facilities to the commu nities by 202 2		By main taining prop er function ing of cem etery and municipal facilities by June 2022	Operated & main tained 50 Municipal facilities & 1 cem etery	Maintena nce of nur series and Installation of solar lights and panels in Cemetery , Mthamvu na nursery &	Num ber of nur series main tained and Num ber of faci lities provi ded with solar light s and pan els	1. 16 .3	0, 5	12 Monthly reports and 8 progress certificates for nurser ies Appoint ment letter and completi	R720 000.00	R620 000,00	Yes	N/A	Maintained 2 nurseries by June 2021	2 nurseries were main tained	Maintained 2 Nurseries (Luna & Mthamvuna Nurseries) and appointed service provider for installation of solar lights & panels at cemetery, Mthamvuna nursery & Community park by	Maintained 2 Nurseries (Luna & Mthamvuna Nurseries) and appointed service provider for installation of solar lights & panels at cemet	R4133 321,00	Not Achieved	Re-advertis ement could not be done on time due to Treasury Regulations and appoint ment of servi ce provider was done on the	Complete installatio n in Q1 of 2022 - 2023

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
						Community park				on certificate for solar lights & panels							June 2022	ery, Mthamvuna nursery and community park			23rd June 2022, work could n't be finished by the end of the Financial Year.	
Parks, Cemetery & Municipal facilities	Unsecured facilities	To provide sustainable services of municipal facilities		By facilitating fencing of recreational facilities by	38 fenced municipal sites	Fencing of recreational facilities	Number of recreational facilities fenced	1.164	0,5	Appointment letter & Completion certificate	R1 400 000.00	R1 200 000,00	Yes	N/A	2 recreational facilities fenced by June 2021	Fenced Dudumeni Hall and Advertisement for Fencing of Mzamba	2 recreational facilities fenced by June 2022	Fencing of 2 recreational facilities was not done.	Nil	Not Achieved	Fencing of 2 recreational facilities was advertised twice and due	Advertisement to be done in Q1 2022 - 2023 FY

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		ties to the communities by 2022		June 2022												and Dudumeni Extension					to non-responsive of bidders no appointment was made , Re-advertisement could 'nt be done because use of Treasury Regulations	

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Library Services	High rate of illiteracy	To facilitate provision of library services to Mbizana Community by June 2022	1.17	By instilling a culture of reading and lifelong learning through conducting awareness by June 2022	Conducted 4 library awareness campaigns	Conduct library awareness campaigns	Number of library Awareness campaigns conducted	1.17.1	0,5	Awareness reports & Attendance registers	R493 706.00	R408 206,00	N/A	N/A	4 library awareness campaigns conducted by June 2021	Conducted 4 Library awareness campaigns on the 30th September 2020 at Rhino Parking (Ward 1), 09th December Mbizana	4 library awareness campaigns conducted by June 2022	Conducted 4 Library awareness campaigns on the 25 August 2021 @ Mbizana Public Library (ward 1), 15 December 2021 @ Mbizana	R104 355,00	Achieved	None	Nil

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ecti ve	Ob jec tiv e No.	Stra tegi es	Bas elin e Infor mati on	Proj ect to be Impl emented	Out put - KPI	K PI N o.	K PI W ei gh t	Mea ns of Veri ficat ion	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Var iance	Re me dial Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actua l meas urabl e per forma nce	Annu al Targe t	Actua l Perfo rman ce Non Fina ncial	Act ual Fina ncia l	Ach iev ed/ Not Ach iev ed		
																Public Librar y (Ward 1)on the 16th March 2021 variou s taxi ranks (Ward 1) and on the 28th May at Dudu meni Com munit y Hall (Ward 8)		Com munit y Park next to Fergu son(W ard1), 07 March 2022 @ MPYC /Mbiz ana Public Librar y & 26 May 2022 @ ward 24 Ebene zer, Ward 27 Oliver				

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																		RegionalTambo Public School & ward 8 Monwabisi Mfingwana Public Library.				
Library Services	High rate of illiteracy	To facilitate provision of library services to Mbi		By instilling a culture of reading and lifelong learning	Supplied 3600 periodicals	Supply periodicals	Number of periodicals supplied	1.17.2	0,5	Appointment letter and supply of periodicals	R125 400.00	R125 400,00	Yes	N/A	2244 periodicals supplied by June 2021	3592 Periodicals supplied and delivered	Supply 2250 periodicals by June 2022	Supplied and delivered 1838 periodicals from July - Dec 2021, Advert	R60 000,00	Not Achieved	Due to National treasury putting tenders on hold the proje	Appointment to be done in Q1 2022 - 2023 FY

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		zanza Community by June 2022		through provision of periodicals by June 2022						als register								ismen t for the service provider was done			ct could not be re-advertised on time	
Library Services	High rate of illiteracy	To facilitate provision of library services to Mbiyana Co		By upgrading the existing libraries by June 2022	Library signage and Library maintenance	Maintain & equip Libraries	Number of Libraries maintained & equipped	1. 17.3	0.5	Appointment letter & completion certificate	R182 600.00	R269 706,00	Yes	N/A	3 Libraries maintained and procured PPE's for 15 employees by	4 Libraries maintained and procured and provided 15 employees with	Maintain & equip 1 Library by June 2022	None	N/A	Not Achieved	Specification was approved but due to National treasury putting tenders on	Advertisement to be done in Q1 2022 - 2023 FY

Community Services																							
Outcome 9 Objective																							
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action	
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved			
		mm unit y by June 2022														June 2021	PPE'S					hold the project could not be advertised.	
Environmental Management	Inadequate legal environmental tools. Required continuous maintenance of	To ensure conservation and management of natural resources for	1.18	By reviewing environmental management tools by June 2022	1 adopted Climate Change Strategy	Review Climate Change Strategy	Number of Reviewed Climate Change Strategy	1.18.1	0,5	5 Monthly monitoring reports, 4 progress certificates	R350 000.00	R390 000,00	Yes	N/A	1 Reviewed Climate Change Strategy by June 2021	Advised twice in October 2020 and February 2021	1 Reviewed Climate Change Strategy by June 2022	Status quo report done, establishment of Local Climate Change Committee, development of an	R338 000,00	Not Achieved	Due to intense work, delays in some activities to complete the strategy due to Disas	Adoption will be done in Q1 2022 - 2023 FY	

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
	beaches	sustainable use by June 2022																implementation plan for the strategy, conducted a workshop with all relevant stakeholders for the review of climate change which is still in			ters in April.	

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																		progress.				
Environmental Management	General lack of knowledge of importance of conservation	To ensure conservation and management of natural resource		By conducting environmental awareness campaigns by June 2022	4 environmental awareness campaigns conducted	Conduct environmental awareness campaigns	Number of environmental awareness campaigns conducted	1.18.2	0,5	awareness reports & attendance registers	R372 676.00	R272 672	Yes	N/A	4 environmental awareness campaigns conducted by June 2021	4 environmental awareness were conducted on 29 September 2020 at Mathwebu	3 Environmental awareness campaigns conducted by June 2022	Conducted 4 Environmental Awareness campaigns on the 09 September 2021 @ Mpun	R56 850,09	Achieved	None	Nil

Community Services																							
Outcome 9 Objective																							
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action	
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved			
		s for sustainable use by June 2022														Street Ward 1, 03,4 & 9th November 2020 at Nkantolo JSS, 19th March 2021 at municipal sites and 27 May 2021 at Mzam		zi Drift S.P.S, 22 March 2022 @ Majavu S.S.S , 10 May 2022 @ St Patrick S.P.S & 01 June 2022 @ Marina S.S.S					

Community Services																						
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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																ba river (Ward 24)						
Environmental Management	Poor infrastructure in busy beaches	To promote sustainability of coastal activities		By facilitating application for blue flag beaches by	1 pilot blue flag beach attained	Application for blue flag beaches	Number of blue flag beaches applications	1.18.3	0,5	Application for blue flag beaches, water Lab	R79 152.00	R12 1 152,00	Yes	N/A	Application & signage for 2 blue flag beaches by	Collected 10 water samples, Applied for 2 blue flag beaches and	Application for 2 blue flag beaches by June 2022	Collected 120 Water samples from Mzamba & Mthentu Beaches ,	R79 356,00	Achieved	None	Nil

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		and a balance between growth needs and conservation by June 2022		June 2022						oratory results & report					June 2021	installed signage at Mzamba		applied for 2 blue flag beaches and provided beach information material for 2 beaches				

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Waste Management	Poor provision of measures to remediate contaminated land	To collect manage dispose waste in an acceptable manner by June 2022	1.19	By remediating land where contamination presents a significant risk of harm to health and the environment	12 routine rehabilitation of EXT 3 dumping site done	Routine rehabilitation of extension 3 dumping site	Number of routine rehabilitations of EXT 3 dumping site done	1.19.1	0,5	12 Monthly monitoring reports & 9 Progress certificates completion certificates	R1 600 000.00	R1 100 000,00	Yes	N/A	12 routine rehabilitations of EXT 3 dumping site by June 2021	12 routine rehabilitations of Ext 3 dumping site were done.	12 routine rehabilitation of extension 3 dumping site by June 2022	12 routine rehabilitation of EXT 3 dumping site done	R82 208,90	Achieved	None	Nil

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				ent by June 2022																		
Waste Management	Poor provision of measures to remediate contaminated land	To collect manage dispose waste in an acceptable manner by June		By remediating land where contamination presents a significant risk of harm	Reviewed EXT 3 financial projections & rehabilitation plan	Compilation of EXT 3 dumping site financial projection report.	Number of Financial projection reports for EXT 3 dumping site compiled	1. 19.2	0, 5	Appointment letter & 1 approved reviewed financial projection	R295 816.00	R555 816,00	Yes	N/A	Review of extension 3 dumping site financial projections & rehabilitation plan	Review of extension 3 dumping site financial projections & rehabilitation plan was done	1 Financial projection report for EXT 3 dumping site compiled by June 2022	1 Financial projection report for EXT 3 dumping site compiled	R172 500,00	Achieved	None	Nil

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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		2022		m to health and the environment by June 2022						ons					by June 2021							
Waste Management	Poor provision of measures to remediate contaminated land	To collect manage dispose waste in an acceptable manner		By remediating land where contamination presents a significant	160 environmental threatening obstacles attended.	Attend to reported and recorded environmental threatening obstacles	Number of environmental threatening obstacles reported,	1.19.3	0,5	complaints register and 7 progress certificates	R360 000.00	R410 000,00	Yes	N/A	Attend to 160 reported and recorded environmental threatening	Attended to 233 environmental threatening obstacles reported and	200 reported, attended and recorded environmental threatening obstacles	Reported, recorded and attended to 227 environmental threatening obstacles.	R185 800,00	Achieved	None	Nil

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		ner by June 2022		ificant risk of harm to health and the environment by June 2022		acles within 72 hours	attended and recorded								obstacles by June 2021	recorded	cles by June 2022					
Waste Management	Inadequate delivery of waste service	To collect manage and dispose waste in		By providing a variety of working tools &	provided 600 000 refuse bags to households	Provide resources to employees & households	Number of employees & households received	1. 19 .4	0, 5	Appointment letter, Delivery notes	R1 436 000. 00	R1 741 000, 00	Yes	N/A	600 000 refuse bags issued to households	Issued 600 000 refuse bags to households and employed	Provided cleaning resources to 168 employees	Provided cleaning resources to 168 employees & 1362 house	R1 059 329, 30	Achieved	None	Nil

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		an acceptable manner by June 2022		equipment by June 2022	ds and employees, provided 299 employees with cleaning equipment and 75 bins supplied	ds and installation of waste receptacles	ving resources and number of waste receptacles installed .			and issue registers					and employees, 302 employees provided with cleaning equipment and 50 bins installed in CBD by	yees and issued cleaning equipment to 302 employees and issued 75 bins.	& 1362 households and 50 waste receptacles purchased by June 2022	holds and 50 waste receptacles purchased and Issued				

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																June 2021						

Community Services																						
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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Waste Management	Lack of knowledge to communities about the importance of healthy environment	To collect manage and dispose waste in an acceptable manner by June 2022		By conducting waste education programmes, supporting waste minimization programs and providing resources	Conducted 3 waste management awareness campaigns and supported 2 waste minimization projects	Conduct waste management awareness campaigns conducted and number of waste minimization projects	Number of waste awareness campaigns conducted and number of waste minimization projects	1.195	0,5	3 Awareness reports 1 Workshop report & Attendance registers	R336 345.00	R276 345,00	Yes	N/A	3 waste awareness campaigns conducted and supported 2 waste minimization projects by	3 Waste awareness campaigns were conducted on the 23 September 2020 at Main taxi rank, 20 November 2020 at Mbizana	3 waste awareness campaigns conducted and supported 2 waste minimisation projects by June 2022	Conducted 05 Awareness campaigns on the 23 August 2021 @ Spar Taxi Rank, 06 November 2021 @ ward 1, 25 March 2022 @ Town Entrances,	R205 250,00	Achieved	None	Nil

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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				urces to employee and beneficiaries by June 2022			supported								June 2021	CBD and 26 March 2021 cleaning around Mbizana CBD and ext4 and supported 2 waste minimisation projects (Laphumikhwezi		06 May 2022 @ Bizana CBD ,04 June 2022 @ CBD & R61 and supported 10 Waste minimisation projects in a form of workshop				

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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																Primary Cooperative and Athandiw Nursery & Pant Production)						
Waste Management	Inadequate delivery of waste	To collect manage and disp		By providing PPE to employee	Provided PPE to 299 Emp	Provide PPE to EPWP bene	Number of PPE provided to	1.19.6	0,5	Appointment letter, Issu	R500 000.00	R725 000,00	Yes	N/A	Provided Protective clothing	Provided Protective clothing to 301	Provided PPE to 215 EPWP	Provided PPE to 215 EPWP benefi	R623 500.90	Not Achieved	Final delivery was done on the	Issue PPE to the new EPW

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
	service	Waste in an acceptable manner by June 2022		By June 2022	Employees	Beneficiaries	EPWP beneficiaries			Register & Delivery note					for 299 employees by June 2021	employees	beneficiaries by June 2022	Beneficiaries, Service provider delivered PPE for 223 EPWP beneficiaries			30th June and PPE could n't be issued as the contract of EPWP Workers was due to expire.	Provision of workers in Q1.
Waste Management	Inadequate delivery of waste	To collect manage and dispose		By increasing waste collection	Purchased 1 refuse bakkie, 1	Purchased grass cutting machine	Number of grass cuttings	1.19.7	0.5	1 Appointment letter &	R200 000.00	R360 050,00	Yes	N/A	Purchased 1 refuse removal	Purchased 1 Refuse removal	Purchased 5 grass cutting machines	Purchased 5 grass cutting machines	R106 950,00	Not Achieved	Delayed appointment of Service Provider	Appointment of service provider

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
	Service	Waste in an acceptable manner by June 2022		fleet & equipment for service delivery by June 2022	refuse truck, 1 tractor with accessories & 6 grass cutting machines	hines with accessories; Fuel tanker and trailer	machines with accessories, Fuel tanker and trailer purchased			delivery note					truck, 1 refuse bakkie and 5 grass cutting machines with accessories by June 2021	truck and 5 grass cutting machines with accessories	nes with accessories, Fuel tanker and trailer by June 2022	with accessories, advertised for purchase of fuel tanker and trailer			der for Fuel tanker and Trailer	in Q1 of 2022-23

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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Waste Management	Inadequate delivery of waste service	To collect manage and dispose waste in an acceptable manner by June 2022		By extending waste collection service to unsewered areas and manage illegal dumping by June 2022	Provided services to CDB and 8 rural villages	Extension of waste management service to rural areas and illegal dumping in R61	Number of rural areas where waste management service is extended to and illegal dumping	1.19.8	0,5	12 monthly monitoring reports 6 Progress certificates 1 Completion certificate	R1 590 000.00	R1 195 000,00	Yes	N/A	Extended waste management service to 5 peri-urban areas and illegal dumping in R61 by June 2021	Waste management service to 5 peri urban areas and illegal dumping in R61 were extended	Extension of waste management service to 10 rural areas and illegal dumping in R61 by June 2022	Extended waste management services to 25 rural areas and illegal dumping in R61	R1 050 850,00	Achieved	None	Nil

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
							in R61															
Waste Management	Inadequate delivery of waste service	To collect manage and dispose waste in an acceptable manner by June		By providing bulk waste receptacles for communal collection points by June 2022	Provision of 9 cages and 30 skip bins	Service and Purchase skip bins	Number of skip bins serviced and skip bins purchased	1.19.9	0,5	11 monthly monitoring reports 5 Progress certificates Delivery note	R1 059 995.00	R1 059 000,00	Yes	N/A	Provided and serviced 10 skip bins in the CBD by June 2021	Provided and serviced 30 skip bins in the CBD	30 skip bins serviced and 15 skip bins purchased by June 2022	Serviced 30 skips bins, advertised for supply and delivery of 15 Skip Bins.	R12 2 333, 25	Not Achieved	Advertisement was done late due to National treasury putting tenders on hold.	Allocation of budget in 2023 /24 FY.

Community Services																						
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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		2022																				
Waste Management	Inadequate storage for equipment and working tools	To collect manage and dispose waste in an acceptable manner		By providing proper change rooms for employees by June 2022	Small change room	Purchase of change room container	Number of change room containers purchased	1.190	0,5	Appointment letter and delivery note	R500 000.00	R700 000,00	Yes	N/A	N/A	N/A	Purchased 1 Change room container by June 2022	Advertisement was done on the 03 June 2022 and closed on the 17 June 2022 and appointment of	Nil	Not Achieved	Advertisement was done late due to National treasury putting tenders on hold	Appointment to be done in Q1 of 2022 - 2023

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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
		by June 2022																BEC was done.				
Security Services	Vulnerability of Municipal properties due to vandalism	To ensure all Municipal key points, assets and resources are safe	1.20	Visibility of Security personnel, provision of equipment and installing	44 private security personnel to safeguard 13 Municipal Sites	Provision of security personnel to safeguard Municipal Sites	Number of security personnel to safeguard Municipal sites	1.20.1	0,5	Signed SLA & Attendance register, Monthly monitoring reports	R 8 040 320,00	R 8 040 320,00	Yes	N/A	44 Security Personnel to safeguard 13 Municipal sites by June 2021	Provision of 44 security personnel to 13 Municipal Sites and monthly payments have	48 Security Personnel to safeguard 15 Municipal sites by June 2022	48 Security Personnel to safeguard 15 Municipal sites has been done	R 8 596 218,68	Achieved	N/A	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ecti ve	Ob jec tiv e No.	Stra tegi es	Bas elin e Infor mati on	Proj ect to be Impl emented	Out put - KPI	K PI N o.	K PI W ei ght	Mea ns of Veri ficat ion	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Var iance	Re me dial Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actua l meas urabl e per forma nce	Annu al Targ et	Actua l Perfo rman ce Non Fina ncial	Act ual Fina ncia l	Ach ieved/ Not Ach ieved		
		by Jun e 202 2.		of CCT V Cam eras by June 2022												been done every month .						
				By faci lating Acq uisiti on of equi pme nt by June 2022	Purc hase d 20 Rec harg able Torc hes , 3000 roun ds for hand gun, 1000 roun ds	Purc hase Rec harg able Torc hes, roun ds for hand gun, roun ds for rifle, rubb	Num ber of Rec harg able Torc hes, roun ds for hand gun, roun ds for rifle,	1. 20 .2	0, 5	App oint men t let ter and deliv ery note	R17 0 905, 00	R17 0 905, 00	Ye s	N/ A	Purc hase d 20 Rec harg able Torc hes , 3000 roun ds for hand gun, 1000 roun ds	Purch ase of 20 Rec hargea ble Tor ches , 3000 roun ds for hand gun, 1000 roun ds for rifle,	Purch ased 05 Rec hargea ble Tor ches , 500 roun ds for hand gun, 500 roun ds for rifle,	Purch ased of 05 Rechar geabl e Torc hes , 500 roun ds for hand gun, 500 roun ds for rifle, 2000 rubber	R 149 500, 00	Achi eve d	N/A	N/A

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved			
					for rifle and 3000 rubber bullets and 100 pepper sprays and 50 hand cuffs	er bullets, pepper sprays, hand cuffs and traffic cones	rubber bullets, pepper sprays, hand cuffs and traffic cones purchased									for rifle, 3000 rubber bullets, 100 pepper sprays, 50 hand cuffs and 50 Traffic cones by June 2021	3000 rubber bullet s, 100 pepper spray s, 50 hand cuffs and 50 Traffic cones has been done	2000 rubber bullet s, 50 pepper spray s, 25 hand cuffs and 25 traffic cones by June 2022	bullets , 50 pepper spray s, 25 hand cuffs and 25 traffic cones has been done.				

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				By facilitating maintenance of robots, CCTV cameras and calibration of machinery by June 2022	Functional CCTV cameras, robots and calibration of machinery.	Maintenance of robots, CCTV cameras and calibration of machine	Number of maintenances done for robots, CCTV cameras and calibration of machine	1.20.3	0,5	Completion Certificate	R500 004,00	R500 004,00	Yes	N/A	4 Sets of Maintained robots, CCTV cameras twice a year on 3 sites and 1 calibrated machine once	Maintenance of robots, CCTV cameras and calibration of machine has been done	Maintained robots and CCTV cameras twice a year and calibrated machine once a year by June 2022	Advertisement of traffic lights was done on 17th of June 2022 and the closing date for the project was on the 18th of July 2022. The CCTV Cameras were	R 254 293,49	Not Achieved	The traffic lights was delayed and not advertised on time due to National treasury putting tenders on hold and the CCTV Cam	Fast track appointment of service provider in Q1 of 2022 - 2023 Financial Year. CCTV cameras will be done in first

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													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																a year by June 2021			not done since they were functional during the quarter under hence the target was not met. The Calibration of machine was done		eras were not done since they were functional during the quarter under hence the target was not met. The Calibration of machine	Quarter of 2022 - 2023 Fin Year .

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ecti ve	Ob jec tiv e No.	Stra tegi es	Bas elin e Infor mati on	Proj ect to be Impl emented	Out put - KPI	K PI N o.	K PI W ei gh t	Mea ns of Veri ficat ion	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Var iance	Re me dial Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actua l meas urabl e per forma nce	Annua l Targe t	Actua l Perfo rman ce Non Fina ncial	Act ual Fina ncia l	Achiev ed/ Not Achi eved		
																					was done	
				By facili tatin g insta llatio n of cctv cam eras by June 2022	DLT C and muni cipal ity with insta lled CCT V cam eras.	Insta llatio n of CCT V cam eras at the DLT C Cont ainer	Num ber of CCT V cam eras insta lled at the DLT C		0, 5	App oint men t lette r & Co mpl etio n Cert ificat e	N/A	R20 0 000, 00	Ye s	N/ A	5 CCT V cam eras insta lled at the DLT C cont ainer	The projec t was advert ised for 7 days on a notice board and the report	10 CCTV came ras install ed at the DLT C cont ainers and the Poun	The projec t was publis hed on the 06th of June 2022 and the closin g date	N/A	Not Achi eved	The projec t was delay ed and not ad ver tised on time due to	Insta llatio n of CCT V cam eras at DLT C and Poun d will

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Outcome 9 Objective																							
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action	
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved			
						s and the Pound	Containers and the Pound									s and 5 installed at the Pound by June 2021	is that the project will be re-advertised because all the bidders were non-responsive	d by June 2022	for the project was on the 15th of June 2022.			National treasury putting tenders on hold.	be done in first Quarter of 2022 - 2023 Fin Year

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Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
Traffic Services	Road users disobey rules of the road that contribute to road damages	To ensure consistent safety of road users and improved by-law enforcement by 2022	1.21	By ensuring General law enforcement, improve road signage and supply of protective clothing by June 2022	1500 Traffic fines issued 20 road blocks conducted	Issuing of Traffic fines and conduct Road blocks by June 2022	Number of traffic fines issued and road blocks conducted	1.21	0,5	Tickets issued and road block authorisation from SAPS	N/A	N/A	N/A	N/A	1500 of traffic fines issued, 20 Road blocks conducted by June 2021	1625 traffic fines issued and 22 Road blocks conducted on the 10 August 2020 at R61 next to MzambaSA PS,28 August 2020 at R61	1200 of traffic fines issued, 15 Road blocks conducted by June 2022	1603 Traffic fines issued and 22 Road blocks conducted on the:30 August 2021 at Masi mini Bus Stop R61 Road, 03 September 2021 at QotyanaBus	N/A	Achieved	N/A	N/A

Community Services																							
Outcome 9 Objective																							
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action	
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved			
																road Masi mini road,18 September 2020 at R61 Nomlacu bus stop,15 October 2020 at Fonoz a bus stop,20 November		Stop R61,17 September 2021 at Ludeke bus stopR61 Road ,23 September 2021 at Nomlacu Bus Stop R61,19 November 2021 at Ntsing					

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																2020 at Ntlakwe bus stop,26 November 2020 at Wayside bus stop, 30 November 2020 at redou rt,11 December 2020		izi R61 Road, 24 November 2021 at Ludeke R61 Road, 25 November 2021 at R61 Main Road Opposite Mzamba Police Station Amadi ba				

Community Services																								
Outcome 9 Objective																								
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action		
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved				
																at Nomlacu bus stop, 16 December 2020 at R61 Qotyana, 18 December 2020 at Masi mini bus stop, 21 December 2020		AA, 26 November 2021 at R61 Main Road Opposite Mzamba Police Station Amadi ba AA, 30 November 2021 at Ntlakhe R61 Road, 03						

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ecti ve	Ob jec tiv e No.	Stra tegi es	Bas elin e Infor mati on	Proj ect to be Impl emen ted	Out put - KPI	K PI N o.	K PI W ei gh t	Mea ns of Veri ficat ion	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Var iance	Re me dial Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actua l meas urabl e per forma nce	Annua l Targe t	Actua l Perfor mance Non Fina ncial	Act ual Fina ncia l	Ach iev ed/ Not Ach iev ed		
																at R61 Ludeke bus stop, 31 December 2020 at Ntlakwe, 19 February 2021 at Masi mini bus stop, 26 February 2021		December 2021 at Nomlacu Bus Stop R61 Road, 10 December 2021 Nyaniweni Bus Stop R61 Road, 15 December 2021 at Masi mini Bus				

Community Services																								
Outcome 9 Objective																								
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action		
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved				
																at R61 Main road opposite wayside store, 23 March 2021 at Masi mini bus stop, 29 March 2021 at Magusheni bus stop,		Stop R61 Road, 20 December 2021 at Ntlakhe R61 Road, 23 December 2021 at Masi mini Bus Stop R61 Road, 18 January 2022 at						

Community Services																								
Outcome 9 Objective																								
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action		
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved				
																09 April 2021 at Redoubt , 23 April at Nyaniweni, 21 May 2021 at Ntsingizi, 28 May 2021 at Nomlacu, 08 June 2021		Masimini Bus Stop R61 Road ,19 January 2022 at Qotyana Bus Stop R61 Road, 23 March 2022 at Winnie Madikizela Mandela Street						

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																at Mzamaba wayside R61 and 25 June at Ntlakwe R61 Road.		, 25 March 2022 at Winnie Madikizela Mandela Street ,28 May 2022 at Qotyana Bus Stop R61, 03 June 2022 at Nomlacu Bus Stop				

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ecti ve	Ob jec tiv e No.	Stra tegi es	Bas elin e Infor mati on	Proj ect to be Impl emented	Out put - KPI	K PI N o.	K PI W ei gh t	Mea ns of Veri ficat ion	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Var iance	Re me dial Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actua l meas urabl e perfo man ce	Annua l Targe t	Actua l Perfo man ce Non Fina ncial	Act ual Fina ncia l	Ach ieved/ Not Ach ieved		
																		R61 Road, 17 June at Nomlacu Bus Stop R61 Road and 24 June 2022 Ludeke Bus Stop R61 Road.				
				By ensuring General law enfo	8 road signs erected and	Purchase of Road signs	Number of road signs and	1. 21 .2	0, 5	Pictures and Monthly reports	R500 000, 00	R500 000, 00	Yes	N/A	Erected 08 Road signs	Erection of 12 road signs and 34,2	Purchased 08 Road signs and road	Purchased 08 Road signs & road marki	R154 350.00	Achieved	N/A	N/A

Community Services																							
Outcome 9 Objective																							
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action	
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved			
				rcement, provision of equipment & improve road signage by June 2022	renewal of 22 kilometres of road markings	and road marking paint; renewal of road markings	road marking paint to be purchased and number of kms for road markings renewed									and road marking paint and 22 kilometres road markings renewed by June 2021	kilometres of road markings has been done	marking paint and 22 kilometres road markings renewed by June 2022	ng paint and renewed of 27.3 kilometres road markings has been done.				
				By providing protective	48 personnel receiving	Supply of protective	Number of employees	1.21.3	0,5	Issue register & Co	R506 544,00	R506 544,00	Yes	N/A	Supplied protective cloth	48 Employees have been supplied	Supplied protective clothing to	Advertisement done on the 17th of	N/A	Not Achieved	The project was delayed and	Service provider will be appointed	

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				clothing to 48 employees by June 2022	protective clothing.	clothing to employees	receiving protective clothing			completion certificate					ing to 48 employees by June 2021	ed with protective clothing	48 employees by June 2022	June 2022 and the closing date was on the 01st of July 2022.			not advertised on time due to National treasury putting tenders on hold	intrment in Q1 2022 - 2023 Fin Year .
				By facilitating registration & licensing of motor	540 registrations and licensing of motor	Registration and licensing of vehicles	Number of Registered and licensed vehicles	1. 21 .4	0, 5	List of registered and licensed motor vehicles	N/A	N/A	N/A	N/A	1800 registered and licensed vehicles by	7947 Vehicles registered and licensed	1800 registered and licensed vehicles by June 2022	Registration and licensing of 8723 has been done.	N/A	Achieved	N/A	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				r vehicle by June 2022	vehicles					cles from Natis system (RD 323)					June 2021							
				By facilitating process of purchasing stationary by June 2022	10 000 professional driving permits & learners licence forms and	Supply of DLT C Stationery	DLT C stationery supplied	1.215	0.5	Delivery note	R530 000,00	R580 000,00	Yes	N/A	DLT C Stationery supplied by June 2021	Supply of DLT C Stationery has been done.	DLT C Stationery supplied by June 2022	Advertisement was published on the 03 June 2022 and closed on the 04 July 2022	R 215 604,95	Not Achieved	The project was delayed and not advertised on time due to National treasury putting	To Fast track appointment of service provider during the 2022 - 2023 Financial Year.

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
					1000 face value documents																g tenders on hold.	
				By facilitating application of learners licence, driving licence and PrD Ps	1500 learners licence ,480 driving licence and 25 PrD Ps	Issuing of learners licence, driving licence and PrD Ps	Number of learners licences, driving licences and PrD P's issued	1.21.6	0,5	List of learner licence, driving licence and PrD P's from Natis system	N/A	N/A	N/A	N/A	1700 learners licence, 2000 driving licence and 100 PrD Ps by June 2021	3546 learners licence, 6113 driving licence and 968 PrDPs were issued by June 2021	450 learners licence, 2000 driving licence and 100 PrDPs by June 2022	2986 learners licence, 6046 driving licence and 929 PrDPs has been done.	N/A	Achieved	N/A	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				and provision of resources by June 2022						(RD 323)												
				By Facilitating community education programs by June 2022	4 Community safety awareness campaigns conducted	Conduct community safety awareness campaigns	Number of community safety awareness campaigns cond	1. 21 .7	0, 5	Community safety Awareness campaigns report & attendance	R24 5 492, 00	R40 2 500, 00	Yes	N/ A	4 community safety awareness campaigns conducted by June 2022	4 awareness campaigns has been conducted on the 02 of December 2020 at Mphe	4 community safety awareness campaigns conducted by June 2022	04 Awareness campaigns has been conducted on the 15 December 2021 at Cultural Village	R 241 000, 00	Achieved	N/A	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
							ucted			nce registers.						June 2021	ni location (ward 2), 18th December 2020, 02nd of June 2021 at Ngojana JSS (ward 14) and 8th of June 2021 at Mzam		e Sport Field Ward 1, 15 December 2021 at Masi mini R61 Road in a form of Road block , 28 May 2022 at Qotya na bus stop in a form			

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
																ba(road block)		of roadblock, 31 May 2022 at Dudu meni.				
Pound	Uncontrolled stray animals	To control stray animals both in the CBD and	1.22	By facilitating collection of trespassing and stray animals.	Completed animal pound.	Impounding of Animals	Number of impounded animals	1.22.1	0,5	Entry register of impounded animals	N/A	N/A	N/A	N/A	200 Animals impounded by June 2021	collection of 323 impounded animals has been done.	200 Animals impounded by June 2022	Collection of 318 trespassing and stray animals has been done	R 20 571,00	Achieved	N/A	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Resu lt Area	Issu e	Stra tegi c Obj ective	Ob jec tive No.	Stra tegi es	Bas elin e Infor mation	Proj ect to be Impl emented	Out put - KPI	K PI N o.	K PI W ei ght	Mea ns of Veri fication	Bud get	Adju sted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reason s for Variance	Re medial Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actua l meas urabl e per forma nce	Annua l Targe t	Actua l Perfo mance Non Fina ncial	Act ual Fina ncia l	Achiev ed/ Not Achiev ed		
		public roads by 2022		By facilitat ing purc hasi ng of feed ,rem edies and cons umables	No provi sion for rem edies and feed	Purc hasi ng of feed bales ,bags for conc entrates, crus hed maiz e, licks, Pelle ts, salt , litres of rem edies and	Num ber of feed bales , bags of conc entrates crus hed maiz e, licks, Pelle ts, salt, litres of rem edies and	1. 22 .2	0, 25	Com pleti on Cert ificat e and Deli very note	R320 000, 00	R559 776, 00	Yes	N/A	1250 feed bales 220 crus hed maiz e, 30 licks, 20 Pelle ts,30 x50k g salt and 60 litres of rem edies , cons uma	1250 feed bales 220 crush ed maize , 30 licks, 20 Pellet s,30 x50kg salt and 60 litres of remed ies, consu mable s and equip ment	Purch ased 1000 feed bales ,650 bags conce ntrate s,150 crush ed maize , 30 licks, 150 Pellet s, 200 x50kg salt, 80 litres of r eme dies	Appoi ntmen t of servic e prov ider was done on the 05 July 2022.	528 520, 00	Not Achi eved	Appoi ntme nt of servic e prov ider was done after the 30th June 2022.	N/A

Community Services																						
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Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
						consumables	consumables.									bles and equipment purchased by June 2021	has been purchased	and consumables by June 2022				
				By facilitates purchasing of pound equipment	3 wheel barrows, spad es and rake s	Acq uisiti on of pound equipme nt	Pound equipme nt acqu isitio ned	1. 22 .3	0, 25	Deli very note	R10 0 000, 00	R30 000, 00	Ye s	N/ A	N/A	N/A	Poun d equip ment acqui sition ed by June 2022	Pound equip ment acqui sitione d has been done	R 19 050, 00	Achi eve d	N/A	N/A

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				By upgrading the pound to comply with required standards	Palisade fenced Pound	Upgrading and Maintenance of animal pound	Upgraded and Maintained animal pound	1.22.4	0,25	Appointment letter, Completion Certificate	R207 900,00	R144 000,00	Yes	N/A	2 Maintained animal pound by June 2021	Maintenance of 2 Pound shelters has been done	Upgraded and Maintained animal pound by June 2022	Upgrade and Maintenance of animal Pound has been done	R 143 165,00	Achieved	N/A	N/A
				By facilitating process of purchasing pound	Palisade fenced Pound	Purchase Pound vehicle	Purchase 1 Pound vehicle	1.22.5	0,25	Completion Certificate and delivery note	R700 000,00	R770 000,00	Yes	N/A	N/A	N/A	Purchased 1 Pound vehicle by June 2022	Acquisition of pound vehicle was submitted on the 27 of July 2021 for	N/A	Not Achieved	Due to the impact caused by July 2021 unrest in the count	The Pound vehicle Budget allocation will be done in

Community Services																						
Outcome 9 Objective																						
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved/ Not Achieved		
				d vehicle by June 2022														advertisement.			ry SCM indicated that according to the Manufacturer this specific vehicle was not available in the market until September 2022	the 2023 /24 financial year

KPA N0 2: Development Planning																
Outcome 9 Objective																
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021	
													Internal	External	Annual Target	Actual measurable performance
Spatial Development Framework	Redressing past spatial imbalances	To Implement municipal SDF that will guide developmental programmes and projects by June 2022	2.1	By implementing municipal SDF adopted by the council	Council adopted SDF	Redoubt precinct plan	Council adopted Redoubt precinct plan	2,1,1	1	Council extract Final Precinct Plan Report	R 285 280,00	N/A	Yes	N/A	1 Redoubt precinct plan developed by June 2021	Developed 1 Progress report on development of Redoubt precinct plan
Integrated Land Use Scheme	No zoning Scheme Regulations in areas outside the urban edge	To regulate the use of land in an integrated manner within the municipality	2.2	By implementing the council adopted integrated land use scheme	Council Adopted Integrated Land Use Scheme	Council Adoption of Report for Agricultural and Environmental Sensitive Areas	Council adopted Report for Agricultural and Environmental Sensitive Areas	2,2,1	1	1 final Report and 2 Layout Plan	R 156 000,00	R 0,00	Yes	N/A	Implemented the Scheme focusing on agricultural land and protection of environmental sensitive areas by June 2021	Close-out report and layout plans on agricultural land and protection of environment

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
		al jurisdict ion by 2022														ental areas produced
Land Use Management System	Non- Conforming land uses, encroachmen ts and land invasions	To ensure controll ed land use manag ement, develop ment control and enforce ment by 2022	2.3	By implem enting and enforce ment on land usage	Land Use Manag ement System	Updatin g of Land Use Register and serving of Contrav ention notices	Update d Land Use register, Number of contrav ention notices served	2,3, 1	1	Update d Land Use Registe r, 4 Contrav ention Notices and Report	N/A	N/A	N/A	N/A	Enforced Land Use Manageme nt Systems by June 2021	Enforced land use manage ment system through serving 6 contrave ntion notices
Land Audit	Unsurveyed, unregistered municipal land and properties	By ensurin g that prop erties are register ed and survey of, and to maintai	2.4	By implem enting municip al land audit	Land Audit Report	Surveyin g of municip al propert ies	Number of surveye d municip al propert ies and subdivis ional plans	2,4, 1	1	2 surveye d layout and subdivis ional plans	R 1 000 000,00	R 500 000,00	Yes	N/A	1 aligned municipal cadastral information with the zoning and valuation by June 2021	2 draft Subdivisi on plans done and aligned 1 cadastral informati on with zoning and valuation

KPA N0 2: Development Planning																	
Outcome 9 Objective																	
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021		
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance	
		n and update the register of properties within municipal jurisdiction by June 2022															
Valuation Roll	Outdated property values to enable billing for property rates	To develop a credible valuation roll by 2020	2,5	By formulating valuation, supplementary valuation roll to improve revenue collection	Valuation roll	Compilation of Supplementary valuation roll	Number of Supplementary valuation rolls compiled	2,5, 1	1	Supplementary valuation roll for 2022/23	R 1 282 404,00	R 502 504,00	Yes	N/A	1 Final Supplementary valuation roll by June 2021	1 Final supplementary valuation roll developed	

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Ext ernal	Annual Target	Actual measura ble perform ance
Provision of human settlements	Housing backlog	To guide human settle ments in ensurin g access to housing is achieve d by 2022	2,6	By providin g land, benefici ary administ ration and applicati ons for funding	Housin g sector plan	Maintai nance and updatin g of the housing needs register	Number of Maintai ned and updated housing needs register	2,6, 1	1	Update d Housing Needs Registe r	R 100 000,00	N/A	Yes	N/A	1 Maintained and updated housing needs register, 80 signed happy letters and handing over of houses by June 2021	Housing needs register maintain ed and updated, 80 happy letters signed
Building control	Illegal building construction	To ensure complia nce with Nationa l Building Regulat ions by 2022	2,7	By updatin g building plan register and conducti ng inspecti ons on submitt ed building plans	Buildin g plans submitt ed for approval	Update building plan register and conducti ng routine inspecti on	Number of Update d building plan register s and number of routine inspecti ons conduct ed	2,7, 1	1	Update d building plan register, 12 Routine Inspecti ons Registe r	N/A	N/A	Yes	N/A	1 Updated building plan register and 12 routine inspections by June 2021	Building plan register updated and 12 routine inspectio ns conducte d

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
						Installati on of sign boards	Number of Sign Boards Installe d	2,7, 2	1	Delivery Note Pictures for Sign Boards	R 79 390,00	N/A	Yes	N/A	N/A	N/A
Geographic Information Systems	Outdated geospatial information	To ensure manag ement and update of municip al geospat ial informa tion by june 2020	2,8	By implem entation of GIS system as a tool to enhanc e service delivery through spatial informat ion	GIS strateg y and policy	Compila tion of Online Land Applicat ions Report and Update municip al Geodat abase	Final Report of Online Land Applicat ions and Update d Municip al Geodat abase	2,8, 1	1	Report of Online Land applicati on and Update d Municip al Geodat abase	R 280 650,00	R 230 650,00	Yes	N/A	1 Implemen ted GIS Strategy and Policy and Updated Municipal Geodataba se by June 2021	GIS Strategy and Policy implemen ted and Municipal Geodata base updated

KPA N0 2: Development Planning																
Outcome 9 Objective																
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021	
													Internal	External	Annual Target	Actual measurable performance
Implementation of SPLUMA	Past Spatial Imbalances	To ensure compliance with SPLUMA by June 2022	2.9	By Facilitate the implementation of the SPLUMA	Spatial Planning, Land Use Management Act and SPLUMA Regulations	Seatings of District Municipal Planning Tribunal Meeting for consideration of land development applications received	Number of District Municipal Planning Tribunal Meetings for consideration of land development applications received	2.9, 1	1	Attendance registers, 3 reports	R 146 420,00	N/A	Yes	N/A	4 Appointed Municipal Planning Tribunal Members with the tribal authorities and stakeholders on the implementation of the act by June 2021	6 District Municipal Planning Tribunal members appointed
Land acquisition and disposal	Unutilised, undeveloped land	To facilitate acquisition of well located state land and	2.10	By ensuring maximum utilisation of prime land	Land Audit Report	Disposal of available Municipal land	Number of Disposed available municipal land	2.1 0.1	1	Final Signed deed of sale agreements	N/A	N/A	N/A	N/A	1 Disposed available municipal land by means of leases by June 2021	2 available land disposed by means of leases

KPA N0 2: Development Planning																
Outcome 9 Objective																
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021	
													Internal	External	Annual Target	Actual measurable performance
		disposal of council land by june 2020														
Township Establishment	Inadequate land parcels for development	To facilitate the creation of land parcels through township establishment for purpose of development by 2022	2.11	By employing the services of service provider to design the layout plan	Spatial Development Framework	Approval of Township Establishment Applications	Number of Approved Township Establishment Applications	2.1 1.1	1	Township Establishment Report, Council Resolution and proof of submission to Cogta	R 382 200,00	R 538 200,00	Yes	N/A	1 Approved Township Establishment Application by June 2021	Township establishment not approved

KPA N0 2: Development Planning																
Outcome 9 Objective																
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021	
													Internal	External	Annual Target	Actual measurable performance
Economic Development Plan	LED plan not aligned with the National LED framework and all applicable legislations	To grow the local economy to 20% by 2032	2.12	Facilitate integrated implementation of the LED strategy with other key stakeholders	LED Policy, Approved GBS Fund	Host infrastructure Development Imbizo, business conference and develop business plans	Number of hosted infrastructure development imbizo, business conference and business plans developed	2.1 2.1	1	Approved Concept Document; Attendance Register, 2 Reports, 3 Business plans	R 1 325 911,00	R1 449 427,00	Yes	N/A	1 Hosted Business engagement and Facilitated N2 beneficiation by June 2021	Business engagement hosted and N2 beneficiation facilitated
						Facilitation of GBS annual workplan	Number of facilitated GBS annual workplan	2.1 2.2	1	Approved Terms of Reference, Reports, Registers and Delivery Notes	R 19 819 500,00	R 6 971 200,00	N/A	National Treasury	1 Facilitated of GBS annual workplan by June 2021	GBS feasibility study not done

KPA N0 2: Development Planning																
Outcome 9 Objective																
Sub-Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021	
													Internal	External	Annual Target	Actual measurable performance
						Construction of Temporal Market Place	Constructed of Temporal Market Place	2.1 2.3	1	Progress Report	R 1 600 000,00	N/A	Yes	N/A	32 Market stalls installed by June 2021	Installed 32 market stalls
Tourism	Tourists statistics is not prepared monthly	To grow the tourism industry & increase the number of tourists by 10% in 2032	2.13	Involvement of the private sector and other key stakeholders for integrated implementation of the Tourism plan	Outdated Tourism Plan	Review and adoption of the Tourism Plan	Reviewed and Adopted Tourism Plan	2.1 3.1	1	Approved Tourism Plan and Council Extract	R 2 176 397,00	R 4 262 581,03	Yes	N/A	1 Reviewed Tourism Plan by June 2021	1 Tourism Plan reviewed
						Conduct tourism awareness, Support product owners and maintenance of Visitors Information Centre (VIC)	Number of tourism awareness, product owners and maintenance of Visitors Information Centre (VIC)	2.1 3.2	1	Attendance register, Delivery Note and Receiving register, Inspection and Maintenance VIC Report					Conducted 1 tourism awareness, Supported 1 product owner and maintenance of Visitors Information Centre (VIC) by June 2021	Conducted 1 tourism awareness, Supported 1 product owner and maintained VIC

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
						Procure ment of Brandin g and marketi ng material s for Tourism Product Owners	Number of Tourism Product owners procure d for Brandin g and marketi ng material s and conduct M&E	2.1 3.3	1	Delivery & Receivi ng Note, M&E Report					Procured Toursim materials for 3 Tourism Product Owners and Monitoring & Evaluation conducted by June 2021	Tourism materials for 3 tourism product owners procured, M&E conducte d
						Contrac t Life Guards and Support arts and crafters.	Number of Life Guards Contrac ted and number of arts and crafters supporte d	2.1 3.4	1	2 Concep t Docum ents and 2 Attende nce register					10 Life guards supported by June 2021	Supporte d 15 life guards

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Ext ernal	Annual Target	Actual measura ble perform ance
						Monitori ng amd Evaluati on on Mthamv una Lodge and Nature Reserve	Monitor ed amd Evaluat ed on Mthamv una Lodge and Nature Reserv e		1	M&E Report on Mthamv una Lodge and Nature Reserv e			Yes	N/A	1 Operator appointed for uMthamvun a nature reserve by June 2021	uMthamv una nature reserve Operator appointe d
Agriculture	Employment in agriculture not recorded	To grow and strengt hen the agricult ural sector by supporti ng local farmers	2.14	Integrat ed Farmer support. Integrat ed support with access to markets for farmers	Outdat ed Agricult ural Develop ment Plan, Adopte d BIGM workpla n	Review al of agricult ural develop ment plan.	Review ed Agricult ural develop ment plan	2.1 4.1	1	Inceptio n Report, Progres s Report	R 1 624 726,00	N/A	Yes	N/A	1 Draft Reviewed Agricultural developme nt plan by June 2021	Draft reviewed Agricultur al develop ment plan not done
						Facilitati on of Agri- parks program and	Number of local farmers support ed through	2.1 4.2	1	Call for an advert, Report, Council Extract			Yes	N/A	Facilitated Agri-Parks program & Implemente d Farmers support	46 prioritise d projects funded through

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
						Farmers support program	Agri- parks progra m & Farmer Support progra m			& Delivery Note and Distribut ion register					program by June 2021	Farmers support program and Agri- Parks program
Mari-culture	Unavailability of boat launching site	To promot e sustain able use of marine resourc es to contribu te in the local	2.15	Ensure support of small scale fishers with licenses and markets	Underu tilized coastal belt	Support 1 commer cial and 1 small scale fisheries	Number of Support ed commer cial and small scale fisherie s	2.1 5.1	1	Signed evaluati on and Assess ment Report, & Delivery Note and Distribut ion register	R 1 438 030,00	R 576 150,00	Yes	N/A	Supported 1 commercial and 1 small scale fisheries by June 2021	Supporte d 1 commerc ial and 1 small scale fisheries

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su- b- Re- sul- t Area	Issue	Strateg- ic Objecti- ve	Obje- ctive No.	Strategi- es	Baseli- ne Informa- tion	Project to be Implem- ented	Output - KPI	KPI No.	KPI Wei- ght	Means of Verifica- tion	Budget	Adjust- ed Budge- t	Budget Source		Preceding Year Performance 2020/2021	
													Inte- rnal	Exte- rnal	Annual Target	Actual measura- ble perform- ance
		econom- y				Constr- uction of Beach Infrastru- cture and Facilitat- e establis- hment of boat launchin- g site	Beach Infrastru- cture Constru- cted and Facilitat- ed boat launchin- g site	2.1 5.2	1	Beach Infrastru- cture Progres- s Report; Boat Launchin- g site report and 2 Attenda- nce register- s			Yes	N/A	N/A	N/A
Enterprise Development	Lack of mentoring and evaluation of SMMEs.	To promot- e enterpri- se develop- ment to contribu- te 10% to the local econom- y by 2022	2.16	Implem- entation of the SMME and Cooper- ative Develop- ment Plan	Adopte- d SMME & Cooper- ative Plan	Capacit- y building and support with Equipm- ent, protecti- ve clothing machin- ery and promoti-	Number of SMME' s Capacit- ated and support- ed with equipm- ent, protecti- ve clothing	2.1 6.1	0,5	Develop- ed and Approv- ed Terms of Referen- ce, Attende- nce Registe- rs, Delivery Note.	R 3 064 234,00	R 3 743 858,00	Yes	N/A	Capacitate d 20 SMME's & Supported 3 Anchor projects by June 2021	20 SMMEs capacitat- ed and 3 anchor projects supporte- d

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
						onal material	, machin ery and promoti onal material by June 2022			Distrib ution register, SMME needs report						
					BIGM Annual Work Plan	Implem entation of Busines s Incubat or plan	Busines s Incubat or Plan Implem ented	2.1 6.2	0,5	Approv ed Terms of referenc e, Training , Mentori ng and coachin g Reports , Attenda nce Registe r and Delivery Notes					1 BIGM Annual workplan implemente d by June 2021	BIGM annual workplan implemen ted

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
Stakeholder Consultative	Lack of stakeholder integration	To revive structures to contribute to local economic development initiatives	2.17	Capacitate and Work in collaboration with Structures in all sectors	There are a number of local formations and structure that are not fully operational and too much contestations in formations	Conduct ed stakeholder engagements	Number of stakeholder engagements conducted	2.17.1	0,5	4 Attendance Register	R 138 076,00	R 270 076,00	Yes	N/A	4 stakeholder engagements conducted by June 2021	4 Stakeholder engagements conducted

KPA N0 2: Development Planning																
Outcome 9 Objective																
Su b- Re sul t Are a	Issue	Strateg ic Objecti ve	Obje ctive No.	Strategi es	Baseli ne Inform ation	Project to be Implem ented	Output - KPI	KPI No.	KPI Wei ght	Means of Verifica tion	Budget	Adjust ed Budge t	Budget Source		Preceding Year Performance 2020/2021	
													Inte rnal	Exte rnal	Annual Target	Actual measura ble perform ance
Mining	Mining not fully supported	Coordin ation of Mining activitie s	2.18	Integrati on of key industry players for mining activitie s	Uncoor dinated mining service s	Conduct ing Social Labour Plan meeting s	Number of Social Labour Plan meeting s	2.1 8.1	0,5	2 Attende nce Registe r	N/A	N/A	Yes	N/A	Supported mining activities in Mbizana by impleme nting Social Labour Plan through conducting 2 stakeholder engagemen ts by June 2021	Mining activities supporte d by impleme nting SLP through conducti ng 2 stakehol der engagem ents

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ective No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl ement ed	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj usted Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Inter nal	Ext ernal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin ancial	Achiev ed/ Not Achiev ed		
Employee Wellness	Promotion of employee wellbeing	To ensure that Employee Welln ess is effective by 30 June 2022	3.1	By developi ng and imple menting Empl oyee Wellnes s Progra mmes.	One welln ess cam paign	To cond uct two welln ess empl oyee camp aign	Num ber of empl oyee welln ess cam paigns cond ucted	3. 1. 1	0, 5	Conc ept docu ment, Atten dance regis ter, Camp aign report signed by Sen ior Mana ger	R2 85 60 4	N/A	Yes	N/ A	1 Well ness Empl oyee Awar enes s Camp aign by June 2021	GBV camp aign was conducted on 18/0 3/20 21 at Yout h Centr e	2 Empl oyee welln ess cam paigns conducted (Mar ketin g EAP servi ces, Fina ncial fitnes s) by	The finan cial fitnes s was conducted on the 10 May 2022 to 60 empl oyees and the EAP servi ces cond	R1 1 400	Achiev ed		

KPA N0 3: Corporate Services																							
Outcome 9 Objective																							
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on	
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin ancial	Ach ieved/ Not Ach ieved			
																		June 2022	ucted on 23/0 5/20 22 to 97 empl oyee s.				
					Medi cal chec kups cond ucted on 120 empl oyee s	Medi cal chec kups cond ucted for empl oyee s	Num ber of empl oyee s referr ed for medi cal	3. 1. 2	0, 5	SLA, Atten dence Regist er, Two Sum mary report s by the practit ioner	R5 98 88 8	N/A	Ye s	N/ A	Medi cal chec kups for 100 empl oyee s by June 2021	266 empl oyee s were referr ed for medi cals (176 on the	Medi cal chec kups for 150 empl oyee s by June 2022	Medi cals were cond ucted to 118 empl oyee s on the 21- 22	R2 30 606	Ach ieve d			

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach iev ed/ Not Ach iev ed		
							chec kups									28/1 0/20 20 and 90 on the 20/0 4/20 21		Sept emb er 2021 and to 80 empl oyee s referr ed for medi cals on 12 May 2022				

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl ement ed	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
					Site insp ectio n cond ucte d on three muni cipal sites	Cond uct site insp ectio n on muni cipal build ings and muni cipal vehic les	Num ber of insp ectio ns cond ucte d on muni cipal build ings and muni cipal vehic les	3. 1. 3	0, 5	SLA, Form al insp ectio n rep orts by the Inspe ctor	R3 61 08 9	N/A	Ye s	N/ A	3 site insp ectio ns cond ucte d by June 2021	Thre e site insp ectio n cond ucted on the 01/0 5/20 21	Site insp ectio n on 2 muni cipal build ings and 25 muni cipal vehic les by June 2022	Site insp ectio n was cond ucted on the 27th of Janu ary 2022 at the Muni cipal build ings and DLT C.	R4 4 497 .50	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj usted Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
																		Inspe ction of 25 muni cipal vehic les was cond ucted on the 06/1 1/20 21.				
					Train ing of OHS com mitte e	Train ing of First Aider s cond ucted	Num ber of First Aider s train	3. 1. 4	0, 5	Atten dance regist er and report signe	R1 90 38 0	N/A	Ye s	N/ A	2 OHS prog ram es cond ucte	Two OHS awar enes s were done	Train ing of 15 First Aider s cond	Maint ainanc e of 36 fire extin gish	R9 7 896 .90	Not Ach ieve d	The SCM secti on did not appo	It has bee n resc hed uled

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surab le perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach iev ed/ Not Ach iev ed		
					and OHS awar enes s empl oyee cond ucted	and maint ainac ne of fire extin guish ers	ed and num ber of fire extin guish ers main taine d.			d by Senio r Mana ger					d by June 2021	on the 11/1 2/20 20 and 23 June 21	ucted and main tainac nce of 36 fire extin guish ers by June 2022	rs was cond ucted on 01st of Dece mber 2021 . Train ing of first aider s was not cond ucted			int the servi ce provi der	to the first qaur ter of the 202 2-23 finan cial year .

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
					All muni cipal buildi ngs fumi gate d and instal lation of saniti ser stand s cond ucted	Co- ordin ating the disinf ection of all muni cipal buildi ngs and procu reme nt of PPEs	Num ber of muni cipal buildi ngs disinf ected and num ber of empl oyees provi ded with PPE s	3. 1. 5	0, 5	Conc ept docu ment, SLA, reciep t regist er, delive ry note and progr ess certifi cate	R8 39 99 6	N/A	Yes	N/ A	06 Muni cipal Build ings Disin fected by June 2021	06 muni cipal buildi ngs disinf ected on 26/0 6/20 21	06 muni cipal buildi ngs disinf ected and empl oyees provi ded with PPE' s by June 2022	Adju dicati on did not sit due to the mora toriu m	N/A	Not achi eved	Ther e was a mora toriu m that affec ted the proc urem ent, it was lifted very late for the proc	It has bee n resc hed uled to the first gaur ter of the 202 2-23 finan cial year .

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea sura ble perf orma nce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin anc ial	Ach iev ed/ Not Ach iev ed		
Performance Management System	Instill a culture of higher performance management and accountability	To implement and sustain a functional and effective Performance Management	3.2	By coordinating individual performance management through contracting and assessments	58 employees signed performance agreements and work plans	Signing of PMS agreements and work plans formulated for employees below	Number of PMS agreements signed and work plans formulated for employees	3.2.1	0,5	Signed PMS agreements and workplans	N/A	N/A	N/A	N/A	55 PMS agreements signed and work plans formulated for employees	58 PMS agreements signed and work plans formulated for employees	40 PMS agreements signed and work plans formulated for employees	55 IPMS agreements signed and plans formulated	N/A	Achieved		

KPA N0 3: Corporate Services																								
Outcome 9 Objective																								
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl ement ed	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on		
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved				
		nt Syste m (PMS) by June 2022				w Seni or mana gers	oyee s belo w Seni or man ager s									s belo w seni or man ager s, 1 Mid Year Asse ssment for 45 empl oyee s and 1 Ann ual	belo w seni or man ager s, 1 Mid Year Asse ssment for 46 empl oyee s and 1 Ann ual	belo w Seni or man ager s by June 2022						

KPA N0 3: Corporate Services																							
Outcome 9 Objective																							
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on	
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved			
																Asse ssment for 45 empl oyees by June 2021 .	37 empl oyees inste ad of 45 empl oyees						

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int ernal	Ext ernal	Ann ual Targ et	Actu al mea sura ble perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
					45 Perf orma nce asse ssme nts cond ucted to empl oyee s belo w Seni or man ager s	Mid and annu al perfo rman ce asse ssme nts cond ucted	Num ber of empl oyee s asse ssed	3. 2. 2	0, 5	Signe d asses sment report	N/ A	N/A	N/ A	N/ A	55 PMS agre eme nts sign ed and work plan s form ulate d for empl oyee s belo w seni or man	58 PMS agre eme nts sign ed and work plan s form ulate d for empl oyee s belo w seni or man ager	40 empl oyee s asse ssed for Mid and annu al perfo rman ce by June 2022	Asse ssme nt was cond ucted in Q3 to to 45 empl oyee s	N/A	Ach ieve d		

KPA N0 3: Corporate Services																							
Outcome 9 Objective																							
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on	
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Actu al Fin anc ial	Ach iev ed/ Not Ach iev ed			
																ager s, 1 Mid Year Asse ssment for 46 empl oyees and 1 Ann ual Asse ssment for 45 empl	s, 1 Mid Year Asse ssment for 46 empl oyees and 1 Ann ual Asse ssment for 37 empl oyees inste ad of						

KPA N0 3: Corporate Services																							
Outcome 9 Objective																							
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj usted Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on	
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved			
																oyees by June 2021	45 empl oyees						
Human Capital	train ing and deve lopm ent of Hum an	Provi ding comp rehen sive educa tion, trainin g and	3.3	By Capacit ating Councill ors and Employ ees through Skills	WSP sub mitte d to LGS ETA in the 2020	Induc tion for coun cillor s	Num ber of coun cillor s provi ded with	3. 3. 1	0, 5	Conc ept docu ment, Regist er.	R5 54 18 4	N/A	Ye s	N/ A	Train ing cond ucte d for 10 coun cillor s by	Trani ng for 10 coun cillor s not cond ucted	Indu ction of 64 conci llors cond ucte d by	64 coun cillor s induc ted by SAL GA	R9 77 425 .13	Ach ieve d			

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surab le perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
	capital	human resource developme nt by June 2022.		Develop ment by June 2022	/202 1 Fina ncial Year .		traini ng								June 2021		June 2022	on the 06 - 10 Dece mber 2021 and Inter nal orien tation cond ucted on the 13- 14 Dece mber 2021 .				

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
						Provi sion of study assis tance to intern al staff	Num ber of empl oyees provi ded with study assis tance	3. 3. 2	0, 5	Signe d study assis tance agree ments , proof of registr ation and report	R4 27 50 0	N/A	Yes	N/ A	07 offici als provi ded with stud y assis tance by June 2021	10 offici als provi ded with study assis tance on the 11/0 2/20 21	Stud y assis tance provi ded to 10 intern al staff by June 2022	Train ing com mittee set on the 20th of Dece mber 2021	NA	Ach ieve d		
						Provi sion of in-ho use exper ientia l	Expe rianti al traini ng and intern ship	3. 3. 3	0, 5	Repor t, attend ance regist er, minut es of	R1 80 00 0	N/A	Yes	N/ A	15 stud ents provi ded with exper ienti	Expe rienti al traini ng adve rtised and	Tabu late expe rienti al traini ng and	The progr ess repor t was cons olidat ed	R1 650 ,00	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int ernal	Ext ernal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
						learn ers and intern ships .	s offer ed.			comm ittee					al traini ng by June 2021	15 learn ers appoi nted	learn ership report to traini ng com mittee by June 2022	on the 20 June 2022				
Labour relations	To instill a cultu re of disci pline in the work	To ensur e sound labour relatio ns in the Munic	3.4	By co- ordinati ng training s and sittings of organis ed labour.	4 LLF meet ings conv ened in the 2020	Quart erly LLF meet ings conv ened	Num ber of LLF meet ings conv ened	3. 4. 1	0, 5	4 Atten dance regist ers, 4 notice s of the meet ing	R2 8 88 4	N/A	Ye s	N/ A	Con vene d 4 LLF Meet ings by June 2021	LLFs were conv ened on the follo wing dates	Conv ened 4 LLF Meet ings by June 2022	Nine (09) LLF meet ings sat in the F/Y	NA	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ective No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl ement ed	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj usted Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Actu al Fin ancial	Achiev ed/ Not Ach ieved		
	place	ipality by June 2022.			/2021 FY					and signed minutes						02/10/2021, 04/03/2021, 14/05/2021 and 05/05/2021						
					26 supervisors trained on disciplina	Training of employees on disciplinary proce	Number of employees trained.	34.2	0.5	Concept document, Attendance register	R77 976	N/A	Yes	N/A	Capacitate 26 line functionaries on Disci	Training on disciplinary procedure	50 employees trained on disciplina	Concept document developed and submitted	R144 192.00	Achieved		

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S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin ancial	Ach ieved/ Not Ach ieved		
					ry proc edures	dures									plinary Proce dures by June 2021	cond ucted on 24/0 6/20 21	ry proc edures by June 2022	to SCM . Train ing was cond ucted on the 28 Octo ber 2021				
FLEET MANAGEMENT	Ageing Municipal Fleet	To ensure that there is suffici ent and	3.5	By procurin g and Maintai ning Municip al vehicles	Thre e pool vehic les proc ured in	Revi ewal of the fleet polic y.	Revi ewed fleet polic y	3. 5. 1	0, 5	Adopt ed fleet policy	N/ A	N/A	N/ A	N/ A	N/A	N/A	Revi ew of fleet polic y by June 2022	Fleet man age ment polic y was subm	N/A	Ach ieve d		

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin ancial	Ach ieved/ Not Ach ieved		
		roadworthy municipal fleet by June 2022.			the 2020 /21 financial year. Adopted Fleet management policy.													itted to council for adoption on the 13th of June 2022				
						Municipal fleet controls and procedures awareness	Number of drivers and operators referred to	3.5.2	0,5	Attendance register	N/A	N/A	N/A	N/A	N/A	N/A	15 drivers and operators referred to awareness	Awarenes to drivers was conducted on the	N/A	Achieved		

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Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emented	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj usted Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach iev ed/ Not Ach iev ed		
						s for driver s and oper ators.	awar enes s										s by June 2022	22/0 6/20 22				
						Vehi cle licen ce rene wal.	Num ber of Vehi cle licen ce rene wed	3. 5. 3	0, 5	Copie s of licenc e disc	R3 15 00 0	N/A	Ye s	N/ A	N/A	N/A	30 Vehi cle licen ces rene wed by June 2022	31 Vehi cle licen ces were rene wed from 01- 07- 2021 to 31- 06- 2022	212 36 2,5	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl ement ed	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
RECORDS MANAGEMENT	Inco here nt and inap propr iate recor ds keep ing	To centr alize and archiv e munic ipal recor ds by June 2022.	3.6	By sourcin g the services of a service provider towards centralis ation & archivin g of munic ipal records	MM offic e, Com muni ty servi ces recor ds centr alise d archi ved	Revi ew of Reco rds mana geme nt polic y and proce dure manu al	Revi ewal of Reco rds man age ment polic y and proc edur e man ual.	3. 6. 1	0, 5	Draft record s mana geme nt policy and draft proce dure manu al ; minut es and attend ance regist er for dispo sal	R2 00 00 0	N/A	Ye s	N/ A	N/A	N/A	Revi ewed Reco rds man age ment polic y and proc edur e manu al by June 2022	Reco rds man age ment polic y and proc edur e manu al revie wed	N/A	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Inter nal	Ext ernal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach iev ed/ Not Ach iev ed		
										comm ittee												
						Deve lop Reco rds mana geme nt strate gy	Reco rds man age ment strate gy devel oped .	3. 6. 2	0, 5	Final record s mana geme nt strate gy and counc il extrac t	R2 00 00 0	N/A	Ye s	N/ A	N/A	N/A	Deve lop reco rds man age ment strate gy by June 2022	Reco rds Man age ment strate gy adop ted by counc il on 28/0	N/A	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach iev ed/ Not Ach iev ed		
																		6/2021				
						Reco rds mana geme nt awar enes s for 20 users	Reco rds man age ment awar enes s cond ucted for user s	3. 6. 3	0, 25	Atten dance regist er, prese ntatio ns	R2 00 00 0	N/A	Ye s	N/ A	N/A	N/A	Reco rds man age ment awar enes s for 20 user s by June 2022	Reco rds man age ment awar enes s cond ucted to 20 users on the 24th of	N/A	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ective No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl ement ed	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int ernal	Ext ernal	Ann ual Targ et	Actu al mea sura ble perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
																		May 2022				
Municipal ICT Systems and Infrastructure	Ineff ectiv e syste ms to supp ort muni cipal obje ctive s	To ensur e maxi mum availa bility of effi cient ICT Ser vices and In fras tructu re by	3.7	By Improvi ng Stand ard Oper ational Process es and procedu res	ICT Syst ems and servic e level agre ments in Plac e	Renew al and Maint enan ce of a Servi ce level Agre men ts and Licen ces	Num ber of rene wed and main taine d SLAs and rene wed Licen ces	3. 7. 1	0, 25	Copie s of servic e level agree ments , copie s of licenc e certi ficates and proof of	R6 998 316	R7 928 316	Yes	N/A	1 rene wed and main taine d servi ce level agre ment for telep hone servi ce	Tech seed s SLA signe d by MM and the Muni cipali ty Muns ot Licen se	2 rene wed and main taine d servi ce level agre men ts and 5 licen ces	Two rene wed and maint ained servi ce level agre men ts and 5 licen ces	1 6 32 285	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
		June 2022								paym ents and scre en shot for Eset					and 3 licen ces rene wed by June 2021	Ren ewed SAG E Licen se rene wed Esse t Licen se antivi rus rene wed	rene wed. By June 2022	rene wed.				
				By providin g tools of trade	10 Lapt ops and	Proc urem ent of lapt o	Num ber of lapt o	3. 7. 2	0, 25	Conc ept docu ment,	R1 22 8	R2 098 000	Ye s	N/ A	20 Lapt ops and	29 Lapt ops and	72 Proc ured lapt o	72 lapt ops issue	R1 771 000 ,00	Ach ieve d		

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Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surab le perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Actu al Fin anc ial	Ach iev ed/ Not Ach iev ed		
				for council and staff member s	10 desk stop s proc ured	ps for coun cillor s, traditi onal leade rs and staff mem bers	ps proc ured			appoi ntmen t letter, Delive ry note and Hand over Forms	00 0				8 desk stop s proc ured for the librar y, coun cillor s and staff mem bers by June 2021	8 desk stop s for the librar y, coun cillor s and staff mem bers proc ured	ps for coun cillor s, traditi onal leade rs and staff mem bers by June 2022	s to coun cillor s, traditi onal leade rs and staff mem bers				

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dget	Adj usted Bu dget	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int ernal	Ext ernal	Ann ual Targ et	Actu al mea surable perform ance	Ann ual Targ et	Actu al Per formance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
MUNICIPAL CORPORATE GOVERNANCE OF	Com plian ce with ICT Gov ernance and MFM A (regu lar upda te of infor	To ensur e that Cor porate Gov ernance of ICT is imple mented by June 2022	3.8	By maintai ning the Municip al website through regular updates of the website content	Muni cipal Web site in plac e	Quart erly updat es of muni cipal complian ce docu ments on the webs ite	Num ber of uplo aded muni cipal complian ce docu ments on the webs ite	3. 8. 1	0, 25	20 Scree n shots of uploa ded munic ipal docu ments	R5 00 00 0	R1 00 000	Ye s	N/ A	20 item s Uplo aded on the Muni cipal Web site Cont ent by June 2021	20 Scree n shots of muni cipal docu ments uploa ded	20 items Uplo aded on the Muni cipal Web site Cont ent by June 2022	20 items were uploa ded on the Muni cipal Web site	N/A	Achieve d		

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult A rea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl eme nted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
	mati on in the muni cpal webs ite)			By implem entation of Municip al ICT Govern ance framew ork.	Revi ewe d and adop ted ICT chart er and ICT strat egy by June 2022	Deve lop ICT risk and contr ol fram ewor k	Coun cil appr oved ICT risk and contr ol fram ewor k	3. 8. 2	0, 25	Signe d Specif ication , Coun cil extrac t of the ICT Risk and contro l frame work and Draft ICT Risk and	R8 00 00 0	R5 00 000	Ye s	N/ A	Revi ewe d and adop ted ICT chart er and ICT strat egy by June 2021	ICT chart er and ICT Strat egy Revi ewed and adop ted	Coun cil appr oved ICT risk and contr ol fram ewor k by June 2022	ICT Risk and contr ol fram ewor k was subm itted for adop tion by the coun cil	N/A	Ach ieve d		

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K P I W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext er nal	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Actu al Fin ancial	Achiev ed/ Not Ach ieved		
										contro l frame work												
Review of Institutional Policies	Outdated policies	Review of institutional policies	3.9	By reviewing institutional policies by June 2022	Institutional policies reviewed in 2018 /19 FY	Review of existing policies and development of new ones and prese	Number of HR policies reviewed and developed	3.9.1	0,25	Signed Report on reviewed and developed policies/Council resolution	R470000	R1970000	Yes	N/A	N/A	N/A	Reviewed 25 HR policies and developed 1 HR policy by June 2022	Policies were reviewed and adopted by the council on the 13th	R1352888,88	Not Achieved		

KPA N0 3: Corporate Services																						
Outcome 9 Objective																						
S ub - R es ult Ar ea	Issu e	Strat egic Obj ective	Obj ecti ve No.	Strategi es	Bas eline Infor mati on	Proje ct to be Impl emen ted	Outp ut - KPI	K P I N o.	K PI W ei gh t	Mean s of Verifi cation	Bu dg et	Adj ust ed Bu dg et	Budget Source		Preceding Year Performanc e 2020/2021		Actual Measurable Performance 2021/2022				Reas ons for Vari ance	Rem edia l Acti on
													Int er nal	Ext ern al	Ann ual Targ et	Actu al mea surable perf ormance	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin anc ial	Ach ieved/ Not Ach ieved		
						ntatio n to relev ant stake holde rs												May 2022				

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea sura ble perfo mance	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved		
Revenue Management	Revenue collection trends are decreasing posing a threat to the municipality's going concern	To achieve 100% billing for all services that are to be billed by June 2022	4,1	Metering of all electricity consumption	Electricity meters are read, recorded, and captured manually	Reading of electricity meters	Accurate billing of electricity consumption	4.1.1	0,5	Meter reading Report from the AMR System, invoice and GRV	R700 000,00	R1 671 984,00	Yes	0	Automated meter reading system by June 2021	40 meters have been linked to the automated meter reading system	Reading of 78 electricity meters utilizing the Automated system by June 2022	86 meters read in July, 117 in Aug, 85 in September, 91 in Oct, 94 in Nov and Dec 92,92 meters for Janu	R143 262 8,35	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
																		ary; 90 mete rs for Febr uary and 84 mete rs,94 mete rs for April; 94 mete rs for May and 94 mete rs for June				

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c O b j e c t i v e	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf ormance Non Fina ncial	Act ual Fin ancia l	Ac hie ved / Not Ac hie ved		
						Training of meter reader		4. 1. 2	0, 5	Applic ation letter, Atten dance regist er	R 5 20 0, 00	R 5 200 ,00	Ye s	0	N/A	N/A	Train ed 1 meter read er by June 2022	The muni cipali ty could not find a servi ce provi der to offer enha ncem ent comp uter progr am relev ant to Meter	R0, 00	Not ach iev ed	The muni cipali ty could not find a servi ce provi der to offer enha ncem ent com pute r progr am relev ant to	To further res ear ch for an insti tuti on tha t off er the req uired ser vic es

KPA NO 4: Budget & Treasury																							
Outcome 9 Objective																							
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu d ge t	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion	
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble per man ce	Ann ual Targ et	Actu al Per foma nce Non Fina ncial	Act ual Fin ancia l	Ac hie ved / Not Ac hie ved			
																		Reader.				Mete r Rea der.	
				Mont hly billing of all consu mers for all servi ces	90% billin g on prop erty rates, 80% on electr icity and 90% on refus e	Maintain an accurate and complete consumer master database for refuse,elect ricity and property rates	Red uced Cust omer queri es - 100 % of consu mer s billed as per consu mer mast er data base	4. 1. 3	0, 5	12 month ly Billing Repor t	R -	R -	N/ A	0	Billin g of 2 136 consu mer acco unts for Prop erty rates, refus e and electr icity by June 2021	Bill 2252 consu mer acco unts for Prop erty rates, refus e and electr icity	Billin g of 2 246 consu mer acco unts for Prop erty rates, refus e and electr icity by June 2022	Billin g has been perfo med of an avera ge of 2 238 acco unts	R0, 00	Ach ieved	Som e of the acco unts were sett led for pay ment durin g the debt colle ction and have been clos ed.	N/ A	

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
					Billin g comp leted beyo nd the 3rd day of the follo wing mont h	Completion of billing processes by the 3rd day of each following month		4. 1. 4	0, 5	12 Month end closin g Repor ts	R -	R -	N/ A	0	N/A	N/A	Billin g comp leted by the 3rd day of each mont h follow ing the billing mont h by June 2022	12 mont hs mont h end repor t for cons umer debto rs and sundr y debto rs were perfo med	R0, 00	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Acti on
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved		
					Manu al distrib ution of cons umer state ment s	Sending of monthly statement using emails and sms's		4. 1. 5	0, 5	12 Month ly State ments distrib ution Repor t	R -	R -	N/ A	0	Imple ment ed cons umer awar enes s progr am on credit contr ol infor matio n by June 2021	Desi gned cons umer state ment s to inclu de credit contr ol infor matio n for the last 5 mont hs of the finan cial year	Distrib ution of electr onica l mont hly cons umer state ment s by June 2022	12 mont hly State ment s have been deilv ered via email , sms and hand deliv ered from the mont h of Marc h since the	R0, 00	Achieved	N/A	N/ A

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu d ge t	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
																		lockd own was now termi nated .				
				Imple ment ation of the Reve nue enha ncem ent Strat egy	Reve nue Enha ncem ent Strat egy revie wed in 2019/ 20	Monitoring of the Revenue enhanceme nt Strategy Action Plan	Impr oved reve nue colle ction and gene ratio n	4. 1. 6	0, 5	4 Quart ely Reve nue enha nceme nt Strate gy Com mittee minut es	R -	0	N/ A	0	Deve lopm ent and imple ment ation of the Reve nue enha ncem ent Strat	Strat egy devel oped, prese nted to coun cil, imple ment ation plan adopt	Imple ment ation of the Reve nue enha ncem ent Strat egy Actio n Plan	02 Meeti ngs were orga nised for the Reve nue enha ncem ent Strat	R0, 00	Not Ach iev ed		

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Strate gi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Ac hie ved / Not Ac hie ved		
										and attend ance regist er					egy by June 2021	ed, struct ures appoi nted and first meeti ng cond ucted durin g the year	by June 2022	egy Actio n plan				

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c O bj e cti ve	Obj e ct ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble per form ance	Ann ual Targ et	Actu al Per forma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
		To achi eve at least 95% colle ction of all debt	4,2	Imple ment ation of credit contr ol meas ures	Long outst andin g debto rs, whic h are more than 365 days	Outsourcing of collection services	Debt ors age anal ysis refle cting debt ors withi n 90 days	4. 2. 1	0, 5	2 Quart ely Data clean sing report , Progr ess report on accou nts hande d over beyon d 90 days	R 50 0 00 0, 00	148 862 8	Yes	0	Con sumer Data analy ses and clean sing to ensur e readi ness for handi ng over of all acco unts beyo nd 90 days by	Acco unts infor matio n inves tigate d and a Data clean sing repor t prod uced	Con sumer Data analy ses and clean sing to ensur e readi ness for handi ng over of all acco unts beyo nd 90 days by June	An inves tigati on was perfo med and 127 acco unts have been atten ded to for debt colle ction and as well data clean sing	R7 76 03 7,8 9	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Ac hie ved / Not Ac hie ved		
															June 2021		2022. Hand ing over of acco unts that are beyo nd 90 days by June 2022	howe ver this was comb ined as one repor t as this is done conc urren tly, Pay ment file on colle cted acco unts repor				

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi catio n	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
																		t has been attac hed that reflec t the numb er of acco unts hand ed over and recov ered.				

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu d ge t	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Actu al Fin an cia l	Achieved / Not Achieved		
	Account s with error s taking long er to ident ify and resol ve	To achi eve a clea n audit as at 30 June 202 2	4,3	Perfo man ce of mont hly debto rs, rates and inves tment recon ciliati ons	Mont hly recon ciliati ons not perfo rmed by the 7th day of each mont h	Monthly reviewal of debtors, rates and investment reconciliatio n by the 7th working day of each month	Accu rate and com plete reco nciali tions	4. 3. 1	0, 5	12 Signe d debto rs,12 invest ments and 12 rates recon ciliatio n	R -	0	N/ A	0	N/A	N/A	12 mont hly revie wed debto rs ,12 inves tment s and 12 rates recon ciliati on by June 2022	12 Mont hly recon ciliati on for Debt ors, Inves tment s and Rate s have been perfo med and signe d.	R0, 00	Achieved	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj usted Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re media l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble per for man ce	Ann ual Targ et	Actu al Per for man ce Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved		
Expenditure Management	Invoices not submitted within 30 days of receipt for payment	To pay creditors within 30 days in compliance with the MFMA by June 2022	4,4	Enforcement of system descriptions and processes as per the Account payable policy	Invoices still taking longer to reach BTO for payment	Centralisation of submission of invoices per department	Age analysis reflecting creditors within 30 days	4.4.1	0,5	Invoice register and age analysis report	R-	0	N/A	0	Payment of all presented acceptable invoices within 30 days from receipt of invoice by June 2021	All valid invoices presented were settled within 30 days	Payment of all presented acceptable invoices within 30 days from receipt of invoice by June 2022	All valid invoices presented were settled within 30 days	R0,00	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c O b j e c t i v e	Obj e c t i v e No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W eigh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
	Data strings that are submitted with incomplete information and month end procedures that are not	To achieve a clean audit as at 30 June 2022	4,5	Develop sound, strict and effective procedures for reporting	Non implementation of all monthly procedures	Implementing of month end procedures for 3 modules(creditors,cash book,GL)	Submission of monthly reports	4.5.1	0,5	12 confirmations of submission from LG Portal not later than 10 working days after month end	R -	0	N/A	0	N/A	N/A	Submitting monthly data strings and Reports not later than 10 working days after month end of each month by	12 monthly data strings to LG Portal submitted not later than 10 working days after month end	R0,00	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K P I N o.	K P I W eigh t	Mean s of Verifi cation	B ud get	Adj usted Bud get	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re media l Acti on
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble per man ce	Ann ual Targ et	Actu al Per forma nce Non Fina ncial	Act ual Fin ancia l	Ac hie ved / Not Ac hie ved		
	perf ome d on time																June 2022					
	Inac cura te and inco mple te com mitm ent regis ter																Com mitm ent regist er with mate rial misst atem ents	Monthly reviewal of commitmen t register by the 7th working day of each month	Accu arte and com plete com mitm et regis ter	4. 5. 2	0, 5	12 signe d comm itment regist er

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W eigh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Actu al Fin ancia l	Achieved / Not Achieved		
	Cred itors and gran ts with error s takin g long er to ident ify and resol ve	To achi eve a clea n audit as at 30 June 202 2	4,6	Perfo rman ce of mont hly Condi tional Grant s, credit ors, reten tion and vat recon ciliati on	Mont hly recon ciliati ons of not perfo rmed by the 7th day of each mont h	Monthly reviewal of Conditional Grants, creditors, retention and vat reconciliatio n by the 7th working day of each month	Accu rate and com plete recon ciali tions	4. 6. 1	0, 5	12 Signe d month ly Condi tional grants , 12 credit ors, 12 reten tion and 12 vat recon ciliatio ns	R -	0	N/ A	0	N/A	N/A	12 mont hly revie wed Condi tional grant s, 12 credit ors, 12 reten tion and 12 vat recon ciliati on by June 2022	12 mont hly grant s, 12 mont hly globa l credit ors, 12 mont hly reten tion and 12 mont hly vat recon ciliati ons were	R0, 00	Achieved	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu d ge t	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea sura ble perfor mance	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Actu al Fin an cia l	Achieved / Not Achieved		
																		prepared and reviewed				
	Payroll accounts with errors taking longer to identify and resolve			Performance of monthly payroll reconciliation	Monthly reconciliations not performed by the 7th day of each month	Monthly review of payroll reconciliation by the 7th working day of each month	Accurate and complete reconciliations	4.6.2	0,5	12 Signed monthly payroll reconciliation	R-	0	N/A	0	N/A	N/A	12 monthly reviewed payroll reconciliation by June 2022	12 months monthly payroll reconciliations submitted and reviewed	R0,00	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea sur a ble per for man ce	Ann ual Targ et	Actu al Per for man ce Non Fina ncial	Act ual Fin an cia l	Ach ie ved / Not Ach ie ved		
Supply Chain Management	Inadequate filing space and system for the volume of documents in the Budget and Treasury office	To have an effective and reliable filing system for SCM and all awarded tender documents and pay	4,7	Conversion of Supply Chain Management filing to electronic for old documents already audited	Paper based and physical filing	Conversion of information into electronic documents	Electronic filing for Budget and Treasury documents	4.7.1	0,5	12 Progress report on BTO scanned documents	R-	0	N/A	0	Electronic filing system setup and loading of SCM Documents by June 2021	Filing system setup concluded and SCM documents scanned onto the system	Electronic filing system setup and loading of Budget and Treasury Office Documents by June 2022	Filing system setup concluded and SCM documents scanned onto the system	R0,00	Achieved	N/A	N/A

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sur able per for mance	Ann ual Targ et	Actu al Per for mance Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved		
		men t vou chers																				
	No clear moni torin g of the proc ure men t plan	To have fully capa titat ed Sup ply Chai n Man age men t	4,8	Monit oring of adher ence to the procu reme nt plan	Appr oved procu reme nt plan with no clear moni torin g plan	Monthly monitoring of the procurement plan	Rep ort on adhe rence to the procu rem ent plan	4. 8. 1	0, 5	Signe d report by the SCM Mana ger	R	0	N/ A	0	N/A	N/A	12 mont hly repor ts on the moni torin g of the procu reme nt plan by	12 SCM Repor ts on the moni torin g of the procu reme n plan prep	R0, 00	Achieved	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
		Pers onn el and effec tive proc ure men t syst em															June 2022	ared and signe d				
	Sup plier Data base not upd ated ann ually		Callin g of all suppl iers to updat e their infor matio n	Suppl ier datab ase with bidde rs show ing infor matio n that expir ed in the past years	Annual update of the supplier database	Updat ed Suppl ier Data base	4. 8. 2	0, 5	Adver tisem ent and Muns oft audit trail	R 5 00 0, 00	500 0		0	N/A	N/A	Suppl ier Data base with most bidde rs infor matio n updat ed durin g the year by June 2022	The suppl ier datab ase was updat ed, the call to suppl iers was publi shed. 1200 suppl ier infor	R2 04 0,0 0	Ach iev ed	N/A	N/ A	

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfor mance	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Achieved / Not Achieved		
																		mation was updat ed				
	No sche dule of bid com mittee seati ngs			Devel oping Mech anis ms to monit or seati ng of the bid com mittee s	Bid com mittee s seati ng rand only	Schedule of seating of bid committees	Sche dule of bid com mittee seati ngs with confi rmed date s	4. 8. 3	0, 5	Signe d sched ule of bid comm itees, attend ance regist ers of memb ers	R	0	N/ A		N/A	N/A	Sche dule of seati ng of bid com mittee s ensur ing each bid is concl uded within 60 days of the	The Bid com mittee s sche dule was devel oped and 56 bid com mittee s seate d	R0, 00	Achieved	N/A	N/ A

KPA NO 4: Budget & Treasury																							
Outcome 9 Objective																							
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion	
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved			
																	tender closing by June 2022						
	Proc ure men t docu men ts not uplo ade d on the web site on time			Monit oring of comp lianc e with publi cation of docu ment s	Publi cation docu ment s uploa ded late on the webs ite	Monthly monitoring of documents uploads	Updat ed Web site will SCM adve rts, clis ing regis ters and awar ded tender s	4. 8. 4	0, 5	Scre en shot s of the websit e showi ng docu ments uploa ded	R	0	N/ A		N/A	N/A	Uplo ading of all Adve rts, closi ng regist ers and awar ded tender s on the muni cipal	All adver ts for tender s, closi ng regist ers and awar ded bids were uploa ded on	R0, 00	Achieved	N/A	N/ A	

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu d ge t	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea surab le perfo rman ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Ac hie ved / Not Ac hie ved		
																		websi te by June 2022	the muni cipal webs ites			
	SC M pers onn el not regu larly train ed on updat es regu larly			Com muni cation of all updat es on SCM matte rs	Upda tes only com muni cated to Mana gers and Seni or Mana gers	Trainingn g of all SCM officials on updates on SCM matters	Cap acita ted SCM Offici als with relev ant know ledg e	4. 8. 5	0, 5	Email confir matio ns	R	0	N/ A		N/A	N/A	Capa citati ng of all SCM offici als on updat es by June 2022	6 SCM offici als atten ded traini ng in Muns oft office s and chan ges and updat	R0, 00	Achie ved	N/A	N/ A

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Strategi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Vari ance	Remedial Action
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved		
																		es on SCM were distrib uted to SCM Offici als				
	Inadequate contract management processes			Monthly review of all existing contracts	Contracts only reviewed at year end	Contract register to be reviewed and signed monthly	Reviewed contract register	4. 8. 6	0, 5	12 signed contract registers	R -	0	N/A		N/A	N/A	12 monthly contract registers reviewed by June 2022	12 Monthly contract registers prepared and signed.	R0, 00	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
	The muni cipal ity needs to com ply with all statu tory traini ng requi rem ent			Traini ng of Suppl y Chai n Mana geme nt Pers onnel	Offici als oper ating with outda ted infor mati on relev ant to their secti ons	Training of SCM Officials by 30 June 2022	Cap acita ted SCM Offici als with relev ant know ledg e	4. 8. 7	0, 5	3 Exam timeta ble and 3 Exam confir mati on letter Appro val letter by the Munic ipal Mana ger and Proof of Paym ent	R -	0	N/ A	0	N/A	N/A	Traini ng of 1 Mana ger and 1 SCM office r on CIPS by June 2022	4 exam confir mati on (2 SCM offici al and 2 SCM Mana ger) as proof of atten danc e	R0, 00	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Achieved / Not Achieved		
Asset and Stores Management	All asse ts of the muni cipal ity to be acco unte d for in term s of their valu e, sta tus and locat ion	To accu ratel y acco unt for the valu e and locat ion of all muni cipal asse ts by 30 June 202 2	4,9	Quart erly updat e of the fixed asset regist er	Move ment of asset s witho ut Asset Mana gemn et office beig notifi ed	Performing quartely asset verification within 30 days of the end of each quarter	Acco untin g for all muni cipal asse ts	4. 9. 1	0, 5	4 Signe d quart ely Asset s verific ation Repor t	R -	0	N/ A	0	N/A	N/A	4 Quart ely Asset s verifi cation Repor ts by June 2022	Physi cal verifi cation for all Asset s in our FAR have been perfo med. Also we have asse ssed the curre nt condi tions of	R0, 00	Ach ieved	N/A	N/ A

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter na l	Ann ual Targ et	Actu al mea sura ble perfo rance	Ann ual Targ et	Actu al Per forma nce Non Fina ncial	Act ual Fin an cia l	Ach ieved / Not Ach ieved		
																		such asset s to identi fy any indic ation s of impai rmen t.				
				Ann ual revie w of the asset mana geme nt policy and updat e of	GRA P comp liant Asset regist er as at 30 June 2021	Review of the GRAP compliant asset register	Sign ed GRA P com plian t asse t regis ter	4. 9. 2	0, 5	Signe d GRAP compl iant asset regist er, Proof of submi ssion to	R1 30 0 00 0, 00	275 367 9	Yes	0	GRA P comp liant Asset regist er as at 30 June 2020 by June 2021	Asset regist er prod uced, subm itted to AG and found to be GRA	GRA P comp liant Asset regist er as at 30 June 2021 by June 2022	Asset regist er prod uced, subm itted to AG and found to be GRA	R1 25 9 89 4,8 7	Ach ieved	N/A	N/ A

KPA NO 4: Budget & Treasury																							
Outcome 9 Objective																							
S u b- R e s u l t A r e a	Issu e	Strategi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi catio n	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion	
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved			
				the fixed asset regist er						AG, RFI and Coaf Regist er						P comp liant. Usef ull lives revie wed intern ally and audit ed by AG durin g the recen t audit		P comp liant					

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
	Stor es func tion that is not fully struc ture d and prop erly man age d	To corr ectly and effec tivel y man age the stor es func tion of the muni cipal ity	4,1 0	Quart erly updat e of the stock items to ensur e adeq uate levels are kept at all times	Only one stock count perfo rmed at the end of the year	Stock updates at least once each quarter	4 stock coun t repor ts	4. 1 0. 1	0, 5	Signe d 12 Month ly invent ory recon ciliatio n and 4 signe d Stock count Repor ts	R -	0	N/ A	0	N/A	N/A	12 mont hly Inven tory recon ciliati on and 4 Stock count Repor t by June 2022	Prep ared 12 inven tory recon ciliati ons and perfo rmed 4 stock count .	R0, 00	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble per for man ce	Annua l Targ et	Actua l Per for man ce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
Financial Reporting	Financial state ments with non-com pliance with laws	To com pile Annual Financial Stat ements that com ply with all requ irements as at 30 June 202 2	4,1 1	Devel op soun d, strict and effect ive proce dures for the compila tion of AFS	Audit ed Annua l Finan cial State ment s for 2019/ 20 with compli ance findin gs	Developme nt and approval of processes and procedures for compilation of Compliant annual financial statements by 30 May 2021	Cred ible Annua l Finan cial State ment s sub mitte d by 31 Augu st 2021	4. 1 1	0, 5	AFS and proof of submi ssion to AG, Proof of paym ent, Interi m Finan cial state ments	R 20 0 00 0, 00	178 221 ,25	Yes	0	Cred ible and fully com pliant Annua l Finan cial State ment s subm itted 31 Augu st 2020 by June 2021	Finan cial State ment s were prod uced, subm itted to the AG by the revis ed date of 31 Octo ber 2020	Cred ible and fully com pliant Annua l Finan cial State ment s as at 30 June 2021 subm itted by 31 Augu st 2021	Finan cial State ment s were prod uced, subm itted to the AG by the 31 Augu st 2021.	R0, 00	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c O b j e c t i v e	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble per for man ce	Ann ual Targ et	Actu al Per for man ce Non Fina ncial	Act ual Fin an cia l	Achieved / Not Achieved		
		To achi eve a clea n audit as at 30 June 202 2	4,1 2	Mana ge audit and ensur e audit readi ness	Audit ed Annu al Finan cial State ment s for 2019/ 20 with comp lianc e findin gs	Manage the external audit by the office of the Auditor General to ensure smooth running	Sign ed Audit repor t	4. 1 2. 1	0, 5	Proof of submi ssion to AG, COAF regist er, Audit Action Plan, updat ed Audit Action Plan	R 5 29 5 99 3, 00	529 599 3	Yes	0	Mana ge the exter nal audit and ensur e audit readi ness to achie ve clean audit opini on as at 30 June 2021	Audit was mana ged and the muni cipali ty maint ained an unqu alifie d audit opini on	Mana ge the exter nal audit and ensur e audit readi ness to achie ve clean audit opini on as at 30 June 2022	Audit was mana ged and the muni cipali ty has recei ved and Unqu alifie d Audit opini on with no findin gs(Cl ean Audit	R3 71 2 78 9,4 0	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
																		Opini on)				
				Perfo man ce of Mont hly bank recon ciliati ons	Reco ncilia tions not alwa ys comp leted withi n times	Performanc e of monthly reconciliatio ns by the 7th working day of each month	Sign ed mont hly reco ncilia tions	4. 1 2. 2	0, 5	12 Signe d Bank Reco nciliati on	R -	0	N/ A		7 Revi ewed recon ciliati ons by June 2021	All recon ciliati ons were perfo rmed mont hly and revie wed as nece ssary	12 Revie wed bank recon ciliati ons by June 2022	12 Bank Reco ncilia tions were perfo rmed mont hly and revie wed as nece	R0, 00	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W eigh t	Mean s of Verifi cation	B ud get	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfor mance	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
																		ssary				
	Non com pian ce with statu tory requ iremen ts	Adh ere to com pian ce in term s of man age men t and repo rting	4,1 3	Prep aratio n and subm ission of s71 repor ts	Repor ts not subm itted on time	Submission of s71 Report not later than 10 working day of each month	Sign ed mont hly repor ts	4. 1 3. 1	0, 25	Proof of submi ssion of 12 signe d s71 Repor t	R -	0	N/ A	0	N/A	N/A	Sub missi on of s71 Repo rt by June 2022	12 Mont hly s71 repor ts have been prep ared and signe d.	R0, 00	Ach iev ed	N/A	N/ A
				Prep aratio n and Sub missi on of		Submission of s52d reports within 30 days of the	Sign ed quart erly repor ts	4. 1 3. 2	0, 25	Proof of submi ssion of 4 Signe	R -	0	N/ A	0	N/A	N/A	Sub missi on of s52d repor ts	4 s52d and 4 FMG quart erly	R0, 00	Ach iev ed	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu d ge t	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo rman ce	Annua l Targ et	Actu al Perf orma nce Non Fina ncial	Actu al Fin ancia l	Achie ved / Not Achie ved		
				s52d repor ts		end of each quarter				d s52 Repor ts and 4 FMG Quart ely Repor ts							within 30 days of the end of each quart er	repor t has been prep ared and subm itted.				
				Prep aratio n and Sub missi on of s72 repor ts		Submission of the s72 report by the 25th of Janaury 2022	Sign ed mid- year asse ssm ent repor t	4. 1 3. 3	0, 25	Proof of submi ssion s72 Repor t by the 25th of Jan 2022	R -	0	N/ A	0	N/A	N/A	Sub missi on of the s72 repor t by the 25th of Jana ury 2022	s72 repor t of Janu ary 2022 have been subm itted	R0, 00	Achie ved	N/A	N/ A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud get	Adj usted Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re media l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Achieved / Not Achieved		
Budgeting	The municipal needs to comply with all statutory budgeting and reporting requirements	Adhere to compliance to Municipal budget and reporting requirements	4,14	Preparation and submission of all in-year statutory reports	Appointed interns and new accountants	Training of 3 financial management interns and 1 finance staff to meet minimum competency requirements by June 2022	Trained interns and finance officials to meet minimum competency	4.15.1	0,25	Proof of registration and Attendance register	R403800,00	371805	0	Yes	Training of 1 financial management interns and 1 finance staff to meet minimum competency requirements by	3 Interns and one officials attending the Minimum Competency Training	Training of 2 financial management interns and 1 finance staff to meet minimum competency requirements by	2 Interns and 2 officials attending the Minimum Competency Training	R356220.00	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c O b j e c t i v e	O b j e c t i v e N o.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj usted Budg et	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari ance	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin ancia l	Achieved / Not Achieved		
																June 2021		June 2022				
		To timely produce budgets in line with the National Trea	4,1 5	Devel op and monit or proces ses to ensur e timely prepa ration	Adjus tment s budg et appr oved by 28 Febr uary 2022 and draft budg	Compile three budgets to be approved by council	Cou ncil resol ution s adop ting the budg ets	4. 1 5. 2	0, 25	Adjust ment bugde t 21/22; Draft budg et 22/23; Appro ved 22/23 Final Budg	R -	0	N/ A	0	3 Appr oved budg ets by June 2021	5 budg ets appr oved by May 2021	3 Appr oved budg ets by June 2022	4 budg ets appr oved by June 2022	R0, 00	Achieved	N/A	N/A

KPA N0 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c O bj e cti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
													Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		survey guidelines and regulations		adopt ion and publi cation of credible municipal budgets	et approved by 31 March 2022 of each year; final budget approved 31 May 2022					et and Council resolutions												
					non publi cations of budgets appr	Publication of approved budgets	Publi cation of at least three appr	4. 1 5. 3	0, 25	3 Adverts	R 60 20 0, 00	602 00	Yes	0	Publi cation of at least three appr	5 budgets approved and publi	Publi cation of three approved budget	4 budgets approved and publi	R7 1 73 2	Achieved	N/A	N/A

KPA NO 4: Budget & Treasury																						
Outcome 9 Objective																						
S u b- R e s u l t A r e a	Issu e	Stra tegi c Obj ecti ve	Obj ect ive No.	Strat egies	Base line Infor mati on	Project to be Implement ed	Outp ut - KPI	K PI N o.	K PI W ei gh t	Mean s of Verifi cation	B ud ge t	Adj ust ed Bu dget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Rea son s for Vari anc e	Re me dia l Act ion
													Int er na l	Ex ter nal	Ann ual Targ et	Actu al mea sura ble perfo man ce	Ann ual Targ et	Actu al Perf orma nce Non Fina ncial	Act ual Fin an cia l	Ac hie ved / Not Ac hie ved		
					oved by coun cil		oved budg ets June 2022								oved budg ets by June 2021	shed by June 2021	ets June 2022	shed by June 2022				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
Integrated Development Planning	To comply with Section 32 of the Municipal Systems Act	To ensure development of a credible IDP - aligned with PM S & Budget by May 2022	5.1	By developing an IDP process plan. By conducting public participation processes. By By ensuring g	Assessed credible IDP document adopted by council May 2020.	Development of a five-year IDP for council term 2022/27 which must be adopted by the council by May	Council resolution on adoption of a five-year IDP for council term 2022 - 2027.	5.1.1	0,5	Council Approved five-year IDP for council term 2022/27 by May 2022	Council resolution on adoption of IDP Process Plan for 2022/2027 review. Mayoral Imbi zo Comments & atte	965 228 ,00	886 115, 00	Yes	N/A	Council Approved IDP Review for 2021/22 by May 2021	Final IDP document for 2021/2022 FY was approved by council on the 31 May 2021	Council Approved five-year IDP for council term 2022/27 by May 2022	Printing and binding of IDP documents for 2021/22. Developed IDP Process plan for 2022/2027 for adoption by Council. Process plan was adopted by Council	R706 168, 13	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				alignment of budget to the IDP.		2022					ndance registers. Council resolution on adoption of draft IDP review for 2022 / 2027. Council resolution on Ado								on the 19th August 2021, submitted to CoGTA and published on the municipal website and local newspapers. Consolidation of the situational analysis and consult				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
											ption of final IDP review for 2022 / 2027								ation with stakeholders. IDP Rep forum and Mayoral Imbizo was held for public				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
											Signed terms of reference for Socio-Economic Infrastructure Study. Socio-Economic Infrastructure stud	R768 000 ,00	R768 000, 00	Yes	NA	N/A	N/A		consultation. Draft IDP was noted by Council on the 29th March 2022, submitted to CoGTA and published on the municipla website and local newspapers.				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
											y inception report								IDP & Budget roadshows were held in all wards for consultation on drfat IDP &Budg et. Final IDP was adopte d by Council on the 30th May 2022, submit				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			ed to CoGTA and published on the municipal website and local newspaper. Developed and signed Terms of references for the Socio-economic Infrastr				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			ucture study.				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
Performance Management Systems	To comply with Performance planning , implementation, monitoring and reporting regulations	To ensure compliance with laws and regulations and ensure a culture of accountability , performance	5.2	By Facilitating and monitoring periodic reporting	4 Quarterly Performance Reports tabled to council and its structures for consideration	4 Quarterly performance reports tabled to council and its structures for consideration the 2021/22 Financial	Number of Quarterly performance reports tabled to council and its structures for consideration	5.2.1	0,5	4 Quarterly Performance Reports tabled to Council and its structures for consideration for the	Minutes of council adopting reports	R600 000 ,00	R0,00	Yes	N/A	4 Quarterly Performance Reports tabled to Council and its structures for consideration by June 2021	Four Quarterly Performance Reports were tabled to Council and its structures for consideration. 4th Quarter 19/20; 1st	4 Quarterly Performance Reports tabled to Council and its structures for consideration for the	The 4th Quarter Performance Report 2020-2021 was compiled and adopted on the 19th August 2021. Q1 Peformance report was compile d and adopte d on	R459 000,00	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																											
Outcome 9 Objective																											
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action				
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved						
		excellence & monitoring by June 2022				ncial Year	n for the 2021/22 Financial Year			2021/22 Financial Year by June 2022							Quarter 20/21; Mid Year 20/21; Third Quarter 20/21	2021/22 Financial Year by June 2022	the 21 October 2021. Mid Year Performance Report 2021/22 was compiled and approved by Council on the 27th January 2022								

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			was consolidated and approved by Council on the 13th May 2022				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				By facilitating formal performance assessments	2 performance assessments	Conduct Performance Assessments for Annual and Mid Year	Number of performance assessments conducted	5.2.2	0,5	2 Performance Assessments conducted (Annual Performance Assessment for 2020/2021 and	Signed self-assessment sheets, assessment report Invite and Attendance register	N/A	N/A	N/A	N/A	Bi-annual Performance Assessment conducted for the 2019/2020 Financial Year by June 2021	1 informal Mid-Year Performance assessment was conducted on the 31st January 2021	2 Performance Assessment conducted (Annual Performance Assessment for 2020/2021 and	Annual Performance Assessment for 2020-2021 Financial Year was conducted on the 21 December 2021	N/A	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
										Mid-Year for 2021-2022 Financial Year) by June 2022							sments were done on the 24th March 2021	Mid-Year for 2021-2022 Financial Year) by June 2022	(Mid-Year for 2021-2022 Financial Year)				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				By Facilitating compilation of the 2020/21 annual report	2019/2020 annual report adopted by council by May 2021	Compilation of 2020/2021 annual report	2020/2021 annual report adopted by council by March 2022	5.2.3	0,5	2020/2021 annual report adopted by council by March 2022	Annual Performance report 2020/2021, Council extract, Attendance register and oversight report with Cou	R337 142,00	R337 142,00	Yes	N/A	1 2019/2020 Annual Report adopted by council by June 2021	Oversight report on the Annual Report 2019/2020 was tabled before Council for adoption on the 3st May 2021	2020/2021 annual report adopted by council by March 2022	Annual Performance Report 2020-2021 was compiled and approved by Council on the 30th August 2021. It was submitted to the AG on the 30th August 2021. Printing &	R85 000,00	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
											ncil extract								Binding of the Annual Report for 2019-2020 Fin Year was also done. A total of 100 Annual Reports were delivered by the Service Provider on the 21st September				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			2021.				
																			Draft Annual Report 2020/21 was noted by Council on the 27th January 2022. It was further publised on Pondo News on the 11th February 2022. Oversight				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			Report was approved by Council on the 29th March 2022 and the Oversight Report on the AR was further published on the 1st April 2022				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
Internal Audit	To comply with Section 165 of the MFMA	To help the municipality accomplish its objectives by bringing a systematic, disciplined approach to	5.3	By reviewing adequacy and effectiveness of internal control and compliance with laws and regu	18 Internal Audit Reports and Audit Committee Charter & Internal Audit Charter	Execution of Internal Audit coverage plan, Renewal of Audit Committee Charter & Internal Audit Charter	Number of Internal Audit Reports, AC & IA Charters & IA coverage plan	5.3.1	0,5	32 Internal Audit Reports & Internal Audit (IA) Charter and Audit Committee (AC) Charter &	Reports, Final charters both AC and IA, IA Coverage Plan	R1 570 000 ,00	R1 170 000,00	Yes	N/A	13 Internal Audit Reports by June 2021	34 Internal Audit reports were done	32 Internal Audit Reports & Internal Audit (IA) Charter and Audit Committee (AC) Charter &	1. Fleet Managemrent Report Q4 2. Cash and Bank Final report Q3 3.Contract Management Follow Up Q2 4,Performance Management Report Q1 5. Expenditure	N/A	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		evaluating and improving the effectiveness of risk management, control, and governance process		lations.	t Coverage Plan					Internal Audit Coverage plan by June 2022								Internal Audit Coverage plan by June 2022	report Q4 6.Expenditure report Q3 7. Expenditure report Q2 8. Fleet Management report Q3 9. HR Employee Verification Q4 10.Human Resource Health				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		ess by 30 June 2022																	Safety report Q2 11. Internal Audit Advisory report of PI 12. Internal Audit Consolidated Performance review 13. Contract Management Q1 14. Asset Manag				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			ement Report Q4 15. Internal Audit Final Consolidated Performance report Q3 16.Fleet Management reort Q1 17. Leave Management report Q1 18.				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			Leave Management report Q4 19.Loss Control report Q1 20.Loss Control report Q2 21.Revenue Management Q1 22. Internal Audit Review of AFS 23.Sub sistence and				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			Travel report Q1 24. Subsistence and Travel Q4 25. Loss Control Q3 26. Performance information report Q3 27. PMS-SDBIP Advisory report Q4				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			28.Revenue Management Q3 29.SCM Quotation report Q3 30.SCM Tender report Q3 31.Inventory Management Q4 32.SCM Quotation report				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			Q4				
																			IA coverage plan for 21/22 was approved by Audit Committee in a meeting held on the 03 June 2021				
																			AC & IA charters were submit				

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			ted to Audit Committee in a meeting held on 17 September 202				
Risk Management	To comply with Section 165 of the MFMA	To implement, embed and continuously enhance effectiveness	5.4	By conducting municipal risk management workshops.	Risk Assessment workshop done in December 2020 &	Risk assessment workshops	Number of Risk Assessment Workshop conducted	5.4.1	0,25	1 Risk Assessment Workshop conducted by June	Concept document, Attendance Register and Risk Management	R400 000,00	R400 000,00	Yes	N/A	Updated Risk register and Risk Assessment workshop conducted by	Risk assessment report was done and Risk register was updated	1 Risk Assessment Workshop conducted by June	N/A	0	Not Achieved	We were still waiting for the Approval of SDB IP 22/23 financial	The workshop will be conducted on the 21 and 22 Jul

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		e and efficient risk management processes and culture by June 2022			Risk Management Report as well as risk registers					2022	t Report					June 2021		2022				cial year	y 2022
Risk Management			By updating municipal risk register	Risk Assessment workshop done in Decemb	Updating risk register	Updated risk register	5.4.2	0,25	1 Updated risk register by June 2022	Updated Risk Register	R0,00	R0,00	N/A	N/A	Updated Risk register and Risk Assessment workshops condu	Risk assessment report was done and Risk register was	1 Updated risk register by June 2022	N/A	0	Not Achieved	We were still waiting for the Approval of SDB IP	Risk register will be updated after we	

KPA N0 5: Good Governance & Public Participation																							
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
					er 2020 & Risk Management Report as well as risk registers											cted by June 2021	updated					22/23 financial year	have conducted Risk Management workshop
Fraud and Corruption	To comply with Prevention and Com	To optimally prevent and early	5.5	By conducting awareness campaign	Anti-corruption policy reviewed	Review of Fraud & Anti-Corruption	Number of Fraud awareness wor	5.5.1	0,25	Reviewed Fraud & Anti-Corr	Concept document, Attendance regis	R535 000,00	R598 000,00	Yes	N/A	Reviewed Fraud and Anti Corruption Policy by	Fraud and anti corruption was reviewed and	Reviewed Fraud & Anti-Corr	Fraud & Anti Corruption Policy was reviewed and Adopte	0	Not Achieved	The advert for Fraud Awareness	We will advertise again at the

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
	bating of Corrupt activities Act 12 of 2004	detect acts of fraud and corruption so as to minimize financial losses, service delivery distr		ns with all relevant stakeholders and Reviewal of Anti - Corruption Policy.		Policy and adoption by Council and conduct Fraud awareness workshop	ksh op held and Reviewed Fraud & Anti - Corruption Policy adopted by Council			upti on Policy adopted by Council and conduct 2 Fraud awareness workshop by June 2022	ters and Council Extract					June 2021	adopted by council	upti on Policy adopted by Council and conduct 2 Fraud awareness workshop by June 2022	d by Council on the 13th of May 2022			Wor sksh op was re-advertise d because of non responsive bidders	begining of 1st quarter

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
Ethics		actions and any factors that might be affected by 30 June 2022		By conducting the ethics workshops with employees and Municipal stakeholders	One workshop conducted	Conduct Ethics campaign workshops	Number of Ethics campaign workshops conducted	5.5.2	0,25	2 Ethics campaign workshops conducted by June 2022	Concept document, Attendance registers	R400 000,00	R400 000,00	Yes	N/A	1 Ethics Awareness campaign on ethics by June 2021	Ethics awareness was conducted on the 25 June 2021	2 Ethics campaign workshops conducted by June 2022	N/A	0	Not Achieved	The advert for Ethics campaign workshops was re-advertised because of non responsive bidders	We will advertise again at the beginning of 1st quarter

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
Audit Committee	To comply with Section 166 of the MFMA	To advise the municipal council on the adequacy and effectiveness of the systems of internal	5.6	By reporting on risks, financial, internal controls matter and Annual Financial Statements as well	5 Audit Committee meeting held	Setting up of Audit Committee meetings	Number of Audit Committee meetings held	5.6.1	0,25	4 Audit Committee meetings held by June 2022	Invitations, attendance registers	R650 564,00	R650 564,00	Yes	N/A	4 Audit committee meetings conducted by June 2021	5 Audit Committee meeting (4 ordinary and 1 special) were held during the financial year: 1. 19 August 2020 2. 28 September 2020	4 Audit Committee meetings held by June 2022	6 Audit Committee meeting (5 ordinary and 1 special) were held during the financial year: 1. 26 August 2021 2.30 August 2021 3. 17 September 2021 4.29 October	R179 255,44	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		control by June 2022		as policies													3. 15 October 2020 4. 03 March 2021 5. 03 June 2021		r 2021 5. 23 February 2022 6. 09 May 2022				

SPU Unit	To improve participatory democracy and inclusiveness	To coordinate mainstreaming of special groups and support by 2022	5, 7	By coordinating special groups forums, internal and sector department to contribute towards mainstreaming of young people in all government prog	8 Council approved programmes targeting and in support of young people	Implementation of Youth programmes	Number of Council Approved Youth Programmes implemented	5. 7. 1	0, 2 5	9 Council Approved Youth programmes implemented by June 2022	concept documents & attendance register, distribution register	R2 070 000	R1 570 000	Yes	N/A	9 approved youth programmes implemented by June 2021	1. Youth Summit from 30 september to 02 october at sinawe guest lounge 2. Business Seminar Voucher and Mentorship conducted conducted on the 10 december 2020 at Mbizana Council	9 Council Approved Youth programmes implemented by June 2022	1. Youth Summit was conducted at Hluma Lodge from the 14th-15 September 2021 2. Young Intreprenuer Program Support Material was handed over at Sinawe Guest House on the 30 september 2021 3. Initiation Support : Tradiditonal	R 2,85 4,24 1.00	Achieved	N/A	N/A
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				ram mes												Chamber 3. Unemployed Youth Programme conducted on the 27-28 May 2021 at Sinawe Guest House 4. Initiation Support December Seasons was conducted on the 13 November 2020 at		Male Circumcision Training was conducted on the 10 November 2021 at Hluma Guest Lodge, 4. Unemployed Graduate Development Program Training was conducted at Hluma Guest Lodge from the 20-22 October 2021, 5. Career Exhibition was conduct				
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																<p>Mbiza na Counc il Cham ber 5. Caree r Exhibi tion condu cted from the 1- 5 March 2021 at Vukay ibamb e, Madik izela, Mpeni , Nokq ubela, Mkho mani 6. Mayor s Scho ols Achie veme nt Awar ds</p>		<p>ed from the 14- 17 Februar y 2021 at Wild Coast Sun 6. Mayors School s Achiev ement Awards was conduct ed on the 12 April 2022 7. Initiatio n Support was conduct ed at Sinawe on the 10 June 2022 8. Youth Month Celebra tion Progra ms :</p>				
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																	Guest Hous e 9. Initiati on Supp ort June Seas on: Work shop was condu cted from the 15-16 June 2021 at Sinaw e Guest Hous e						
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				By coordinating special groups forums, internal and sector department to contribute towards mainstream	5 Council approved programmes targeting and in support of People with Disability	Implementation of PWD programmes	Number of Council Approved PWD programmes implemented	5.7.2.	0,25	5 Council Approved People with Disability programmes implemented by June 2022	concept documents, attendance register and distribution register	R376 824,00	R376 824,00	Yes	N/A	5 Council Approved People with Disability programmes implemented by June 2021	1. PWD Support Forum was provided on the 30 September 2020 at cultural Village. 2. PWD support was conducted on the 17	5 Council Approved People with Disability programmes implemented by June 2022	1. PWD Summit was conducted at St Micheals from the 17-18 August 2021. 2. Disability Right Awareness Month was conducted at cultural Village on the 3	R342 000.00	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved			
				eam ing of peo ple with disa bility in all gov ern men t prog ram mes														Febru ary 2021 at Mayor s Board room. 3. Disabi lity Month was condu cted on the 19 March 2021 at Cultur al Villag e. 4. PWD		Decem ber 2021 3. Support to PWD was provide d through procidin g caterin g and Transp ort for Khulani License Driving progra m which was held on the 9 Februar				

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Outcome 9 Objective																									
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved				
																	Support was provided on the 22 March 2021 at Cultural Village.	5. PWD Support was conducted on the 28 April 2021 for Handi		y 2022 at Rouxiville 4. Support to Pwd was conducted at Baleni on the 31 May 2022 5. Support to PWD was conducted on the 14 June 2022 at Cultural Village					

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Outcome 9 Objective																							
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																	ng over of stationery						

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Outcome 9 Objective																							
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				By coordinating special groups forums, internal and sector department to contribute towards mainstr	4 Council approved programmes targeting and in support of gender programmes	Implementation of Gender programmes	Number of Council Approved Gender programmes implemented	5. 7. 3	0, 2 5	4 Council Approved Gender programmes implemented by June 2022	concept documents, attendance register and distribution register	R295 000,00	R295 000,00	Yes	N/A	4 Council Approved Gender programmes implemented by June 2021	1. Women Month Celebration was conducted on the 21 August 2020 at ward 31, Ezizityaneni. 2. 16 days of Activism again	4 Council Approved Gender programmes implemented by June 2022	1.Womens Month Celebration Support Material to women were handed over at Sinawe GuestHouse on the 30 September 2021. 2. 16 Days of Activism Against Women	R345 254.00	Achieved	N/A	N/A

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Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action		
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved				
				eam ing of gen der in all gov ern men t prog ram mes													st wome n was condu cted on the 27 Nove mber 2020 at Mamp ingeni Ward 10, 12 Nove mber 2020 at Eben ezer Ward 24. 3 Supp ort		Abuse was conduct ed at Beneze r on the 26 Novem ber 2021, Ntsimbi ni on the 02 Decem ber 2021 and Mpeni on the 8 Decem ber 2021 3. Support function						

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Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action		
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved				
																	Functioning of Women Forum was conducted on the 25 March 2021 at Nyaniweni Ward 30. 4. Support Functioning of wome		ing of women and mens forum was held at Hluma on the 31 March 2022 4. Support function of women and mens forum was held on the 12 may 2022 at wild						

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Outcome 9 Objective																							
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																	ns forum was conducted on the 24 April 2021 at Ntsingizi Hall ward 17		coast sun				

				By coor dina ting spe cial grou ps foru ms, inter nal and sect or dep artm ent to cont ribut e torw ads mai nstr eam ing of chil dren in all gov ern men t prog ram mes	9 Cou ncil appr ove d prog ram mes targ etin g and in sup port of child ren	Impl eme ntati oon of Chil dren s prog ram mes	Nu mbe r of Cou ncil App rove d Chil dren s prog ram mes impl eme nted	5. 7. 4	0, 2 5	9 Cou ncil App rove d chil dren s prog ram mes imp eme nted by Jun e 202 2	conc ept docu men t, atte nda nce regis ter and stipe nd shee t	R7 94 840 ,00	R86 4 434, 00	Y es	N/ A	10 Coun cil Appro ved childr ens progr amme s impe mente d by June 2021	1. Inkciy o End Year Celeb ration 4 & 5 dece mber 2020 at Dudu meni ward 08. 2. 16 days of activis m condu cted on the 11 Dece mber 2020 at Eben ezer ward 24, 27 Nove mber 2020 at Mamp ingeni ward 10.	9 Cou ncil App rove d chil dren s prog ram mes imp eme nted by Jun e 202 2	11 progra ms were done which include s inkciyo stipend that was done for the 4quarte rs 1. Mpond o Reed Dance was conduct ed at Mgoma zi, Ward 14, on the 28 August 2021, 2. Support to Childhe aded House grocery support was	R 1 230 000. 00	Ach iev ed	N/A	N/A
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																school, Libani Pre-school on the 21 June 2021 and Zama ni Pre-school on the 21 June 2021		Childhood Development centre support with educational tools were handed Zibanzi ni ECDC, Zinini ECDC and Dudum eni ECDC on the 30 June 2022				
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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				By coordinating special groups forums, internal and sector department to contribute towards mainstr	3 Council approved programmes targeting and in support of elderly	Implementation of Council Approved Elderly programmes	Number of Council Approved Elderly programmes implemented	5.7.5.	0,25	3 Council Approved elderly programmes implemented by June 2022	concept documents, attendance register and distribution register	R 470 432 00	R400 838,00	Yes	N/A	3 Council Approved elderly programmes implemented by June 2021	1. Elderly Awareness Campaigning conducted on the 18 December 2020 at Cultural village 2. Elderly Support was provid	3 Council Approved elderly programmes implemented by June 2022	1. Support to elderly centres : Handing over of kitchen tools was conducted at Vusi Sizwe Centre Batville Centre and at Thandanini Centre on the 29 Septem	R 523 231.00	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved			
				eam ing of elde rly in all gov ern men t prog ram mes													ed for ilinge Elderl y Centr e in ward 7 on the 18 Febru ary 2021 3. Supp ort for Elderl y Centr es in Ward 10,15 &21 condu cted on the 21		ber 2021. 2. Elderly Aweren ess Campai gn was conduct ed on the 20 Decem ber 2021 at Cultural Village 3. Support elderly centres with kitchen tools where handed over at					

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																	June 2021		Vuyisani Elderly Centre, Ward 26, on the 22 March 2022 and Uyolo Elderly Centre, Ward 32, on the 22 March 2022				

Legacy Projects	Preserve the legacy of prominent figures and important historical events	To commemorate prominent figures, significant historical event and their legacy by June 2022.	5.8	By implementing six council approved legacy projects and activities	Projects implemented	Implementation of Legacy programmes	Number of Council approved legacy programmes implemented	5.8.1	0,25	6 Council approved legacy programmes implemented by June 2022	Attendance registers and Concept documents and distribution register for horse racing	R1 015 000.00	R1 015 000.00	Yes	N/A	5 council approved programmes by June 2021	6 Programs conducted are follows : 1. 67 Minutes at Zamilwe SPS on 16 July 2020; 2. Mama Winnie's Birthday celebration at Mbhongweni on the 30 September 2020; 3. Official Opening and	6 Council approved legacy programmes implemented by June 2022	Three programmes were conducted as follows : 67 Minutes were conducted on the 27 August 2021, Wiinie Madikizela-Mandela Month was conducted on the 27 September 2021, Oliver Tambo Commemoration on the 27 October	R289 391.00	Not Achieved	Ingqiza Hill Masacre not held due to the mourning of the late King Zanzuko Sgc au and National Treasury Circular Traditional Horse Racing not done	To be conducted in the 2022-2023 financial year
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																Rena ming of St Patric ks Hospi tal on the 27 Octob er 2020; 4.Tra dition al Horse Racin g at Mab hanoyi ni Sportf ield on 31 March 2021; 5. Pond o Revol t Legac y Com memo ration at Ntabe ndlovu Com		2021. Progra mme at Ingquz a Hill massac re was not conduct ed Traditio nal Horse Racing not done due to Nationa l Treasur y Circular Mphuth umi Mafum batha Comme moratio n could not be conduct ed due to the Local Govern ment Transio				due to Nati onal Trea sury Circ ular Mph uthu mi Maf umbath a Comm emorati on coul d not be cond ucted due to the Loca l Govern ment Transi on peri od.	
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																	munit y Hall on 08 June 2021; 6. Mphut humi Mafu mbath a Memo rial lectur e on 27 June 2021 in 3 differe nt place s, Majol a Shus ha Com munit y Hall- ward 29 and Sinaw e Guest Hall		n period.					
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Cust ome r Care	Lack of awa rene ss and com mit men t on cust ome r care relat ions	To mini miz e cust ome r care relat ed com plai nts and crea te a cust ome r frien dly envi ron men t by Jun e 202 2	5. 9	By enh anci ng cap acit y with in cust ome r care func tion.	Cust ome r Car e regi ster, Co mpl aint s boo k and Cust ome r Car e Poli cy and a Cust ome r Car e Sati sfac tion Surv ey.	Impl eme ntati on of Cust ome r care polic y	Nu mbe r of Cus tom er care prog ram mes con duct ed and Cus tom er care line hotli ne repo rts sub mitt ed	5. 9. 1	0, 2 5	8 cust ome r care prog ram mes con duct ed and 4 Cus tom er care hotli ne repo rts sub mitt ed by Jun e 202 2	8 Atte nda nce regis ters, 8 Con cept docu men ts and 4 Cust ome r Care line hotli ne repo rts	R3 13 725	R31 3 725	Y es	N/ A	8 custo mer care progr amme s condu cted and Custo mer care line compl aints report s submi tted by June 2021	8 Custo mer Care Progr ams were condu cted in this financ ial year. Custo mer care indaba on the 23rd July 2020 at Ward 11 Custo mer Care Awar eness on 4 Sept ember 2020 at Lugwi jini Com	8 cust ome r care prog ram mes con duct ed and 4 Cus tom er care hotli ne repo rts sub mitt ed by Jun e 202 2	Only 7 custom er care progra ms done Municip al Service s Aware ness on the 12 August 2021 Custom er Care Outrea ch on 17 Septem ber 2021 Municip al Service s Aware ness on the 28 Octobe r 2021 Custom er Care Outrea ch on	R42 000	Not Ach iev ed	This is due to Nati onal Trea sury Circ ular	This pro gram me will be con duc ted duri ng the 202 2- 202 3 Fin Ye ar
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Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				By conducting customer satisfaction survey on 31 wards by June 2021	1 Satisfaction survey for 2018	Customer satisfaction survey	Customer satisfaction survey conducted			1 Customer satisfaction survey conducted by June 2022	Signed Terms of reference , advert	R0	R150 000	Yes	N/A	1 Customer satisfaction survey conducted by June 2021	Satisfaction Survey was not conducted due to non responsive service providers.	1 Customer satisfaction survey conducted by June 2022	No survey was conducted	N/A	Not achieved	The survey was not conducted due to non responsive of bidders and was re-advised again.	Service provider is appointed towards the end of the financial year, all document

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																						s are submitted, methodology and data collection instrument	
Communications	Ineffective communication	To improve sound communication	5.10	By implementing various mechanisms	Reviewed Communication	Communication Strategy review	Number of reviewed communication	5.10.1	0,25	1 reviewed communication	Draft communication strategy, Final	1 248 000	870 000	Yes	N/A	1 reviewed communication strategy	Communication Strategy was implemented	1 reviewed communication	Communication Strategy was implemented at the start of	R23 2776.11	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		on and public liaison		hancements of communication within the council approved communication strategy	strategy	and implementation	ication on strategy and Implemented Action Plan			strategy and implemented Action Plan by June 2022	communication Strategy, Progress report, attendance register					and implemented by June 2021	d throughout the financial year and Reviewed on 13 April 2021.	strategy and implemented Action Plan by June 2022	the financial year and reviewed on 07-08 June 2022.				
				communication strategy	2 new slettters	Compilation of the new slettter	Number of new slettters produced	5.10.2	0,25	2 new slettters produced by June 2022	Appointment letter, Draft new slettter, 1st	150 000	200 000	Yes	N/A	2 newsletters produced by June 2021	2 Newsletters produced	2 new slettters produced by June 2022	2 Newsletters were produced by June 2022	R96 000	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
											& 2nd Final new slett er, Proo f of publi catio n on the web site												
				By impl emen tin g com muni cati on strat egy	4 quar tely LCF mee tin gs	Fun ction al LCF in plac e	Nu mbe r of LCF mee tin gs con duct ed	5. 1 0. 3	0, 2 5	4 Quar tely LCF mee tin gs con duct ed by Jun	4 invit ation lette rs and Atte nda nce regis ters	N/A	N/A	N/ A	N/ A	4 Quart ely LCF mee tin gs condu cted by June 2021	4 LCF Meeti ngs sat on 02 July 2020, 02 Nove mber 2020, 16	4 Quar tely LCF mee tin gs con duct ed by Jun	4 LCF Meetin g sat on 08 Septem ber 2021, 24 Novem ber 2021, 16	N/A	Ach iev ed	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
										e 2022							March 2021 and 19 May 2021.	e 2022	March 2022, 31 May 2022				
Inter Governmental Relations	Frag mented co-ordi nation of gov ern ment ser vices	To impr ove coordi nation of serv ice deli very amo ngst sph eres of gov ern ment by	5. 11	By impl emen ting IGR Ter ms of refe renc e	Quar terly IGR mee ting s	Adop tion of IGR Ter ms of refer ence and IGR mee tings held	Adopt ed IGR Ter ms of Ref eren ce and num ber of IGR mee ting s held	5. 11, 1	0, 25	1 Adopt ed IGR Ter ms of refe renc e and 4 IGR mee ting s held by Jun e	4 Invit ation lette rs and atte nda nce regis ters	N/A	N/A	N/ A	N/ A	4 Quart erly IGR mee tings condu cted by June 2021	4 IGR mee tings were condu cted. Dates are as follo w s:- 15 Septe mber 2020, 08 Dece mber 2020, 19 March 2021	1 Adopt ed IGR Ter ms of refe renc e and 4 IGR mee ting s held by Jun e	4 IGR meetin gs were held on the 16 Septem ber 2021, 17 Decem ber 2021, 16th Februar y 2022 and 21st June 2022	0	Achie ved	N/A	N/A

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		June 2022								2022							and 30 June 2021	2022					
Management of Communicable Diseases	Increasing rate of prevalence in number of communicable diseases	To reduce the rate of prevalence of all communicable diseases by	5.12	By rolling out new awareness on preventive measures of communicable diseases	1 Refined HIV/AIDS reviewed plan	Consultations and adoption of local communicable diseases management plan	Number of Adopted Local Communicable Diseases Management Plan	5.12.1	0,25	1 Adopted Local Communicable Diseases Management Plan by June 2022	Attendance register for Programme and proof of submission to standing committee	R23 088,00	R23 088,00	Yes	N/A	1 Draft Developed Communicable diseases management plan submitted to Standing Committee for noting by	A draft plan on Communicable diseases was drafted and submitted to the standing committee for noting	1 Adopted Local Communicable Diseases Management Plan by June 2022	1 consultation meeting was held with stakeholders on the 29 Sept 2021 at the Municipal Council Chambers.	R11 290,00	Achieved	N/A	N/A

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		June 2022														June 2021							
	Increasing rate of prevalence in number communicable diseases	To reduce the rate of prevalence of all communicable diseases		By rolling out the awareness on preventive measures of communicable	12 programmes implemented	Implementation of 12 programmes on reduced teenage pregnancy and other	Number of programmes conducted in schools on reduced teenage preg	5.12.2	0,25	12 programmes conducted in 4 schools on communicable diseases	4 Concept Documents and 4 Attendance registers	75 000 ,00	75 000,00	Yes	N/A	12 programs conducted in 4 schools on reduced teenage pregnancy and communicable	Twelve programmes were conducted in Cultural Village , Siteto , Ntukayi and Maiav	12 programmes conducted in 4 schools on communicable diseases	Awareness; Individual Counselling; Refferrals and Assessment Programmes were conducted at the ff: Mianvel	N/A	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual Measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		prevalence by June 2022		diseases		community and communicable diseases				programs by June 2022						diseases by June 2021	u SSS.	programs by June 2022	wa JSS on the 16 September 2021; Mahaha JSS on the 14 October 2021; Ndunge J.S.S on the 03 and 07 March 2022 and Mpheni J.S.S				

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			06 May 2022				
	Increasing rate of prevalence in num	To reduce the rate of prevalence		By rolling out awareness sessions on prev	2 HIV/AIDS support groups sup	To support 2 HIV/AIDS support grou	Number of HIV/AIDS support grou	5.12.3	0,25	2 HIV/AIDS support groups sup	Attendance register and hand over	R489 436,00	R489 436,00	Yes	N/A	2 HIV/AIDS support groups supported	Two Support groups Sinokhanyo HCB C and	2 HIV/AIDS support groups sup	Supported 2 Support Groups on the 18 November 2021:	R667 200	Achieved	N/A	N/A

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	ber communal diseases	of all communal diseases prevalence by June 2022		entative measures of communal diseases	ported by June 2022	ps by June 2022	ps supported			ported by June 2022	register					by June 2021	Sizop hila Child Care Centre were supplied with care kits	ported by June 2022	Supported 13 Support Groups by conducting Capacity Building and Candle Light program at Ntabankulu on the 02 June 2022.				

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	Increasing rate of prevalence in number communicable diseases	To reduce the rate of prevalence of all communicable diseases by June 2022		By rolling out awareness on preventive measures of communicable diseases	2 NGO's supported with health care kits and Personal Protective Equipment and promotional material	2 NGO's supported with health care kits and Personal Protective Equipment and promotional material	Number of NGO's supported with health care kits and Personal Protective Equipment and promotional material	5.12.4	0,25	2 NGO's supported with health care kits and Personal Protective Equipment and promotional material	Handover register	95 000.00	R95 000,00	Yes	N/A	2 NGO's supported with health care kits and Personal Protective Equipment by June 2021	Five NGOs were supplied with protective equipment and health care kits	2 NGO's supported with health care kits and Personal Protective Equipment and promotional material	Supported 2 Local NGO's with Health Care Kits ; Promotional Material and Protective Equipment.	R181 624,00	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
					s by June 2022	erials	onal materials			erials by June 2022								erials by June 2022					
	Increasing rate of prevalence in number communicable diseases	To reduce the rate of prevalence of all communicable diseases		By rolling out and awareness sessions on preventive measures of communicable	Screened and educated 4000 people on Communicable	Screened and educated 400 people on Communicable	Number of Screened and educated people on Communicable	5.12.5	0,25	Screened and educated 4000 people on Communicable	Attendance Register	N/A	N/A	N/A	N/A	Screened and educated 4000 people on Communicable diseases by June 2021	5090 people were screened for COVID 19 and other communicable diseases	Screened and educated 4000 people on Communicable	Awareness Programmes was conducted inside Municipality and in the Local Communities, also	N/A	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		eases prevalence by June 2022		icable diseases	diseases by June 2022	diseases	able diseases			diseases by June 2022								diseases by June 2022	conducted Covid 19 Screening.				
	Increasing rate of prevalence in number of communicable diseases	To reduce the rate of prevalence in number of all communicable diseases		By rolling out awareness on preventive measures of common	4000 condoms distributed by June 2022	40000 condoms distributed	Number of condoms distributed	5.12.6	0,25	40000 condoms distributed by June 2022	Handover register	N/A	N/A	N/A	N/A	40000 condoms distributed by June 2021	49020 male and female condoms distributed	40000 condoms distributed by June 2022	Preventative Measures was done by Distributing and Demonstrating Condoms inside Municipality and	N/A	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		eases prevalence by June 2022		icable diseases															Local Communities.				
Litigations	Centralisation of Legal matters	To ensure proper management of municipal legal matters	5.13	By implementing council adopted legal risk management	Cases on court roll	Attending to municipal cases on the court roll	Number of progress reports on cases attended	5.13.1	0,25	4 Progress reports on cases attended by June 2022	Progress report on litigation performance and minutes of Standing Com	5 593 047,60	6 093 047,00	Yes	N/A	4 Progress reports on cases attended to and resolved by June 2021	4 Progress reports submitted to the Good governance standing committee	4 Progress reports on cases attended by June 2022	4 Progress reports on cases attended by June 2022	6 093 047.00	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		by end June 2022		and litigation policy							mittee												
				By implementing council adopted legal risk management and litigation	2 Workshops	workshops on policies	Number of workshops conducted on policies	5.13.2	0,25	2 workshops conducted on policies by June 2022	Attendance Register and Presentation	N/A	N/A	N/A	N/A	3 workshops conducted on legislation, cases and policies etc. by June 2021	3 Workshops conducted in December 2020, 31 March 2021 and 23-25 June 2021	2 workshops conducted on policies by June 2022	2 workshops were conducted Institutional Disciplinary Code and procedure to departmental supervisors on the 28	N/A	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved			
				policy															October 2021					
																			Institutional Disciplinary Code and procedure cascaded at departmental level focusing on the Office of the Municipal Management on the 21					

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																			June 2022				
Public Participation	To improve performance of public participation structures	To strengthen and enhance public participation mechanisms	5.14	By establishing ward structures and capacity building	50 Trained ward committee members	Establishment of ward committee structures and capacity	Number of established ward committees	5.14.1	0,25	32 Ward Committee Structures established and capacity	Ward establishment proposal, Attendance register, Con	R456660	R367088	Yes	N/A	50 Training of selected ward committee members by June 2021	50 Ward committee members were trained on the 5 March 2021	32 Ward Committee Structures established and capacity	Establishment of ward committees was done on 08-28 February 2022 Induction of	R265532,00	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
	ctures	hani sm and strategies by June 2022		ding to public participation structures		citat ed	esta blis hed and cap acit ated			acit ated by June 2022	cept docu men t for capa city							acit ated by June 2022	ward committ ees was done on the 25th and 31st March 2022.	Inductio n of ward committ ees conduct ed on 9&10 June 2022			

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
	To comply with Section 73 of the Municipal Systems Act	To ensure coordinated public participation on municipal programmes by June 2022	5.15	By creating engagement platform for communities and community structures.	Community Education conducted to 6 wards, adopted schedule of ward Committee structures	Community education to wards, monitor ward Committees conducted and number of ward committee seatings	Number of community education programmes conducted and number of ward committee seatings	5.15.1	0,25	10 Community education programmes conducted and 8 ward committee seatings monitored by	Attendance registers and Concept documents for community education and a report on monitored ward committee	R297 624	R297 624	Yes	N/A	Community education to 10 wards, monitor 6 ward committee sitting and functionality and hold 2 quarterly meetings by June 2021	Community Education conducted in 17 wards, Monitoring of ward committee sitting and functionality held in 6 wards, 5 Quarterly	10 Community education programmes conducted as follows : Ward 1, ward 3, ward 6, ward 7(16 Sept 2021), ward 7 (15 Oct 2021), ward 15, ward 17,	12 Community Education programs were conducted as follows : Ward 1, ward 3, ward 6, ward 7(16 Sept 2021), ward 7 (15 Oct 2021), ward 15, ward 17,	R21 610,00	Achieved	N/A	N/A

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					and monitoring report		conducted and monitored			June 2022	e sittings						meetings convened.	June 2022	ward 24, ward 28, ward 32, ward 25, ward 31. 8 Ward committee sittings monitored on the ff wards: ward 6, ward 2, ward 18, ward 7, ward 30,				

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														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			ward 28, ward 4 and ward 29.				
				By supporting CDW's programmes and initiatives	CDW Awareness campaign and two round table meetings	CDW Awareness Campaigns, ward war room monitoring and two round table	Number of CDW Awareness campaigns conducted, number of round tabl	5.15.2	0,25	1 CDW Awareness Campaign, 2 round table meetings and 8 war	Concept document, Attendance registers and monitoring report	R144316	R144316	Yes	N/A	1 Know your CDW Awareness Campaign, 2 round table meetings and 6 monitoring of war room functionality	Know your CDW Campaign held on the 18 March 2021, 3 round table meetings held on the 30 September	1 CDW Awareness Campaigns Campaign, 2 round table meetings and 2 Round table meetings held on 08/04/22, 31/05/2	1 CDW Awareness campaign conducted on 31 March 2022	R35200,00	Achieved	N/A	N/A

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														Internal	External	Annual Target	Actual Measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
						meetings held	meeting held and ward war room monitored			ward war room monitored by June 2022						by June 2021	2020, 11 February 2021 and 10 June 2021, 16 Ward War room functionality monitored.	ward war room monitored by June 2022	2 and 23/06/22. 9 war rooms monitored at ward 10, ward 21, ward 10, ward 1, ward 13, ward 10, ward 1, ward 13, ward 10.				

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				By Facilitating consultative sessions with communities to ensure public involvement in all mun	Mayoral Imbizo, Budget & IDP Roadshow, Annual report consultation meeting held	To facilitate consultative meetings with communities	Number of Mayoral Imbizo, IDP & Budget Roadshows and Annual report road shows conducted for	5.15.3	0,25	1 Mayoral Imbizo, 1 IDP & Budget Roadshows and 1 Annual Report road show for community	Public Notice, Public Comments and Attendance Registers	R415 000	R415 000	Yes	N/A	1 Mayoral Imbizo, 1 IDP & Budget Roadshows, Annual Report public meeting and community comments by June 2021	Mayoral Imbizo held on the 3-17 November 2020, IDP & Budget Roadshows held on the 20-30 April 2021, Annual Report Consultations	1 Mayoral Imbizo, 1 IDP & Budget Roadshows and 1 Annual Report road show for community	1 Mayoral Imbizo done on 20/10/2021 1 IDP Roadshows done from to 10-22 May 2022 1 Annual Report Public Consultation done on 14 and 16	R114 427,50	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
				icipal programmes			community Comments			Comments by June 2022							held on the 12-14 May 2021	Comments by June 2022	March 2022				
Council Support	Comply with Sec 18(1) and (2) of Municipal Structures Act	To ensure proper sitting of Council and Council Committee	5.16	By adhering to Council adopted schedule of meetings		Adoption of schedule of meetings, coordinat sittings of four ordi	Number of Adopted Schedule of council and its committee mee	5.16.1	0,25	1 Adopted Schedule of council and its committee meetings, 4	Council Extract and Adopted schedule of council meetings and its	R 919 337 ,00	R 1 098 909,00	Yes	N/A	Adoption of Council meeting schedule and its committee meetings, 4 Coun	Schedule of Council meetings and ts committees adopted on the 25 June 2021, 4	1 Adopted Schedule of council and its committee meetings, 4	1 Adopted Schedule of council and its committee meetings was done 5 council meetin	R1 529 508,75	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
		s by June 2022				nary council meetings and thirty six council Committee meetings	tings, number of council meetings convened and thirty six council committees			council meetings convened and thirty six council committees held by June 2022	committees for 2022/2023 FY, Attendance Registers, Notices and Minutes					cil meetings convened and 36 council committees by June 2021	Council Meetings convened and 51 Council committees convened.	council meetings convened and thirty six council committees held by June 2022	gs convened (19-08-21, 21-10-21, 29-03-22 and 28-06-22 and 1 special council on the 27th January 2022	41 Council committees held			

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
Bylaws	Compliance with laws and regulations	To ensure proper regulation of the municipal powers and functions by June 2022	5.17	By facilitating reviewing and/or developed Municipal By Laws	42 reviewed and gazetted by laws	Gazetting of By Laws and Review Bylaws and submitted to Council	Number of Gazetted By Laws and Reviewed Bylaws submitted to Council	5.17.1	0,25	2 Gazetted By Laws and 2 Reviewed Bylaws submitted to Council by June 2022	2 Gazetted By Laws and Minutes of Council meeting for the 2 reviewed By Laws	278 644,00	258 644,00	Yes	N/A	2 Reviewed/developed Bylaws submitted to Council for inputs by June 2021	2 Reviewed/developed By Laws submitted to Council on 30 March 2021	2 Gazetted By Laws and 2 Reviewed Bylaws submitted to Council by June 2022	2 Reviewed By Laws submitted to Council for input namely: Rank Management By Law and Waste Management By Law	124 090.60	Achieved	N/A	N/A

KPA N0 5: Good Governance & Public Participation																							
Outcome 9 Objective																							
Sub - Result Area	Issue	Strategic Objective	Objective No.	Strategies	Baseline Information	Project to be Implemented	Output - KPI	KPI No.	KPI Weight	Annual Target	Means of Verification	Budget	Adjusted Budget	Budget Source		Preceding Year Performance 2020/2021		Actual Measurable Performance 2021/2022				Reasons for Variance	Remedial Action
														Internal	External	Annual Target	Actual measurable performance	Annual Target	Actual Performance Non Financial	Actual Financial	Achieved / Not Achieved		
																			By Law and Informal Trading By Law gazetted on 07 June 2022				

Chapter 4: Organisational Development Performance

Component A: Introduction to Municipal Personnel

Employee Totals, Turnover and Vacancies

Employees				
Description	2021-2022			
	Approved Posts	No. Of Employees	Vacancies	Vacancy Rate in %
MM's Office	44	37	06	12%
Corporate Services	45	38	09	18%
BTO	32	23	02	4%
Development Planning	18	18	05	10
Community Services	122	108	22	43%
Engineering Services	41	32	07	14%

Vacancy rate :2021-2022			
Designation	Total No. Of approved posts	Vacancies (Total time that vacancies exist using fulltime equivalent	Vacancies (as proportion of total posts in each category)
MM's Office	44	...hours	...
Corporate Services	45	...	
BTO	32	...hours	
Development Planning	18	...	
Community Services	122	..	
Engineering Services	41	..	

Managing the Work Force

4.2. Policies

Human Resources Policies				
	Name of Policy	Completed	Reviewed	Adopted
1.	Organisational Structure	Yes	Yes	28 June 2022
2.	Human Resource Plan	Yes	No	26 March 2020
3.	Employment Equity Plan	Yes	Yes	30 May 2019
4.	Workplace Skills Plan	Yes	Yes	15 April 2022
5.	Acting Policy	Yes	Yes	28 June 2022
6.	Attendance & Punctuality Policy	Yes	Yes	28 June 2022
7.	Chronic Illness Policy	Yes	Yes	28 June 2022
8.	Disciplinary Code & Procedure	Yes	Yes	28 June 2022
9.	Employee Wellness Policy	Yes	Yes	28 June 2022
10.	Employment Benefits & Conditions Policy	Yes	Yes	28 June 2022
11.	Fleet Management Policy	Yes	Yes	28 June 2022
12.	Grievance Policy & Procedure	Yes	Yes	28 June 2022
13.	IPMS Policy	Yes	Yes	28 June 2022
14.	Job Evaluation Policy	Yes	Yes	28 June 2022
15.	Leave Policy	Yes	Yes	28 June 2022
16.	Migration & Placement Policy	Yes	Yes	28 June 2022
17.	Occupational Health & Safety Policy	Yes	Yes	28 June 2022
18.	Organisational Design Policy	Yes	Yes	28 June 2022
19.	Overtime Policy	Yes	Yes	28 June 2022
20.	Records Management Policy	Yes	Yes	28 June 2022
21.	Recruitment & Selection Policy	Yes	Yes	28 June 2022
22.	Remuneration Policy	Yes	Yes	28 June 2022

23.	Skills Retention Policy	Yes	Yes	28 June 2022
24.	Termination of Services Policy	Yes	Yes	28 June 2022
25.	Training & Development Policy	Yes	Yes	28 June 2022
26.	ICT Governance Framework	Yes	Yes	25 June 2019
27.	ICT Governance Policy	Yes	Yes	25 June 2019
28.	ICT Security Policy	Yes	Yes	March 2019
29.	ICT Policy	Yes	Yes	March 2019

4.3. Suspensions

None

1.4. Performance Rewards

No performance rewards were processed in this financial year.

4.5. Skills Development and Training this must also include skills development expenditure

Skills Development Expenditure								
Management Level	Gender	Employee s in posts as at 30 June 2022						
			Skills programmes and other short courses		Other forms of training		Total	
		No of employees	Original Budget	Actual	Original Budget	Actual		
Municipal Manager & S57 managers	Female	1		3 450.00		Nil		3 450.00
	Male	1		2 094.00		Nil		2 094.00
Councillors & Managers	Female	34		174 000.00		49 401.00		223 401.00
	Male	42		226 851.00		977 425.13		1 204 276.13

Technicians and Associate Professionals	Female	Nil		68 000.00		Nil	Nil	Nil
	Male	5		640 000.00		Nil	Nil	640 000.00
Professionals	Female	7		116 000.00		Nil	Nil	116 000.00
	Male	2		Nil	Nil	456 000.00	Nil	456 000.00
Sub total	Female	42		361 450.00				342 851.00
	Male	48		868 945.00		49 401.00		917 896.00
Total		90		R 1 230 395.00		1 433 425.10		R1 260 747.00

Financial Development Competencies					
Description	Number of officials employed	Total number	Competency assessment completed	Number of officials with performance agreements complying with regulation 16	Total number of officials meeting prescribed competency levels
Financial Officials					
Accounting Officer	01	01	Yes	01	01
Chief Finance Officer	01	01	Yes	01	01
Heads Of Departments	04	04	Yes	04	04
Manager Supply Chain	0	0	No	0	0
Other Financial Officials	0	0	No	0	0

Totals	06	06	06	06	06
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Employees :Corporate services					
Task Grade	2020/21	2021-2022			
	Employees No	Posts No	Employees No	Vacancies	Vacancies % (As a % of total posts)
0-3	13	18	13	05	%
4-6	13	13	12	01	0%
7-9	0	0	0	0	0%
10-12	09	10	09	01	%
13-16	03	03	03	0	0%
Total	43				%

Capital Expenditure Year 2021-2022: Corporate Services					
Capital Projects	2021-2022				
	Budget	Adjusted Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Computer Hardware IT 1010	1,248,000.00	5,598,000.00	1,833,999.00		
Office Furniture	780,000.00	380,000.00	83,653.50		
Mbizana Civic Furniture	5,000,000.00	0	0		
Financial Performance Year 2021-2022: Corporate services					
Details	2020-21	2021-2022			
	Actual			Actual	

		Original Budget	Adjusted Budget		Variance to the Budget
Total Operational Revenue	(404,673.01)	(292,982.00)	(292,982.00)	(483,383.50)	0
Expenditure					
Employees	14,384,683.87	18,722,962.00	18,995,225.00	15,045,227.25	
Repairs and Maintenance	601,038.51	1,218,192.00	1,168,192.00	1,027,879.80	
Other	23,519,094.26	37,731,646.06	37,550,324.00	22,218,827.88	
Total Operating Expenditure	38,504,816.64	57,672,800.06	57,713,741.00	38,775,318.43	
Net Operational Expenditure	38,100,143.63	57,379,818.06	57,420,759.00	38,291,934.93	

Financial Disclosure

The financial disclosure was done by the Municipal Managers and five Senior Managers reporting to the Municipal Manager. Sixty-two Councillors also completed the financial disclosure.

Chapter Five: Financial Management

5.1. Statement of Financial Performance

The statement of financial performance prepared by the municipality shows that the municipality has in the 2021/22 financial year continued to record a surplus. This may be attributed to increases in the operating grants coupled with recorded savings that might have been affected by the procurement suspension by government between February and May 2022, savings on Contracted and General expenses and, Employee costs compared to the annual budget estimates. There were also savings on recorded on non-cash expenditures like Depreciation, Impairment losses and debt impairment which may have been as a result of little impairments recorded for the year as initially anticipated as well as improved debt collection measures. This surplus is also as a result of revenue recognised on conditional grants received and spent that were used to create assets where the corresponding expenditure is reported in the statement of financial position.

This statement shows revenue from Exchange Transactions at above R67 million, Property Rates at R21.1 million and grants at more than R375.8 million. The total expenditure on the other hand shows a total expenditure of R361.2 million (see annual financial statements).

5.2. Grants

Winnie Madikizela-Mandela Local Municipality has received grant funding for the 2021/22 financial year as reflected on the Division of Revenue Act 4 of 2020 and the Provincial Government Gazette. The grant funding for the year was as follows and all the grants were received: -

Description	2021/22 Adjusted Budget	2022/23 Budget	2023/24 Budget
EQUITABLE SHARE	R 289,620,000	R 320,095,000	R 339,797,000
FINANCIAL MANAGEMENT GRANT	R 2,000,000	R 2,100,000	R 2,100,000
MIG	R 51,023,000	R 55,038,000	R 57,433,000
INTEGRATED NATIONAL ELECTRIFICATION GRANT	R 28,453,000	R 16,400,000	R 28,000,000
EPWP GRANT	R 3,570,000	R 3,687,000	R0
TOTAL	R 374,666,000	R 397,320,000	R427,330,000

- **Equitable Share:** is utilized mainly for funding operations and could also be used for a smaller portion of capital expenditure
- **Municipal Infrastructure Grant:** is a conditional grant for the funding of municipal infrastructure developments ranging from roads, community facilities and economic development infrastructure
- **Financial Management Grant:** is aimed at building the financial management capacity as well as for the procurement and maintenance of financial systems.
- **Integrated National Electrification Grant:** is a conditional grant used for electrification of rural villages to ensure universal access to the service.

Winnie Madikizela-Mandela Local Municipality received other grant funding for the 2021/22 financial year as indicated in the provincial gazette and allocations from the District Municipality. The grant funding for the year was as follows and all the grants were received: -

Description	2021/22 Adjusted Budget	2022/23 Budget	2023/24 Budget
LIBRARY SUBSIDY	R 500,000	R 500,000	R 500,000
TOTAL	R 500,000	R 500,000	R 500,000

5.3. Asset Management

Asset Management is a component of the Budget and Treasury Office that falls under the Supply Chain Management. This section ensures that all assets are correctly accounted for and are known exactly according to their locations. To this end, the department has ensured that a GRAP compliant fixed asset register is compiled, that is appropriately unbundled and is able to indicate the description of the assets, their locations, their useful

lives, their current status, and a whole lot of other essential information as required. This register is subjected to the audit by the Auditor General to ascertain its credibility and its ability to assist management in managing assets.

Component B: Spending Against Capital Budget

5.4. Capital Expenditure

The following table shows the capital expenditure incurred by the municipality for the 2021/22 financial period: -

Description	2021/22 Adjusted Budget	ACTUAL
INFRASTRUCTURE	R 77,708,035.42	R 69,196,619
COMMUNITY ASSETS	R 93,553,485.00	R 93,440,731
VEHICLES	R 830,050.00	R 0.00
COMPUTER HARDWARE AND EQUIPMENT	R 5,598,000.00	R 1,838,653
FURNITURE AND OFFICE EQUIPMENT	R 1,439,995.00	R 0.00
MACHINERY AND EQUIPMENT	R 360,000.00	R 119,400
BUILDINGS	R 0.00	R 0.00
HERITAGE ASSETS	R 0.00	R 30,000
OTHER ASSETS	R 0.00	R 596,527
TOTAL	R 196,188,237.42	R 165,221,930

5.5. Sources of Finance

Apart from grant funding, the municipality also has other funding streams. It is important to note that these streams still form a very limited portion of the overall revenue generated and strategies and plans still need to be crafted to turn the situation around.

Description	Adjusted 2021/22 Budget	ACTUAL
PROPERTY RATES	R 21,283,321	R 21,163,194
SERVICE CHARGES - ELECTRICITY	R 38,810,388.00	R 37,936,997
SERVICE CHARGES – REFUSE REMOVAL	R 4,670,638.00	R 4,201,925
RENTAL OF FACILITIES AND EQUIPMENT	R 4,022,358	R 7,510,508
INTEREST ON INVESTMENTS	R 10,046,591.00	R 10,783,545

INTEREST ON ARREAR DEBT	R 5,132,752.00	R 4,690,765
FINES AND PENALTIES	R 938,096	R 386,474
AGENCY FEES	R 1,336,712	R 1,202,470
LICENCES AND PERMITS	R 1,878,646	R 2,141,209
TRANSFERS – OPERATING	R 298,973,346	R 295,672,374
TRANSFERS - CAPITAL	R 96,174,673	R 80,162,006
OTHER INCOME	R 982,022	R 970,383
TOTAL	R 484,249,543.00	R 466,821,850

5.6. Capital Expenditure on 5 Largest Projects

Project Name	Status	Ward No	21/22 Expenditure
CONSTRUCTION OF MBIZANA CIVIC CENTER	In progress	01	R 19,959,904.49
CONSTRUCTION OF MPHUTHUMI MAFUMBATHA STADIUM	In progress	01	R 19,577,090.84
ELECTRIFICATION OF MABHENGUTENI VILLAGE	Completed	15	R 7,019,227.85
ELECTRIFICATION OF XHOLOBENI	In progress	28	R 25,564,716.62
REFURBISHMENT OF TAXI RANK	In progress	01	R 23,637,729.07

5.7. Basic Service and Infrastructure Backlogs

There is a general increase of electricity demand in Mbizana as new households are constructed. In conjunction with Eskom the Municipality has managed to reduce electricity backlogs to 2%. This backlog will further reduce once the 2021/22 projects are completed and energised. In the current financial year 22/23 Winnie Madikizela Mandela municipality received INEP funding allocation of R 16 400 000.00 which will be utilised for the connection of 820 households. The new statistics as per the recent population survey shows an increase in households because of the new extensions that are created in the already electrified area.

Through the Municipal Infrastructure Grant (MIG) Funding, the municipality has so far been able to construct 164.5 km's of gravel access roads from 2016/2017 financial year to the end of 2021/2022. 0.6 km has been resurfaced with asphalt in Ward 1 in 2021/2022. With regards to road maintenance; the existing access roads require constant rehabilitation due to the nature of the road infrastructure and the terrain as well as the floods that damaged most

of the roads. We also utilize the EPWP contract labourers to maintain the storm water drainage and also to fix the small to medium potholes within our CBD roads.

Component C: Cash Flow Management and Investment

5.8 Cash flow

The municipality is still able to meet its obligations as they fall due, which means there is enough cash within the municipality to ensure that financial obligations and commitments are settled within time and with no difficulties.

As disclosed in the annual financial statements, the municipality is a going concern and is therefore expected to operate for at least the next 12 months. The liquidity ratio of the municipality is still showing signs of health as the current assets of the municipality outweigh the current liabilities.

Having noted this, it must be indicated that the municipality needs to ensure a careful balancing act to ensure that there is no extravagant spending on non-essential items and taking this from the tune of the National Treasury on cost cutting and austerity measures to be implemented. As disclosed in the annual financial statements as well, the municipality still has commitments to the value of more than R56.9 million as at the end of June 2022.

The municipality has also been able to generate in the excess of R10.7 million on interest from investments. These investments are cash that is not immediately required by the municipality and is therefore placed on short term investments to generate some interest.

The municipality's cash and cash equivalents balances at year end have increased during the year from R258.1 million to R277.1 million, which is in line with the savings reported earlier in this chapter.

5.9. Borrowing and Investment

The municipality has in the previous years entered into borrowing arrangements to fund and fast track electrification of villages within the municipality. These borrowings were entered into against the INEP allocations which was settled during the 2017/18 financial year. During the year, the municipality did not have any borrowing arrangements as all developments were funded from either grants or own funding. This was also to ensure that no additional financial burden is placed on the municipalities in terms of the cost of these borrowing arrangements.

The municipality places surplus cash into short term investments to ensure that they earn better interests and grow the municipality's income earning capacity. These are funds that we normally utilised to supplement service delivery within the municipality.

Component D: Other Financial Matters

5.10. GRAP Compliance

Winnie Madikizela-Mandela Local Municipality compiled its 2021/22 Annual Financial Statement according to the provisions of GRAP and other applicable legislations. This has been supported by the compilation of a Fixed Asset Register that complies with all the requirements of GRAP. The Auditor General of South Africa then audited these and gave its opinion at the end of the process.

Chapter Six: Auditor General's Audit Findings

Component A: Auditor's Opinion on the Finance Statement for Prior Year.

6.1. Prior Year Comments

The Auditor General of South Africa audited the 2020/21 annual financial statements and they expressed their opinion as an unqualified audit opinion with no material findings. The municipality then, on the basis of the findings, even though not material, prepared an audit action plan to address the findings of the AG. The plan was developed through the guidance of the Chief Financial Officer and was tabled to council and approved.

The progress on the action was then reported to management committee meetings and to the relevant council committees. This ensured that there is enhanced monitoring on the progress in dealing with the findings. All findings were therefore addressed by the next audit. The auditor general however emphasised the following:

- Irregular expenditure incurred amounting to R1.6 million (2020: R5.7 million, due to non-compliance with SCM regulations)
- Restatement of corresponding figures as at 30 June 2020 due to errors identified and reclassification of accounts in the annual financial statements
- Material impairments of R12.1 million (2020: R9.1 million) relating to statutory receivables and R17.3 million (2020: R15.1 million) relating to receivables from exchange transactions as a result of irrecoverable debtors

6.2. Current Year

The Auditor General of South Africa audited the 2021/22 annual financial statements and they expressed their opinion as an unqualified audit opinion with no material findings. The municipality then, on the basis of the findings, even though not material, has prepared an audit action plan to address the findings of the AG. The plan was developed by the Chief Financial Officer and will be tabled to council and approved.

The progress on the action will then reported to management committee meetings and to the relevant council committees. This will ensure that there is enhanced monitoring on the progress in dealing with the findings. All findings should therefore be addressed by the next audit. The auditor general however emphasised the following:

- Material impairments as disclosed in note 14 to the financial statements, the municipality reported material impairment of R17.9 million (2021: R17.3 million) as a result of irrecoverable debtors.

Compliance with legislation and key deadlines

The municipality has complied with legislation and key deadlines relating to the implementation of the IDP and the budget. Below is a summary of the key milestones that the municipality has ensured compliance with:

- The SDBIP was approved within 30 days from the approval of the budget
- The schedule of key deadlines or IDP and budget process plan was approved at least ten months before the start of the budget year
- All monthly reports were prepared and submitted within 10 working days of the end of each month as required by s71 of the MFMA
- All quarterly reports were prepared and submitted within 30 days of the end of the quarter
- Annual financial statements were prepared and submitted to the AG for auditing by 31 August 2022.

- The audit process commenced before the end of September and completed by 30 November 2022

Appendixes

- A. WMM LM Councillors and Council Attendance
- B. Municipal Committees
- C. Third Tier Management Structure
- D. Municipal Functions
- E. Ward Reporting
- F. Public Works Capital Programme
- G. Corrective Action Plan
- H. Audit Committee Recommendations

I. Revenue Collection Performance By Vote

	Description	Final Budget	Actual Income
		6	7
		R	R
REVENUE BY VOTE			
	Mayor and Council	0.00	
	Municipal Manager	0.00	0.00
	Budget and Treasury	309,805,081	317,612,764
	Corporate Services	292,982	483,383
	Development and planning	41,578,696	22,001,144
	Community and Social service	12,942,752	11,732,011
	Infrastructure and Planning	51,051,693	51,022,999
	Electricity	68,577,032	66,430,946
	Total Revenue by vote	484,248,236	469,283,247

J. Revenue Collection Performance by Source

	Description	Final Budget	Actual Amount
		R	R
REVENUE			
	Property rates	21,283,321	21,163,194
	Service charges - refuse and electricity	43,479,719	42,138,922
	Fines	938,096	386,474
	Licenses and permits	1,878,646	2,141,209
	Government grants and subsidies	395,148,019	375,834,380
	Rental of facilities and equipments	4,022,358	7,510,508
	Other income	2,318,734	2,172,853
	Interest income	15,179,343	15,474,310
	Fair value loss/gain	0.00	2,461,400
	Total Revenue	484,248,236	469,283,250

K. Conditional Grants Excluding MIG

Name of Grant	Name of Organ of State or Municipal Entity	Quarterly Receipts
		Receipts
Financial Management Grant (FMG)	National Treasury	2,000,000.00
Sports Arts and Culture Grant	Provincial Grant	500,00.00
Expanded Public Works Program (EPWP)	National Treasury	3,570,000.00
Integrated National Electrification Grant	National Treasury	28,453,000.00
Total Grants and Subsidies Received		34,523,000

VOLUME 2: ANNUAL FINANCIAL STATEMENTS

CoGta EC Standardised Performance Indicators

Oversight Report on Annual Report

- The oversight report on Annual Report 2021/2022 FY be adopted by Council without reservations as guided by Circular 63 of MFMA.
- The report has complied with all prescripts and applicable legislation as provided by MFMA and LGMSA of 2000
- Monitoring of all engineering services projects should be done by project managers
- Supervising of municipal plant should be done.

L. Third Tier Management Structure

Department	Name of Manager	Job Title
	1. Ms N Ngejane	Acting Manager: Municipal Operations
	2. Ms. O. Nodangala	Manager: Legal Services

Department	Name of Manager	Job Title
Office of The Municipal Manager	3. Mr.N.Mgxiva	Manager: Internal Audit
	4. Ms.N.Ngejane	Manager: Council support and Public Participation
	5. .Mr.T.Cwibi	Manager: Communications
	1. Mr C. Noconjo	Manager Mayoralty and Executive support
Corporate Services	2. Ms. N. Mshweshwe	Manager: Human Resources
	3. Mr .M. Nqwazi	Manager: ICT
	4. Ms N. Rabie	Manager Administration and Auxiliary services
Budget and Treasury	5. Ms. Z. Mehlo	Manager: Budgeting & Reporting
	6. Mr.S.Morlock	Manager: Revenue & Expenditure
	7. .Mr.Z. Khala	Manager: SCM
	8. Mr. S Mbusi	Manager: Assets
Development Planning	9. Ms. Z. Ndzelu	Acting Manager: Land Use
	10. Mr B. Hlangabezo	Manager: LED
Community Services	11. .Ms N.Xoko	Manager: Social & Community Services.
	12. Mr.D.Luphoko	Manager: Community Safety
	13. Ms L Mhlelembana	Manager:
Engineering Services	14. Mr.S.Songca	Manager: Operations & Maintenance
	15. Mr.V. Nontanda	Manager: MIG
	16. Mr V. Mqina	Electricity Superintendent

Municipal Powers and Functions

FUNCTION	ANDM	MLM	
SCHEDULE 4 PART B		Implementation Status	Challenges
Air pollution	X		

FUNCTION	ANDM	MLM		
SCHEDULE 4 PART B		Implementation Status		Challenges
Building regulations		X	By law under review as there were gaps identified during implementation	Illegal buildings due to non-compliance with approved building plans
Child care facilities		X	Progressing fairly	Keeping up with demand from communities
Electricity reticulation	X	X	Progressing well	Limited funds to
Firefighting Services	X	X	Vehicles and staff deployed by the DM	Vastness of wards and roads conditions in some areas
Local tourism	X	X	Progressing well	N/A
Municipal airports	X		N/A	N/A
Municipal planning	X	X	Progressing well	N/A
Municipal Health Services	X		N/A	N/A
Municipal Public Transport		X	Not implemented	Limited funding
Pontoons and Ferries	X		N/A	N/A
Storm water		X	Progressing	Limited resources
Trading regulations		X	By law gazetted and implemented	Rapid growth of traders within limited space
Water (potable)	X		N/A	N/A
Sanitation	X		N/A	N/A
SCHEDULE 5 PART B				
Beaches and amusement facilities		X	Progressing	Seasonal operation and access due to roads leading to these facilities
Billboards and the display of adverts in public places		X	By law gazetted	Illegal billboards
Cemeteries, Crematoria and funeral parlours		X	One operating cemetery	Limited space
Cleansing		X	Progressing well	Currently utilising unlicensed dumping site
Control of public nuisances		X	By law gazetted and implemented	N/A
Control of undertakings that sell liquor to the public		X	Bylaw in process of promulgation	No by law in place which has resulted in illegal liquor trading especial in rural areas
Facilities for the accommodation, care and burial of animals		X	By law gazetted and service provider appointed to undertake removal and burial of animals	Removal of fencing along the main roads resulting to stray animals gett
Fencing and fences	X		N/A	N/A
Licensing of dogs		X	Bylaw gazetted	Illegal keeping of dogs
Licensing and control of undertakings that sell food to the public		X	By law gazetted	Non-compliance by traders with by law provisions

FUNCTION	ANDM	MLM		
SCHEDULE 4 PART B		Implementation Status		Challenges
Local amenities		X	Progressing well	N/A
Local sport facilities		X	Progressing at slow pace due to limited resources	Maintenance of facilities and lack of ownership by communities
Markets		X	Temporal market place operational	Unavailability of space/land
Municipal abattoirs		X	Currently performed by DM	N/A
Municipal parks and recreation		X	1 park in town	Unavailability of space/land
Municipal roads		X	Progressing with back log	Maintenance of constructed roads
Noise pollution		X	By law gazetted and	Difficulty in implementing the bylaw due to cultural practices
Pounds		X	Animal pound operational	N/A
Public places		X	Non available	N/A
Refuse removal, refuse dumps and solid waste disposal		X	In progress	Operating unlicensed dumping site
Street trading		X	Issuing of trading licencing progressing	Number of traffic wardens to keep up with the number of street vendors
Street lighting		X	Progressing	N/A
Traffic and parking		X	In progress	Increasing volume of motor vehicles in town
Disaster Management	X	X (Devolved Function)	Disaster management plan developed and adopted	Community understanding of disaster terms

Council Meetings Attendance

COUNCIL ATTENDANCE 2021/22 FY- JULY to OCTOBER 2021

Initials & Surname	Political Org/Prop-PR/WC	No of Council Meetings Planned	No of Council Meetings Actual Seated incl. specials	No of Attended including Specials	Absent
1. Cllr S. Magini	ANC/PR	04	04	04	00
2. Cllr T.D. Mafumbatha	ANC/PR	04	04	04	02
3. Cllr M. Mphetshwa	ANC/PR	04	04	03	01
4. Cllr L. Makholosa	ANC/PR	04	04	02	02

5. Cllr N. Dlamini	ANC/PR	04	04	03	01
6. Cllr R.T. Nkomo-Khwela	ANC/PR	04	04	02	02
7. Cllr M.S. Maphetshana	ANC/PR	04	04	03	01
8. Cllr M.J. Dimane	ANC/PR	04	04	03	01
9. Cllr L.T. Somadlangathi	ANC/WC	04	04	02	02
10. Cllr Z. Mhlwazi	ANC/WC	04	04	03	01
11. Cllr I.M. Sabuka	ACU/PR	04	04	03	01
12. Cllr A.M. Spelman	EFF/PR	04	04	01	03
13. Cllr E. Voko	ANC/PR	04	04	03	01
14. Cllr N.E. Cengimbo	ANC/PR	04	04	03	01
15. Cllr F.N. Sobazile	ANC/PR	04	04	02	02
16. Cllr P.N. Mfingwana	ANC/PR	04	04	01	03
17. Cllr N. Sikiti	ANC/PR	04	04	03	01
18. Cllr N. Mgolozana	ANC/PR	04	04	02	02
19. Cllr N. Sikibi	ANC/PR	04	04	03	01
20. Cllr N. Giyama-Bongwana	ANC/PR	04	04	04	00
21. Cllr N. Mavundla	ANC/PR	04	04	03	01
22. Cllr R. N. Madikizela	ANC/PR	04	04	04	00
23. Cllr F. Bewu	ANC/PR	04	04	04	00
24. Cllr J.M. Valikho	ANCWC	04	04	04	00
25. Cllr V. Mbhekwa	ANC/WC	04	04	02	02
26. Cllr B. Luwele	ANC/WC	04	04	04	00
27. Cllr N.C. Cengimbo	ANC/WC	04	04	04	00
28. Cllr M. Mbele	ANC/WC	04	04	03	01

29. Cllr L.B. Mbuzi	ANC/WC	04	04	00	04
30. Cllr C.N. Matyeni	ANC/WC	04	04	04	00
31. Cllr Z. Mashiyi	ANC/WC	04	04	02	02
32. Cllr M.S. Msindo	ANC/WC	04	04	04	00
33. Cllr S.M. Faku	ANC/WC	04	04	03	01
34. Cllr Y.N. Mfana	ANC/WC	04	04	03	01
35. Cllr V. Sotubhu	ANC/WC	04	04	02	02
36. Cllr L.G. Mcambalala	ANC/WC	04	04	03	01
37. Cllr M. Tobo	ANC/WC	04	04	02	02
38. Cllr M. Mpofana	ANC/WC	04	04	01	03
39. Cllr M. Qumba	ANC/WC	04	04	03	01
40. Cllr M.J. Dekede	ANC/WC	04	04	04	00
41. Cllr M.M. Manyathela	ANC/WC	04	04	03	01
42. Cllr N. Bengu	ANC/WC	04	04	02	02
43. Cllr S.A. Maphasi	ANC/WC	04	04	04	00
44. Cllr N. Dayimane	ANC/WC	04	04	03	01
45. Cllr R.P. Meyer	ANC/WC	04	04	03	01
46. Cllr M. Ndovela	ANC/WC	04	04	02	02
47. Cllr A.I. Guqaza	ANC/WC	04	04	03	01
48. Cllr M.R. Dlamini	ANC/WC	04	04	03	01
49. Cllr B.A. Jalubane	ANC/WC	04	04	04	00
50. Cllr N. Madikizela	ANC/WC	04	04	03	01
51. Cllr T. Faku	ANC/WC	04	04	01	03
52. Cllr M.E. Mapholoba	ANC/WC	04	04	04	00
53. Cllr S. N Ngonini	APC/PR	04	04	04	00

54. Cllr M.J. Ndesi	DA/PR	04	04	01	03
55. Cllr C.N. Mfingwana	DA/PR	04	04	02	02
56. Cllr S.P. Soboyi	EFF/PR	04	04	02	02
57. Cllr N. Langasiki	EFF/PR	04	04	03	01
58. Cllr N. Madikizela	AIC/PR	04	04	03	01
59. Cllr N. Sipatala	ACU/PR	04	04	02	02
60.Cllr N. Yalo	EFF/PR	04	04	01	03
61.Cllr N. Cwele	ACU/PR	04	04	01	03
62.Cllr L. Silangwe	UDM/PR	04	04	03	01

Executive Committee Meetings Attendance

November 2021 - June 2022

Initials Surname	Political Org/Prop-PR/WC	No of Council meetings planned	No of Council Meetings Actual seated incl. specials	No of attended including special	Absent
1.Cllr Z. Mhlwazi	ANC/WC	04	11	11	00
2.Cllr T.D. Mafumbatha	ANC/PR	04	11	11	00
3.Cllr M.C. Mphetshwa	ANC/PR	04	11	10	01
4.Cllr N. Dlamini	ANC/PR	04	11	10	01
5.Cllr L. Makholosa	ANC/PR	04	11	10	01
6.Cllr N. Madikizela	ANC/PR	04	11	08	03
7.Cllr Y. Govana	ANC/PR	04	11	11	00
8.Cllr N.M. Njomi	ANC/PR	04	11	11	00

9.Cllr L.G. Mcambalala	ANC/WC	04	11	10	01
10. Cllr N.E. Cengimbo	ANC/PR	04	11	10	01
11.Cllr P.B. Majavu	ANC/PR	04	11	11	00
12.Cllr S. Madikizela	ANC/PR	04	11	07	04
13.Cllr N.P Mavundla	ANC/PR	04	11	09	02
14.Cllr Z.P Ndebele	ANC/PR	04	11	10	01
15.Cllr S. Magini	ANC/PR	04	11	09	02
16.Cllr F.N. Sobazile	ANC/PR	04	11	11	00
17.Cllr F. Bewu	ANC/PR	04	11	10	01
18.Cllr N. Bongwana	ANC/PR	04	11	07	04
19.Cllr E. Voko	ANC/PR	04	11	08	03
20.Cllr L. Maqoga	ANC/PR	04	11	11	00
21.Cllr N. Sikibi	ANC/PR	04	11	10	01
22.Cllr R.F Madikizela	ANC/WC	04	11	11	00
23.Cllr S. Mphoswa	ANC/WC	04	11	09	02
24.Cllr B. Luwele	ANC/WC	04	11	09	02
25.Cllr S.P .Madikizela	ANC/WC	04	11	09	02
26.Cllr M. Mbele	ANC/WC	04	11	09	02
27.Cllr F.N. Nyathi	ANC/WC	04	11	10	01
28.Cllr T.Z. Noconjo	ANC/WC	04	11	09	02
29.Cllr S.V Mfolozi	ANC/WC	04	11	11	00

30.Cllr L. Nomazele	ANC/WC	04	11	10	01
31.Cllr M. Msindo	ANC/WC	04	11	10	01
32.Cllr N. Mgozozana	ANC/WC	04	11	08	03
33.Cllr N. Majova	ANC/WC	04	11	11	00
34.Cllr A.I Guqaza	ANC/WC	04	11	10	01
35.Cllr T. Dlamini	ANC/WC	04	11	11	00
36.Cllr A. Maquthu	ANC/WC	04	11	09	02
37.Cllr X. Bhabhazela	ANC/WC	04	11	11	00
38.Cllr X. Ntsethe	ANC/WC	04	11	11	00
39.Cllr S.M Nomvalo	ANC/WC	04	11	11	00
40.Cllr A.D Diya	ANC/WC	04	11	10	01
41.Cllr M.W Dlamini	ANC/WC	04	11	11	00
42.Cllr Z.H Dyarvane	ANC/WC	04	11	09	02
43.Cllr M.C Mbodiya	ANC/WC	04	11	11	00
44.Cllr M. Ndovela	ANC/WC	04	11	09	02
45.Cllr N. Doko	ANC/WC	04	11	09	02
46.Cllr S. Yalo	ANC/WC	04	11	11	00
47.Cllr M. Manci	ANC/WC	04	11	11	00
48.Cllr N. Madikizela	ANC/WC	04	11	11	00
49.Cllr B .Qalaba	ANC/WC	04	11	11	00
50.Cllr S.W Jayiya	ANC/WC	04	11	11	00

51.Cllr I.M Sabuka	ACU/PR	04	11	03	08
52.Cllr N. Madikizela	AIC/PR	04	11	09	02
53.Cllr N.L Xhalabile	ATM/PR	04	11	11	00
54.Cllr K. Zinya	ATM/PR	04	11	11	00
55.Cllr Z. Moya	ATM/PR	04	11	09	02
56.Cllr L.V. Nomaqhiza	ATM/PR	04	11	08	03
57.Cllr B.W Mangqalaza	DA/PR	04	11	09	02
58.Cllr N. Kwelemtini	SPSA/PR	04	11	09	02
59.Cllr P. Siramza	SPSA/PR	04	11	11	00
60.Cllr B. Matshoba	SRWP/PR	04	11	08	03
61.Cllr L. Silangwe	UDM/PR	04	11	06	05
62.Cllr N. Langasiki	EFF/PR	04	11	07	04
63.Cllr Z.L. Makiva	EFF/PR	04	11	10	01
64.Cllr P. Nophinga	EFF/PR	04	11	11	00

Attendance of Councillors – July – October 2022: Executive Committee

Initials & Surname	Political Org/ Prop/PR/ Ward Cllr	No. of Committee meetings planned	No of Exco Meetings Actual seated	No. of attended including Specials	Absent
Cllr T.D Mafumbatha	ANC/PR	05	04	04	00
Cllr L Makholosa	ANC/PR	05	04	04	00
Cllr Z. Mhlwazi	ANC/ Ward Cllr	05	04	04	00
Cllr R.T Nkomo-Khwela	ANC/PR	05	04	04	0
Cllr L.G Somadlangathi	ANC/Ward Cllr	05	04	03	01
			04		

Cllr N. Dlamini	ANC/PR	05		04	00
Cllr M.S Maphetshana	ANC/PR	05	04	04	00
Cllr I. Sabuka	ACRU/PR	05	04	02	02
Cllr A Spelman	EFF/PR	05	04	03	01

Attendance of Councillors February 2022 to May 2022: Executive Committee

Initials & Surname	Political Org/ Prop/PR/ Ward Cllr	No. of Committee meetings planned	No of Exco Meetings Actual seated	No. of attended including Specials	Absent
Cllr T.D Mafumbatha	ANC/PR	04	04	04	04
Cllr N.E Cengimbo	ANC/PR	04	04	03	01
Cllr L.G Mcambalala	ANC/WC	04	04	04	04
Cllr N.M Njomi	ANC/WC	04	04	04	04
Cllr Y. Govana	ANC/PR	04	04	04	04
Cllr N Madikizela	ANC/PR	04	04	02	02
Cllr L. Makholosa	ANC/PR	04	04	03	01
Cllr P.B Majavu	ATM/PR	04	04	04	04
Cllr S. Madikizela	EFF/PR	04	04	03	01

Engineering Services Committee - July 2021 to September 2021

Initials & Surname	Political Org/ Prop/PR/ Ward Cllr	No. of Committee meetings planned	No of Meetings actual seated	No. of attended including Specials	Absent
Cllr N. Dlamini	ANC/PR	10	03	03	00
Cllr N. Mavundla	ANC/ PR	10	03	02	01
Cllr B.A Jalubane	ANC/ Ward Cllr	10	03	02	01
Cllr M. Dekede	ANC/Ward Cllr	10	03	02	01
Cllr N. Dayimane	ANC/Ward Cllr	10	03	01	02
	ANC/PR		03		

Cllr F. Bewu		10		03	00
Cllr M. Ndunge	Traditional Leader	10	03	00	03
Cllr N. Langasiki	EFF/ PR	10	03	00	03

Engineering Services Committee - February 2022 to June 2022

Initials & Surname	Political Org/ Prop/PR/ Ward Cllr	No. of Committee meetings planned	No of Meetings actual seated	No. of attended including Specials	Absent
Cllr N. Dlamini	ANC/PR	10	03	03	00
Cllr F. Bewu	ANC/ PR	10	03	03	00
Cllr N. Giyama-Bongwana	ANC/ WC	10	03	03	00
Cllr A.I Guqaza	ANC/WC	10	03	03	00
Cllr N. Mgozozana	ANC/WC	10	03	01	02
Cllr M.C Mbodiya	ANC/PR	10	03	02	01
Cllr N. Kwelemtini	SPSA/PR	10	03	03	00
Cllr N. Langasiki	EFF/ PR	10	03	01	02

Development Planning & LED Committee - September 2021- November 2021

Initial & Surname	Political Org/ Prop/PR/ Ward Cllr	No. of Committee meetings planned	No of Meetings actual seated	No. of attended including Specials	Absent
Cllr L.T Somadlangathi	ANC/WC	10	01	01	00
Cllr N.C Cengimbo	ANC/ WC	10	01	01	00
Cllr F. Bewu	ANC/ PR	10	01	01	00
Cllr P.N Mfingwana	ANC/PR	10	01	00	00
Cllr Z. Mashiyi	ANC/WC	10	01	01	00

Cllr Y. Mfana	ANC/WC	10	01	01	00
Cllr V. Sotubhu	ANC/ WC	10	01	01	00
Cllr N. Sikiti	ANC/PR	10	01	01	00
Cllr R.P Meyer	ANC/	10	01	01	00
Cllr M.J Ndesi	DA/ PR	10	01	00	01
Cllr A.M Specman	EFF/PR	10	01	00	01
Cllr N. Sigcau	TL	10	01	00	01
Cllr N. Nontlanga	TL	10	01	00	01
Cllr N. Cwele	ACU/ PR	10	01	00	01

Development Planning Committee - February 2022 to April 2022

Initials & Surname	Political Org/ Prop/PR/ WC	No. of Committee meetings planned	No. of meetings planned Actual Seated	No. of attended including Specials	Absent
Cllr L. Makholosa	ANC/WC	10	02	02	00
Cllr S. Madikizela	ANC/ WC	10	02	01	01
Cllr F. Bewu	ANC/ PR	10	02	01	01
Cllr N. Sobazile	ANC/PR	10	02	00	02
Cllr B. Luwele	ANC/WC	10	02	02	00
Cllr B. Qalaba	ANC/ WC	10	02	02	00
Cllr T. Dlamini	ANC/ WC	10	02	02	00
Cllr V.L Nomaqhiza	ANC/PR	10	02	02	00

Corporate Services Committee - July to October 2021

Initial & Surname	Political Org/ Prop -PR/WC	No. of committee meetings planned	No. of meetings actual seated	No. of attended including Specials	Absent
Cllr. M.S Maphetshana	ANC/PR	10	4	4	0
Cllr. L.G Mcambalala	ANC/WC	10	4	3	1
Cllr. E. Voko	ANC/PR	10	4	3	1
Cllr. S.M Faku	ANC/WC	10	4	0	4
Cllr. S. Maphasi	ANC/WC	10	4	2	2
Cllr. M. Msindo	ANC/WC	10	4	3	1
Cllr. M. Mpofana	ANC/WC	10	4	4	0
Cllr. M. Tobo	ANC/WC	10	4	3	1
Cllr. M.E Mapholoba	ANC/WC	10	4	2	2
Cllr. R.T Maquthu	TL	10	4	1	3

Corporate Services Committee – March to June 2022

Name & Surname	Political Org/ Prop - PR/Ward Cllr	No. of committee meetings planned	No. of meetings actual seated	No. of attended including Specials	Absent
Cllr. L.G Mcambalala	ANC/WC	10	3	3	0
Cllr. L. Maqoga	ANC/PR	10	3	3	0
Cllr. E. Voko	ANC/PR	10	3	2	1
Cllr. N. Doko	ANC/WC	10	3	1	2
Cllr. M. Manci	ANC/WC	10	3	2	1
Cllr. N. Madikizela	ANC/WC	10	3	2	1
Cllr. B. Matshoba	SRWP/PR	10	3	3	0
Cllr. P. Nophinga	EFF/PR	10	3	2	1
Cllr. I.M Sabuka	ACU/PR	10	3	0	0

Community Services Committee – July - October 2021

Name & Surname	Political Org/Prop- PR/Ward Cllr	No. of Council Meetings Planned	No of meetings actual seated	Number of attended including special	Absent
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Cllr L. Makholosa	ANC/PR	10	02	02	00
Cllr N. Mgozozana	ANC/PR	10	02	01	01
Cllr T. Faku	ANC/Ward	10	02	01	01
Cllr C. N. Matyeni	ANC/Ward	10	02	02	00
Cllr J.M. Valikho	ANC/Ward	10	02	02	00
Cllr V. Mbekwa	ANC/Ward	10	02	01	01
Cllr L.B. Mbuzi	ANC/Ward	10	02	00	00
Cllr M.E. Mapholoba	ANC/Ward	10	02	02	02
Cllr R.T. Nkomo-Khwela	ANC/PR	10	02	01	01
Cllr C.N. Mfingwana	DA/PR	10	02	02	00
Cllr S.P. Soboyi	EFF/PR	10	02	01	01
Cllr N. Madikizela	Traditional Leader	10	02	02	00

Community Services Committee 2022/2023

February 2022 - June 2022

Name & Surname	Political Org/Prop-PR/Ward Cllr	No of committee meeting planned	No of meetings including special	Number of attended meetings including special	Absent
Cllr N. Njomi	Chairperson	10	05	05	00
Cllr M. Msindo	ANC/WC	10	05	04	01
Cllr S. Yalo	ANC/WC	10	05	03	02
Cllr N. Nyathi	ANC/WC	10	05	05	00
Cllr Z. Ndebele	ANC/PR	10	05	04	01
Cllr S.P. Madikizela	ANC/WC	10	05	03	02
Cllr Z. Moya	ATM /PR	10	05	02	03
Cllr L. Makiva	EFF/PR	10	05	03	02

Budget Treasury Office Committee - July 2021 - October 2021

Name & Surname	Political Org/Prop – PR /Ward Cllr	No. of Council Meetings Planned	No of Council Meetings Actual Seated	Number of attended including special	Absent
Cllr L. Makholosa	ANC /PR	10	02	02	00
Cllr M. Qumba	ANC/WC	10	02	02	00
Cllr M.R Dlamini	ANC / Ward	10	02	01	01
Cllr N. Madikizela	ANC /WC	10	02	01	01
Cllr R.T Nkomo	ANC/PR	10	02	02	00
Cllr. N. Ndovela	ANC/WC	10	02	01	01
Cllr I.S Sabuka	ACU /PR	10	00	00	02
Cllr N. Sipatala	ACU/PR	10	04	02	02

Budget and Treasury Office – February - June 2022

Name & Surname	Political Org/Prop –PR /Ward Cllr	No. of Council Meetings Planned	No of Council Meetings Actual Seated	No. of Attended including Specials	Absent
Cllr.N Madikizela	ANC/PR	10	03	03	00
Cllr. A. Diya	ANC /WC	10	03	03	00
Cllr. N. E. Cengimbo	ANC /PR	10	03	03	00
Cllr X. Bhabhazela	ANC/ WC	10	03	03	00
Cllr. S. Nomvalo		10	03	03	00
Cllr. S.W. Jayiya	ANC/ PR	10	03	03	00
Cllr P. Siramza	SPSA/ PR	10	03	03	00
Cllr. L. Silangwe	UDM/PR	10	03	02	01

Good Governance, IGR & PP Committee – July to October 2021

Name & Surname	Political Org/ Prop -PR/Ward Cllr	No. of committee meetings planned	No. of committee actual seated	No. of attended including Specials	Absent
Cllr. Z. Mhlwazi	ANC/WC	10	4	4	0
Cllr. N. Giyama-Bongwana	ANC/PR	10	4	2	2
Cllr. B. Luwele	ANC/ WC	10	4	2	2

Cllr. M. Mbele	ANC/WC	10	4	3	1
Cllr. M.M Manyathela	ANC/WC	10	4	2	2
Cllr. S. Sobazile	ANC/PR	10	4	2	2
Cllr. M. Tobo	ANC/WC	10	4	3	1
Cllr. N. Madikizela	AIC/PR	10	4	1	3
Cllr. B. Langasiki	TL	10	4	1	3

Good Governance, IGR and PP – February to April 2022.

Name & Surname	Political Org/ Prop -PR/Ward Cllr	No. of committee meetings planned	No. of committee actual seated	No. of attended including Specials	Absent
Cllr. Y. Govana	ANC/PR	10	4	2	0
Cllr. L. Nomazele	ANC/WC	10	4	2	0
Cllr. W. Dlamini	ANC/WC	10	4	2	
Cllr. S. Magini /F. Siramza	ANC/PR	10	4	1	1
Cllr. N. Majova	ANC/PR	10	4	2	1
Cllr. M. Ndovela	ANC/WC	10	4	2	0
Cllr. X. Ntsethe	ANC/WC	10	4	2	0
Cllr. N. Madikizela	AIC/PR	10	4	1	1
Cllr. F. Siramza	ANC/PR	10	4	1	1

Municipal Committees

Name of standing committee	How many standing committees and council meetings planned in 2021/2022 FY calendar	How many were convened including specials
Council	4	15
Executive committee	4	09
BTO	10	05

MPAC	04	04
Engineering Services	10	06
Spatial Planning & LED	10	03
Community Services	10	07
GG, IGR and SPU	10	05
Corporate Services	10	06

A. Ward Reporting

Winnie Madikizela – Mandela Local Municipality has thirty two (32) wards and each has ward committee structure with ten members with the ward councillor being chairperson of the structure. The Municipality established all 320 ward committees, 100% of ward committees with replacement done upon receipt of resignations and death in various villages being attended by The Speaker in consultation with ward councillor. Functionality of ward committee meetings is measured by the submission of monthly reports. Monthly meetings are chaired by the Ward Councillors and assisted by councillor support assistant as administrative support attached to ward councillor. Monthly reports and attendance registers of ward committees form proof of activities that the ward committees have been engaged in. In terms of feedback ward councillors are responsible for feedback to the ward committees and community meetings held quarterly in a ward.

Integrated Service Delivery Model: Operation Masiphathisane.

The programme of Ward War rooms was revived by the department of corporate governance and traditional affairs during the financial year 2020/21 in 31 wards of Winnie Madikizela-Mandela with CDWs and councillor support assistants providing administrative support for their functioning. As there was a new declared council declared in November 2021 for council term starting 2021-2026 and there were new ward councillors and councillor support assistants, the department of CoGTA is in a process of conducting a workshop for ward councillors on their role as chairpersons of ward war room. Lists of participating stakeholders have been reviewed by CDW's in ensuring representation in war room meetings when meetings being convened.

PURPOSE OF COUNCIL COMMITTEES

Executive Committee

- Identify the needs of the Municipality
- Review and evaluate those needs in order of priority

- Recommend to the Municipal Councils strategies, programs and services to address priority needs through the integrated development plan and estimates of revenue and expenditure, taking into account any applicable national and provincial developmental plans
- Recommends or determine the best methods, including partnership and other approaches to deliver those strategies, programs and services to the maximum benefit of the Community.
- Monitor the management of the Municipality's administration in accordance with the policy direction of the Municipal Council.

Spatial Planning and LED Committee deals with

Land use planning, Town planning, Building control, Housing, Tourism, Agriculture, Manufacturing, Forestry, Culture & Heritage, Nature conservation, Development and reviewal of departmental policies

Engineering Services Committee deals with

- Roads construction and maintenance
- Construction of public infrastructure
- Electrification
- Development and reviewal of policies

Good Governance and Intergovernmental Relations Committee deals with

Integrated development planning, Organizational performance management, Legal services, Internal auditing, Council support & Public Participation, Intergovernmental relations, customer care and Communications, Sports development, Communicable Diseases, advocacy for special groups, Initiation programs, Development and reviewal of policies.

Community Services Committee deals with

Solid waste services, Verge cutting, Street cleaning, Area beautification, Beaches management, Pounds, Cemeteries, Traffic control and Motor licensing, Enforcement of by-laws, Disaster management, Public transport management, Safety and security, Development and reviewal of policies

Budget and Treasury Office Committee deals with

Budgeting and reporting, Expenditure management, Revenue collection and enhancement, Supply chain management, Assets management, Disposal management, Investments management, Development and reviewal of policies

Corporate Services Committee deals with

Labour relations, Staff recruitment services, Employment equity, Skills development, Occupational health and safety, Employee wellness services, Records management, Information communication technology, Facilities management, Fleet management, Employee performance management, Development and reviewal of policies

AUDIT ACTION PLAN 2021-2022

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjusted Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
Procurement and Contract Management																			
	During the Audit it was identified that the municipality had traded with suppliers of which the directors were in the service of the state	CoAF 01	Compliance	Supply Chain Management	Other matters	Yes	No	No	No	Medium	Lack of highly effective tools to identify people in the service of the state	Management must ensure that appointed suppliers do not have directors that are in the service of the municipality. Management must ensure that there are adequate checks on to ensure that no directors are in the employ of other state institutions	<i>The municipality continues to explore more tools to verify people in the service of the state.</i> <i>A quarterly verification will be done on all bidders who have done business with the municipality</i> <i>All flagged bidders have been blocked from doing business with the municipality</i>	No	Manager: SCM	Internal Audit	31-Jan-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
Overall review of the Annual Financial Statements																			
	No split between the interest earned per exchange transactions and interest earned for revenue from non-exchange transactions	CoAF 01	Disclosures	Revenue Management	Misstatement in financial statements	Yes	No	No	No	Medium	Lack of review of annual financial statements and correct interpretation of GRAP standards	Management should ensure that for all line items per the statement of financial position and Performance that adequate accounting policies exist and that the financials are presented as required per the GRAP Standards	A reconciliation schedule will be prepared and submitted with the AFS supporting Schedules	No	Manager: Revenue & Expenditure	Internal Audit	31-Jul-23		
	No accounting policy currently exists for Prepayments	CoAF 01	Disclosures	Budgeting and Reporting	Misstatement in financial statements	Yes	No	No	No	Medium	Lack of review of annual financial statements and correct interpretation of GRAP	Management should ensure that for all line items per the statement of	A accounting policy has been created and include in the financial statement	No	Manager: Budgeting & Reporting	Internal Audit	31-Jul-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
											standards	financial position and Performance that adequate accounting policies exist and that the financials are presented as required per the GRAP Standards	s going forward						
	The Financial instrument accounting policy does not include all the classes of financial instruments that is disclosed per the AFS	CoAF 01	Disclosures	Revenue Management	Misstatement in financial statements	Yes	No	No	No	Medium	Lack of review of annual financial statements and correct interpretation of GRAP standards	Management should ensure that for all line items per the statement of financial position and Performance that adequate accounting policies exist and that the financials are	Classes of financial instruments will be verified each reporting date to ensure they include all classes	No	Manager: Revenue & Expenditure	Internal Audit	31-Jul-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
												presented as required per the GRAP Standards							
	Per the note disclosed management are referring to "provision for workmen's compensation". Consideration should be given to the description hereof, because management is referring to a "provision" in the payables from exchange transactions	CoAF 01	Disclosures	Expenditure Management	Misstatement in financial statements	Yes	No	No	No	Medium	Lack of review of annual financial statements and correct interpretation of GRAP standards	Management should ensure that for all line items per the statement of financial position and Performance that adequate accounting policies exist and that the financials are presented as required per the GRAP Standards	The naming and classification of all payables will be reviewed at each reporting date to ensure they are correctly classified	No	Manager: Revenue & Expenditure	Internal Audit	31-Jul-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjusted Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	Per note 4 to the financials the financials reflects "other property, plant and equipment" amounting to R2 113 666. However per my verification of the accounting policies notes (par 1.5 refers), no such class of property was identified	CoAF 01	Disclosures	Asset Management	Misstatement in financial statements	Yes	No	No	No	Medium	Lack of review of annual financial statements and correct interpretation of GRAP standards	Management should ensure that for all line items per the statement of financial position and Performance that adequate accounting policies exist and that the financials are presented as required per the GRAP Standards	The categories on property plant and equipment will be reviewed at each reporting date to ensure they are in line with the municipal categories	No	Manager: Assets and Stores	Internal Audit	31-Jul-23		
	The narrative note in respect of Zamadunga Business Enterprise does not	CoAF 01	Disclosures	Expenditure Management	Misstatement in financial statements	Yes	No	No	No	High	Lack of proper review of AFS and accompanying schedules to the AFS	Management should ensure that for all line items per the statement of financial	Correct and informative explanations will be reviewed at each reporting date to	No	Chief Financial Officer	Internal Audit	15-Aug-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	reflect the reasons for the payment up front to the service provider made, without services being delivered at 30 June 2022											position and Performance that adequate accounting policies exist and that the financials are presented as required per the GRAP Standards	ensure sufficient information is reported for users of the financial statements						
	. As per our recalculation of interest earned on non-exchange, it has resulted in the interest on exchange transactions to be overstated with R918 118 and the interest on non-exchange	CoAF 01	Disclosures	Revenue Management	Misstatement in financial statements	Yes	No	No	No	Medium	Lack of proper review of AFS and accompanying schedules to the AFS	Management should ensure that for all line items per the statement of financial position and Performance that adequate accounting policies exist and that the financials are presented	A reconciliation schedule will be prepared and submitted with the AFS supporting Schedules.	No	Manager: Revenue & Expenditure	Internal Audit	31-Jul-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	transactions to be understated with the said amount											as required per the GRAP Standards							
Accounting by Principals and Agents																			
	Electricity Vendor(s) not disclosed as agents	CoAF 03	Disclosures	Revenue Management	Misstatement in financial statements	Yes	No	No	No	Medium	There was a misinterpretation of the GRAP 109 criteria to the arrangements with the vendor(s)	The municipality should assess the relationship it has with the electricity vendors and disclose the one with the binding agreement with the municipality as an agent and the municipality a principle. The corresponding figures should also be adjusted	A checklist to identify principal relationships will be developed and contracts assessed against	No	Manager: Revenue & Expenditure	Internal Audit	31-Mar-23		

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
												accordingly							
IGRAP 2: Treatment of Landfill Provision																			
	During the audit it was noted that the municipality has not included the estimation of costs of decommissioning (present value) the dumping site as part of the cost of the asset. The obligation to rehabilitate raises when the waste disposal activity is undertaken	CoAF 05	Compliance	Asset Management and Stores	Misstatement in financial statements	No	No	No	No	High	This has resulted in the disclosure requirements under GRAP 3 not being fully met by the Municipality	Management must ensure that IGRAP interpretations are correctly interpreted and applied with their actual impact being disclosed on the Financial Statements	<i>The correct classification of the property used for dumping purposes will be done both on the asset register and the annual financial statements</i>	No	Chief Financial Officer	Internal Audit	31-Jul-23		
Performance Audit																			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjusted In required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
Appointment of the PSP Requirements																			
	During review of the PSP's technical proposal, it was noted that the key personnel did not indicate any documentary proof of being registered with the Engineering Council of South Africa (ECSA). Furthermore, no evidence could be obtained via the website of ECSA that the staff members were registered	PA 1 of 2022	Compliance	Project Management Unit	Internal Control Deficiency	Yes	No	No	No	High	Improper evaluation done by the municipality to confirm that the PSP complied with all conditions of the contract regarding the use of registered professional staff on the project Failure by the municipality to ensure remedial action by the PSP in assigning registered professional staff	The municipality should ensure that proper validations are done prior to appointing PSPs and ensure compliance with all requirements of the contract conditions, including providing proof of professional registration The municipality should ensure that firms that tender	<i>The municipality has for the past three years taken the route of appointing a Panel of Consultants in the Built Environment. The terms of reference require bidders to submit proof of registration with the relevant statutory bodies. The professional firm is required to submit proof of registration of key personnel in order to qualify</i>	Yes	SM: Engineering Services	Internal Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	d with the statutory body										during the implementation of the project	for infrastructure projects are suitably qualified and registered to execute the required project objectives	to work with the Municipality						
Commencement of Construction Works																			
	The construction work commenced without a construction work permit, the permit was issued on 19 February 2019, nine months after the site was handed over	PA 1 of 2022	Compliance	Project Management Unit	Internal Control Deficiency	No	No	No	No	High	The PSP and the municipality failed to ensure that all contractual requirements were in place prior to handing over the site to the contractor	The municipality should ensure that: a) all tender conditions are complied with prior to awarding tenders to prospective tenderers b) all parties to a	Checklist will be developed to ensure that no works takes place until construction work permits have been received.	No	SM: Engineering Services	Internal Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjusted Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	The PSP did not issue construction drawings to the contractor, the contractor commenced works without approved construction drawings. Drawings were subsequently issued in May 2019, a year after the project commenced	PA 1 of 2022	Compliance	Project Management Unit	Internal Control Deficiency	No	No	No	No	High	municipality to manage the PSP's performance and implement corrective action, as applicable, regarding the project management from inception by the PSP	contract adhere to the conditions stipulated c) proper project management is exercised by the appointed PSP and appropriate remedial action is taken should the PSP fail to comply with contract d) consequence management for failure to perform in terms of the contract by the PSP and the	Construction drawings issue slips with dates will be filed as proof of when the drawings were issued to the contractor	No	SM: Engineering Services	Internal Audit			
	The contractor did not submit a construction program	PA 1 of 2022	Compliance	Project Management Unit	Internal Control Deficiency	No	No	No	No	High			Department will ensure that no works commences without the	No	SM: Engineering Services	Internal Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
												contractor are applied, including warning letters, penalties and termination of the contract if required	Service providers submitting construction programs for approval.						
	The contract or did not submit a health and safety file for approval to the PSP	PA 1 of 2022	Compliance	Project Management Unit	Internal Control Deficiency	No	No	No	No	High			Department will ensure that no works commences without the Service providers submitting health and safety file for approval.	No	SM: Engineering Services	Internal Audit			
Provision of a Performance Guarantee																			
	Although it is a requirement of the contract that risk insurance be provided	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High			Performance guarantee/surty will form part of the requirements prior commencing	No	SM: Engineering Services	Internal Audit			

N o	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	to the value of R5 000 000, the contract or did not provide a performance guarantee prior to commencement of the construction works nor was it requested during the implementation of the project by the PSP or the municipality												ement of works. In an event that a performance guarantee can not be supplied by service provider, performance guarantee amount should be deducted from the frist there payment certificate s.						
Extension of time claims submitted and approved for the delays													Internal Audit						
	No evidence was provided to indicate that the	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High			Service Provider will be afforded an opportunity to	No	SM: Engineering Services	Internal Audit			

N o	Issues identified	CoAF No	Comp onent	Depart ment within the Municipality	Impact of the finding	Adju sted (Yes /No)	Affe cting Audit Report?	Raised In 2020 /21?	Adjus tment Jnl required	Risk Level	Root cause	AG recommen dation	Remedial Actions/C orrective Measures	Conse quenc e Manag ement	Respo nsible perso n (Entit y)	Valida tion of infor matio n	Due date	Prog ress	POE (INTE RNAL AUDI T)
	contract or submitted any requests for an extension or time or that the PSP recommended to the municipality that claims for extension of time be considered												submit applications for extension time for approval by the municipality going forward.						
	The municipality did not provide any information that notifications or warning letters were issued and/or penalties imposed for the failure of	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High			Warning letters and penalties will be implemented on projects that have failed to meet the planned targets except for projects that have the required approval	Yes	SM: Engineering Services	Internal Audit			

N o	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	the contract or to complete the project in terms of the approved contract												from the municipality						
	The PSP did not request nor did the contract or provide a revised construction program to indicate an action plan to remedy the breach of the contract conditions due to the delay in progress on the project	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High			Revised construction programs will be requested where projects are falling behind approved program	No	SM: Engineering Services	Internal Audit			
Penalties for the late completion of the project																			

N o	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	The municipality has not raised any penalties although the contract period for the project has been exceeded by an estimated 18 months as at 11 November 2022. According to clause 46 (1) of the contract, an amount of R5 000 per calendar day must be imposed as a penalty for late completion	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High			Warning letters and penalties will be implemented on projects that have failed to meet the planned targets except for projects that have the required approval from the municipality	Yes	SM: Engineering Services	Internal Audit			
Approval of variation orders																			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	Variation order (VO) number 2 for R10 750 196.13 (20% of the contract value) was approved on 23 February 2022. However, it could not reasonably assessed whether the VO was reasonable and that the motivation for the VO was valid, as no documentation was submitted	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High			Variation Orders are approved with motivation from the PSP clearly stating the need for the VO as well as the breakdown of the additional work.	No	SM: Engineering Services	Internal Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes /No)	Affecting Audit Report?	Raised In 2020 /21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)	
Progress meetings and Attendance																				
	During the review of the file documentation it was noted that monthly progress meetings were not held throughout the project. Furthermore, on the occasions that meetings were held no attendance register was signed by the attendees	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High				Monthly progress meetings are held for the duration of the project and progress reports are attached on all payment certificates	No	SM: Engineering Services	Internal Audit			
Record keeping and contract administration																				
	No evidence could be obtained that the	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High				Monthly health and safety audit	No	SM: Engineering Services	Internal Audit			

N o	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjusted In required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	health and safety audits were performed as required although it was a requirement of the Occupational and Safety Act												reports will be submitted monthly and filed. The reports will also be treated as the progress reports						
Determination of the tender price																			
	A review of the tender price as per the Bill of Materials (BoM) submitted at tender stage amounted to R75 931 137,33 (including VAT), whereas the tenderer submitted	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High	The bid committees failed to adequately review the bid documents to ensure that the rates agree to the total amount of the tender and that all sections are complete	The bid committees should adequately review and recalculate the bid documents to ensure that the rates agree to the total amount of the tender and that all sections are	The bid committees do review the BoMs to verify the correctness of the bid amounts and that all required fields are properly filled	No	Technical Experts allocated in the Bid Committees	Internal Audit			

N o	Issues identifie d	CoAF No	Comp onent	Depart ment within the Munici pality	Impact of the finding	Adju sted (Yes /No)	Affe cting Audi t Rep ort?	Rais ed In 2020 /21?	Adjus tment Jnl requir ed	Risk Lev el	Root cause	AG recomme ndation	Remedial Actions/C orrective Measures .	Conse quenc e Manag ement	Respo nsible perso n (Entit y)	Valida tion of infor matio n	Due date	Prog ress	POE (INTE RNAL AUDI T)
	d a tender price of R53 768 483,44 (includin g VAT). Furtherm ore, it was noted that the tenderer failed to disclose and/or complete all the required fields on the tender documen tation. The following discrepa ncies were identifie d										d as required	complete d as required							
Payment for Materials on Site (MoS)																			
	From the inception of the contract the payment of MoS has been	PA 1	Compl iance	Project Manag ement Unit	Other matter s	No	No	No	No	High	The PSP did not adequate ly review the payment certificat es and	a) The municipal ity should ensure that the preparati on of the payment	<i>Invoices or receipts for the payment of MoS will be requested</i>	No	SM: Engin eering Servic es	Intern al Audit			

N o	Issues identifie d	CoAF No	Comp onent	Depart ment within the Munici pality	Impact of the finding	Adju sted (Yes /No)	Affe cting Audi t Rep ort?	Rais ed In 2020 /21?	Adjus tment Jnl requir ed	Risk Lev el	Root cause	AG recomme ndation	Remedial Actions/C orrective Measures .	Conse quenc e Manag ement	Respo nsible perso n (Entit y)	Valida tion of infor matio n	Due date	Prog ress	POE (INTE RNAL AUDI T)
	certified by the PSP, and payments made to the contractor, without any reference to invoices or receipts, or without the inclusion or submission of copies of the invoices or receipts										ensured that claims against MoS were valid and the municipality did not exercise its own review prior to acceptance and payment of claims	certificat e claims include all valid and relevant detail to support such claims b) The municipal ity should ensure that MoS payments are not be used as a method to prepay contracto rs for services rendered	<i>from service providers when such payments are made</i>						
	A number of items have been incorrectly claimed as MoS, and were not removed from these schedule	PA 1	Compl iance	Project Manag ement Unit	Other matter s	No	No	No	No	High	The PSP did not adequately review the payment certificates and ensured that claims against MoS were	a) The municipal ity should ensure that the preparati on of the payment certificat e claims include all valid and relevant	<i>Payment certificate s to be checked for correctne ss prior to submission to BTO</i>	Yes	SM: Engin eering Servic es	Intern al Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	<p>s. Particular reference is made here to:</p> <p>i) The services for the health and safety practitioners (R121 739,13), which, by default, are a service, and not a product which can be stored on site</p> <p>ii) Soil poisoning (R50 000), measured in square meters. This may be claimed as a complete</p>										<p>valid and the municipality did not exercise its own review prior to acceptance and payment of claims</p>	<p>detail to support such claims</p> <p>b) The municipality should ensure that MoS payments are not be used as a method to prepay contractors for services rendered</p>							

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjusted Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	d action, and retained as an intermediate area																		
Payment of provisional sums to contractor																			
	It was noted that payments amounting to R1 987 991,06 were made, in respect of the provisional sum items as specified in the BoQ, without any supporting documentation. Furthermore, a provision was made for the engineer's	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High	a) The PSP failed to apply the conditions of the contract to ensure that comprehensive documentation was provided to support claims against the provisional sums in the BoQ b) The PSP and the municipality did not ensure that	a) The municipality should ensure that adequate checking and review is exercised by the PSP and oversight is exercised prior to the payment of contractors b) The municipality to investigate if due processes were followed in the expenditure of R1	<i>Adequate checking and review by PSP will be closely monitored by Municipality going forward to ensure due process is followed and that no undue payment is certified. Municipality to ensure that professional services fees are directly allocated under the PSP appointment and</i>	Yes	SM: Engineering Services	Internal Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	supervision costs amounting to R3 240 000 under the provisional sum items, for which an amount of R1 892 991,06 was paid. This was incorrect in terms of the contract as, if required on a project, the items should be claimed as additional services by the engineer and not as a provisional sum										there is adequate checking and review	987 991,06 under the Provisional Sums c) The municipality to investigate/obtain reasons why the Engineer Supervision was included as a Provisional Sum and why it did not form part of the Engineer's additional services d) The municipality to investigate if irregular expenditure has been incurred and impleme	<i>not under the contractor going forward. No irregular expenditure was incurred under provisional sum</i>						

N o	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
												not appropriate remedial action and consequence management							
Expenditure exceeded the contract																			
	According to the last payment certificate provided dated 18 May 2022, it was noted that the expenditure on the project amounted to R58 843 780,68, which was (109%) of the contract price of R53 768 483,40	PA 1	Compliance	Project Management Unit	Other matters	No	No	No	No	High	a) The municipality failed to exercise adequate monitoring and review with regard to the PSP and did not perform due diligence checking prior to acceptance and approval of payments to the contractor b) The	The municipality should ensure that: a) Appropriate remedial action is implemented to ensure that the PSP and the contractor complies with all conditions of the contract b) Revise its internal controls	<i>Variation Orders are approved inline with the procedures of the Municipality.</i>	No	SM: Engineering Services	Internal Audit			

No	Issues identified	CoAF No	Component	Department within the Municipality	Impact of the finding	Adjusted (Yes/No)	Affecting Audit Report?	Raised In 2020/21?	Adjustment Jnl required	Risk Level	Root cause	AG recommendation	Remedial Actions/Corrective Measures	Consequence Management	Responsible person (Entity)	Validation of information	Due date	Progress	POE (INTERNAL AUDIT)
	It was observed that VOs had been approved , however, it could not be assessed if any costs would be incurred and whether the VOs were reasonable and valid										municipality did not implement remedial action to ensure the PSP complied with the conditions of its contract regarding the project management of the contract	regarding the project management of its service providers to ensure compliance and that consequence management is implemented should non-compliance be noted							

Volume 2: Annual Financial Statements

Winnie Madikizela-Mandela Local Municipality
Audited Annual Financial Statements
for the year ended 30 June 2022

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

General Information

Nature of business and principal activities

Winnie Madikizela-Mandela Local Municipality provides the following services:
Electricity

Solid Waste

Mayoral committee

Mayor

T.D Mafumbatha

Speaker

Z. Mhlwazi/ S Magini

Chief Whip/Whip of Council

M.C Mpetshwa

Executive committee

N. Madikizela

L Makholosa

Y. Govana/Z Mhlwazi

N. Dlamini

N.E. Cengimbo/R.T Nkomo-Khwela

P.B. Majavu/I.M Sabuka

S. Madikizela/A.M Speelman

L.G. Mcambalala/M.S Maphetshana

N.M. Njomi/L.T Somadlangathi

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

General Information

Councillors

B. Matshoba
N. Kwelemtini/N.Sikiti
E. Voko/R.N Madikizela
B. Luwele/P.N Mfingwana
F.N. Sobazile/J.M Valiko
V. Mbhekwa/N.E Cengimbo
N. Mgozozana/N.C Cengimbo
N. Sikibi/L.B Mbuzi
S.P. Madikizela/C.N Matyeni
Z.Mashiya
N. Madikizela/S.M Faku
R.F. Madikizela/Y.N. Mfana
S. Mphoswa/V. Sotubhu
M. Mbele/M. Mapholoba
F.N. Nyathi/M. Mpofana
N.P Mavundla
T.Z. Noconjo/M.Qumba
S.V. Mfolozi/M.J Dekede
L. Nomazele/M.M. Manyathela
M.S. Msindo/N.Bengu
N. Majova/S.A Maphasa
T. Dlamini/N.Dayimani
A. Maquthu/M.Tobo
X. Bhabhazela/M.R. Dlamini
X. Ntsethe/B.A Jalubane
S.M. Nomvalo/T. Faku
A.D. Diya/S.Ngonini
M.W. Dlamini/M.J. Ndesi
Z.H. Dyarvane/C.N.Mfingwana
M.C. Mbodiyi/S.P. Sobhoyi
N. Doko/N.Sipatala
S. Yalo/N.O. Yalo
M. Mancini/N.Cwele
M. Ndovela
B. Qalaba
A.I Guqaza
S.W. Jayiya
F. Bewu
L.Maqoga
Z.P. Ndebele
S. Magini

N. Giyama-Bongwana
I.M. Sobuka

N. Madikizela
N.L. Xhalabile
K. Zinya

Z. Moya

L.V. Nomaqhiza
B.W. Mangqalaza
P. Siramza

L. Silangwe
N. Langasiki
Z.L. Makiva
P. Nophinga

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

General Information

Grading of local authority	Grade 04
Accounting Officer	L. Mahlaka
Chief Finance Officer (CFO)	ZA Zukulu
Registered office	51 Winnie Madikizela-Mandela Street Bizana 4800
Business address	51 Winnie Madikizela-Mandela Street Bizana 4800
Postal address	P.O. Box 12 Bizana 4800
Bankers	First National Bank
Attorneys	NZ Mtshabe Incorporated Attorneys Dr Sugudhav-Sewpersadh Attorneys Vuyani Gwebindlala & Associates Magigaba Incorporated
Auditors	Konyana Attorneys Incorporated Jolwana Mgidlana Incorporated Auditor General of South Africa Registered Auditors

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Index

The reports and statements set out below comprise the audited annual financial statements presented to the municipal council:

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Abbreviations:

COID	Compensation for Occupational Injuries and Diseases
DBSA	Development Bank of South Africa
GRAP	Generally Recognised Accounting Practice
HDF	Housing Development Fund
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
MFMA	Municipal Finance Management Act
mSCOA	Municipal Standard Chart of Accounts
MIG	Municipal Infrastructure Grant
DSRAC	Department of Sport, Recreation, Arts and Culture

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the audited annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the audited annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the audited annual financial statements and are given unrestricted access to all financial records and related data.

I am responsible for the preparation of these annual financial statements, which are set out on the pages to follow in terms of s126(1) of the MFMA and which I have signed on behalf of the municipality.

I certify that the salaries, benefits and allowances as disclosed in notes 31 and 32 of these financial statements are within the upper limits of the framework envisioned in section 219 of the Constitution, read with the Remuneration of Public Office Bearers Act and the Minister of Cooperative Governance & Traditional Affairs determination in accordance with this Act.

The audited annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

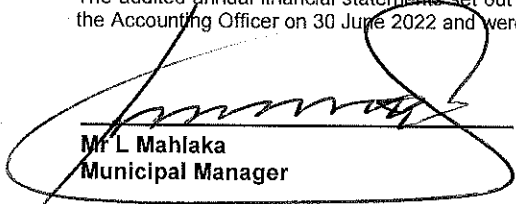
The audited annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

I acknowledge that I am ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable myself to meet these responsibilities, I set standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

I am of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the audited annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute assurance against material misstatement or deficit.

I have reviewed the municipality's cash flow forecast for the year year to 30 June 2023 and, in the light of this review and the current financial position, I am satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The audited annual financial statements set out on pages 6 to 103, which have been prepared on the going concern basis, were approved by the Accounting Officer on 30 June 2022 and were signed on its behalf by:



Mr L. Mahlaka
Municipal Manager

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Statement of Financial Position as at 30 June 2022

Figures in Rand

	Note(s)	2022	2021 Restated*
Assets			
Current Assets			
Inventories			
Operating lease asset	7	449 850	2 046 473
Other Receivables from exchange transactions	8	11 662 045	7 613 477
Receivables from non-exchange transactions	9		9 421 134
Statutory receivables	10	2 373 190	1 243 139
	11	1 727 859	35 387 402
	12	37 726 703	15 608 949
VAT receivable	13	12 783 550	17 176 976
Prepayments	14	12 118 629	20 514 018
	15	25 930 092	
Receivables from exchange transactions			258 162 213
Cash and cash equivalents		277 108 823	
		367 173 781	
		381 880 741	
Non-Current Assets			
Investment property	3		
	4		36 654 783
	5	39 090 183	699 573 136
Property, plant and equipment	6	766 068 656	69 315
Intangible assets		43 247	
			1 230 799
Heritage assets		1 260 799	
		737 528 033	
		806 462 885	
			1 104 701 814
Total Assets		1 188 343 626	
Liabilities			
Current Liabilities			
	16		
	17		44 334 448
Payables from exchange transactions	18	47 256 789	504 619
Consumer deposits	19	505 877	
			5 058 414
Unspent conditional grants and receipts		7 445 110	20 685 823
Provisions		20 307 659	
		70 583 304	
		75 515 435	
	19		
Non-Current Liabilities			
Provisions			5 246 062
		22 483 946	
Total Liabilities		97 999 381	75 829 366
Net Assets		1 090 344 245	1 028 872 448

Accumulated surplus	1 090 344 245	-	1 028 872 448	-
Total Net Assets	1 090 344 245		1 028 872 448	

* See Note 59 & 58

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Statement of Financial Performance

Figures in Rand

	F a i r v a l u e a d j u s t m e n t s	Note(s)	2022
Revenue			
Revenue from exchange transactions			
Service charges			
Rental of facilities and equipment		22 23 24	42 138 922
Agency services		25 25 25	7 510 508
		26	1 202 470
Commissions received			144 819
Recoveries			364 022
Other income			382 543
Interest received			15 474 310
Total revenue from exchange transactions			67 217 594
Revenue from non-exchange transactions		27 28	
Taxation revenue			
Property rates		29 30 31	21 163 194
Licences and Permits (Non-exchange)			2 141 209
Transfer revenue		21	375 834 380
Government grants & subsidies			78 999
Government donations			386 474
Fines, Penalties and Forfeits		32 33 34	61 35 36
Total revenue from non-exchange transactions		37 38 39	399 604 256
Total revenue		40 41	466 821 850
Expenditure			
Employee related costs		42 43	(116 655 429)
Remuneration of councillors			(24 782 223)
Depreciation and amortisation			(44 097 214)
Impairments			(8 555 816)
Finance costs			-
Lease rentals on operating lease			(3 643 567)
Debt Impairment			(821 631)
Bulk purchases			(40 211 160)
Contracted services			(57 071 486)
Transfers and Subsidies			(1 251 198)
General Expenses			(64 170 451)
Total expenditure			(361 260 175)
Operating Surplus (deficit)			105 561 675
Loss on disposal of assets and liabilities			(46 551 292)
			2 461 400

(44 089 892)

61 471 783

686 269

	(110 721 661)
	(23 964 375)
	(40 179 661)
202	
1	-
Re	(1 473)
stat	
ed*	(5 145 360)
	(5 208 182)
	(35 021 699)
	(32 951 257)
	(4 498 717)
	(41 474 662)
	(299 167 047)
40	
257	199 519 222
499	(43 412 919)
5	
876	1 069 294
088	
1	(42 343 625)
290	
875	157 175 597
131	
650	
275	
513	
373	
672	
11	
879	
203	
60	
084	
500	
20	
144	
667	
2	
343	
083	
415	
425	
820 -	
68	
8	
19	
9	
438	
601	
769	
498	

* See Note 59 & 58

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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus / deficit	Total net assets
Opening balance as previously reported	871 515 338	871 515 338
Adjustments		
Correction of errors 58	180 000	180 000
Prior year adjustments 59	1 513	1 513
Balance at 01 July 2020 as restated*	871 696 851	871 696 851
Surplus/(Deficit) for the year	157 175 597	157 175 597
Total changes	157 175 597	157 175 597
Opening balance as previously reported	1 028 872 462	1 028 872 462
Restated* Balance at 01 July 2021 as restated*	1 028 872 462	1 028 872 462
Surplus/(Deficit) for the year	61 471 783	61 471 783
Total changes	61 471 783	61 471 783
Balance at 30 June 2022	1 090 344 245	1 090 344 245
Note(s)		

* See Note 59 & 58

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Cash Flow Statement

Figures in Rand	Note(s)	2022	2021 Restated*
Cash flows from operating activities			
Receipts			
		72 096 778	47 341 854
Sale of goods and services		378 221 076	412 909 733
Grants		15 474 310	11 879 203
Interest income		465 792 164	472 130 790
Payments			
		(141 437 652)	(134 686 036)
Employee costs		(145 594 774)	(129 772 839)
Suppliers			(1 473)
Finance costs		-	(264 460 348)
		(287 032 426)	
Net cash flows from operating activities	45	178 759 738	207 670 442
Cash flows from investing activities			
Purchase of property, plant and equipment	4	(159 792 150)	
Proceeds from sale of property, plant and equipment	4	9 022	(123 428 047)
Purchase of heritage assets	6	(30 000)	275 512
Net cash flows from investing activities		(159 813 128)	(123 152 535)
Net increase/(decrease) in cash and cash equivalents		18 946 610	84 517 907
Cash and cash equivalents at the beginning of the year		258 162 213	173 644 306
Cash and cash equivalents at the end of the year	15	277 108 823	258 162 213

* See Note 59 & 58

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
Statement of Financial Performance	Lease rentals on operating lease	G	Budget and Actual Comparative Statement		(52 681 812)	
Revenue	on operating lease	n			-(150 000)	
Revenue from exchange transactions	Debt Impairment	e			(4 854 420) (9 600 000)	
Service charges	ent	r			(40 777 132) (98 847 612)	
Rental of facilities and equipment	B	E		43 474 003	(5 906 906)	
Agency services	ul	x		3 092 800	-(67 850 818)	
Commissions received	k	p		1 265 452	(433 529 368)	
Recoveries	pu	e		130 464	(43 496 925)	99 295 500
Other income - (rollup)	rc	s		-		
Interest received	ha	s		1 335 076		
	se			15 179 343		
	s	Total			99 295 500	
Total revenue from exchange transactions	C	expenditure		64 477 138		
	on	Operating deficit			55 798 575	
Revenue from non-exchange transactions	tra				55 798 575	
Taxation revenue	ct	Tr				
Property rates	ed	an				
Licences and Permits (Non-exchange)	S	sfe				
Transfer revenue	er	rs				
Government grants & subsidies	vi	rec				
Public contributions and donations	ce	og				
Fines, Penalties and Forfeits	s	nis				
	Tr	ed-				
	an	ca		26 171 349		
	sf	pit		2 755 860		
	er	al				
	s	co				
	an	ntri				
	d	but				
	S	ion		295 690 000		
	ub	s				
	si	Fair value				
Total revenue from non-exchange transactions	di	adjustments		938 096		
Total revenue	es			325 555 305		
	Lo					
Expenditure	ss	Surplus before taxation		390 032 443		
Personnel	on					
Remuneration of councillors	di	Actual				
Depreciation and amortisation	sp	Amount on				
Impairment loss	os	Comparabl				
Finance costs	at	e Basis as				
	of	Presented		(126 853 784)		
	as	in the		(26 006 884)		
	se					
	ts					

		-	82 623 406	
		96 174 673	61 471 783	
		(1 676 831)	61 471 783	
5 716 929 558 71 260 -	43 479 719	(1 676 831)	42 138 922	(1 340 797)
	4 022 358		7 510 508	3 488 150
-(483 518)	1 336 712		1 202 470	
	130 464		144 819	(134 242)
-	-		364 022	14 355
			382 543	
523 016	851 558			364 022
			15 474 310	(469 015)
	15 179 343		67 217 594	294 967
	65 000 154			2 217 440
(4 888 028) (877 214)				
			21 163 194	
			2 141 209	
3 283 346 --	21 283 321			(120 127)
	1 878 646			262 563
(2 481 896)				
			295 672 374	
(1 958 880)			78 999	
	298 973 346			(3 300 972)
	-		386 474	78 999
	938 096		319 442 250	(551 622)
7 364 446 --				
			386 659 844	(3 631 159)
(15 000 000) ----	323 073 409			
				(1 413 719)
62 918 (143 490)				
	388 073 563			
(38 718 390) (5 961 183)				
(52 395 699)			(116 655 429)	
			(24 782 223)	2 833 909
(54 354 579) (3 120 827)	(119 489 338)		(44 097 214)	1 224 661
	(26 006 884)		(8 555 816)	8 584 598
	(52 681 812)		-	6 444 184
-	(15 000 000)		(3 643 567)	150 000
	(150 000)			
(3 120 827)			(821 631)	1 210 853
	(4 854 420)		(40 211 160)	8 778 369
(57 475 406)	(9 600 000)		(57 071 486)	565 972
	(40 777 132)		(1 251 198)	
(57 475 406)	(98 784 694)		(46 551 292)	41 713 208
	(6 050 396)		(64 170 451)	4 799 198
	(38 718 390)			
	(73 812 001)		(407 811 467)	(7 832 902)
				9 641 550
	(485 925 067)		(21 151 623)	
			80 162 006	78 113 600
	(97 851 504)			
	96 174 673			76 699 881
				(16 012 667)
			2 461 400	

2 461 400

(13 551 267)

63 148 614

63 148 614

Reconciliation

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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
Statement of Financial Position	Provisions		28 927 820			
Assets			502 891		(248 999)	
Current Assets			-		14 805 505	
Inventories	Non				15 801 474	
Operating lease asset	-	1 524	19 953 469	950 530 -		
	C	487 -	49 384 180	(5 153 972)		
Other Receivables from exchange transactions	ur	37 397				
	re	615				
Receivables from non-exchange transactions	nt			(4 741 625)		
Statutory receivables	Li	46 512	5 495 061	----		
VAT receivable	abilit	383				
Prepayments	ie		54 879 241			
	s					
Receivables from exchange transactions	Pr	-	1 011 512 084	(360 463)	15 801 474	
	ovi	-				
Cash and cash equivalents	si	-		(9 305 530)		
	on	-				
	s					
Total Liabilities		191 597				
		712		4 218 510 35		
Net Assets		277 032		877 047		
		197				
Non-Current Assets						
Investment property				(73 048)		
Net Assets				(110 000)		
Property, plant and equipment			1 011 512 084			
Intangible assets				39 912 509		
Heritage assets	Net Assets	32 436		30 606 979		
	Attributable to Owners of	273 755				
	Controlling Entity	509 008				
		73 048				
Total Assets	Reserves	1 340				
		799				
Liabilities	Accumulated					
	surplus	789 359		15 015 919		
		128				
Current Liabilities		1 066 391		1 731 -		
		325				
Payables from exchange transactions				36 854		
Consumer deposits				15 054 504		
Unspent conditional grants and receipts						

				2	
				4	
				3	
		1 090 344		5	
		245		4	
	2 475 017 -		(0	
	449 850		2	0	
32 243 643	11 662 045		0	(63 030 687
			2	2	
	2 373 190		5	5	
41 770 758			1	3	
			6	1	
	1 727 859		7	7	
----)	3	
	37 726 703		1	9	
191 237 249	12 783 550		1	9	
	12 118 629		6)	
	25 930 092		6		
267 726 667			2	4	
			0	3	
	277 108 823		4	2	
			5	4	
	381 880 741			7	
36 654 783 791 386 055 -		(29 870 453)		3	
				0	
1 230 799		(40 042 899)		0	
				0	
				0	
	39 090 183	3			
829 271 637	766 068 656	7		(22 808 752)	
1 096 998 304	43 247	7		91 345 322	
	1 260 799	2			
		6			
	806 462 885	7			
		0			
	1 188 343 626	3			
		1			
43 943 739		2		3 313 050	
		7			
		8			
	504 622 -	3		1	
		5		2	
19 990 323	47 256 789	5		5	
		0		5	
		1		7	
64 438 684	505 877	2		4	
	7 445 110	1		4	
		1		5	
	20 307 659	8		1	
5 246 062		6		1	
	75 515 435	2		0	
		9			
69 684 746		2			
1 027 313 558		5		317 336	
		9			
		3		11 076 751	
	22 483 946	0			
		0			
	97 999 381	9			
		2			
	1 090 344 245			17 237 884	
		85 871 574			
				28 314 635	
				63 030 687	
1 027 313 558		114 154 074			

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
Cash Flow Statement						
Cash flows from operating activities						
Receipts						
	95 193 600	(359 914)	94 833 686	72 096 778	(22 736 908)	
Ratepayers and other	394 985 504	162 518	395 148 022	378 221 076	(16 926 946)	
Grants	10 046 591		10 046 591	15 474 310		
					5 427 749	
Interest income	500 225 695		500 028 299	465 792 164		
		(197 396)			(34 236 135)	
Payments			(145 496 222)			
Employee costs	(152 860 668)		(221 088 224)	(141 437 652)		
Suppliers	(217 777 553)	7 364 446	(50 004)	(145 594 774)	4 058 570	
Finance costs	(50 004)	(3 310 671)			75 493 450	
			(366 634 450)	-	50 004	
	(370 688 225)					
			133 393 849	(287 032 426)	79 602 024	
Net cash flows from operating activities	129 537 470	4 053 775		178 759 738	45 365 889	
		3 856 379				
Cash flows from investing activities						
Purchase of property, plant and equipment	(119 176 119)		(200 317 300)			
Proceeds from sale of property, plant and equipment		(81 141 181)	-	(159 792 150)	40 525 150	
Purchases of heritage assets		-	-	9 022	9 022	
Net cash flows from investing activities				(30 000)	(30 000)	
	(119 176 119)	-	(200 317 300)	(159 813 128)	40 504 172	
		(81 141 181)				
Net increase/(decrease) in cash and cash equivalents	10 361 351		(66 923 451)	18 946 610	85 870 061	
Cash and cash equivalents at the beginning of the year	181 236 365	(77 284 802)	258 160 700	258 162 213		
		76 924 335			1 513	
Cash and cash equivalents at the end of the year	191 597 716		191 237 249	277 108 823	85 871 574	
		(360 467)				

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1. Presentation of Audited Annual Financial Statements

These audited annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These audited annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

In the absence of an issued and effective Standard of GRAP, accounting policies for material transactions, events or conditions were developed in accordance with paragraphs 8, 10 and 11 of GRAP 3 as read with Directive 5.

Assets, liabilities, revenues and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these audited annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

1.1 Presentation currency

These audited annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.2 Going concern assumption

These audited annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the audited annual financial statements, management made estimates and assumptions that affect the amounts represented in the audited annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the audited annual financial statements. Significant judgements include:

Fair value estimation

The fair value of financial instruments traded in active markets is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the municipality is the current bid price.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The municipality uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. Quoted market prices or dealer quotes for similar instruments are used for long-term debt. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows. The fair value of forward foreign exchange contracts is determined using quoted forward exchange rates at the end of the reporting period.

The carrying value less Allowance for doubtful debts of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest

rate that is available to the municipality for similar financial instruments.

Impairment testing

The recoverable amounts of cash-generating/service units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the key assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of assets.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of goodwill and tangible assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors together with economic factors such as exchange rates and inflation interest.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 19 - Provisions.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.3 Significant judgements and sources of estimation uncertainty (continued)

Allowance for doubtful debts

On debtors, an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the value of estimated future cash flows discounted at the rate determined by the Council policy.

Provision for Rehabilitation of landfill site

The municipality has an obligation to rehabilitate its landfill sites in terms of National Environment Management Act, the Water Act and the Waste Management series as promulgated by the Department of Water and Sanitation. Provision is made for this obligation based on the size / extent of the land to be rehabilitated, site water balance, the rehabilitation cost, the monitoring and the rehabilitation period.

Provisions, contingent liabilities and contingent assets

Management's judgement is required when recognising and measuring provisions, as well as when measuring contingent liabilities and contingent assets as set out in note 19 and 47 of the financial statements. Provisions are discounted where the effect is material.

Depreciation and Amortization

Depreciation and amortization recognised on property plant and equipment and intangible assets are determined with reference to the useful lives and residual values of the underlying items. The useful lives and residual values of assets are based on management's estimation of the asset's condition, expected condition at the end of the period of use, its current use, expected future use and the municipality's expectations about the availability of finance to replace the asset at the end of its useful life.

1.4 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Fair value

Subsequent to initial measurement investment property is measured at fair value.

The fair value of investment property reflects market conditions at the reporting date.

A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.

If the municipality determines that the fair value of an investment property under construction is not reliably determinable but expects the fair value of the property to be reliably measurable when construction is complete, it measures that investment property under construction at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier). If the municipality determines that the fair value of an investment property (other than an investment property under construction) is not reliably determinable on a continuing basis, the municipality measures that investment property using the cost model (as per the accounting policy on Property, plant and equipment). The residual value of the investment property is then assumed to be zero. The municipality applies the cost model (as per the accounting policy on Property, plant and equipment) until disposal of the investment property.

Once the municipality becomes able to measure reliably the fair value of an investment property under construction that has previously been measured at cost, it measures that property at its fair value. Once construction of that property is complete, it is presumed that fair value can be measured reliably. If this is not the case, the property is accounted for using the cost model in accordance with the accounting policy on Property, plant and equipment.

Accounting Policies

1.4 Investment property (continued)

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in surplus or deficit in the period of retirement or disposal.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in surplus or deficit when the compensation becomes receivable.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.5 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, its deemed cost is the carrying amount of the asset(s) given up.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment are depreciated on the straight line basis over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Intangible	Infrastructure
Land	Indefinite	Indefinite
Buildings	20 years	20 years
Furniture and fixtures	5 years	5 years
Motor vehicles	5 years	5 years
Office equipment	5 years	5 years

facilities	Depreciation method	Average useful life
• Storm water	Straight line	Undefined
• Traffic lights	Straight line	
• Landfill sites	Straight line	5 - 100 years
	Straight line	2 - 26 years
• Metering Infrastructure credit	Straight line	3 - 14 years
Community	Straight line	3 - 26 years
	Straight line	3 - 17 years
• Cemeteries		
• Community halls		5 - 100 years
		9 - 60 years
• Housing scheme houses		7 - 30 years
• Recreational facilities		
Plant and Machinery		40 - 100 years
		10 years
Other property, plant and equipment		
Park Facilities		15 - 30 years
		25 years
	Straight line	10 - 30 years
		25 - 50 years
		15 years
		10 - 50 years
		2 - 15 years
		5 - 21 years
		10 - 50 years
	Straight line	
	Straight line	
	Straight line	

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.5 Property, plant and equipment (continued)

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note 4).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 4).

1.6 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

A binding arrangement describes an arrangement that confers similar rights and obligations on the parties to it as if it were in the form of a contract.

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and

- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.6 Intangible assets (continued)

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software, other	Straight line	3 - 10 years

The gain or loss arising from the derecognition of an intangible assets is included in surplus or deficit when the asset is derecognised.

Accounting Policies

1.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an municipality statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:

- receive cash or another financial asset from another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

Accounting Policies

1.7 Financial instruments (continued)

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:

- equity instruments or similar forms of unitised capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
- combined instruments that are designated at fair value;
- instruments held for trading. A financial instrument is held for trading if:
 - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
 - non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
 - financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Classification

The municipality has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class	Category
Receivables from non-exchange transactions	Financial asset measured at amortised cost
Trade and other receivables from exchange transactions	Financial asset measured at amortised cost
Cash and Cash equivalents	Financial asset measured at amortised cost

The municipality has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class	Category
Trade and other payables from exchange transactions	Financial liability measured at amortised cost
Transfers payables (non-exchange)	Financial liability measured at amortised cost
Consumer Deposit	Financial liability measured at amortised cost

Initial recognition

The municipality recognises a financial asset or a financial liability in its statement of financial position when the municipality becomes a party to the contractual provisions of the instrument.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.7 Financial instruments (continued)

The municipality recognises financial assets using trade date accounting.

Initial measurement of financial assets and financial liabilities

The municipality measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The municipality measures a financial asset and financial liability initially at its fair value.

The municipality first assesses whether the substance of a concessionary loan (where applicable) is in fact a loan. On initial recognition, the municipality analyses a concessionary loan (where applicable) into its component parts and accounts for each component separately. The municipality accounts for that part of a concessionary loan (where applicable) that is:

- a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
- non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

Subsequent measurement of financial assets and financial liabilities

The municipality measures all financial assets and financial liabilities after initial recognition using the following categories (where applicable):

- Financial instruments at fair value.
- Financial instruments at amortised cost.
- Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the municipality establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, the municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and uncollectibility of financial assets

The municipality assess at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced or through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed or by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Accounting Policies

1.7 Financial instruments (continued)

Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

Derecognition

Financial assets

The municipality derecognises financial assets using trade date accounting.

The municipality derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the municipality transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- the municipality, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the municipality :
 - derecognise the asset; and
 - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the municipality transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in derecognition because the municipality has retained substantially all the risks and rewards of ownership of the transferred asset, the municipality continue to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the municipality recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

Financial liabilities

The municipality removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another municipality by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

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Accounting Policies

1.7 Financial instruments (continued)

Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the municipality currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the municipality does not offset the transferred asset and the associated liability.

1.8 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Operating leases - lessor

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Income for leases is disclosed under revenue in statement of financial performance.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.9 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

The cost of inventories is assigned using the weighted average cost formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

Accounting Policies

1.9 Inventories (continued)

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

Accounting Policies

1.10 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also test a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

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Accounting Policies

1.10 Impairment of cash-generating assets (continued)

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Basis for estimates of future cash flows

In measuring value in use the municipality:

- base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
- base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
- estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Composition of estimates of future cash flows

Estimates of future cash flows include:

- projections of cash inflows from the continuing use of the asset;
- projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a reasonable and consistent basis, to the asset; and
- net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

- cash inflows or outflows from financing activities; and
- income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount that the municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

Discount rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current risk-free rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

Accounting Policies

1.10 Impairment of cash-generating assets (continued)

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

- the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
- the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the municipality does not reduce the carrying amount of an asset below the highest of:

- its fair value less costs to sell (if determinable);
- its value in use (if determinable); and
- zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.

Reversal of impairment loss

The municipality assess at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

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Accounting Policies

1.11 Employee benefits

Employee benefits are all forms of consideration given by the municipality in exchange for service rendered by employees.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the municipality, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the municipality's own creditors (even in liquidation) and cannot be paid to the municipality, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the municipality to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:

- the municipality's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from the municipality's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the municipality has indicated to other parties that it will accept certain responsibilities and as a result, the municipality has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the municipality during a reporting period, the municipality recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted

amount of the benefits, the municipality recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and

- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The municipality measure the expected cost of accumulating compensated absences as the additional amount that the municipality expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The municipality recognise the expected cost of bonus, incentive and performance related payments when the municipality has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the municipality has no realistic alternative but to make the payments.

Leave pay

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non accumulating absences, when the absence occurs. The municipality measures the expected cost of accumulating compensated absences as the additional amount that the municipality expects to pay as result of the unused entitlement that has accumulated at the reporting date.

The liability is based on the total amount of leave days due to employees at reporting date and on basic salary of the employees.

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Accounting Policies

1.11 Employee benefits (continued)

Long service awards

The municipality provides long service awards to eligible employees, payable on completion of a certain number of years of employment. A provision is raised to account for the expected long service awards due to be paid in the preceding year.

Annual Bonuses

The municipality recognise the expected cost of bonus, incentive and performance related payments only when the municipality has a present legal or constructive obligation to make such payments as a result of past events and if a reliable estimate of the obligation can be made. A present obligation exists when the municipality has no realistic alternative but to make payments.

The municipality pays out an annual bonus to its employees during the month of their birthday or annually from date of employment. A liability relating to the anticipated bonuses payable is raised and is based on the monthly basic salary of the individual.

1.12 Provisions and contingencies

Provisions are recognised when:

- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus (deficit).

If a municipality has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

A constructive obligation to restructure arises only when an entity:

- has a detailed formal plan for the restructuring, identifying at least:
 - the activity/operating unit or part of a activity/operating unit concerned;
 - the principal locations affected;
 - the location, function, and approximate number of employees who will be compensated for services being terminated;
 - the expenditures that will be undertaken; and
 - when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:

- necessarily entailed by the restructuring; and
- not associated with the ongoing activities of the municipality

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Accounting Policies

1.12 Provisions and contingencies (continued)

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in municipality combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 47.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:

- financial difficulty of the debtor;
- defaults or delinquencies in interest and capital repayments by the debtor;
- breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
- a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is ?breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, a municipality recognises the obligation at the higher of:

- the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets; and
- the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

Provision for rehabilitation of Landfill sites

The provision for rehabilitation of landfill sites relates to the legal obligation to rehabilitate the landfill site used for waste disposal. It is calculated as the Present Value of the future obligation, discounted over an average period as determined by valuers.

Winnie Madikizela-Mandela Local Municipality

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Accounting Policies

1.13 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by the proportion that costs incurred to date bear to the total estimated costs of the transaction.

Service Charges-Electricity

Service charges relating to electricity are based on consumption. Meters are read on a monthly basis and are recognised as revenue when invoiced. Provisional estimates of consumption are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period. The estimates of consumption between meter readings are based on average consumption. Revenue arising from consumption of electricity in the month of June is fully accounted for whether invoiced or not.

Prepaid electricity

Revenue from the sale of electricity prepaid meter cards and other services provided on pre-payment basis are recognised at the point of sale.

Refuse removal

Revenue relating to refuse removal is recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage, and are levied monthly based on the recorded number of refuse containers per property.

Rental income

Revenue from the rental of facilities and equipment is recognised on a straight line basis over the term of the lease agreement.

Tariff charges

Revenue arising from the application of the approved tariff charges is recognised when the relevant service is rendered by applying the relevant gazetted tariff. This includes the issuing of licenses and permits.

Income from agency fees

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Accounting Policies

1.13 Revenue from exchange transactions (continued)

Revenue arising out of situations where the municipality acts as an agent on behalf of another municipality (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

Investment income

Revenue arising from the use by others of municipality assets yielding interest, is recognised when it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality and the amount of the revenue can be measured reliably. Interest received is recognised, in surplus or deficit using the effective interest rate method.

Interest, royalties and dividends

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed.

1.14 Revenue from non-exchange transactions

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

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Accounting Policies

1.14 Revenue from non-exchange transactions (continued)

Taxes

The municipality recognises an asset in respect of taxes when the taxable event occurs and the asset recognition criteria are met.

Resources arising from taxes satisfy the definition of an asset when the municipality controls the resources as a result of a past event (the taxable event) and expects to receive future economic benefits or service potential from those resources. Resources arising from taxes satisfy the criteria for recognition as an asset when it is probable that the inflow of resources will occur and their fair value can be reliably measured. The degree of probability attached to the inflow of resources is determined on the basis of evidence available at the time of initial recognition, which includes, but is not limited to, disclosure of the taxable event by the taxpayer.

The municipality analyses the taxation laws to determine what the taxable events are for the various taxes levied.

The taxable event for income tax is the earning of assessable income during the taxation period by the taxpayer.

The taxable event for value added tax is the undertaking of taxable activity during the taxation period by the taxpayer.

The taxable event for customs duty is the movement of dutiable goods or services across the customs boundary.

The taxable event for estate duty is the death of a person owning taxable property.

The taxable event for property tax is the passing of the date on which the tax is levied, or the period for which the tax is levied, if the tax is levied on a periodic basis.

Taxation revenue is determined at a gross amount. It is not reduced for expenses paid through the tax system.

Taxation revenue are not grossed up for the amount of tax expenditures.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

Concessionary loans received

A concessionary loan is a loan granted to or received by a property, plant and equipment on terms that are not market related.

The portion of the loan that is repayable, along with any interest payments, is an exchange transaction and is accounted for in accordance with the Standard of GRAP on Financial Instruments. The off-market portion of the loan is a non-exchange transaction. The off-market portion of the loan that is recognised as non-exchange revenue is calculated as the difference between the proceeds received from the loan, and the present value of the contractual cash flows of the loan, discounted using a market related rate of interest.

The recognition of revenue is determined by the nature of any conditions that exist in the loan agreement that may give rise to a liability. Where a liability exists the cash flow statement recognises revenue as and when it satisfies the conditions of the loan agreement.

1.15 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.16 Borrowing costs

Borrowing costs are interest and other expenses incurred by an entity in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

1.17 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

Winnie Madikizela-Mandela Local Municipality

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Accounting Policies

1.17 Comparative figures (continued)

When the presentation or classification of items in the annual financial statements is amended prior period comparative amounts are also reclassified and restated unless such comparative reclassification and/or restatement is not required by a standard of GRAP. The nature and reason for such reclassifications and restatements are also disclosed.

Where material accounting errors which relate to prior periods have been identified in the current year, the correction is made retrospectively as far as practicable and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year the adjustment is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

The presentation and classification of items in the current year is consistent with the prior periods. Where there has been a reclassification or restatement the nature and reasons for the reclassification and restatement are disclosed in **note 58** 'Prior Period Errors' to the financial statements.

1.18 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

Unauthorised expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance as an expense

1.19 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

Fruitless and wasteful expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.20 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy.

Irregular expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

Winnie Madikizela-Mandela Local Municipality

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Accounting Policies

1.20 Irregular expenditure (continued)

Irregular expenditure as defined in section 1 of the MFMA is expenditure -

(a) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of this Act, and which has not been condoned in terms of section 170;

(b) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Municipal Systems Act, and which has not been condoned in terms of this Act;

(c) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Public Office-Bearers Act, 1998, (Act 20 of 1998);

Expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the supply chain management policy of Winnie Madikizela-Mandela LM or any of the municipality's by-laws giving effect to such policy, and which has not been condoned in terms of such policy or by-law; or

excludes expenditure by a municipality which falls within the definition of unauthorised expenditure.

Irregular expenditure that was incurred and identified during the current financial and which was written-off before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which is still being investigated at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only written-off in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount written-off.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned/written-off by the National Treasury or council authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the municipal council may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned/written-off and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the municipality's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance or movements in the Statement of Financial Position and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.21 Conditional Grants and Receipts

Revenue received from conditional grants, donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a liability is recognised.

1.22 Segment information

A segment is an activity of an entity:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);

- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met.

Segment information is prepared in conformity with the accounting policies applied for preparing and presenting the financial statements.

1.23 Change in accounting policy, estimate and errors

Changes in accounting policy that are affected by management have been applied retrospectively in accordance with GRAP 3 except to the extent that it is impracticable to determine the period specific effects or the accumulative effect of the change in policy. In such cases the municipality restates the opening balances of assets and liabilities and net assets for the earliest period for which retrospective restatement is practicable. Details of the changes in accounting policy are disclosed in the notes to the annual financial statements where applicable.

Changes in accounting estimates are applied prospectively in accordance with GRAP 3 requirements. Details of changes in estimates are disclosed in the notes to the annual financial statements where applicable.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.23 Change in accounting policy, estimate and errors (continued)

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with GRAP 3 except to the extent that it is impracticable to determine the period specific effects or the cumulative effects of the error. In such cases the municipality restates the opening balances of assets and liabilities and net assets for the earliest period for which retrospective treatment is practicable. Details of prior period errors are disclosed in note 58 of the financial statements where applicable.

1.24 Budget information

Municipalities are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, council processes, appropriation or similar.

General purpose financial reporting by the municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on an accrual basis and presented by functional classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2021/07/01 to 2022/06/30.

The Statement of comparative and actual information has been included in the audited annual financial statements as the recommended disclosure when the audited annual financial statements and the budget are on the same basis of accounting as determined by National Treasury.

1.25 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its audited annual financial statements.

1.26 Equity Instruments

Gains and losses arising from fair value adjustments on investments, loans and disposal of assets are presented separately from other revenue in the Statement of Financial Performance. Income, expenditure, gains and losses are recognised in surplus or deficit except for the exceptional cases where recognition directly in net assets is specifically allowed or required by a standard of GRAP.

1.27 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Winnie Madikizela-Mandela Local Municipality

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Accounting Policies

1.27 Events after reporting date (continued)

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.28 Commitments

Items are classified as commitments when the municipality has committed itself to future transactions that will normally result in an outflow of resources embodying economic benefits or service potential. Commitments are not recorded in the statement of financial position as a liability, but are included in the disclosure notes in the following cases:

- Approved and contracted commitments
- where the expenditure has been approved and the contract has been awarded at the reporting date
- where disclosure is required by a specific standard of GRAP

1.29 Prepayments

Prepayments are future payments made in advance for services or goods to be delivered in a future period that are recorded in the municipality's balance sheet as assets at year end. The municipality only limits prepayments to capital expenditure where the municipality is still contracted with the service providers for acquisition or construction of municipal assets. Prepayments are made as part of the municipality's attempt to assist small business to speed up delivery and where materials are required to complete works from distributors that normally require payment upfront to supply the materials required. Examples of these include electricity meters from Eskom, building material, concrete materials and other types of materials that contractors do not necessarily produce. Prepayments are made either at the request of the contractors or at the recommendation of the municipality as an attempt to speed up delivery as indicated earlier, these requests may either be in writing or verbal during project management engagements. The municipality only makes prepayments only where the amount will not result in the whole contract value being paid, this means that the municipality may still have mechanisms to recover the amount in terms of future work delivered. Sometimes prepayments are made to lock the prices for the goods that may change when the goods are required and guarantee the availability of these resources when required.

Recognition

Prepayments are considered current assets because they are amounts paid in advance by the municipality in exchange for goods or services to be delivered in the future. Prepayments related only to purchase of something that provides value to the municipality over several accounting periods or as part of the agreements entered into between Eskom and the municipality for Electrification of villages. The municipality records a prepayment as an asset on the balance sheet because it represents a future benefit due to the municipality. As the benefit of the goods or service are realised, the asset's value is decreased or cleared and the amount is added to the respective asset being acquired or expensed as may be necessary. At the end of each reporting date the municipality confirms whether delivery has taken place or not.

Disclosure

The municipality discloses the following information at each reporting date relating prepayments

- Amounts paid
- Name of company paid
- Reasons for payment

Derecognition

Prepayments are derecognised in the municipality's books when the goods or services have been received and transferred to the corresponding asset being acquired or constructed or expensed in the municipality's statement of financial performance as may be necessary

1.30 Heritage assets

Assets are resources controlled by a municipality as a result of past events and from which future economic benefits or service potential are expected to flow to the municipality.

Carrying amount is the amount at which an asset is recognised after deducting accumulated impairment losses.

Class of heritage assets means a grouping of heritage assets of a similar nature or function in a municipality's operations that is shown as a single item for the purpose of disclosure in the audited annual financial statements.

Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Standards of GRAP.

Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Accounting Policies

1.30 Heritage assets (continued)

Heritage assets are assets that have a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations.

An impairment loss of a cash-generating asset is the amount by which the carrying amount of an asset exceeds its recoverable amount.

An impairment loss of a non-cash-generating asset is the amount by which the carrying amount of an asset exceeds its recoverable service amount.

An inalienable item is an asset that a municipality is required by law or otherwise to retain indefinitely and cannot be disposed of without consent.

Recoverable amount is the higher of a cash-generating asset's net selling price and its value in use.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Value in use of a cash-generating asset is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Value in use of a non-cash-generating asset is the present value of the asset's remaining service potential.

The municipality separately discloses expenditure to repair and maintain heritage assets in the notes to the financial statements (see note 6).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 6).

Recognition

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

Initial measurement

Heritage assets are measured at cost.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

After recognition as an asset, a class of heritage assets, whose fair value can be measured reliably, is carried at a revalued amount, being its fair value at the date of the revaluation less any subsequent impairment losses.

If a heritage asset's carrying amount is increased as a result of a revaluation, the increase is credited directly to a revaluation surplus.

However, the increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same heritage asset previously recognised in surplus or deficit.

If a heritage asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised in surplus or deficit. However, the decrease is debited directly to a revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that heritage asset.

Impairment

The municipality assess at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the municipality estimates the recoverable amount or the recoverable service amount of the heritage asset.

Transfers

Transfers from heritage assets are only made when the particular asset no longer meets the definition of a heritage asset.

Transfers to heritage assets are only made when the asset meets the definition of a heritage asset.

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Accounting Policies

1.30 Heritage assets (continued)

Derecognition

The municipality derecognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of a heritage asset is included in surplus or deficit when the item is derecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

1.31 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount (for purposes of this Standard) for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

Recognition

The municipality recognises statutory receivables as follows:

- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Initial measurement

The municipality initially measures statutory receivables at their transaction amount.

Subsequent measurement

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

Accrued interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using prime+1.

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable.

Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the entity applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers).

Impairment losses

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

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Accounting Policies

1.31 Statutory receivables (continued)

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

- Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
- It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
- A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
- Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses are recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Any previously recognised impairment loss is adjusted either directly or by adjusting the allowance account. The adjustment does not result in the carrying amount of the statutory receivable or group of statutory receivables exceeding what the carrying amount of the receivable(s) would have been had the impairment loss not been recognised at the date the impairment is revised. The amount of any adjustment is recognised in surplus or deficit.

Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:

- the rights to the cash flows from the receivable are settled, expire or are waived;
- the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or
- the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:
 - derecognise the receivable; and
 - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

1.32 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets managed with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Accounting Policies

1.32 Impairment of non-cash-generating assets (continued)

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the entity also test a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an oversized or overcapacity asset. Oversized assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

Restoration cost approach

Restoration cost is the cost of restoring the service potential of an asset to its pre-impaired level. The present value of the remaining service potential of the asset is determined by subtracting the estimated restoration cost of the asset from the current cost of replacing the remaining service potential of the asset before impairment. The latter cost is determined as the depreciated reproduction or replacement cost of the asset, whichever is lower.

Service units approach

The present value of the remaining service potential of the asset is determined by reducing the current cost of the remaining service potential of the asset before impairment, to conform to the reduced number of service units expected from the asset in its impaired state. The current cost of replacing the remaining service potential of the asset before impairment is determined as the depreciated reproduction or replacement cost of the asset before impairment, whichever is lower.

Accounting Policies

1.32 Impairment of non-cash-generating assets (continued)

Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Reversal of an impairment loss

The municipality assess at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

1.33 Accounting by principals and agents

Identification

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

Identifying whether an entity is a principal or an agent

When the municipality is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement.

The assessment of whether an municipality is a principal or an agent requires the municipality to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

Binding arrangement

The municipality assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement re-assess whether they act as a principal or an agent.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.33 Accounting by principals and agents (continued)

Assessing which entity benefits from the transactions with third parties

When the municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the municipality concludes that it is not the agent, then it is the principal in the transactions.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- It does not have the power to determine the significant terms and conditions of the transaction.
- It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- It is not exposed to variability in the results of the transaction.

Where the municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that it is an agent. The municipality applies judgement in determining whether such powers exist and whether they are relevant in assessing whether the municipality is an agent.

Recognition

The municipality, as an agent, recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

1.34 Contingent assets and contingent liabilities

The municipality does not recognise contingent liabilities or contingent assets but discloses them.

A contingent liability is a possible outflow of resources embodying economic benefits or service potential that is subject to a future event.

A contingent asset is a possible inflow of resources embodying economic benefits or service potential that is subject to one or more uncertain future events beyond the control of the municipality.

2. New standards and interpretations

2.1 Standards and interpretations effective and adopted in the current year

In the current year, the municipality has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

Standard/ Interpretation:

Effective date:

Expected impact:

Years beginning on or after

2.2 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2022 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
<ul style="list-style-type: none"> Guideline: Guideline on the Application of Materiality to Financial Statements 	01 April 2099	Unlikely there will be a material impact
<ul style="list-style-type: none"> GRAP 104 (as revised): Financial Instruments 	01 April 2025	Unlikely there will be a material impact

2.3 Standards and interpretations not yet effective or relevant

The following standards and interpretations have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2022 or later periods but are not relevant to its operations:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
<ul style="list-style-type: none"> Guideline: Guideline on Accounting for Landfill Sites 	01 April 2099	Not expected to impact results but may result in additional disclosure

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

2. New standards and interpretations (continued)

- | | | |
|--|---------------|--|
| • GRAP 25 (as revised): Employee Benefits | 01 April 2099 | Not expected to impact results but may result in additional disclosure |
| • iGRAP 7 (as revised): Limit on defined benefit asset, minimum funding requirements and their interaction | 01 April 2099 | Not expected to impact results but may result in additional disclosure |

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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3. Investment property

	2022			2021		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Investment property	39 090 183	-	39 090 183	36 654 783	-	36 654 783

Reconciliation of investment property - 2022

	Opening balance	Fair value adjustments	Total
Investment property	36 654 783	2 435 400	39 090 183

Reconciliation of investment property - 2021

	Opening balance	Transfers	Fair value adjustments	Total
Investment property	32 436 272	3 149 217	1 069 294	36 654 783

Pledged as security

There are no Investment Properties pledged as security:

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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3. Investment property (continued)

Details of valuation

The effective date of the revaluations was Thursday, 30 June 2022. Revaluations were performed by an independent valuer, PJ Lindstrom a Professional Valuer - Reg.No 935/7.of Penny Lindstrom Valuations. PJ Lindstrom is not connected to the municipality and have recent experience in location and category of the investment property being valued.

The valuation was based on discounted cash flows.

For investment property, totalling R 39 269 230 (2021: R 36 654 783), where there was a lack of comparable market data, the valuation was based on discounted cash flows. The following assumptions were used:

Discount rate

Amounts recognised in surplus and deficit for the year year.

Maintenance of investment property

There were no maintenance cost incurred by the municipality on investment Property .

Amounts recognised in surplus or deficit

Rental revenue from Investment property	7 466 221	5 854 605
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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand

4. Property, plant and equipment

	2022			2021		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	3 148 628	-	3 148 628	3 148 629	-	3 148 629
Buildings	29 461 646	(6 337 119)	23 124 527	29 423 808	(5 667 908)	23 755 900
	<u>24 881 652</u>		<u>9 478 509</u>	<u>25 270 153</u>		<u>12 529 546</u>
Plant and machinery	26 286 731	(15 403 143)	6 407 143	24 754 092	(12 740 607)	8 957 466
Furniture and fixtures	12 850 691	(19 879 588)	6 249 884	16 444 499	(15 796 626)	10 133 337
Motor vehicles	659 593 013	(6 600 807)		637 832 276	(6 311 162)	390 013 354
Infrastructure	127 008 101	(265 337 144)	394 255 869	100 927 582	(247 818 922)	83 755 070
Community	3 242 860	(24 455 300)	102 552 801	3 242 860	(17 172 512)	2 113 666
	<u>218 904 890</u>	<u>(1 296 455)</u>	<u>1 946 405</u>	<u>165 166 168</u>	<u>(1 129 194)</u>	<u>165 166 168</u>
Landfill site			218 904 890			
Work in progress	<u>1 105 378 212</u>	<u>-</u>	<u>766 068 656</u>	<u>1 006 210 067</u>	<u>-</u>	<u>699 573 136</u>
Total		(339 309 556)			(306 636 931)	

Reconciliation of property, plant and equipment - 2022

	Furniture and fixtures Motor vehicles	Work in progress	Opening balance	12 529 546 8 957 466 10 133 337 390 013 354 83 755	070 2 113 666 165 166 168	Additions	- 47 689 604 13 130 028 -- - 119 400 1 838 653 102 414 244
Land							
Buildings							
Plant and machinery							

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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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4. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2021

	Opening balance	Additions	Disposals	Transfers	Depreciation	Impairment reversal	Total
Land	3 552 990	-	(4 361)	(400 000)	-	-	3 148 629
Buildings	26 854 332	735 627	(511 192)	(2 749 217)	(722 237)	148 587	23 755 900
	13 399 083						12 529 546
Plant and machinery	6 923 942	1 986 587	-	-	(2 856 124)	-	8 957 466
Furniture and fixtures	9 616 724	5 030 215	(13 809)	-	(2 982 882)	-	10 133 337
Motor vehicles		1 974 009		-	(1 451 776)	-	390 013 354
Infrastructure	385 171 270	39 319 685	(5 620)		(29 498 758)		83 755 070
Community	79 505 368	2 617 716	(6 149 551)	1 134 273	(2 371 447)	36 435	2 113 666
	2 280 927	-		4 003 433	(167 261)	-	165 166 168
Landfill site	118 940 569		-	-		-	-
Work in progress		87 831 218	-		-	-	699 573 136
	646 245 205			(5 137 706)			
		139 495 057	(36 467 913)	(3 149 217)	(40 050 485)	185 022	
			(43 152 446)				

Pledged as security

There are no Property, Plant and Equipment pledged as security:

Depreciation rates

Land	P	nt and machinery
Buildings	I	Furniture and fixtures
	a	Motor vehicles
		Office equipment
		IT equipment
		Infrastructure
		Community

Other property, plant and equipment	Straight-line	Undefined
Park facilities	Straight-line	
	Straight-line	5 - 100 years
Landfill site	Straight-line	2 - 15 years
	Straight-line	2 - 26 years
	Straight-line	3 - 14 years
	Straight-line	3 - 26 years
	Straight-line	3 - 17 years
	Straight-line	5 - 100 years
	Straight-line	10 - 50 years
	Straight-line	5 - 21 years
	Straight-line	10 - 50 years
		15-30

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
4. Property, plant and equipment (continued)		
Capitalised expenditure (excluding borrowing costs)		
Buildings	-	735 627
	119 400	1 986 587
Plant and machinery		5 030 215
Furniture and fixtures	1 838 653	1 974 009
Motor vehicles	-	
Infrastructure		39 319 684
Community	47 689 604	2 617 716
	13 130 028	87 831 218
Work in progress	102 414 244	
		139 495 056
	165 191 929	
Compensation received for losses on property, plant and equipment		
Motor vehicles	-	267 112
IT equipment	9 022	8 400
	9 022	275 512
Property, plant and equipment in the process of being constructed or developed		
Cumulative expenditure recognised in the carrying value of property, plant and equipment		
Other PPE	4 809 316	4 275 789
	64 045 928	60 885 921
Infrastructure	150 049 646	100 004 458
Community		
	218 904 890	165 166 168
Carrying value of property, plant and equipment that is taking a significantly longer period of time to complete than expected		
Community Assets	58 470 995	38 893 905
Bizana Sport field was previously delayed due to lack of funding, however the municipality have agreed to fund the construction as multi year project that is scheduled to be completed in 2023		
Road Infrastructure	6 343 328	6 343 328
Sidanga Access Road delayed due to the fine municipality received from DEDEA for working without.		
Electricity Projects	8 945 333	8 945 333
8 MVA Backbone line that has been delayed by approvals required from Eskom that took longer than expected.		
	73 759 656	54 182 566

Reconciliation of Work-in-Progress 2022

	Included within Infrastructure	Included within Community	Included within Other PPE	Total
Opening balance	60 885 921	100 004 458	4 275 789	165 166 168
Additions/capital expenditure	38 642 992	63 174 724	596 527	102 414 243
Disposal (Transfer to ESKOM)	(28 882 249)	-	-	
Transferred to completed items				(28 882 249)
	(6 600 736)	(13 129 536)	(63 000)	(19 793 272)
	64 045 928	150 049 646	4 809 316	218 904 890

Reconciliation of Work-in-Progress 2021

	Included within Infrastructure	Included within Community	Included within Other PPE	Total
Opening balance	52 978 513	63 594 909	2 367 148	118 940 570
Additions/capital expenditure	45 509 594	40 412 982	1 908 641	87 831 217
Disposals(Transfer to ESKOM)	(36 467 913)	-	-	
Transferred to completed items	(1 134 273)	(4 003 433)	-	(36 467 913)
				(5 137 706)
	60 885 921	100 004 458	4 275 789	165 166 168

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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4. Property, plant and equipment (continued)

Expenditure incurred to repair and maintain property, plant and equipment

Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance

Employee related costs	5 143 301	4 851 796
Contracted services	14 000 684	5 848 962
General expenses	983 249	808 945
	20 127 234	11 509 703

Funding of property, plant and equipment acquisitions

Funding type

Additions to property, plant and equipment was funded from the following sources:

Plant and Machinery

Internally generated funds

Own revenue	Own revenue	119 400
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Infrastructure Assets

Municipal Infrastructure Grant

Internally generated funds

Government Grant	20 609 587
Own revenue	27 080 017

Community Assets

Internally generated funds

Municipal Infrastructure Grant

Own revenue	6 962 495
Government Grant	6 167 533

Furniture and fixtures

Internally generated funds

Library Grant

Financial Management Grant

Own revenue	1 838 653
Governemnt Grant	-
Government Grant	-

Transport Assets

Internally generated funds

Work in progress

Own revenue	-
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Municipal Infrastructure Grant

Integrated National Electrification Grant

Internally generated funds

General Budget Support Grant (GBS)

Buildings

Internally generated funds

Government grant	21 507 015
Government Grant	15 591 909
Own revenue	64 718 794
Governemnt grant	596 527

-	1 986 587
165 191 930	
	10 146 630 29 569 758
	2 221 012 -
	4 643 115 200 000 187 100
	1 974 009
	23 923 114 30 936 626 32 971 477 -
	735 627
	139 495 057

Change in the opening balance of the PPE

Aggregate adjustment to the carrying amounts previously reported	-	611 913
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A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

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5. Intangible assets

	2022			2021		
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, other	2 230 573	(2 187 326)	43 247	2 230 573	(2 161 258)	69 315

Reconciliation of intangible assets - 2022

	Opening balance	Amortisation	Total
Computer software, other	69 315	(26 068)	43 247

Reconciliation of intangible assets - 2021

	Opening balance	Amortisation	Total
Computer software, other	198 490	(129 175)	69 315

Pledged as security

There are no intangible assets pledged as security:

Winnie Madikizela-Mandela Local Municipality

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6. Heritage assets

	2022			2021		
	Cost / Valuation	Accumulated impairment	Carrying value	Cost / Valuation	Accumulated impairment	Carrying value
		losses			losses	
Art Collections, antiquities and exhibits	30 000	-	30 000	-	-	-
Historical monuments	1 230 799	-	1 230 799	1 230 799	-	1 230 799
Total	1 260 799	-	1 260 799	1 230 799	-	1 230 799

Reconciliation of heritage assets 2022

	Opening balance	Additions	Total
Art Collections, antiquities and exhibits	-		
Historical monuments	1 230 799	30 000	30 000
		-	1 230 799
	1 230 799	30 000	1 260 799

Reconciliation of heritage assets 2021

	Opening balance	Total
Historical monuments	1 230 799	

1 230 799

Restrictions on heritage assets

There are no restrictions on heritage assets:

Pledged as security

There are no heritage assets pledged as security:

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
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7. Inventories

Inventories	449 850	2 339 682
	449 850	2 339 682
Inventories (write-downs)	-	(293 209)
	449 850	2 046 473

Inventory pledged as security

There is no Inventory pledged as security.

8. Operating lease asset

Current assets	11 662 045	7 613 477
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Certain of the municipality's property is held to generate rental income. Lease agreements are renewable and have varying terms of between 6-26 years. There are no contingent rentals receivables. The operating lease asset arose as result of straight lining the lease rentals per requirement of GRAP 13.

9. Other receivables from exchange transactions

Trade debtors	2 014 706	9 072 815
	358 484	348 319
Consumer debtors - Electricity	2 373 190	9 421 134

Other receivables from exchange transactions

Trade Debtors	2 014 706	9 072 815
	210 030	210 030
Consumer debtors - Land Sales	(210 030)	(210 030)
	956 457	956 457
Allowance for doubtful debts consumer debtors - Land sales	(597 973)	(608 138)
Consumer debtors - Electricity	2 373 190	9 421 134
	-	-
	2 373 190	9 421 134

Total other receivables from exchange transactions

The municipality has no debtors that are pledged as security.

Fair value of other receivables from exchange transactions

Other receivables from exchange transactions	2 373 190	9 421 134
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Other receivables from exchange transactions past due but not impaired

Other receivables from exchange transactions which are less than 3 months past due are not considered to be impaired. There were no trade and other receivables less than 3 months past due and not considered to be impaired at 30 June 2022 and 30 June 2021 .

Other receivables from exchange transactions impaired

As of 30 June 2022, other receivables from exchange transactions of R 1 166 487 (2021: R 1 166 487) were impaired and provided for.

The amount of the Allowance for doubtful debts was R 808 003 as of 30 June 2022 (2021: R 818 168).

The ageing of these amounts is as follows:

Over 6 months	1 166 487	1 166 487
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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
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10. Receivables from non-exchange transactions

Overpayment of Contractor	418 046	418 046
Irregular expenditure	535 000	180 000
	<hr/>	<hr/>
	28 280	-
Staff debts	182 839	
Payroll debtors	563 694	280 558
	<hr/>	<hr/>
Overpayment - Councillors remuneration	1 727 859	364 535
		<hr/>
		1 243 139

Receivables from non-exchange transactions pledged as security

No receivables from non-exchange transactions were pledged as security.

Fair value of receivables from non-exchange transactions

Other receivables from non-exchange transactions	1 727 859	1 243 139
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The net balance of receivables from non-exchange transactions approximate the fair value of these receivables.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
11. Statutory receivables		
The municipality had the following statutory receivables where the Framework for the Preparation and Presentation of Financial Statements have been applied, for the initial recognition and subsequent measurement:		
Fines These are receivables as a result of transgressions of laws and by-laws	1 502 694	7 638 307
Fines impairment This is impairment based on past experience and assessment of the category of debtors terms of the policy on debt impairment	(1 063 893)	(6 840 300)
Property Rates These are receivables arising from the Municipal Property Rates Act	42 102 614	39 932 266
Property Rates Impairment This is impairment based on past experience and assessment of the individual debtors performance in terms of the policy on debt impairment	(4 814 712)	(5 342 871)
	37 726 703	35 387 402
Current assets	37 726 703	35 387 402

Statutory receivables general information

Transaction(s) arising from statute

The Local Government: Municipal Property Rates Amendment Act, No. 19 of 2009 gives powers to a metropolitan or local municipality to levy a rate on property in its area. This also requires councils of municipalities to adopt a policy consistent with the Act on levying of rates on rateable property in the municipality.

Traffic fines are administered based on the National Road Traffic Act 93 of 1996 which intends to promote road traffic quality by providing for a scheme to discourage road traffic contraventions, to facilitate the adjudication of road traffic infringements, to support the prosecution of offences in terms of the national and provincial laws relating to road traffic, and implement a points demerit system; to provide for the establishment of an agency to administer the scheme; to provide for the establishment of a board to represent the agency; and to provide for matters connected therewith

Traffic fines are issued by law enforcement officials to motorists or other road users indicating that they violated traffic laws. These come in two forms, citing a moving violation, such as exceeding the speed limit or a non-moving violation, such as a parking violation.

Electricity fines are administered in terms of Electricity Act 41 of 1987 section 27(2) which states that any person who without legal right (the proof of which shall be upon him) abstracts, branches off or diverts or causes to be abstracted, branched off or diverted any electric current, or consumes or uses any such current which has been wrongfully or unlawfully abstracted, branched off or diverted, knowing it to have been wrongfully or unlawfully abstracted, branched off or diverted, shall be guilty of an offence and liable on conviction to 55 the penalties which may be imposed for theft

Determination of transaction amount

The Local Government: Municipal Property Rates Amendment Act, No. 19 of 2009 requires municipalities intending to levy a rate on property in accordance with the Act to cause:

- a) a general valuation to be made of all properties in the municipality
- b) a valuation roll to be prepared of all properties determined

A tariff structure is then setup in terms of the council approved tariff policy. The tariffs are then applied to different categories of rateable properties to determine the amount payable for each qualifying property. A statement of account is then sent to the owner of each property to notify them of the amount payable and payment timeframes.

Both the Tariff and rates policy of the municipality are reviewed annually in compliance with the Act. During this review tariffs are also revised to ensure accuracy and correctness.

The general valuation in terms of the Act is valid for five years but is also reviewed annually through a supplementary valuation.

Calculations of Traffic fines

The penalties on the Traffic fine list book are prescribed under section 29(b) for each infringement and are must be imposed administratively in terms of Chapter III, subject to the discount contemplated in section 17(1)(d).

Calculations of Electricity fines

The penalties on the Electricity fine are prescribed on the municipal tariffs policy as adopted by municipal council.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

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11. Statutory receivables (continued)

Interest or other charges levied/charged

Interest accrues after due date as indicated in the account statement which is 30 days, if the account remains unpaid at a rate of prime +1.

Basis used to assess and test whether a statutory receivable is impaired

The impairment is based on the impairment type risk scoring and payment risk scoring determined as follows:

Allocating a SCORE based on the account's ageing, account status, account type and whether it's an owner or occupier – 2 being the max score on each

If the account is inactive the status score gets a 2 and if the account is active (which means the possibility of retrieving the debt is better than the inactive account) it gets a zero score 0.

If the account is an occupier it gets a high score of 2 and if it's an owner its gets a zero because when the owner wants to sell he needs a clearance certificate and you will be able to retrieve the debt.

The last score is based on your Active Account Type Category – Government and Provincial accounts get a zero score because the municipality should be able settle the government accounts debt. Business score is 0.4 and household score is 1.25. In-Active account type the score is 2.

Allocate a score depending on whether the account has outstanding balances in 30days, 60days, 90days, 120days etc. and the older the debt the higher the score. Refer to the payment risk table below

The Total Type Risk = Status Risk Score + Account Type Risk Score + Owner/Occupier Type Risk Score

Total Payment Risk = the payment risk scoring added together

The Allowance factor is then the two risks multiplied together to get the numeric factor, the factor is then converted into a percentage which is applied to the outstanding balance. Any converted percentage from 100% and above is impaired fully (100%).

Statutory receivables past due but not impaired

Statutory receivables which are less than 1 month (Property rates and electricity fines) and Traffic fines which are less than 12 months past due are not considered to be impaired. At 30 June 2022, R905 581 (2021: R1 377 996) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

1 month past due	593 581	854 396
2 months past due	32 200	62 000
3 months past due	279 800	461 600

Factors the entity considered in assessing statutory receivables past due but not impaired

Property rates that bare past due but not impaired are Governments and Provincial accounts that the municipality should be able to settle

Fines that are past due but not impaired are fines that were raised within 12 months of the financial year, and are outside the bracket of the traffic fines Impairment policy.

Statutory receivables impaired

As of 30 June 2022, Statutory receivables of R43 605 308 (2021: R46 367 816) were impaired and provided for.

The amount of the Allowance for doubtful debts was R5 878 605 as of 30 June 2022 (2021: R12 183 171).

The ageing of these receivables is as follows:

1 to 6 months	3 408 280	2 592 215
Over 6 months	39 334 503	43 775 601

Factors the entity considered in assessing statutory receivables impaired

Winnie Madikizela-Mandela Local Municipality

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11. Statutory receivables (continued)

Allowance for doubtful debts is determined according to the past payment patterns of the different consumers within the various categories.

An impairment calculation is forward-looking and one must therefore use the number of days that the particular financial asset is still expected to be outstanding based on the best information available at year-end. For this estimation it will be best to use a combination of key indicators that will provide a list of debtors that are most likely to be impairment.

Debtors are evaluated at each reporting date and impaired as per the impairment of debtors and write-off policy in line with National Treasury guidelines.

Reconciliation of allowance for doubtful debts for statutory receivables

Opening balance	12 183 171	9 124 575
	246 904	3 058 596
Allowance for doubtful debts		-
Amounts written off as uncollectible	(6 551 470)	
	12 183 171	
	5 878 605	

During the current year, the municipality started utilising the services of a debt collector as part of its implementation of the debt collection and credit control policy which has contributed to a reduction in the year to year debt impairment movement.

The Council took a resolution to write-off all outstanding traffic fines that are older than two years at reporting date as uncollectible.

12. VAT receivable

VAT	12 783 550	15 608 949
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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

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13. Prepayments

Prepayments

Prepayments	12 118 629	17 176 976
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Prepaid expenses are those expense that are paid for in one accounting period, but for which the underlying services or goods will be received in a future period.

During the year under review the municipality paid for services and goods that will be received or rendered in the following accounting period.

These were the supplier's requirements as they require payment before services or goods can be rendered or delivered. The suppliers are:

Suppliers

Belgotex Floor Covering	6 157 483	10 423 983
	3 582 228	4 542 054
	-	8 136
ESKOM Holdings for electricity projects		
Membership Fees	175 115	-
	2 202 803	2 202 803
SAGE VIP		
	1 000	-
Zamadunga Business Enterprise		
Institute of Local Government	12 118 629	17 176 976

ESKOM Holdings prepayments is for Electricity Project that will be constructed. The municipality pays 5% to ESKOM after appointing the service provider for a particular project. This 5% is paid for the meter and documentation that ESKOM provide to the municipality.

Belgotex Floor Covering prepayment is for the material that is needed for the Mputhumi Mafumbatha Stadium, that is currently being constructed.

Zamadunga Business Enterprise for work to be performed by SMMEs subcontracted to the contract for the construction of Bizana Civic Centre as part of the 30% government initiative to capacitate small businesses of which work was not yet completed on the 30th June 2021 and subsequently the 30th June 2022.

Investigations revealed that the amount was paid in response to a plea by the appointed contractor to assist the SMMEs that were struggling to pay for materials required to complete the project and therefore delaying progress. The municipality's appointed team of professionals then advised the municipality pays the amount to the main contractor who would then procure the material required to ensure it is of the required quality and therefore pay the subcontractors when work is completed.

Institute of Local government for the membership fee of 2023.

SAGE VIP for the annual licence fee from March 2022 to Feb 2023.

Membership fees paid to Institute of Internal Auditors for the 2021-2022 subscription.

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14. Receivables from exchange transactions		
Gross balances		
Receivables-service charges	43 832 460	37 831 732
Less: Allowance for doubtful debts		
Allowance for doubtful debts	(17 902 368)	(17 317 714)
Net balance		
Receivables-service charges	25 930 092	20 514 018
Gross Services Charges		
Current (0- 30 days)		
31 - 60 days	6 075 341	3 414 233
61 -90 days	2 201 665	2 216 512
91 -120 days	2 074 988	2 006 496
	1 958 032	1 968 185
121 - 365 days	10 388 477	11 003 464
> 365 days	21 133 957	17 222 842
	43 832 460	37 831 732
Gross balance	43 832 460	37 831 732
Service charges		
Current (0 -30 days)		
31 - 60 days	6 075 341	3 414 233
	1 278 074	618 239
61 - 90 days	1 145 755	
91 - 120 days	1 141 590	1 243 267
121 - 365 days	6 035 768	1 007 613
> 365 days	10 253 564	7 765 439
	25 930 092	20 514 018
Summary of debtors by customer classification		
Consumers		
Current (0 -30 days)		
31 - 60 days		
61 - 90 days		
91 - 120 days		
121 - 365 days		
> 365 days		
Less: Allowance for doubtful debts		

I Current (0 -30 days)

	404 911	196 144
31 - 60 days	193 274	196 289
61 - 90 days	176 773	143 068
91 - 120 days	150 330	121 966
121 - 365 days		
> 365 days	1 000 252	1 104 177
	6 889 295	6 171 682

Less: Allowance for doubtful debts

8 814 835	7 933 326
(6 277 162)	(6 105 947)
2 537 673	1 827 379

National and provincial government

Current (0 -30 days)

	4 185 889	2 505 884
31 - 60 days	1 329 807	1 401 883
61 - 90 days	1 261 882	1 323 646
91 - 120 days	1 257 197	1 283 889
	4 869 425	6 962 745
	9 198 097	9 020 031

59

22 102 297	22 498 078
(11 625 204)	(11 962 233)
10 477 093	10 535 845

1 484 540	712 205
678 585	618 340
636 333	539 782
550 503	562 330

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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	2022	2021
14. Receivables from exchange transactions (continued)		
121-365 days		
> 365 days	4 518 801 5 046 564	2 936 542 2 031 129
	12 915 326	7 400 328
Total		
Current (0 -30 days)	6 075 341	3 414 233
31 - 60 days	2 201 665	2 216 513
61 - 90 days	2 074 988	2 006 496
91 - 120 days	1 958 030	1 968 185
121 - 365 days	10 388 477	11 003 464
> 365 days	21 133 957	17 222 841
	43 832 458	37 831 732
	(17 902 366)	(17 317 714)
Less: Allowance for doubtful debts	25 930 092	20 514 018
Less: Allowance for doubtful debts		
Current (0 -30 days)	(923 591)	(1 598 274)
31 - 60 days	(929 233)	
61 - 90 days	(816 440)	(763 229)
91 - 120 days		(960 572)
121 - 365 days	(4 352 472)	(3 238 025)
> 365 days	(10 880 632)	(10 757 614)
	(17 902 366)	(17 317 714)
Reconciliation of allowance for doubtful debts		
Balance at beginning of the year	(17 317 714)	
Contributions to allowance	(584 654)	(15 148 477)
	(17 902 368)	(2 169 237)
		(17 317 714)

Consumer debtors pledged as security

There were no consumer debtors were pledged as security in the 2021/22 financial year.

Credit quality of consumer debtors

In determining the recoverability of consumer debt the municipality considers any changes in the credit quality of the consumer debtor from the date credit was initially granted up to the reporting date. The concentration of credit risk is limited due to the consumer base being large and unrelated. Accordingly, the allowance for doubtful debts is determined according to the past payment patterns of each consumers within the various categories. The calculation of the allowance for doubtful debts is automated in the system which is configured according to the national treasury scoring method.

Fair value of receivables- service charges

Consumer debtors

25 930 092

20 514 018

The value of receivables from service charges is determined by taking the gross amount less the allowance for impairment.

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14. Receivables from exchange transactions (continued)

Consumer debtors past due but not impaired

Consumer debtors which are less than 3 months past due are not considered to be impaired. At 30 June 2022, R 3 569 276 (2021: R 9 714 655) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

1 month past due	2 254 358	2 886 875
2 months past due	678 585	586 317
3 months past due	636 333	
		6 241 463

Consumer debtors impaired

As of 30 June 2022, consumer debtors of R 22 357 996 (2021: R 28 117 078) were impaired and allowed for.

The amount of the allowance for doubtful debts was R 17 902 368 as of 30 June 2022 (2021: R 17 317 714).

The ageing of these receivables are as follows:

3 to 6 months	4 138 901	3 679 522
Over 6 months	18 219 095	24 437 556

Reconciliation of allowance for doubtful debts of consumer debtor

Opening balance	(17 317 714)	(15 148 477)
	(584 654)	(2 169 237)
Allowance for doubtful debts	(17 902 368)	(17 317 714)

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15. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	4	4
Bank balances	2 951 488	9 353 191
Short-term deposits	274 157 331	248 809 018
	277 108 823	258 162 213

The municipality had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	June 30, 2022	30 June 2021	30 June 2020	June 30, 2022	30 June 2021	30 June 2020
FNB BANK - Public Sector-Cheque account -51704922107	2 940 039	9 323 582	3 165 219	2 951 487	9 353 192	3 610 199
FNB BANK - Business Call Account-62550717767	-	-	1 824 680	-	-	1 824 680
FNB BANK - Business Call Account - 62550715828	-	-	47 506	-	-	47 506
FNB BANK - Business Call Account - 62459758078	-	1 163	4 574 859	-	1 164	4 574 860
FNB BANK - Business Call Account - 62852108531	206	67 458	8 035	-	67 459	6 526
FNB BANK - Business Call Account - 62816773073	19	2 387	615 270	19	2 387	21 807
FNB BANK - Business Call Account - 62816769220	357 312	393 618	776 294	357 312	393 618	776 295
FNB BANK - Business Call Account - 62028477992	267 495 116	244 068 379	162 781 702	267 495 116	244 068 379	162 781 703
FNB BANK - Business Call Account - 62896110170	6 304 880	4 276 010	-	6 304 880	4 276 010	-
Total	277 097 572	258 132 597	173 793 565	277 108 814	258 162 209	173 643 576

16. Payables from exchange transactions

Trade payables	Unall	credit
Payments received in advanced Retention	ocate	ors
Accrued expense	d	
Workmen's compensation	recei	
	pts	
	Payro	
	ll	

9 994 503 1 471 445 22 888	4 027 695
724 10 788 560 233 834	1 720 437
	18 308 721
1 629 070 250 653	18 458 831
	411 783
47 256 789	
	1 220 429
	186 552
	44 334 448

The average payment period for services is 30 days from the receipt of the invoice as required by the MFMA

Interest charged and penalties charged for late payments have been disclosed separately

The municipality has considered the effect of discounting trade creditors to fair value and the difference was considered immaterial. Accordingly trade and other payables approximate fair value.

Workmen's compensation: In terms of COID Act every employer must pay workmen's compensation to the Department of Labour. The compensation fund sends employers notices of assessment every year in April indicating the amount that must be paid. The municipality thus raises a liability for the amount payable in the following year. This is based on the budgeted total personnel expenditure for the year and a percentage as determined by the Department of Labour.

Fair value of payables from exchange transactions

Trade payables	47 256 789	44 334 448
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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
17. Consumer deposits		
Electricity	132 596	132 596
Hall Hire	373 281	372 023
	505 877	504 619

Consumer deposits for electricity are paid by consumers on application for new electricity connections. The deposits are repaid when the electricity connections are terminated. In cases where consumers default on their accounts council can utilise the deposits as payment for the outstanding amount.

Hall hire deposits are paid by consumers on hiring any of the municipal community halls. The deposit is a damage deposit and is paid back to the consumer after the event and if no damages occurred.

Consumer deposits collected do not accrue any interest

The carrying value of consumer deposits approximates their fair value.

18. Unspent conditional grants and receipts

The conditions relating to full expenditure were not met for the grants disclosed as unspent conditional grants and receipts. These amounts are accounted for as a current liability until a roll-over is granted by National Treasury and the spending condition is met.

Unspent conditional grants and receipts comprises of:

Unspent conditional grants and receipts		
DSRAC: Library Grant	1 048 203	692 013
	4	4
EPWP Grant		
	100 000	100 000
GIS Grant - Alfred Nzo	6 285 217	4 254 711
General Budget Support Grant		
Waste Management Grant	11 686	11 686
	7 445 110	5 058 414

Movement during the year

Balance at the beginning of the year	5 058 414	7 574 501
Additions during the year	92 855 764	81 077 764
Income recognition	(86 214 381)	(83 004 748)
	(4 254 687)	(589 103)
Surrendered to National Revenue fund during the year		
	7 445 110	5 058 414

Winnie Madikizela-Mandela Local Municipality

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19. Provisions

Reconciliation of provisions - 2022

	Opening Balance	Additions	Utilised during the year	Reversed during the year	Closing Balance
Environmental rehabilitation	7 627 683	24 785 204	-	(7 627 683)	24 785 204
Provision for long service bonuses	461 614	610 802	(212 503)	(249 111)	610 802
Bonus provision	2 058 138	2 352 551	(2 058 138)	-	2 352 551
Staff leave provision	15 784 450	15 043 049	(1 065 009)	(14 719 442)	15 043 048
	25 931 885	42 791 606	(3 335 650)	(22 596 236)	42 791 605

Reconciliation of provisions - 2021

	Opening Balance	Additions	Utilised during the year	Reversed during the year	Closing Balance
Environmental rehabilitation	7 767 397	7 627 683	(1 053 422)	(6 713 975)	7 627 683
Provision for long service bonuses	799 960	461 614	(357 323)	(442 637)	461 614
Bonus provision	2 095 540	2 058 138	(2 095 540)	-	2 058 138
Staff leave provision	14 785 631	15 784 450	(1 643 167)	(13 142 464)	15 784 450
	25 448 528	25 931 885	(5 149 452)	(20 299 076)	25 931 885

Non-current liabilities
Current liabilities

22 483 946
20 307 659

5 246 062
20 685 823

42 791 605 **25 931 885**

Environmental rehabilitation provision

The municipality operates a refuse disposal site. In accordance with legislation and to comply with the Department of Water Affairs (DWA) and Department of Economic Development and Environmental Affairs (DEDEAT) on the landfill waste sites, the municipality raises a provision every year for the estimated cost of rehabilitating the land over which the site is situated.

The provision has been made for this cost based on the construction budget to rehabilitate the landfill site at 30 June 2022 taking into account price escalation of 6% relating to inflation.

A valuation of the rehabilitation was conducted by an independent valuer (Sihle Pot Trading) and a liability has been raised. Movements in the provision are recognised in the Statement of Financial Performance. The Provision has been determined on the basis of a recent independent financial requirement and viability.

Bonus provision

All permanent employees are entitled to receive a bonus equal to one month basic salary on their birth month therefore an accrual of the proportionate bonus is accrued from year end till the next birth date for each employee.

Staff leave provision

The municipality offers employees 2 days for every month completed and is therefore liable to pay employee the amount equivalent to the leave days not taken at year end upon resignation or retirement. This is calculated based on the cost to the company rate per day.

Winnie Madikizela-Mandela Local Municipality

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20. Financial instruments disclosure

Categories of financial instruments

2022

Financial assets

	At amortised cost	Total
Trade and other receivables from exchange transactions	28 303 282	28 303 282
Receivables from non-exchange transactions	1 727 859	1 727 859
Cash and cash equivalents	277 108 822	277 108 822
	307 139 963	307 139 963

Financial liabilities

	At amortised cost	Total
Payables from exchange transactions	47 256 789	47 256 789
Unspent conditional grants and receipts		7 445 110
Consumer deposits	505 877	505 877
	55 207 776	55 207 776

2021

Financial assets

	At amortised cost	Total
Trade and other receivables from exchange transactions	29 935 152	29 935 152
Receivables from non-exchange transactions	1 243 139	1 243 139
Cash and cash equivalents	258 162 213	258 162 213
	289 340 504	289 340 504

Financial liabilities

	At amortised cost	Total
Payables from exchange transactions	44 334 448	44 334 448
Unspent conditional grants		5 058 414
Consumer deposit	504 619	504 619
	49 897 481	49 897 481

Financial instruments in Statement of financial performance

2022

Interest income for financial instruments at amortised cost	At amortised cost 3 773 232	Total 3 773 232
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2021

Interest income for financial instruments at amortised cost	At amortised cost 8 508 367	Total 8 508 367
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Winnie Madikizela-Mandela Local Municipality

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Figures in Rand	2022	2021
21. Revenue		
Service charges	42 138 922	40 257 499
	7 510 508	5 876 088
Rental of facilities and equipment	1 202 470	1 290 875
Agency services	2 141 209	2 343 083
	144 819	131 650
Licences and Permits (Non-exchange)	364 022	275 513
Commissions received	382 543	373 672
Recoveries	15 474 310	11 879 203
Other income - (rollup)	21 163 194	20 144 667
Interest received	78 999	-
Property rates	386 474	688 199
Government grants & subsidies		
Public contributions and donations	466 821 850	498 686 269
Fines, Penalties and Forfeits		
The amount included in revenue arising from exchanges of goods or services are as follows:		
	42 138 922	40 257 499
	7 510 508	5 876 088
	1 202 470	1 290 875
Service charges	144 819	131 650
	364 022	275 513
Rental of facilities and equipment	382 543	373 672
Agency services		
Commissions received	15 474 310	11 879 203
Recoveries	67 217 594	60 084 500
Other income - (rollup)		
Interest received		
The amount included in revenue arising from non-exchange transactions is as follows:		
Taxation revenue		
	21 163 194	20 144 667
	2 141 209	2 343 083
Property rates		
Licences or permits	375 834 380	415 425 820
Transfer revenue	78 999	-
	386 474	688 199
Government grants & subsidies		
Public contributions and donations	399 604 256	438 601 769
Fines, Penalties and Forfeits		
22. Service charges		
Sale of electricity	37 936 997	35 679 150
Solid waste	4 201 925	4 578 349
	42 138 922	40 257 499

23. Rental of facilities and equipment

Facilities and equipment		
Leasehold fees	7 466 221	5 854 605
	44 287	21 483
Hall hire		
	7 510 508	5 876 088

Included in the above rentals are operating lease rentals at straight-lined amounts of R 4 048 568 (2021: R 3 159 808) .

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23. Rental of facilities and equipment (continued)

Minimum lease payments receivables

-within one year	896 046	836 491
	4 298 168	2 710 350
-in second to fifth year inclusive	5 164 544	6 046 170
-over five years		
	10 358 758	9 593 011

The municipality is leasing out certain property to Collins Property Investment (Browns Cash and Carry). The lease agreement has a term of 10 years and rentals escalate by CPI every anniversary. No contingent rents are receivable

Minimum lease payments receivables

-within one year	688 831	637 806
	3 352 265	2 236 221
-in second to fifth year inclusive		
-over five years	23 543 180	25 348 056
	27 584 276	28 222 083

The municipality is leasing out certain property to Blue Raindrops Trading CC. The lease agreement has a term of 20 years and rentals escalates by 8% every anniversary. No contingent rents are receivable

Minimum lease payments receivable

-within one year	178 609	165 379
	30 140	208 749
-in second to fifth year inclusive		
	208 749	374 128

The municipality is leasing out certain property to Africa Best 350. The lease agreement has a term of 06 years and rentals escalates by 8% every anniversary. No contingent rents are receivable.

Minimum lease payments receivables

-within one year	2 256 529	2 108 906
	10 720 181	7 254 516
-in second to fifth year inclusive	94 349 712	97 451 395
-over five years		
	107 326 422	106 814 817

The municipality is leasing out certain property to Slip Knot Investment 11 (Proprietary) Limited (Enyuka Prop Holding Limited). The lease agreement has a term of 26 years and rentals escalates by 7% each anniversary date. No contingent rents are receivable

24. Agency services

Driver's Licenses	1 202 470	1 290 875
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25. Other income

Commissions received	144 819	131 650
Losses recovered	9 022	275 513
	355 000	-
Recovery of unauthorised, irregular, fruitless and wasteful expenditure	382 543	373 672
Other income - (rollup)		
	891 384	780 835

The amount included in other revenue arising from exchanges of goods or services are as follows:

Tender fees	-	13 391
Sundry income	143 482	43 501
Building plans		
Advertising	86 823	77 399
Funeral fees	24 249	79 153
	4 424	11 641
	123 565	148 587
Impairment Reversal		
	382 543	373 672

Winnie Madikizela-Mandela Local Municipality

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Figures in Rand	2022	2021
26. Interest received		
Interest revenue		
Bank	10 783 545	7 603 705
	4 690 765	4 275 498
Interest charged on trade and other receivables	15 474 310	11 879 203
Interest charged on Trade and other receivables		
Exchange transaction	3 773 232	3 370 836
	917 533	904 662
Non- exchange transactions(Statutory)	4 690 765	4 275 498
27. Property rates		
Rates income		
Rates levied	21 163 194	20 144 667
Valuations		
Residential	211 456 500	211 456 500
Commercial	830 740 500	830 740 500
State		
Municipal	1 182 448 500	1 182 448 500
	91 341 000	91 341 000
	2 315 986 500	2 315 986 500

Valuations on land and buildings are performed every 5 years by an independent valuer (currently being Sizanane Consulting). The last general valuation came into effect on 1 July 2019. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

A general rate of R0.0138 (business), R0.0069 (Residential), R0.0125 (State) is applied to property valuations to determine assessment rates. Rebates of R55 000 are granted to residential and state property owners.

Rates are levied on an annual basis with the final date for payment being Thursday, 30 September 2021 for annual payment . Interest at prime plus 1% per annum (2021: 1%) is levied on rates outstanding 30 days after due.

The municipality revaluated municipal properties that have lease agreement, for the purpose of renewing lease agreement.

28. Licences and permits (non-exchange)

Trading	Road and Transport	-2
		141 209

2 141 209

820 2
341 263

2 343 083

29. Government grants & subsidies

Operating grants

	289 620 000	332 421 102
Equitable share	2 551 150	2 272 950
MIG Operational	2 000 000	2 000 000
	3 570 000	2 388 996
Financial Management Grant		
	338 564	273 023
Expanded Public Works Programme Grant	143 810	510 520
LGSET / Skills Development Grant	-	401 829
		5 474
Dept Sport & Culture - Library	-	
DEDEAT- Alien Plant Vegetation		
Disaster Relief Grant		
	298 223 524	340 273 894

Capital grants

		43 186 050
	48 471 850	31 965 876
	28 453 000	-
Municipal Infrastructure Grant	686 006	
Integrated National Electrification Programme		
General Budget Support Grant		

Winnie Madikizela-Mandela Local Municipality

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29. Government grants & subsidies (continued)

	75 151 926
77 610 856	
415 425 820	
375 834 380	

Conditional and Unconditional

Included in above are the following grants and subsidies received:

Conditional grants received	92 855 764	81 077 734
Unconditional grants received	289 620 000	332 422 000
	382 475 764	413 499 734

Equitable Share

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

All registered indigents receive a monthly subsidy of R 4 994 210 (2021: R 4 583 674), which is funded from the grant.

Equitable Share

Current-year receipts	289 620 000	332 422 000
Transferred to revenue	(289 620 000)	(332 422 000)
	-	-

DSRAC Library Grant

Balance unspent at beginning of year	692 013	702 533
Current-year receipts	500 004	500 000
	(143 814)	(510 520)
Conditions met - transferred to revenue	1 048 203	692 013

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed on the statement of financial position in unspent condition grant (see note 18).

LGSETA / Skills Development Grant

Current-year receipts	338 564	-
	(338 564)	
Conditions met - transferred to revenue		

The municipality fully met the spending conditions and the whole allocation was transferred to revenue.

EPWP Grant

Balance unspent at beginning of year	4	-
Current-year receipts	3 570 000	2 389 000
Conditions met - transferred to revenue	(3 570 000)	(2 388 996)
	<u>4</u>	<u>4</u>

The municipality fully met the spending conditions and the whole allocation was then transferred to revenue.

Integrated National Electrification Grant

Balance unspent at beginning of year	-	5 763 876
Current-year receipts	28 453 000	26 202 000
Conditions met - transferred to revenue	(28 453 000)	(31 965 876)
	<u>-</u>	<u>-</u>

The municipality fully met the spending conditions and the whole allocation was then transferred to revenue.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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29. Government grants & subsidies (continued)

Financial Management Grant

Balance unspent at beginning of year	-	47 506
Current-year receipts	2 000 000	2 000 000
Conditions met - transferred to revenue	(2 000 000)	(2 000 000)
Surrendered to the National Revenue Fund	-	(47 506)
	-	-

The municipality fully met the spending conditions and the whole allocation was then transferred to revenue.

GIS Grant - Alfred Nzo

Balance unspent at beginning of year	100 000	100 000
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The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants(see note 18).

Municipal Infrastructure Grant

Balance unspent at beginning of year	-	541 598
Current-year receipts	51 023 000	45 459 000
Conditions met - transferred to revenue	(51 023 000)	(45 459 000)
Surrendered to the National Revenue Fund	-	(541 598)
	-	-

The municipality fully met the spending conditions and the whole allocation was then transferred to revenue.

General Budget Support Grant

Balance unspent at beginning of year	4 254 711	-
Current-year receipts	6 971 200	4 254 711
Conditions met - transferred to revenue	(686 007)	-
Surrendered to the National Revenue Fund	(4 254 687)	-
	6 285 217	4 254 711

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants (see note 18).

Disaster Relief Grant

Balance unspent at beginning of year	-	5 474
Conditions met - transferred to revenue	-	(5 474)
	<hr/>	<hr/>

The municipality fully met the spending conditions and the whole allocation was then transferred to revenue

Waste Management Grant

Balance unspent at beginning of year	11 686	413 515
Conditions met - transferred to revenue	-	(401 829)
	<hr/>	<hr/>

The spending conditions in relation to the grant received was not met fully, therefore the grant remains a liability as disclosed in the statement of financial position in unspent conditional grants (see note 18).

Changes in level of government grants

Based on the allocations set out in the Division of Revenue Act, (B3 of 2021), an average increase of about 6% in the level of government grant funding are expected over the forthcoming 3 financial years.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

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30. Government Donation

Donations

SALGA Donation	78 999	-
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The municipality received Virtual meetings equipment from SALGA to be used in the municipality with the market value of R78 999.

31. Fines, Penalties and Forfeits

Illegal connections fines	20 250	35 491
Vending and hawking fines	1 800	-24
Pound Fees Fines	524	14 408 339
Municipal traffic fines	900	638 300
	386 474	688 199

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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32. Employee related costs		
Basic	76 022 357	71 686 201
Bonus	5 700 117	5 275 074
	5 317 118	4 929 059
Medical aid - company contributions	542 206	476 430
UIF		899 230
	1 137 455	
SDL	323 607	2 641 984
	739 317	728 636
Provision for leave		
Cellphone allowance	9 789 795	8 492 847
Pension fund contribution	29 163	27 513
Bargaining council contribution	1 714 813	1 299 704
Overtime payments	361 692	18 978
Long-service awards	8 563 646	8 050 251
Car allowance	3 829 466	3 761 423
	1 489 258	1 431 113
Housing benefits and allowances	1 095 419	1 003 218
Other allowances		
	116 655 429	110 721 661
Standby and Uniform Allowance		
	1 022 631	977 653
	388 854	370 338
	142 113	135 135
Remuneration of Municipal Manager		
Annual Remuneration		
Car Allowance		
Other		
	1 553 598	1 483 126
Remuneration of Chief Finance Officer		
Annual Remuneration	O	Services
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Car Allowance		C
Other		a
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Remuneration of Senior Manager: Corporate Services		
Annual Remuneration	Re	
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Remuneration of Senior Manager: Community Services		
Annual Remuneration		
Car Allowance		

Remuneration of Senior Manager: Planning and Development
Annual Remuneration

760 731	724 745
301 328	286 979
209 368	199 187

Car Allowance
Other

1 271 427	1 210 911
------------------	------------------

863 278	827 515
216 270	205 971
188 517	179 328

1 268 065	1 212 814
------------------	------------------

829 252	826 087
199 079	205 971
173 701	179 328

1 202 032	1 211 386
------------------	------------------

821 275	786 146
254 285	242 177
192 839	181 633

1 268 399	1 209 956
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875 046	825 612
216 270	205 971
188 517	179 327

1 279 833	1 210 910
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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
33. Remuneration of councillors		
Cellphone Allowance	2 581 297	2 732 450
Public Office Allowance	1 110 046	1 063 624
Car Allowance	5 513 482	5 318 106
	15 577 398	14 850 195
Annual remuneration	24 782 223	23 964 375
34. Depreciation and amortisation		
Property, plant and equipment	44 071 146	40 050 485
Intangible assets	26 068	129 176
	44 097 214	40 179 661
35. Finance costs		
Other interest paid	-	1 473
36. Lease rentals on operating lease		
Equipment		
Contractual amounts	3 643 567	5 145 360
Operating lease payments represents rentals payable by the municipality for certain of its office equipment. Leases are negotiated for an average term of three years and rentals are fixed for an average of three years. No contingent rent is payable.		
37. Debt impairment		
Movement-allowance for doubtful debts	821 631	5 208 182
Bad debts written off	-	-
	821 631	5 208 182

During the month of March 2020 a state of national disaster was declared due to the outbreak of the Covid-19 global pandemic which was then followed by the enforcement of the national lockdown. The state of national disaster was then lifted in April 2022. The state of the economy in the country had been impacted negatively and therefore affected the people's affordability to pay for municipal levies and services as they were unable to earn an income.

This has resulted in the municipality's assessment indicating that more debt may not be collectible resulting in a increase in the allowance for doubtful debts for the period as indicated above.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand		2022	2021
38. Bulk purchases			
Electricity - Eskom		40 211 160	35 021 699
Electricity losses			
	Number 2022	Number 2021	
Units purchased	22 001 357	22 910 690	40 211 160
Units sold	(19 995 580)	(20 774 379)	(38 609 839)
Total loss	2 005 777	2 136 311	1 601 321
Comprising of:			
Non-technical losses	2 005 777	2 136 311	3 822 670
Percentage Loss:			
Non-technical losses	9 %	9 %	9 %

According to the NERSA cost of supply framework the tolerable range for energy losses is 5% to 12%.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
39. Contracted services		
Other Contracted Services		
Other Contractors	471 976	371 729
Outsourced Services		
Business and Advisory		
Catering Services	4 700 922	3 872 707
Cleaning Services	15 300	-
Internal Auditors	18 488	-
Meter Management	508 511	773 728
Medical Services [Medical Health Services & Support Personnel and Labour	1 546 826	286 579
	-	251 500
Refuse Removal	2 638 010	2 637 929
Transport Services	1 456 800	1 852 390
	334 495	20 600
Consultants and Professional Services		
Business and Advisory		720 456
Legal Cost	1 258 558	6 679 078
	7 479 072	
Contractors		
Catering Services		2 324 948
Electrical	3 400 354	699 828
Event Promoters	11 040 022	494 370
	288 894	
Maintenance of Buildings and Facilities		3 904 732
Maintenance of Equipment	3 487 752	662 940
Maintenance of Unspecified Assets	397 727	884 586
Pest Control and Fumigation		196 139
Safeguard and Security	10 115 206	
	-	6 296 918
Stage and Sound Crew		20 100
	7 834 973	
	77 600	32 951 257
	57 071 486	
40. Transfer and subsidies		
Other subsidies		
SMME Support	1 251 198	4 498 717

The municipality through its LED section supports qualifying small businesses and farmers with necessary equipment and tools to make their operations sustainable. The projects are selected through council processes and supported as per the required assistance which is only in the forms of tools and equipment.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
41. General expenses		
Advertising	474 352	645 460
	3 228 513	2 722 939
Auditors remuneration		
Bank charges	138 424	111 520
Commission paid	682 830	762 227
Consumables		
	5 007 773	4 245 408
Promotional material and Gifts	1 361 769	2 017 376
Hire	3 722 375	1 700 608
	2 302 399	855 822
Insurance	1 159 401	
IT expenses	711 845	2 246 294
		1 150 950
Magazines, books and periodicals	5 200	37 600
Motor vehicle expenses	2 678 629	
		2 400 436
Fuel and oil	-	15 400
Placement fees	3 295	554
Postage and courier		
Printing and stationery	464 871	503 054
Protective clothing	852 975	2 112 020
	58 109	
Subscriptions and membership fees		35 136
Telephone and fax	2 980 884	2 348 235
	520 963	
Training		846 554
Travel - local	7 866 954	2 585 671
	-	
Travel - overseas		5 793
Free basic services	4 994 211	4 876 883
License fees	318 256	
		142 763
Ward committee fees	4 977 905	6 210 409
Other expenses	1 703 263	1 981 842
	17 955 255	
Landfill site rehabilitation		913 708
	64 170 451	41 474 662
42. Loss on disposal of assets		
Gain or loss on disposal of assets and liabilities	(46 551 292)	(43 412 919)
43. Fair value adjustments		
Investment property (Fair value model)	2 461 400	1 069 294
44. Auditors' remuneration		
Fees	3 228 513	2 722 939

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
45. Cash generated from operations		
Surplus	61 471 783	157 175 597
Adjustments for:		
Depreciation and amortisation	44 097 214	40 179 661
Gain or loss on sale of assets and liabilities	46 551 292	43 412 919
Fair value adjustments	(2 461 400)	(1 069 294)
Impairment deficit	8 555 816	-
Debt impairment	821 631	5 208 182
	(4 048 568)	(3 175 532)
Movements in operating lease assets and accruals		
Movements in provisions	16 859 720	483 357
	(464 853)	(539 505)
Other non-cash movement	(5 399 779)	(16 067 007)
Movement in retention and accruals on PPE		
Changes in working capital:		
Inventories	1 596 623	(3 982)
	7 047 944	(3 440 406)
	(6 237 705)	(8 847 117)
Other Receivables from exchange transactions		
Consumer debtors	(484 720)	(370 051)
	(2 339 301)	(5 520 499)
Receivables from non-exchange transactions		
Statutory receivables	5 058 347	(3 694 073)
	2 922 341	14 103 934
Prepayments	2 825 399	(7 651 383)
	2 386 696	(2 516 087)
Payables from exchange transactions	1 258	
VAT		1 728
	178 759 738	207 670 442
Unspent conditional grants and receipts		
Consumer deposits		

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand	2022	2021
46. Commitments		
Authorised capital expenditure		
Already contracted for but not provided for		
• Infrastructure Assets	9 950 640	4 296 993
• Integrated Electrification	1 891 591	6 992 641
• Community Assets	7 032 997	37 061 462
	1 379 822	6 006 047
• Other Assets	20 255 050	54 357 143
Total capital commitments	20 255 050	54 357 143
Already contracted for but not provided for		
Authorised operational expenditure		
Already contracted for but not provided for		
• Operational expenditure	36 667 624	10 857 636
Total operational commitments		
Already contracted for but not provided for	36 667 624	10 857 636
Total commitments		
Total commitments		
Authorised capital expenditure	20 255 050	54 357 143
Authorised operational expenditure	36 667 624	10 857 636
	56 922 674	65 214 779

This committed expenditure relates to expenditure that will be financed by available bank facilities, retained surpluses, existing cash resources, funds internally generated, future grants allocations etc.

Operating leases - as lessee (expense)

Genbiz Minimum Lease payments due

- within one year

- in second to fifth year inclusive

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due -
within
one
year**

Techseeds Minimum Lease payments due	-	260 704	
-within one year	-	260 704	
- in second to fifth year inclusive	-	521 408	
	-	3 012 000	
		1 352 222	1 352 221
		2 704 447	4 056 669
		4 056 669	5 408 890

Operating lease payments represent rentals payable by the municipality for certain of its office equipment. No contingent rent is payable.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand 2022 2021

47. Contingencies

At year end the municipality had the following contingent liabilities.

Cases against the municipality.

Case 1 Vuyokazi Tobo vs Winnie Madikizela-Mandela Local Municipality

1 500 000 1 500 000

Claim for payments of R2 500 000 iro damages for injuries allegedly caused as a result of being shot by an employee.

Case 2 Hlongwe vs Winnie Madikizela-Mandela Local Municipality

19 637 500 19 637 500

Claim for payment of R19 637 500 iro damages for injuries allegedly caused as a result of being shot by a municipal employee.

Mohamed Randareen vs Winnie Madikizela-Mandela Local Municipality

Claim of electricity costs after meter tampering and /or incorrect billing

148 000 -

21 285 500 21 137 500

Winnie Madikizela Mandela Local Municipality vs Public Protector

The matter is as a result of the Public Protectors Report on an investigation into allegations of corruption, maladministration/ misuse of public funds by Senior and Executive government officials from the Municipality, wherein the Public Protector found that the Municipality has spent an amount of R1,1 million in respect of the memorial service of the late mama Winnie-Madikizela Mandela for transportation services improperly benefited certain government officials.

The municipality has spent a sum of R2 364 239.93 in legal fees.

The Public Protector has not file its Replying Affidavit.

Contingent assets

At year end the municipality had the following contingent assets

Cases lodged by the municipality:

Case 1 Gift Fynn VS Winnie Madikizela-Mandela Local Municipality

This is an unlawful extension building without municipapl approval plans

- 400 000

Case 2 Winnie Madikizela-Mandela Local Municipality vs Mr Charles Charalombos t/a Bizana Cash and Carry

Unlawful extension of building without the approved of the plans
Winnie Madikizela-Mandela LM vs ATS Civils and Another

- 200 000

- 600 000

Winnie Madikizela-Mandela Local Municipality

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Notes to the Audited Annual Financial Statements

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48. Related parties

Relationships	
Mayor	Ms TD Mafumbatha
Speaker	
Whip of Council	Mr Z Mhlwazi/ Mr S Magini Mr M Mpetshwa
Executive Council members- full time	4 members
Executive Council members- part time	5 part time
Council members	52 members
	6 members
Section 57 Managers	

Related party balances

Loan accounts - Owing (to) by related parties

Councillor overpayment	563 694	364 535
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In 2012/13 and 2013/14 financial years, councillors were paid a remuneration that was above the gazetted limits

The amounts were recorded as irregular expenditure and debtors were raised to account for the amounts owed.

Compensation to Accounting Officer and key management

Municipal Manager	1 553 598	1 483 126
	1 271 427	1 210 911
Chief Financial Officer	1 268 065	1 212 814
	1 202 032	1 211 386
Senior Manager: Corporate Services	1 268 399	1 209 956
Senior Manager: Community Services	1 279 833	1 210 910
Senior Manager: Engineering Services	924 747	939 396
Senior Manager: Development Planning	756 308	760 393
Mayor	23 101 169	22 264 586
Speaker		
Councillors		

The Mayor, Speaker and Whip of Council are full time. Each is provided with an office and secretarial support at the cost of the council.

The Mayor and Speaker have the use of council owned vehicles for official duties.

The Mayor has one full-time bodyguard and driver.

The Speaker has one full-time bodyguard and driver

Key management information

Class	Description	Number
Mayor	Councillor	1
Speaker	Councillor	1
	Councillor	1
Whip of Council	Councillors	9
Executive committee	Councillors	52
Councillors	Accounting Officer	1
Municipal Manager		
	Senior Manager	1
Chief Financial Officer	Senior Manager	1
	Senior Manager	1
Senior Manager: Corporate Services	Senior Manager	1
Senior Manager: Community Services	Senior Manager	1
Senior Manager: Engineering Services		
Senior Manager: Development Planning		

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

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48. Related parties (continued)

Remuneration of management

Management class: Councillors

2022

	Basic salary: July - Nov	Travel/ Car allowance: July- Nov	Cellphone Allowance: July- Nov	Public Office: July - Nov	Basic salary: Dec- June	Travel/ Car allowance: Dec- June	Cellphone Allowance: Dec- June	Public Office: Dec- June	Total
Councillors									
Mayor									
Speaker	221 980	79 279	14 053	15 856	396 783	141 708	26 747	28 341	924 747
	177 586	63 423	14 053	12 685	323 270	115 454	26 747	23 090	756 308
Whip of Council	166 561	59 486	14 053	11 897	300 693	107 390	26 747	21 478	708 305
MPAC Chairperson	161 603	57 715	14 053	11 543	289 030	104 320	26 747	20 864	685 875
				74 126				148 960	
Executive Committee members	1 032 834	370 628	112 427	251 401	2 093 432	744 801	225 393	489 804	4 802 601
Councillors	3 519 609	1 257 003	704 270		6 894 018	2 412 275	1 376 007		16 904 387
	5 280 173	1 887 534	872 909	377 508	10 297 226	3 625 948	1 708 388	732 537	24 782 223

2021

Councillors	W hi p of C ou	n ci l M P A	C C h a ir p	er so n Executive Committee	members Councillors
Mayor					
Speaker					

Basic salary	Travel/Car Allowance	Cellphone Allowance	Public Office	Total
625 981 500 782 469 486	224 179	44 400		
455 713	179 343	44 400	44 836	939 396
	168 134	44 400	35 868	760 393
	163 202	44 400	33 627	715 647
3 165 684 9 362 546		395 900	32 643	695 958
	1 133 728		226	
14 580 192	3 449 522	2 158 950	744	4 922 056 15
			689	930 925
	5 318 108	2 732 450	907	
			1 063 625	23 964 375

Change of political leadership

During the month of November 2021 there were local government elections that affect the composition and amounts paid to councillors for the year. The outcome of the elections resulted in a change of councillors in the municipality which also affected the position of the Speaker of Council while the Mayor and the Whip of Council (formerly the Chief Whip) remained unchanged.

Winnie Madikizela-Mandela Local Municipality

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48. Related parties (continued)

Management class: Executive management

2022

	Basic salary	Travel/Car Allowance	Other Benefits	Total
Senior Management				
Municipal Manager		388 854		
Chief Financial Officer	1 022 631	301 328	142 113	1 553 598
	760 731	254 285	209 368	1 271 427
Senior Manager: Engineering Services	821 275	216 270	192 839	1 268 399
Senior Manager: Corporate Services	863 278	199 079	188 517	1 268 065
Senior Manager: Community Services	829 252	216 270	173 701	1 202 032
Senior Manager: Development Planning	875 046		188 517	1 279 833
		1 576 086		
	5 172 213		1 095 055	7 843 354

2021

	Basic salary	Travel/Car Allowance	Other Benefits	Total
Senior Management				
Municipal Manager		370 338		
Chief Financial Officer	977 653	286 979	135 135	1 483 126
	724 745	242 177	199 187	1 210 911
Senior Manager: Engineering Services	786 146	205 971	181 633	1 209 956
Senior Manager: Corporate Services	827 515	205 971	179 328	1 212 814
Senior Manager: Community Services	826 087	205 971	179 328	1 211 386
Senior Manager: Development Planning	825 612		179 327	1 210 910
		1 517 407		
	4 967 758		1 053 938	7 539 103

Management class: Key advisors/Sub committees

2022

	Fees for services as a member of management	Tavel Claims	Total
Internal Audit Committee			
Chairperson of the audit committee	93 921		
Audit committee members	82 704	4 482	98 403
		12 674	95 378
	176 625		
		17 156	193 781

2021

	Fees for services as a member of management	Travel Claims	Total
Internal Audit Committee			
Chairperson of the audit committee	71 065		
Audit committee members	78 180	2 070	73 135
		-	78 180
	149 245		
		2 070	151 315

49. Change in estimate

Property, plant and equipment

The full useful lives of certain Property, Plant and Equipment and their residual values were revised in the current year pertaining to intangibles, movable and immovable assets with reductions and extensions to useful lives ranging between 2-13 years and residual values ranging between 7% to 28% of assets costs, with the exception of generators. The overall effect of this revision has been an increase in depreciation charges for the current and prior year of R840 930.87 (2021 R 654 922) respectively and an increase in future depreciation charges of R841 660.

This has resulted in a decrease in current year's carrying amounts of certain property, plant and equipment by R840 930.87 and a future increase in carrying amounts of certain property, plant and equipment of R841 660.13.

Winnie Madikizela-Mandela Local Municipality

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50. Risk management

Financial risk management

The municipality's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

The municipality's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the municipality's financial performance. Risk management is carried out by a central treasury department (entity treasury) under policies approved by the accounting officer. Municipality treasury identifies, evaluates and hedges financial risks in close co-operation with the municipality's operating units. The accounting officer provide written principles for overall risk management, as well as written policies covering specific areas.

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Cash flow forecasts are prepared and adequate utilised borrowing facilities are monitored.

The table below analyses the municipality's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

At 30 June 2022	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Trade and other payables	47 256 789	-	-	-
Consumer Deposits	2 986	173 671	25 269	303 951
At 30 June 2021	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Trade and other payables	44 334 448	-	-	-
Consumer Deposits	1 728	173 671	25 269	303 951

Liquidity risk is mainly concentrated on the trade and other payables balance. The municipality does not have any collateral and /or credit enhancements that aid in the mitigation of the liquidity risk.

Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors.

The financial assets carried at amortized cost exposed the municipality to credit risk. The value of the maximum exposure to credit risk are as follows for each class of financial assets at amortized cost.

Financial instrument	2022	2021
Cash and Cash equivalents	277 108 823	258 162 213
Other receivables from exchange transactions	2 373 190	9 421 134
Receivables from non-exchange transactions	1 727 859	1 243 139
Receivables from exchange transactions	25 930 092	20 514 019

Market risk

Interest rate risk

The municipality limits its interest risk exposure by only conducting business with financial institutions registered in terms of Bank Act 94 of 1990.

51. Going concern

We draw attention to the fact that at 30 June 2022, the municipality had an accumulated surplus (deficit) of R 1 090 344 245 and that the municipality's total assets exceed its liabilities by R 1 090 344 245.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

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51. Going concern (continued)

The audited annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of other factors. The most significant of these is that the accounting officer continue to source and explore more funding for the ongoing operations for the municipality

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52. Fruitless and wasteful expenditure

Opening balance as previously reported	376 912	4 320 803
	-	1 473
Add: Fruitless and wasteful expenditure identified - current	-	
Add: Prior period correction		355 000
	(21 912)	(4 300 364)
Less: Amount written off - current		
Closing balance	355 000	376 912

During the year it was discovered that a service provider who was appointed to deliver equipment in support of fisheries delivered the equipment in June 2021 and payment was processed accordingly but subsequent to that the municipality was informed that the supplier had repossessed the equipment claiming that no payment was received.

The municipality followed that up and requested the bidder to rectify the situation failing which the money be refunded to the municipality. The bidder agreed to pay back the money but to-date no payment has been made. This expenditure has then been reclassified as a Fruitless and wasteful expenditure in the year in which it was incurred resulting in a prior year correction, however a corresponding debtor has been raised in the books of the municipality.

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52. Fruitless and wasteful expenditure (continued)

Details of fruitless and wasteful expenditure

	Disciplinary steps taken/criminal proceedings		
Interest on Eskom FBE account	Amounts under investigation	-	1 196
Payment for goods not delivered	Amounts under investigation	-	355 000
Interest on overdue account - Department of Transport	Amounts under investigation	-	277
		-	356 473

Amount written-off

During the year after the council committee investigations, council adopted council committee recommendation to write off an amount of R20 439 relating to 2019/20 and R1 473 that was incurred in 2020/21 from the fruitless and wasteful expenditure amount as it was proven without reasonable doubt that the amount was not recoverable.

53. Irregular expenditure

Opening balance as previously reported	-	1 857 620
Add: Irregular expenditure - current	15 795	1 590 000
Less: Amount written off - current	-	(3 447 620)
Closing balance	15 795	-

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53. Irregular expenditure (continued)

Incidents/cases identified/reported in the current year include those listed below:

	Disciplinary steps taken/criminal proceedings		
Non compliance with upper limits for councillors	S Magini	15 795	-
Non compliance with tax matters		-	1 590 000
	MAT Trading		
		15 795	1 590 000

Amount written-off

No irregular expenditure was written off during the current financial year.

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54. Additional disclosure in terms of Municipal Finance Management Act

Contributions to organised local government

Opening balance	191	191
Current year subscription / fee	661 553	667 362
Amount paid - current year	(661 553)	(667 362)
	191	191

Audit fees

Current year subscription / fee	<u>3 228 513</u>	<u>2 722 939</u>
Amount paid - current year	(3 228 513)	(2 722 939)
	-	-

PAYE and UIF

Opening balance	2 994	2 994
	20 350 567	17 970 479
Current year subscription / fee		
Amount paid - current year	(20 350 567)	(17 970 479)
	2 994	2 994

Pension and Medical Aid Deductions

Opening balance	(43 308)	(43 308)
	23 759 343	11 640 627
Current year subscription / fee		
Amount paid - current year	(23 759 343)	(11 640 627)
	(43 308)	(43 308)

Skills Development Levy

Opening balance	(90)	(90)
	1 232 867	884 848
Current year subscription/fee		
Amount paid - current year	(1 232 867)	(884 848)
	(90)	(90)

VAT

VAT receivable	12 783 550	15 608 949
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All VAT returns have been submitted by the due date throughout the year year.

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55. Deviation from supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the council and includes a note to the audited annual financial statements.

Winnie Madikizela-Mandela LM have incurred expenditure by not following the Supply Chain Management policy during the year. The were no three quotes obtained as per the SCM policy for supply of groceries for mass funeral ,hiring of crane truck and car repairs. These procurement resulted to Deviations totalling to R64 399.04.

Supply Chain Management Regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved by the Municipal Manager and noted by Council. The expenses incurred as listed hereunder have been approved.

Emergency Procurement

Supply and delivery of Groceries for Mass Funeral	5 580	-
Hiring of Crane Truck	15 000	-
	43 819	-
Staff car repair damaged during community unrest	-	199 850
Reviewal of Dumping Site Financial Projections	-	-
	-	2 990
Hiring of Crane Truck for emergency replacement of damaged transformer	-	29 200
Emergency Maintenance of Municipal Toilets	-	12 000
	-	15 000
Emergency VIP Catering for Safety Awareness Campaign	-	12 750
Emergency VIP Catering for Safety Awareness Campaign	-	29 950
	-	8 500
Catering of 150 people for community Safety Awareness Campaign	-	12 750
	-	12 000
Hiring of Tent, Podium, Decor and Tables for Safety Awareness Campaign	-	-
Catering of 100 people for Community Safety Awareness Campaign	64 399	334 990
Catering of 150 people for Community Safety Awareness Campaign	-	-
Still Water for 500 people for Traffic Awareness	-	-

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56. Accounting by principals and agents

The municipality is a party to a principal-agent arrangement(s).

Details of the arrangement(s) is/are as follows:

The Municipality has been registered as a registering authority in accordance with section 3(1) of the Road Traffic Act, 1996 (Act No. 93 of 1996), subject to the conditions imposed by the Member of the Executive Council (MEC) responsible for Transport. As such the Municipality performs the functions of a registering authority as contemplated by section 3(1) of the Road Traffic Act, read with the National Road Traffic Regulation

The revenue that is derived from the registration and licensing of motor vehicles is paid into the Provincial Revenue Fund as required by section 41 of the Eastern Cape Road Traffic Act, 1998 (Act No.3 of 1999), while the Municipality, in order to perform its functions as a registering authority, and in the spirit of co-operative governance as enshrined in Chapter 3 of the Constitution, is entitled to receive a portion of the revenue generated, subject to the terms and conditions as set out in the Agreement, with particular reference to clause 6 of the Agreement.

Municipality is entitled to a fee equal to the collection fee of 19% (nineteen percent), including VAT for all fees collected in terms of clause 6.2 for motor vehicle registration and licensing fees.

Municipality shall, in terms of applicable national and provincial road traffic legislation and the Agreement, be responsible for the following motor vehicle registration and licensing functions: registration of vehicles, vehicle search, issue of duplicate registration certificate, deregistration of a motor vehicle, change of particulars of an owner or a titleholder with respect to registration and licensing, change of particulars of a motor vehicle, issue of a temporary or special permit, licensing of a vehicle in a private person's or legally recognised entity's name; licensing of a financed vehicle, in a private person's or legally recognised entity's name; licensing and allocating of a personalised licence number; retention of a vehicle licence number; notification of change of titleholder and or ownership of a vehicle; processing address changes as required; application for refund, if due, to be issued by the Department of Transport, Head office in King William's Town Eastern Cape Province; application for special classification of a vehicle; application for Traffic Register Number; application for Motor Trade Number; referral of all motor vehicle registration and licensing queries, complaints and disputes to the Departmental employee specified by the Transport Regulation contact person within 2 (two) working days of a query or lodging of a complaint or dispute; and any other transaction reasonably requested by the Department.

The municipality is licenced to distribute electricity in town for which the municipality has a vending contract with Conlog for the utilisation of their system to distribute or to sell electricity tokens.

As part of the distribution of electricity tokens Conlog also sells electricity tokens on behalf of the municipality for which the municipality compensate Conlog for this service.

Entity as agent

Resources held on behalf of the principal(s), but recognised in the entity's own financial statements

The municipality has resources held on behalf of the principal(s) that are not recognised in municipality's financial statements, but are recognised in the principal financial statements

Revenue recognised

The aggregate amount of revenue that the entity recognised as compensation for the transactions carried out on behalf of the principal is R1 202 570 (2021: R1 290 875).

Liabilities and corresponding rights of reimbursement recognised as assets

The municipality does not have liabilities incurred on behalf of the principal that have been recognised by the municipality.

The municipality does not have corresponding rights of reimbursement that have been recognised as assets.

Additional information

Receivables and/or payables recognised based on the rights and obligations established in the binding arrangement(s)

Entity as principal

Resources (including assets and liabilities) of the entity under the custodianship of the agent

The municipality has no resources held on behalf of the municipality by the agent that are recognised either in the municipality's financial statements or the agent's financial statements.

Fee paid

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56. Accounting by principals and agents (continued)

Fee paid as compensation to the agent

682 830

762 227

Resource and/or cost implications for the entity if the principal-agent arrangement is terminated

The termination of the agreement will not result in any costs for both the principal and the agent, however, the municipality will need to extend operating hours, increase number of staff, increase service points.

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57. Segment information

General information

Identification of segments

The municipality is organised and reports to council on the basis of five functional areas: Electricity, Waste Management, Community and Public Safety, Infrastructure Services and Development Planning. The segments were organised around the type of service delivered. Council uses these same segments for determining strategic objectives. All administrative segments have been aggregated as unallocated services.

Information reported about these segments is used by council as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

Aggregated segments

The municipality operates throughout the Mbizana area with certain functions providing an administrative and support role. Segments were aggregated on the basis of the services delivered as management considered that the characteristics of the segments were sufficiently similar to warrant aggregation. These have been aggregated to form the unallocated services.

Types of goods and/or services by segment

These reportable segments as well as the goods and/or services for each segment are set out below:

Reportable segment	Goods and/or services
Electricity	Electricity distribution Refuse removal services
Waste Management Community and Public Safety	Library Services, Police force, Cemeteries, Environmental Protection, Recreational facilities, Social Services
Infrastructure Services	Provision of infrastructure and Maintenance, Provision of community facilities
Development Planning	Local Economic Development, Supporting SMMEs, Property Services and Spatial Planning
Unallocated services	Administrative and support services

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57. Segment information (continued)

Segment surplus or deficit, assets and liabilities

2022

	Total segment expenditure	Assets	Electricity	Waste Management	Infrastructure Services
Revenue	Total	Total segment assets			
Revenue from non-exchange transactions			139 097 720	3 570 000	51 023 000
Revenue from exchange transactions	segmental surplus/(def icit)	Total assets as per Statement of financial Position	28 473 250 37 957 696 -	4 201 925 -	- 129 456
Other Income			166 419 528		-
Interest revenue				-	7 653 729
Fair value adjustment	A s s e t s C u r r e n t A s s e t s		66 430 946	7 771 925	51 023 000
Total segment revenue					
Entity's revenue					
Expenditure					
Employee cost			4 459 384 -	15 903 050	10 855 688
Remuneration of councillors			6 170 252 40	-	-
Other expenses			211 160 637 916	20 709 807	9 762 438
Bulk Purchases-Electricity			14 869 789	-	-
Depreciation and amortisation			30 468 839	-	8 661 913
Contracted Services				2 745 297	15 117 118
Loss on disposal			96 817 340		
				39 358 154	74 032 102
		Non current			

492 289 334

258 909 921 233 379 413

Community & Public Safety	Development Planning	Unallocated services	Total
	21 851 000	292 037 641	
2 649	150 144	7 999 311	399 604 334
443 1		123 487	51 619 719
310 643	-		123 487
-	-	15 474 310	
	-	2 461 400	15 474 310
-			2 461 400
-	22 001 144	318 096 149	469 283 250
3 960			
086			469 283 250
<hr/>			
	10 395 790	51 816 888	
	-	24 782 223	116 655 429
		34 959 806	24 782 223
23 224	2 651 641	-	78 909 627
629 -	-		40 211 160
		4 948 583	44 097 216
4 655	2 810 578	16 907 310	56 604 507
683 -	1 149 793	965 335	46 551 292
	-		
6 065		134 380 145	407 811 454
194 12	17 007 802		
270 405 -			61 471 796
46 215			
911			
		(36 941 733)	381 880 741
	140 797	527 560 956	806 462 885
	2 043 870		1 188 343 626
		490 619 223	
	2 184 667		1 188 343 626
20 544			
580 8			
503 109			
29 047			
689			

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	Electricity	Waste Management	Infrastructure Services	Community & Public Safety	Development Planning	Unallocated services	Total
57. Segment information (continued)							
Liabilities							
Current Liabilities	284 713 178	1 740 937	715 381 815	71 478 703	10 516 484	(1 008 315 682)	75 515 435
	-	-	-	-	-	22 483 945	22 483 945
Non-current Liabilities							
Total segment liabilities	284 713 178	1 740 937	715 381 815	71 478 703	10 516 484	(985 831 737)	97 999 380
Total liabilities as per Statement of financial Position							97 999 380

Assets that have a negative balance per segment have been reclassified to liabilities and liabilities with a positive balance have been reclassified to assets.

2021

	Entity's revenue	r	s	f	p	cit	a
Revenue		e	R	c	e	y	ti
		E	e	o	n	D	o
		m	m	u	s	ep	n
		p	u	n	e	re	l
Revenue from non-exchange transactions	E	l	n	ci		ci	n
Revenue from exchange transactions	x	o	e	ll	Bul	ati	t
Interest revenue	p	y	r	or	k	on	e
	e	e	a	s	Pu	an	r
Other Income	n	C	ti	O	rch	d	e
	d	o	o	th	as	a	s
Fair value adjustment	i			er	e-	m	t
	t	s	n	e	Ele	ort	e
Total segment revenue	u	t	o	x	ctri	is	x

pense	Electricity	Waste Management	Infrastructure Services	Community &Public Safety	Development Planning	Unallocated Services	Total
Contracted Services		2 790 825	45 459 000	3 504 491	19 155 579	336 154 868	
Loss on disposal	32 001 367	4 578 349	13 391	1 324 000	111 338	6 595 230	439 066 130
Total segment expenditure	35 707 426	-		-		11 141 818	48 329 734
Total segmental surplus/(deficit)	-		-		-	148 587	11 141 818
	-	-	-	-	-		148 587
	-	-	-	-	-	1 069 294	
		7 369 174	45 472 391	4 828 491	19 266 917	355 109 797	1 069 294
	67 708 793						499 755 563
							499 755 563
		7 870 910	10 558 648	21 111 482	9 431 486	57 405 414	110 721 661
4 343 721	-	-	-	-	-	23 964 376	23 964 376
-						35 161 453	56 326 921
	4 471 201	1 144 800	8 070 745	5 065 987	-		35 021 699
2 412 735	-	-	-	-	-		40 179 661
35 021 699	-	-	-	-	-	8 309 456	1 473
-	-	31 870 205	-	-	-	1 473	
	-	-	-	-	-		
	10 913 878		10 486 256	1 582 954	6 918 297	32 951 257	
1 133 507	-	1 916 365	1 913	-	533 068	43 412 918	
		6 113 115					
36 764 822	23 255 989		39 670 396	16 080 427	132 293 537	342 579 966	
		51 603 133					157 175 597
	79 676 484						

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57. Segment information (continued)

Assets							
Current assets	242 901 551	1 271 178	151 477 882	30 598 933	16 786 926	(75 862 689)	367 173 781
	30 518 570	7 568 728	150 675 593	7 116 923	1 635 543	540 012 676	737 528 033
Non-current assets							
	273 420 121	8 839 906	302 153 475	37 715 856	18 422 469	464 149 987	1 104 701 814
Total segment assets							1 104 701 814
Total assets as per Statement of financial Position							
Liabilities							
Current liabilities	364 502 657	1 787 336	358 053 041	63 254 358	45 372 915	(762 387 003)	70 583 304
	-	-	-	15 373 320	52 933 573	(63 060 831)	5 246 062
Non-current liabilities							
	364 502 657	1 787 336	358 053 041	78 627 678	98 306 488	(825 447 834)	75 829 366
Total segment liabilities							75 829 366
Total liabilities as per Statement of financial Position							

Assets that have a negative balance per segment have been reclassified to liabilities and liabilities with a positive balance have been reclassified to assets.

Measurement of segment surplus or deficit, assets and liabilities

Basis of accounting for transactions between reportable segments

The accounting policies of the segments are the same as those described in the summary of significant accounting policies.

Information about geographical areas

The municipality does not have economic activities anywhere else other than the Mbizana area and there has not been any changes on the geographic area and economic activities during any of the reporting periods.

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58. Prior period errors

The following adjustments were made to the prior year financial statements due to errors which were identified during the current year reviews relating to prior periods financial statements:

Receivables from non-exchange transactions

During the year it was discovered that a payment made to Alstonia Trading and Projects through a cession agreement of R418 046 relating to services provided by the company on behalf of Zamadunga Business Enterprise on the 18th of December 2020 was also claimed and paid to Zamadunga Business Enterprise which made this a double payment on the construction of the Civic Centre. Zamadunga Business Enterprise has accepted the debt and requested that this amount be deducted from their retention when it falls due.

During the year a former employee of the municipality was found guilty by a court of law of theft of municipal funds came to the municipality to make payments in line with the court judgement that the municipality was not aware of. Upon investigation the municipality was able to obtain the court judgement which revealed that the municipality should have recognise a receivable of R180 000 in June 2009 but it was never recognised. This error has since been corrected as a prior period error.

The correction of this error has resulted in an increase in Receivables from non-exchange transactions by the same amount of R598 046.

Cash and Cash equivalents

During the year it was discovered that Interest received on Investment for the 2019/20 financial year which appeared on the June 2020 statement was not recorded. The interest has then been recorded in the 2020/21 financial year as a correction of opening balances. The impact of this error resulted to an understatement of Cash and Cash equivalents of R1 512.63.

The correction of this error resulted to an increase in Cash and Cash equivalents R1 512.63

VAT Receivables

During the year it was discovered that on the 25th June 2021 the municipality paid an amount of R5 314 824.29 to Zamadunga Business Enterprise for the construction of Bizana Civic Centre which was later discovered that R2 202 802.93 of the amount paid related to work that was not yet completed on the 25th June 2021. Input Vat on the transaction amounted to R287 322.12 which was an error because payment was not due. This resulted in a decrease on Input Vat by R287 322.12.

The correction of this error resulted to a decrease on Input Vat of R287 322.12.

Prepayments

During the year it was discovered that on the 25th June 2021 the municipality paid an amount of R5 314 824.29 to Zamadunga Business Enterprise for the construction of Bizana Civic Centre which included an amount of R2 202 802.93 that related to work to be performed by SMME's subcontracted to the project as part of the 30% government initiative to capacitate small businesses of which work was not yet completed on the 30th June 2021 and subsequently the 30th June 2022.

Investigations revealed that the amount was paid in response to a plea by the appointed contractor to assist the SMMEs that were struggling to pay for materials required to complete the project and therefore delaying progress. The municipality's appointed team of professionals then advised the municipality pays the amount to the main contractor who would then procure the material required to ensure it is of the required quality and therefore pay the subcontractors when work is completed.

This resulted in a prepayment which resulted to an increase in prepayments of R2 202 802.93.

The correction of this error resulted in an increase on Prepayments of R2 202 802.93

Property Plant and Equipments

During the year it was discovered that on the 25th June 2021 the municipality paid an amount of R5 314 824.29 to Zamadunga Business Enterprise for the construction of Bizana Civic Centre which included an amount of R2 202 802.93 that related to work to be performed by SMME's subcontracted to the project as part of the 30% government initiative to capacitate small businesses of which work was not yet completed on the 30th June 2021 and subsequently the 30th June 2022.

This resulted into a decrease in Work in Progress of R1 915 480.81 exclusive of Input Vat of R287 322.12

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58. Prior period errors (continued)

It was also discovered that on the 30th of June 2021 a septic tank with a total value of R396 704 was completed and recognised as part of accruals. However, this amount was incorrectly recognised as contracted services instead of Property Plant and Equipment. The impact of this error was an understatement of property plant and equipment.

It was also discovered that during 2020/21 financial year there was a disposal of two roads infrastructure components with a total opening accumulated impairment of R36 435.52. This accumulated impairment was never correctly derecognised during disposal. The impact of this error was an understatement of property plant and equipment..

During the year it was discovered that a payment made to Alstonia Trading and Projects through a cession agreement of R418 046 relating to services provided by the company on behalf of Zamadunga Business Enterprise on the 18th of December 2020 was also claimed and paid to Zamadunga Business Enterprise which made this a double payment on the construction of the Civic Centre. Zamadunga Business Enterprise has accepted the debt and requested that this amount be deducted from their retention when it falls due.

This correction resulted in a decrease on Work in Progress of R418 046.

During the year it was discovered that on the 23rd of June 2021 the municipality transferred ERF 940 property to a private owner. The disposal transaction relating to ERF 940 was never processed. The impact of this error was an overstatement of Land by R4 361.45, Building by R25 162.22 and Accumulated depreciation by R5 024.07. The net movement is R24 499.60.

The corrections of these errors resulted in a net decrease of R1 924 884 on Property, plant and equipment

Provisions

During the year it was discovered that the number of leave days for Senior Managers was incorrectly capped on 24 leave days while the leave days for Senior Managers should not exceed 48 leave days as per the policy of the municipality. The impact of this error resulted in a understatement of the Leave Provision.

The correction of this error resulted in a net increase of R695 503.

Payables from exchange transactions

During the year it was discovered that an amount of R19 397.50 was transacted directly on Net Assets. These transactions were raised as Payables from exchange transactions of R9 900 for catering services and R9 497.50 for Spatial development framework review in 2021 financial year. Due to work not done the transaction for Catering services of R9 900 and R9 497.50 for Spatial Framework review which was already included as an accrual were then reversed in 2022 financial year. The impact of these transactions resulted to a overstatement of Payables from exchange transactions,

The correction of this error resulted in a decrease in Payables from exchange transactions of R19 397.50

Employee Related Cost

During the year it was discovered that the number of leave days for Senior Managers was incorrectly capped on 24 leave days while the leave days for Senior Managers should not exceed 48 leave days as per the policy of the municipal. This error resulted to an understatement of Employee related cost of R695 503.

The correction of this error resulted in a net increase of R695 503.

Contracted Services

During the year it was discovered that on the 30th of June 2021 a septic tank with a total value of R396 704 was completed and recognised as part of accruals. However, this amount was incorrectly recognised as contracted services instead of Property Plant and Equipment. The impact of this error was an understatement overstatement on contracted services.

During the year it was discovered that an amount of R19 397.50 was transacted directly on Net Assets. These transactions were raised as Payables from exchange transactions of R9 900 for catering services and R9 497.50 for Spatial development framework review in 2021 financial year. Due to work not done the transaction for Catering services of R9 900 and R9 497.50 for Spatial Framework which was already included as an accrual, these transactions were then reversed in 2022 financial year. The impact of these transactions resulted to an overstatement of Contracted Services.

The correction of this error resulted in a decrease of R416 101.50 on Contracted Services

Loss of disposal of asset

During the year it was discovered that during 2020/21 financial year there was a disposal of two roads infrastructure components with a total opening accumulated impairment of R36 435.52. This accumulated impairment was never correctly derecognised during disposal. The impact of this error is an overstatement of loss on disposal of assets & liabilities.

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58. Prior period errors (continued)

The correction of this error resulted in a net decrease of R36 435.52.

Accumulated Surplus

During the preparation of annual financial statement various journals were processed in order to correct prior year figures.

An increase in Leave Provision and increase Employee related cost of R695 503 resulted to a decrease on Accumulated Surplus of R695 503.

An increase on property plant and equipment and decrease in contracted services of R396 704 resulted to an increase on Accumulated Surplus of R396 704.

An increase on property plant and equipment and decrease in loss on disposal of assets & liabilities resulted to an increase on Accumulated Surplus of R36 435.52.

The decrease in Payables from exchange transactions and a decrease in Contracted services resulted to an increase in Accumulated Surplus of R19 397.50

The increase in Interest received and Other receivables from exchange transactions resulted to an increase of R1 512.63 in Accumulated Surplus.

During the year it was discovered that on the 23rd of June 2021 the municipality transferred ERF 940 property to a private owner. The disposal transaction relating to ERF 940 was never processed. The impact of this error was an overstatement of Land by R4 361.45, Building by R25 162.22 and Accumulated depreciation by R5 024.07. The net movement is R24 499.60.

During the year a former employee of the municipality was found guilty by a court of law of theft of municipal funds came to the municipality to make payments in line with the court judgement that the municipality was not aware of. Upon investigation the municipality was able to obtain the court judgement which revealed that the municipality should have recognise a receivable of R180 000 in June 2009 but it was never recognised. This error has since been corrected as a prior period error

The cumulative effect of all changes that have occurred resulted in a net decrease of R85 949 on Accumulated Surplus.

Commitments

During the year management revised the commitment register to also present commitment from operating projects to enhance the presentation and classification of commitments for users of financial statements to have a more clearer picture of the types of commitments the municipality has.

This has resulted in a new category of commitments relating to operating projects reclassified from other assets

An exercise was done during the year to get user departments to provide more information and confirmation on commitments that either had very small amounts or there was no movement on the commitments compared to the prior year whether these were still ongoing projects. This confirmation revealed that most of the projects were completed in the prior years and the remaining balances were savings realised from the projected bid prices.

The commitment adjusted resulted to a downward adjustment of R3 187 669 as a result of confirmed savings from completed projects.

Commitments

	-	68 402 449
As previously reported	-	(3 187 669)
Prior year corrections	-	65 214 779
Restated balance		

Commitments categories as previously reported
Authorised capital expenditure**Already contracted for but not provided for**

Infrastructure assets	-	4 296 993
	-	6 992 641
Integrated electrification	-	37 061 462
Community assets	-	16 863 683
Other commitments		
	-	65 214 779

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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58. Prior period errors (continued)

Revised commitments categories Authorised capital expenditure

Already contracted for but not provided for

Infrastructure assets	-	4 296 993
	-	<u>6 992 641</u>
Integrated electrification	-	37 061 462
Community assets	-	6 006 047
Other assets		

Authorised operational expenditure

Already contracted for but not provided for

Operational expenditure	-	10 857 636
	-	<u>65 214 779</u>

59. Prior-year adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

Statement of financial position

2021

Note	As previously reported	Correction of error	Restated
Receivables from non exchange transactions	645 093	598 046	1 243 139
Cash and Cash equivalent	258 160 700	1 513 (287 322)	258 162 213 15 608 949
VAT Receivables	15 896 271		
Prepayments	14 974 173	2 202 803	17 176 976
	<u>701 498 020</u>	<u>(1 924 884)</u>	<u>699 573 136</u>
Property, plant and equipment			
Provisions	(19 990 321) (44 353 846)	(695 502) 19 398	(20 685 823) (44 334 448)
Payables from exchange transaction		85 948	(1 028 872 449)
Accumulated Surplus	(1 028 958 397)		
	<u>(102 128 307)</u>	-	<u>(102 128 307)</u>

Statement of financial performance

2021

Contracted Services	Surplus for the year	Note	As p r e
Loss on disposal of assets			
Employee related Cost			

viously reported	Correction of error	Restated
(110 026 158)	(695 503) 416 102	(110 721 661)
(33 367 359)	11 936	(32 951 257)
(43 424 855)		(43 412 919)
(186 818 372)	(267 465)	(187 085 837)

Cash flow statement

2021

	Note	As previously reported	Correction of error	Restated
Cash flow from operating activities				
Sale of goods and services		47 471 065	(132 237)	47 338 828
Employee Cost		(133 990 533)	(695 503)	(134 686 036)
Suppliers		(128 662 242)	(1 110 597)	(129 772 839)
		(215 181 710)	(1 938 337)	(217 120 047)
Cash flow from investing activities				
Purchase of property, plant and equipment		(125 364 871)	1 936 824	(123 428 047)

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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60. Budget differences

Material differences between budget and actual amounts

The municipality give an explanation on material variance that more than 5% as per the MFMA Circular 71.

Statement of Financial Performance

Rental of facilities and equipment

The excess actual revenue more than budget is due to increase lease rentals as a result of new lease agreements that were signed towards the end of last financial year.

Agency services

The actual revenue being less than the budget is due to the impact of Covid on the economy. Department of Transport was having challenges with their services, extension dates for licence renewals and faulty machine causing delays on issuing.

Commissions received

The excess actual revenue more than budget is due additional 3rd party payroll transactions the municipality is receiving commission from.

Recoveries

These are insurance recoveries which the municipality does not budget for. These recoveries were as a result of municipal assets that were written off /stolen during the year.

Other income

The actual revenue being less than the budget is due to tender fees that have been since discontinued as tender documents are now uploaded on the eTender portal. There has also been a decline on adhoc advertising fees and funeral fees as more people prefer to use rural homestead burials than the grave yard in town.

Licence and permit

The excess actual revenue more than budget is due to recovery on Licences and permit after National disaster, the budget catered for impact of national disaster and the extension of grace period for licence renewal.

Transfer recognised- capital contribution

The actual income less than the budget is due to GBS Grant that the municipality budgeted for and the municipality did not receive it in the 2021/22 financial year.

Public contributions and donations

The asset donations were not budgeted for as the municipality was not expecting any donation of an asset.

Fines, Penalties and forfeits

The revenue for fines was adjusted down during the adjustment budget based on the assesment of actual perfomance for fines billed. The decrease on fines is due people not found to have contravened with laws.

Finance Cost

During the financial year the municipality improved its internal controls on managing finance cost.

Lease rentals on operating lease

The actual expenditure being less than the budget is savings as a result of implementation of cost containment measures.

Depreciation

The depreciation budgeted for was based on old and new assets that were going to be procured and constructed. Most of the construction assets were not completed during the year, which resulted to underspending on depreciation.

Impairment losses

Winnie Madikizela-Mandela Local Municipality

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Notes to the Audited Annual Financial Statements

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60. Budget differences (continued)

The actual expenditure being less than the budget is the result of the estimated damages caused by floods in April that was done during budget stage. The outcome of the impairment was less as the result of some assets that were affected by floods being repaired.

Debt Impairment

The actual expenditure being less than the budget is due the implementation of credit control.

Contracted services

The actuals expenditure being less than the budget is savings due to implementation of cost containment measures. This is as a result of slow spending during the first months of each financial year which is always experienced and the municipality finds it difficult to recover from.

Transfers and subsidies

The actual expenditure being less than budget is savings to the municipality. There was also a period of over three months where government procurement of over R30 000 was halted resulting in major interruptions in government spending during the period.

Loss on disposal of assets

The variance on loss on disposal is as the result of the municipality budgeting for certain Electrification projects that were going to be completed during the financial year and the roads that were disposed as they were badly damaged by the floods.

General expense

The actuals expenditure being less than the budget is savings due to implementation of cost containment measures. This might be as a result of the slow spending during the first months of each financial year which is always experienced and the different stages of covid-19 regulations which has meant little activity was recorded for the municipality and some events being cancelled. There was also a period of over three months where government procurement of over R30 000 was halted resulting in major interruptions in government spending during the period.

Fair value adjustment

The increase in Fair value adjustment is due to fair value adjustments performed by the independent valuer at year end.

Statement of Financial Position

Inventories

The actual expenditure being less than the budget is savings. There was also a period of over three months where government procurement of over R30 000 was halted resulting in major interruptions in government spending during the period.

Other receivables from exchange transactions

The budget for operating lease, vat, prepayments and receivables from exchange transactions is budgeted under the other receivables from

exchange transactions. The actual performance compared to the budget is as the result of increase on lease rentals, accrued income not received from service provider and increase on receivables from exchange transactions. The budget format has group these items together and are reported on budget formats as part of receivables from exchange transaction not as a separate line item.

Receivables from non exchange

The statutory receivables and receivables from non exchange transactions are reported as part of receivables from non exchange transactions on budget formats. The budget was based on audited figures from prior year.

Cash and Cash equivalent

The actual cash on hand as at 30 June 2022 was due to savings realised on increase on interest received, rental of facilities and equipment and licence and permits more than budget. Furthermore, the reduced spending on general expenditure, contracted services which may be attributable to the over three months where government procurement of over R30 000 was halted.

Investment Property

The increase in investment property is due to fair value adjustments performed by the independent valuer at year end.

Intangible assets

The variance on intangible assets is due to change in useful life of an asset.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

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60. Budget differences (continued)

Unspent conditional grants and receipts

The municipality does not budget for unspent grants as these are meant to be fully spent by the end of the year. The difference is the Library grant and GBS Grant that was not fully spent during the year.

Payables from exchange transactions

The excess of actual payables being more than the budget is due to increase in accruals at year end, increase in retention as the municipality has been constructing assets and withholding of retentions.

Provisions

The budget for provisions is based on the audited figures of 2020/21. The landfill provision is performed by an independent expert.

Cash flow statement

Rate payers and others

The difference is caused by an increase on property rates billing that has not been settled for the year on certain government and household accounts.

Interest income

The difference is caused by an unexpected interest rate hikes by the reserve bank which has resulted in more interest generated on investments as well as an increase in the prime lending rate which has affected interest charged on debtors.

Suppliers

The difference is caused by the delays in procurement during the period where government procurement was suspended by National Treasury for all procurement above R30 000.

Finance costs

The municipality did not incur any interest during the year.

Purchase of property, plant and equipment

The difference is caused by delays in procurement during the period where government spending was suspended by National Treasury, floods in April 2022 affecting progress on some of the infrastructure, non-cash transfers of the prepayments for the stadium that were to have been utilised by year-end as well as savings on other internally funded projects.

Purchase of heritage assets

This is caused by maintenance expenditure that gave the asset a new life but was internally planned as just normal maintenance.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Notes to the Audited Annual Financial Statements

Figures in Rand

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61. Impairment loss

Impairments

Property, plant and equipment

8 555 816

-

Following the severe weather events and the consequent damage caused in various provinces, a

national disaster was declared in terms section 27(1) of the Disaster Management Act, 2002. The response, as announced by the President in his address to the nation on 18 April 2022, will be undertaken in a phased approach; the first being immediate humanitarian relief, second phase relates to stabilisation and recovery which includes rehousing people who have lost homes and restoring provision of services; and the third phase will focus on reconstruction and rehabilitation.++

The municipality was also not spared as most of the infrastructure along the coast was severely damaged resulting in a need for an impairment assessment which resulted in the impairment reported above.

The following classes of assets were affected as indicated

Infrastructure Assets

R4 115 053;

Community Assets

R4 440 762

62. Events after the reporting date

There are currently no events to report on but management will continue assessing situation and gathering information through out the reporting period to enable reporting as and when the need arises. Reporting by management will include, where applicable:

- nature of the event.
- estimation of its financial effect or a statement that such an estimation cannot be made.

Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Appropriation Statement

Figures in Rand

	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget
2022											
Financial Performance											
Property rates	26 171 349		(4 888 028)	21 283 321		21 283 321	21 163 194		(120 127)	99 %	81 %
	43 474 003	-5 716	43 479 719	-		43 479 719	42 138 922		(1 340 797)	97 %	97 %
Service charges	15 179 343					15 179 343	15 474 310		294 967	102 %	102 %
Investment revenue	295 690 000	-	15 179 343			298 973 346	295 672 374				100 %
Transfers recognised - operational			-3 283 346	298 973 346					(3 300 972)	99 %	
			-			9 157 834	14 593 445				
Other own revenue	390 032 443	(1 958 880)	388 073 563	-		388 073 563	389 042 245		968 682	100 %	100 %
Total revenue (excluding capital transfers and contributions)											
Employee costs	(126 853 784)	7 364 446	(119 489 338)	-	-	(119 489 338)	(116 655 429)	-	2 833 909	98 %	92 %
Remuneration of councillors	(26 006 884)	-	(26 006 884)	-	-	(26 006 884)	(24 782 223)	-	1 224 661	95 %	95 %
Debt impairment	(9 600 000)	-	(9 600 000)			(9 600 000)	(821 631)	-	8 778 369	9 %	9 %
Depreciation and asset impairment	(52 681 812)	(15 000 000)	(67 681 812)			(67 681 812)	(52 653 030)	-	15 028 782	78 %	100 %
Finance charges	(150 000)	-	(150 000)	-	-	(150 000)	-	-	150 000	- %	- %
Materials and bulk purchases	(40 777 132)	-	(40 777 132)	-	-	(40 777 132)	(40 211 160)	-	565 972	99 %	99 %
Transfers and grants	(5 906 906)	(143 490)	(6 050 396)	-	-	(6 050 396)	(1 251 198)	-	4 799 198	21 %	21 %
Other expenditure	(171 552 850)	(44 616 655)	(216 169 505)	-	-	(216 169 505)	(171 436 796)	-	44 732 709	79 %	100 %
Total expenditure	(433 529 368)	(52 395 699)	(485 925 067)	-	-	(485 925 067)	(407 811 467)	-	78 113 600	84 %	94 %

Surplus/(Deficit)

(43 496 925)	(54 354 579)	(97 851 504)	-	(97 851 504)	(18 769 222)	79 082 282	19 %	43 %
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Winnie Madikizela-Mandela Local Municipality

Audited Annual Financial Statements for the year ended 30 June 2022

Appropriation Statement

Figures in Rand

	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget
Transfers recognised - capital	99 295 500	(3 120 827)	96 174 673	-		96 174 673	80 162 006		(16 012 667)	83 %	81 %
Contributions recognised - capital and contributed assets	-	-	-	-		-	78 999		78 999	DIV/0 %	DIV/0 %
Surplus (Deficit) after capital transfers and contributions	55 798 575	(57 475 406)	(1 676 831)	-		(1 676 831)	61 471 783		63 148 614	(3 666)%	110 %
Surplus/(Deficit) for the year	55 798 575	(57 475 406)	(1 676 831)	-		(1 676 831)	61 471 783		63 148 614	(3 666)%	110 %

Capital expenditure and funds sources

Total capital expenditure	117 726 617	78 461 620	196 188 237	-		196 188 237	165 270 930		(30 917 307)	84 %	140 %
Sources of capital funds	86 398 617	(5 636 187)	80 762 430	-		80 762 430	64 059 480		(16 702 950)	79 %	74 %
Transfers recognised - capital											
Internally generated funds	117 726 617	78 461 620	196 188 237	-		196 188 237	165 270 930		(30 917 307)	84 %	140 %
Total sources of capital funds											

Winnie Madikizela-Mandela Local Municipality

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Appropriation Statement

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	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget
Cash flows											
Net cash from (used) operating	129 537 470	3 856 379	133 393 849	-		133 393 849	178 759 738		45 365 889	134 %	138 %
Net cash from (used) investing	(119 176 119)	(81 141 181)	(200 317 300)	-		(200 317 300)	(159 813 128)		40 504 172	80 %	134 %
Net increase/(decrease) in cash and cash equivalents	10 361 351	(77 284 802)	(66 923 451)	-		(66 923 451)	18 946 610		85 870 061	(28)%	183 %
Cash and cash equivalents at the beginning of the year	181 236 365	76 924 335	258 160 700	-		258 160 700	258 162 213		1 513	100 %	142 %
Cash and cash equivalents at year end	191 597 716	(360 467)	191 237 249	-		191 237 249	277 108 823		(85 871 574)	145 %	145 %

Winnie Madikizela-Mandela Local Municipality

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Appendix B

June 2022

Analysis of property, plant and equipment as at 30 June 2022

Cost/Revaluation

Accumulated depreciation

	Opening Balance Rand	Additions Rand	Disposals Rand	Transfers Rand	Revaluations Rand	Other changes, movements Rand	Closing Balance Rand	Opening Balance Rand	Disposals Rand	Transfers Rand	Depreciation Rand	Impairment loss Rand	Closing Balance Rand	Carrying value Rand
Land and buildings														
Land (Separate for AFS purposes)	3 148 628		-	-	-	-	3 148 628	-	-	-	-	-	-	3 148 628
Landfill Sites (Separate for AFS purposes)	3 242 860		--	-	-	-	3 242 860	(1 129 194)	-	-	(167 261)	-	-	1 946 405
	29 423 808					-	29 461 646	(5 667 908)	5 033	-	(674 244)			23 124 527
Buildings (Separate for AFS purposes)		-	(25 162)	63 000	-							-	(6 337 119)	
	35 815 296					-	35 853 134	(6 797 102)	5 033		(841 505)			28 219 560
		-	(25 162)	63 000	-								(7 633 574)	
Infrastructure														
Roads, Pavements & Bridges	617 912 979	47 689 604	(32 529 603)	6 600 736	-	-	639 673 716	(243 605 636)	17 412 485	-	(30 177 254)	(4 115 053)	(260 485 458)	379 188 258
Transmission & Reticulation	19 919 287	-	-	-	-	-	19 919 287	(4 213 286)	-	-	(638 390)	-	(4 851 676)	15 067 611
Under construction	60 885 921					-	64 045 928	-			-	-	-	64 045 928
		38 642 992	(28 882 249)	(6 600 736)	-				-					
	698 718 187					-	723 638 931	(247 818 922)			(30 815 644)	(4 115 053)	(265 337 134)	458 301 797
		86 332 996	(61 411 852)	-	-				17 412 485					
Community Assets														
Parks & gardens	4 207 681	-	76 304	---		-				-	4 207 681	(988 834)		-
Sportsfields and stadium	27 157 174	-	752					--		27 157 174	-	11 198	-(8 128)	
Creches	11 198 833	-								833	-	83 178 772	812	-
	57 098 253			(179 046)	-			-		865 000	-	176	-(730 560)	-
Community halls	865 000	13 130 028								417	-	224 224	-(7 191)	
Market place	176 417									150 049 646		177	(17 172 512)	-
Other	224 224	-				-		(13 129 536)						
Cemeteries				(179 046)						-	277 057 747			
	100 004 458	-				13 129 537								
Under Construction								1						
	200 932 040	63 174 724												
						--		-					-(133 129)	

-	(101 016)	-	(1 089 850)
-	(766 093)		3 117 831
-	(297 220)		(13 335
-	(1 645 974)	(4 440 763)	668) 13
-	(18 409)	-	821 506 (1
-	-		027 780)
		--	10 171 053
-	(13 313)	--	(8 837 151)
-	-	-	74 341 621
			(18 409)
-	(2 842 025)	(4 440 763)	846 591
			-
			176 417
			(146
			442)
			77 782
			-
			15
			0
			04
			9
			64
			6
			(24 455
			300) 252
			602 447

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June 2022

Analysis of property, plant and equipment as at 30 June 2022

Cost/Revaluation

Accumulated depreciation

	Opening Balance Rand	Additions Rand	Disposals Rand	Transfers Rand	Revaluations Rand	Other changes, movements Rand	Closing Balance Rand	Opening Balance Rand	Disposals Rand	Transfers Rand	Depreciation Rand	Impairment loss Rand	Closing Balance Rand	Carrying value Rand
Total property plant and equipment														
Land and buildings	35 815 296	-86	(25 162)	63 000	-	-	35 853 134	(6 797 102)	5 033	-	(841 505)	-	(7 633 574)	28 219 560
Infrastructure	698 718 187	332 596 76	(61 411 852)	-	-	-	723 638 931	(247 818 922)	17 412 485	-	(30 815 644)	(4 115 053)	(265 337 134)	458 301 797
Community Assets	200 932 040	304 752	-	-	-	-	277 057 747	(17 172 512)	-	-	(2 842 025)	(4 440 763)	(24 455 300)	252 602 447
Heritage assets	1 230 799	-	(179 046)	1	-	-	1 260 799	-	-	-	-	-	-	1 260 799
Specialised vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other assets	-70	-	-	-	30 000	-	-	-	-	-	-	-	-	-
	744 633		-	-	-	-								
		2 554 579				-	68 828 390	(34 848 395)	2 497 428	-	(9 532 571)	-	(41 883 538)	26 944 852
	1 007 440 855		(4 486 721)	15 999	-	-	1 106 639 001	(306 636 931)	19 914 946	-	(44 031 745)	(6 555 816)	(339 309 546)	767 329 455
Agricultural/Biological assets			(66 102 781)	79 000	30 000									
Agricultural					-						-		-	-
Biological assets					-		2 230 573	36 654 783	-		-			2 435 400
					-		-	-	-		-			
Investment properties					-			36 654 783	-		-			
					-		2 230 573				-			
Intangible assets					-									
Investment property					-		-							
Computers - software & programming					-		-					-	2 435	
Other												400		
Total											-		-	

-	--	-	-	-	-	--	-	--						
-	-	-	-	-	-	-	-	-						
-	2 230 573 -	-	(2 161 258)	-	-	(26 068) -	43 247 -							
-	2 230 573		-	-	-	(26 068)	(2 187 326)	43 247						
		(2 161 258)	-	-			(2 187 326)							
-	39 090 183					-		39 090 183						
-	39 090 183		-	-	-	-		39 090 183						
		-	-	-										
Land and buildings	35 815 296	-86	(25 162)	63 000	-	-	35 853 134	(6 797 102)	5 033	-	(841 505)	-	(7 633 574)	28 219 560
Infrastructure	698 718 187	332 596 76	(61 411 852)	-	-	-	723 638 931	(247 818 922)	17 412 485	-	(30 815 644)	(4 115 053)	(265 337 134)	458 301 797
Community Assets	200 932 040	304 752			-	-	277 057 747	(17 172 512)		-	(2 842 025)	(4 440 763)	(24 455 300)	252 602 447
Heritage assets	1 230 799		(179 046)	1		-	1 260 799	-		-	-			
Specialised vehicles		-	-	-	30 000			-	-	-	-	-	-	1 260 799
Other assets	-70	-			-		-	-	-	-	-	-	-	-
	744 533		-	-										
Agricultural/Biological assets		2 554 579			-	-	68 828 390	(34 848 395)	2 497 428	-	(9 532 571)	-	(41 883 538)	26 944 852
Intangible assets	-	-	(4 486 721)	15 999	-	-	-	-	-	-	-	-	-	-
Investment properties	2 230 573	-				-	2 230 573	(2 161 258)	-	-	(26 068)	-	(2 187 326)	43 247
	36 654 783	-			2 435 400	-	39 090 183	-	-	-	-	-	-	39 090 183
				--										
	1 046 326 211	165 191 927		-	2 465 400	-	1 147 959 757	(308 798 189)	19 914 946	-	(44 057 813)	(8 555 816)	(341 496 872)	806 462 885
			(66 102 781)	79 000										

Winnie Madikizela-Mandela Local Municipality
Winnie Madikizela-Mandela Local Municipality
Appendix B

Analysis of property, plant and equipment as at 30 June 2021
Cost/Revaluation **Accumulated depreciation**

	Opening Balance Rand	Additions Rand	Disposals Rand	Transfers Rand	Revaluations Rand	Other changes, movements Rand	Closing Balance Rand	Opening Balance Rand	Disposals Rand	Transfers Rand	Depreciation Rand	Impairment loss Rand	Closing Balance Rand	Carrying value Rand
Land and buildings														
	3 552 990	-	(4 361)		-	-	3 548 629	-	-	(400 000)	-	-	(400 000)	3 148 629
Land (Separate for AFS purposes)	3 242 860	-	-		-	-	3 242 860	(961 933)	-	-	(167 261)	-	(1 129 194)	2 113 666
Landfill Sites (Separate for AFS purposes)														
	33 014 552	735 627	(717 666)	(3 583 543)	-	-	29 448 970	(6 160 221)	206 474	834 326	(722 237)	148 586	(5 693 072)	23 755 898
Buildings (Separate for AFS purposes)														
Infrastructure														
Roads, Pavements & Bridges	592 087 099	37 612 950	(12 921 343)	1 134 273	-	-	617 912 979	(221 503 463)	6 771 792	-	(28 910 391)	36 435	(243 605 627)	374 307 352
Transmission & Reticulation	18 212 553	1 706 734	-	-	-	-	19 919 287	(3 624 929)	-	-	(588 357)	-	(4 213 286)	15 706 001
Under construction	52 978 513	45 509 594			-	-	60 885 921	-	-	-	-	-	-	60 885 921
	663 278 165	84 829 278	(36 467 913)	(1 134 273)	-	-	698 718 187	(225 128 392)	-	-	(29 498 748)	36 435	(247 818 913)	450 899 274
Community Assets			(49 389 256)	-	-	-			6 771 792					
Parks & gardens	31 765 568	865 000	-	-	-	-	32 630 568	(8 364 332)	-	-	(886 445)	-	(9 250 777)	23 379 791
Community halls	51 342 034	1 752 716	-	4 003 433	-	-	57 098 183	(6 003 395)	-	-	(1 187 782)	-	(7 191 177)	49 907 006
Creches	11 198 833		-	-	-	-	11 198 833	(433 340)	-	-	(297 220)	-	(730 560)	10 468 273
	63 594 909	-40	-	(4 003 433)	-	-	100 004 458		-	-	-	-	-	100 004 458
Under construction		412 982			-	-		-	-	-		-		
	157 901 344		-	-	-	-	200 932 042			-	(2 371 447)	-	(17 172 514)	183 759 528
		43 030 698						(14 801 067)	-					

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Winnie Madikizela-Mandela Local Municipality

Winnie Madikizela-Mandela Local Municipality

Appendix B

June 2022

Analysis of property, plant and equipment as at 30 June 2021

	Opening Balance Rand	Additions	Disposals	Transfers	Revaluations	Other changes, movements Rand	Closing Balance Rand	Opening Balance Rand	Disposals	Transfers	Depreciation	Impairment loss	Closing Balance Rand	Carrying value Rand
		Rand	Rand	Rand	Rand				Rand	Rand	Rand	Rand		
Total property plant and equipment														
	39 810 402	735 627	(722 027)	(3 583 543)	-	-	36 240 459	(7 122 154)	206 474	434 326	(889 498)	148 586	(7 222 266)	29 018 193
Land and buildings	663 276 165	64 829 276	(49 369 256)	-	-	-	696 716 187	(225 126 392)	6 771 792	-	(29 496 746)	36 435	(247 616 313)	450 699 274
Infrastructure	157 901 344	43 030 698	-	-	-	-	200 932 042	(14 801 067)	-	-	(2 371 447)	-	(17 172 514)	183 759 528
Community Assets	1 230 799	-	-	-	-	-	1 230 799	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-	-	-	-	1 230 799
Specialised vehicles	-60	-	-	-	-	-	-	-	-	-	-	-	-	-
Other assets	123 168	-	-	-	-	-	-	-	-	-	-	-	-	-
	922 343 878	40 860 462	(278 080)	(3 583 543)	-	-	70 744 531	(27 846 384)	240 721	-	(7 272 841)	-	(34 848 424)	35 806 140
	139 495 055	(50 369 372)	-	-	-	-	1 007 866 018	(274 867 914)	7 218 987	434 326	(40 032 534)	165 021	(307 062 114)	700 603 904
Agricultural/Biological assets														
Agricultural	-	-	-	-	2 230	-	32 436 272	-	-	-	-	-	-	-
Biological assets	-	-	-	-	573	-	-	-	-	-	-	-	-	1 069 294
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	3 149 217	-	-	1 069 294
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets	-	-	-	-	-	-	-	-	-	-	3 149 217	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Computers - software & programming	-	-	-	-	32 436 272	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	2 230 573	-	-	-	-	-	-	-	-	-	-

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Winnie Madikizela-Mandela Local Municipality

Appendix D

June 2022

Segmental Statement of Financial Performance for the year ended

Prior Year	Current Year
------------	--------------

Actual Income	Actual Expenditure	Surplus /(Deficit)		Actual Income	Actual Expenditure	Surplus /(Deficit)
Rand	Rand	Rand		Rand	Rand	Rand
Municipality						
-	58 549 458			822 012	57 926 574	(57 104 562)
374 263 556	86 470 422	(58 549 458)	Executive & Council/Mayor and Council	338 437 330	92 855 654	245 581 676
	21 101 420	287 793 134	Finance & Admin/Finance	46 324 274	24 700 584	
126 549						21 623 690
	7 338 097	(20 974 871)	Planning and Development/Economic			
			Development/Plan	192 321	9 955 337	
543 644	762 032			-	818 071	(9 762 816)
-	14 082 610				13 617 467	(818 071)
	2 079 390	(6 794 453)	Comm. & Social/Libraries and archives		2 363 086	(9 849 901)
	1 572 412	(762 032)	Housing	3 767 566	2 158 644	(2 363 086)
4 284 845	23 255 990			-	14 572 952	(2 158 644)
-	45 013 746	(9 797 765)	Public Safety/Police		89 004 625	(6 801 027)
	79 676 484	(2 079 390)	Sport and Recreation	-	96 817 340	
-	2 677 904				3 021 133	(83 467 949)
		(1 572 412)	Environmental Protection/Pollution Control	7 771 925		(30 386 394)
7 369 174	342 579 965	(15 886 816)	Waste Water Management/Sewerage	5 536 676	407 811 467	(3 021 133)
45 459 000				66 430 946		
67 708 794		445 254	Road Transport/Roads			61 471 783
				-		
-		(11 967 690)	Electricity /Electricity Distribution	469 283 250		
		(2 677 904)	Other/Air Transport			
499 755 562						
		157 175 597				

Winnie Madikizela-Mandela Local Municipality

Appendix E(1)

June 2022

Actual versus Budget(Revenue and Expenditure) for the year ended 30 June 2022

	Current year 2021 Act. Bal.	Current year 2021 Adjusted budget	Variance	Explanation of Significant Variances greater than 10% versus Budget
	Rand	Rand	Rand	Var
Revenue				
	21 163 194	21 283 321	(120 127)	(0.6)
Property rates	42 138 922	43 479 719	(1 340 797)	(3.1)
Service charges	7 510 508	4 022 358		
			3 488 150	86.7
Rental of facilities and equipment				The excess actual revenue more than budget is due to increase lease rentals as a result of new lease agreements taht were signed in the current finacial year.
	15 474 310	15 179 343		1.9
	1 202 470	1 336 712	294 967	(10.0)
Interest received	386 474	938 096	(134 242)	
Agency services			(551 622)	(58.8)
Fines				The revenue for fines was adjusted down during the second adjustment budget based on the assessment of actual performance for fines billed.
	2 141 209	1 878 646		
	375 834 380	395 148 019	262 563	14.0
Licences and permits	78 999	-	(19 313 639)	(4.9)
Government grants and subsidies		-		
Government Donation	891 384	982 022	78 999	-
	-		(90 638)	(9.2)
Other income - (rollup)		-		
FV	466 821 850		-	-
		484 248 236		
			(17 426 386)	(3.6)
Expenses				
Personnel		(116 655 429)		(119 489 338) (26 006 884) (52 681 812)
Remuneration of councillors		(24 782 223)		
Depreciation		(44 097 214)		
General Expenses			(67 814 018)	(15 000 000)
		(8 555 816)		
Impairment loss				(150 000) (9 600 000)
		-		
Finance costs		(821 631)	(361 260 175)	
Debt Impairment				
Other revenue and costs				
				(40 777 132) -
				(98 784 694)
Bulk purchases		(40 211 160)		
Contracted Services		-		
Contracted Services		(57 071 486)		
				(6 050 396)
Transfers and subsidies		(1 251 198)		

	2 833 909 1	(c	an anticipated due to some infrastructure assets
(78 666 421)	224 661 8	2	o	were repaired.
	584 598	.	n	
		4	s	(100.0)
)	t	
		(r	(91.4) The municipality budgeted for debt impairment using
		4	u	the prior year provision, however this provision was
		.	c	adjusted due to handing over of overdue accounts to
(447 206 677)	6 444 184	7	t	debt collectors.This resulted to municipality's debt
)	e	impairment being less than the budget.
		(d	
	150 000 8	1	M	(1.4)
	778 369	6	o	-
		.	s	
		3	t	(42.2) The actual expenditure being less than budget is due
)	o	to the delays in procurement processes as a result of
		T	f	misinterpretation of Constitutional court ruling on the
		h	t	Preferential Pocurement Policy Framework of 201
		e	h	
	565 972 -	d	e	(79.3) The actual expenditure being less than budget is due
		e	c	to the delays in procurement processes as a result of
	41 713 208	p	o	misinterpretation of Constitutional court ruling on the
		r	n	Preferential Pocurement Policy Framework of 201
		e	s	
		c	t	(13.8) The actual expenditure being less than budget is due
		i	r	to the delays in procurement processes as a result of
		a	u	misinterpretation of Constitutional court ruling on the
		t	c	Preferential Pocurement Policy Framework of 2017.
		i	t	
	4 799 198	o	i	(19.2)
		n	o	
		b	n	
		u	a	
		d	s	
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	10 852 403	e	e	
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	85 946 502	w	n	
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Gain or loss on disposal of assets and liabilities	(46 551 292)	(38 718 390)	(7 832 902)	20.2	The variance on loss on disposal of asset is as a result of disposal of old roads at year end that were rehabilitated during the year
Fair value adjustments	2 461 400 (44 089 892)	- (38 718 390)	2 461 400 (5 371 502)	- 13.9	No surplus forecasted
Net surplus/ (deficit) for the year	61 471 783	(1 676 831)	63 148 614	(3 765.9)	

Winnie Madikizela-Mandela Local Municipality

Appendix E(2)

June 2022

Budget Analysis of Capital Expenditure as at 30 June 2022

	Additions	Revised Budget	Variance	Variance	Explanation of significant variances from budget
	Rand	Rand	Rand	%	
Municipality					
Finance & Admin/Finance	1 854 653	6 178 000	4 323 347	70	Savings on procurement that was not done on Computers
Planning and Development/Economic Development/Plan	76 743 679	109 684 109	32 940 430	30	Savings due to delays on construction of Manufacturing Hubs
	220 600	157 600	(63 000)	(40)	Transferring of completed slab from WIP.
Comm. & Social/Libraries and archives	-	800 000	800 000	100	Savings on Pound equipment and Pound vehicle that was procured.
Public Safety/Police	85 000	1 120 045	1 035 045	92	Savings due non procurement of Skip bins.
Waste Water Management/Sewerage	60 043 594	51 398 483	(8 645 111)	(17)	Maintained roads transfer to Capital assets
Road Transport/Roads				2	
Electricity /Electricity Distribution	26 323 404	26 750 000	426 596	16	
	165 270 930	196 088 237	30 817 307		

Appendix F

Disclosures of Grants and Subsidies in terms of Section 123 MFMA, 56 of 2003

June 2022

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Winnie Madikizela-Mandela Local Municipality

Appendix G1

Budgeted Financial Performance (revenue and expenditure by functional classification) for the year ended 30 June 2022

	2022/2021								2021/2020						
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance of Actual Outcome against Adjustments Budget	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand
Revenue - Functional															
Municipal governance and administration	335 534 650	(4 153 266)	331 381 384	-		331 381 384	339 259 342		7 877 958	102 %	101 %				374 263 556
Finance and administration	335 534 650	(4 153 266)	331 381 384	-		331 381 384	338 437 330		7 055 946	102 %	101 %				374 263 556
Internal audit	-	-	-	-		-	822 012		822 012	DIV/0 %	DIV/0 %				-
Community and public safety	5 478 644	(805 954)	4 672 690	-		4 672 690	3 960 087		(712 603)	85 %	72 %				4 828 490
Community and social services	680 456	-	680 456	-		680 456	192 521		(487 935)	28 %	28 %				543 644
Public safety	4 798 188	(805 954)	3 992 234	-		3 992 234	3 767 566		(224 668)	94 %	79 %				4 284 846
Economic and environmental services	71 474 986	(126 611)	71 348 375	-		71 348 375	51 860 950		(19 487 425)	73 %	73 %				45 585 549
Planning and development	20 451 986	(126 611)	20 325 375	-		20 325 375	46 324 274		25 998 899	228 %	227 %				126 549
Road transport	51 023 000	-	51 023 000	-		51 023 000	5 536 676		(45 486 324)	11 %	11 %				45 459 000
Trading services	76 839 663	7 023	76 846 686	-		76 846 686	74 202 871		(2 643 815)	97 %	97 %				75 077 968
Energy sources	68 575 725	1 307	68 577 032	-		68 577 032	66 430 946		(2 146 086)	97 %	97 %				67 708 794
Waste management	8 263 938	5 716	8 269 654	-		8 269 654	7 771 925		(497 729)	94 %	94 %				
Total Revenue - Functional	489 327 943	(5 078 808)	484 249 135	-		484 249 135	469 283 250		(14 965 885)	97 %	96 %				499 755 563

Winnie Madikizela-Mandela Local Municipality
Appendix G1

Budgeted Financial Performance (revenue and expenditure by functional classification)
for the year ended 30 June 2022

	2022/2021								2021/2020						
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance of Actual Outcome against Adjustments Budget	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand
Expenditure - Functional															
Governance and administration	195 800 526	(2 618 006)	193 182 520	-	-	193 182 520	150 782 229	-	(42 400 291)	78 %	77 %	-	-	-	145 019 880
Executive and council	62 138 147	(2 076 537)	60 061 610	-	-	60 061 610	54 350 033	-	(5 711 577)	90 %	87 %	-	-	-	55 097 321
	127 982 920	(396 714)	127 586 206	-	-	127 586 206	92 855 654	-	(34 730 552)	73 %	73 %	-	-	-	86 470 422
	5 679 459	(144 755)	5 534 704	-(2	-	5 534 704	3 576 542	-	(1 958 162)	65 %	63 %	-	-	-	3 452 137
	31 625 066	304 798)	29 320 268	-(1	-	29 320 268	26 753 959	-	(2 566 309)	91 %	85 %	-	-	-	24 262 129
Finance and administration	11 966 919	457 689)	10 509 230	-	-	10 509 230	9 955 336	-	(553 894)	95 %	83 %	-	-	-	7 338 097
Internal audit	2 852 510	(294 140)	2 558 370	-	-	2 558 370		-	(195 284)	92 %	83 %	-	-	-	2 079 390
	15 768 707	(486 631)	15 282 076	-	-	15 282 076	2 363 086	-	(1 664 609)	89 %	86 %	-	-	-	14 082 610
Community and public safety	1 036 930	(66 338)	970 592	-	-	970 592	13 617 467	-	(152 522)	84 %	79 %	-	-	-	762 032
Community and social services	105 922 896			-	-	133 366 759		-	(17 502 906)	87 %	109 %	-	-	-	67 687 578
Sport and recreation		27 443 863	133 366 759	-			818 070								
Public safety	31 355 565			-	-	33 746 910	115 863 853	-	(9 046 326)	73 %	79 %	-	-	-	21 101 420
Housing	72 028 553			-	-	97 041 403		-	(8 036 778)	92 %	124 %	-	-	-	45 013 746
	2 538 778	2 391 345	33 746 910	-	-	2 578 446		-	(419 802)	84 %	85 %	-	-	-	1 572 412
	96 327 768	25 012 850	97 041 403	-	-	125 706 440	24 700 584	-	(14 316 148)	89 %	116 %	-	-	-	102 932 474
Economic and environmental services	68 375 397	39 668	2 578 446	-	-	98 681 964	89 004 625	-	(1 864 624)	98 %	142 %	-	-	-	79 676 484
	27 952 371			-	-	27 024 476	2 158 644	-	(12 451 524)	54 %	52 %	-	-	-	23 255 990
	3 853 112	29 378 672	125 706 440	-	-	4 349 081	111 390 292	-	(1 327 947)	69 %	78 %	-	-	-	-
Planning and development	3 853 112	30 306 567	98 681 964	-	-	4 349 081	96 817 340	-	(1 327 947)	69 %	78 %	-	-	-	
Road transport		(927 895)	27 024 476	-			14 572 952								
Environmental protection		495 969	4 349 081	-			3 021 134								2 677 903
Trading services		495 969	4 349 081	-											
							3 021 134								
Energy sources															
Waste management															
Other															
Other															
Total Expenditure - Functional	433 529 368	52 395 700	485 925 068	-	-	485 925 068	407 811 467	-	(78 113 601)	84 %	94 %	-	-	-	342 579 964

Surplus/(Deficit) for the year

55 798 575	(57 474 508)	(1 675 933)	-	(1 675 933)	61 471 783	63 147 716	(3 668)%	110 %	157 175 599
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Winnie Madikizela-Mandela Local Municipality

Appendix G2

Budgeted Financial Performance (revenue and expenditure by municipal vote) for the year ended 30 June 2022

	2022/2021										2021/2020				
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance of Actual	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand
Revenue by Vote															
Budget and Treasury	309 070 319	734 762	309 805 081	-		309 805 081	317 612 764		7 807 683	103 %	103 %				306 248 180
Corporate Services	292 982	-	292 982	-		292 982	483 383		190 401	165 %	165 %				352 274
Development and Planning	46 466 723	(4 888 027)	41 578 696	-		41 578 696	22 001 144		(19 577 552)	53 %	47 %				110 425
Community and Social Services	13 742 582	(799 830)	12 942 752	-		12 942 752	11 732 011		(1 210 741)	91 %	85 %				15 604 227
Infrastructure and Planning	51 470 642	(427 040)	51 051 602	-		51 051 602	51 022 000		(28 604)	100 %	100 %				51 442 449
Electricity	489 327 943	(5 079 707)	484 248 236	-		484 248 236	469 283 247		(14 964 989)	97 %	96 %				435 896 630
Total Revenue by Vote															
Expenditure by Vote to be appropriated															
Mayor and Council	43 909 315	(605 000)	43 304 315	-(1	-	43 304 315	39 895 481	-	(3 408 834)	92 %	91 %	-	-	-	39 327 894
Municipal Manager	39 414 103	599 655)	37 814 448	-	-	37 814 448	31 242 876	-	(6 571 572)	83 %	79 %	-	-	-	30 170 438
Budget and Treasury	37 982 249	(447 883)	37 534 366	-(1	-	37 534 366	24 240 734	-	(13 293 632)	65 %	64 %	-	-	-	25 841 753
Corporate Services	59 153 839	440 098)	57 713 741	-1	-	57 713 741	38 861 395	-	(18 852 346)	67 %	66 %	-	-	-	47 044 422
Development and Planning	29 061 122	000 301	30 061 423	-(1	-	30 061 423	17 007 801	-	(13 053 622)	57 %	59 %	-	-	-	16 059 774
Community and Social Services	78 225 411	216 907)	77 008 504	-	-	77 008 504	60 928 520	-	(16 079 984)	79 %	78 %	-	-	-	63 663 161
Infrastructure and Planning	77 407 932			-	-	103 996 307	98 817 305	-	(5 179 002)	95 %	128 %	-	-	-	50 500 516
Electricity	68 375 397	26 588 375	103 996 307	-	-	98 491 964	96 817 340	-	(1 674 624)	98 %	142 %	-	-	-	96 847 851
		30 116 567	98 491 964	-											
Total Expenditure by Vote	433 529 368	52 395 700	485 925 068	-	-	485 925 068	407 811 452	-	(78 113 616)	84 %	94 %	-	-	-	369 455 809
Surplus/(Deficit) for the year	55 798 575	(57 475 407)	(1 676 832)	-		(1 676 832)	61 471 795		63 148 627	(3 666)%	110 %				66 440 821

Chapter: Organisational Transformation and Institutional Development –KPA 1

	Indicator name	Total number of people (planned for) during the year under review	Achievement level during the year under review	Achievement percentage during the year	Comments on the gap
1	Vacancy rate for all approved and budgeted posts;	21	21	100%	Posts filled
2	Percentage of appointment in strategic positions (Municipal Manager and Section 57 Managers)	0	0	100%	The positions are all filled
3	Percentage of Section 57 Managers including Municipal Managers who attended at least 1 skill development training course within the FY	6	2	33%	The remaining percentage to attend CPMD
4	Percentage of Managers in Technical Services with a professional qualification	4	3	75%	The remaining one is busy with studies
5	Level of PMS effectiveness in the DM – (DM to report)	THE INFORMATION SHOULD BE REFLECTED IN A NARRATIVE FORM PMS has been cascaded to from Task grade 12 in the 2018/19 FY. It has further been cascaded down to task grade 10 positions (especially with the administrative positions). Performance agreements and work plans are signed annually and mid-yearly and annual assessments are conducted at all the levels mentioned above that are below senior management.			
6	Level of effectiveness of PMS in the LM – (LM to report)				
7	Percentage of staff that have undergone a skills audit (including competency profiles) within the current 5 year term	100	100	100%	N/A
8	Percentage of councillors who attended a skill development training within the current 5 year term	64	64	100%	N/A
9	Percentage of staff complement with disability	7	7	100%	N/A
10	Percentage of female employees	136	147	108%	N/A

	Indicator name	Total number of people (planned for) during the year under review	Achievement level during the year under review	Achievement percentage during the year	Comments on the gap
11	Percentage of employees that are aged 35 or younger	41	76	54%	N/A
12	Adoption and implementation of a HRD including Workplace Skills Plan	40	45	112%	Municipality has its performance management policy that was reviewed and adopted by council in 2021/22 financial year and is being implemented.

Chapter: Basic Service delivery performance highlights (KPA 2)

Annual performance as per key performance indicators in water services (ALFRED NDZO DISTRICT MUNICIPALITY FUNCTION)

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households with access to potable water					
2	Percentage of indigent households with access to free basic potable water					

Annual performance as per key performance indicators in Electricity services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households with access to electricity services	1116	1491	731	850	116%
2	Percentage of indigent households with access	18 357	11 900 (21%)	4000	4584	115%

	to basic electricity services					
3	Percentage of indigent households with access to free alternative energy sources	18 357		5150	2646	51%

Annual performance as per key performance indicators in sanitation services (DISTRICT FUNCTION)

(ALFRED NDZO DISTRICT MUNICIPALITY FUNCTION)

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households with access to sanitation services					
2	Percentage of indigent households with access to free basic sanitation services					

Annual performance as per key performance indicators in road maintenance services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review (Actual KMs)	Kms achieved during the FY	Percentage of achievement during the year
1	Percentage of households without access to gravel or graded roads	892HH	372.54km	13.2km	12.5km	95%
2	Percentage of road infrastructure requiring upgrade	2314HH	481.4km	72.2km	139.3km	193%
3	Percentage of planned new road infrastructure actually constructed	892HH	372.54km	13.2km	12.5	95%
4	Percentage of capital budget reserved for road upgrading and maintenance effectively used.	3206HH	R812 320.00	R 54 586 955.00	R51 475 702.05	94%

Annual performance as per key performance indicators in waste management services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households with access to refuse removal services	61383	59937	1446	1446	100%
2	Existence of waste management plan	The municipality has reviewed and adopted its Integrated Waste Management Plan in November 2019. The document was sent to the DEDEAT Regional offices in Maluti for further submission to the MEC for approval. Since no approval has been made as yet, the municipality is busy reviewing the situational analysis to be adopted by March 2023.				

Annual performance as per key performance indicators in housing and town planning services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (Actual numbers)	Target set for the f. year under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households living in informal settlements	3000	26 596	1000 units	2978	99,26
2	Percentage of informal settlements that have been provided with basic services	145	145	145	5	3.4
3	Existence of an effective indigent policy	<p>The Municipality adopted an Indigent Policy which currently acts as a guide and framework in terms of indigent support services. The main objectives of the policy are the following:</p> <ul style="list-style-type: none"> to provide basic services to the community in a sustainable manner, within the financial and administrative capacity of the council; and <p>to provide procedures and guidelines for the subsidization of basic service(s) charges to its indigent households, using the council's budgetary provisions received from central government in accordance with prescribed policy guidelines.</p>				
4	Existence of an approved SDF	The Municipality has in the financial year of 2020/2021 reviewed its adopted Spatial Development Framework.				
5	Existence of Land Use Management System (LUMS)	The Municipality has in 2021 Adopted the municipal Integrated Land Use Scheme, and is in a process of gazetting it.				

CHAPTER: MUNICIPAL LOCAL ECONOMIC DEVELOPMENT FRAMEWORK- (KPA 3)

Annual performance as per key performance indicators in LED

	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
1	Existence of LED unit	The unit is fully fledged	100%	100%
2	Percentage of LED Budget spent on LED related activities.	Utilised budget on planned led projects for the financial year	100%	52 %
3	Existence of LED strategy	The municipality is currently reviewing the LED strategy which was adopted in 2016-2021		
4	Number of LED stakeholder forum meetings held	1.LED Forum 2. Business chamber 3. SLP Forum 4. Tourism forums	2 2 1 1	50% 50% 25% 25%
5	Plans to stimulate second economy	Improve the provision of basic service and critical catalytic economic infrastructure by 50% each year. 2. Stimulate a culture of entrepreneurship and encourage small business growth by 5% in each year. 3. Boost economic diversification in key growth sectors with latent developmental potential to contribute to more than 15% to local GDP.	20 Companies incorporated into business incubation programme We continue to assist SMME'S financially & non-financially in manufacturing, tourism, agriculture & ICT	
6	Percentage of SMME that have benefited from a SMME support program	15	23	100%
7	Number of job opportunities created through EPWP	285	285	100%
8	Number of job opportunities created through PPP	391	391	100%

Chapter: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)

Annual performance as per key performance indicators in financial viability

	Indicator name			
1	Status of the audit outcome	The information should reflect the status quo		
2	Submission of AFS after the end of financial year	The information should reflect the status quo		
		Target set for Capital Budget (R000)	Achievement level during the year R (000) Amount spent against capital budget (R000)	Percentage spent on capital budget during the year vs the actual revenue
3	Percentage of expenditure of capital budget	196,188,237.87	182,810,111.34	93%
		Operational budget R000 for the year under review	Amount spent on employee related costs & councillor remuneration (expenditure on salaries budget) against operational budget	Achievement percentage during the year
4	Percentage of salary budget as of the total operational budget	145,481,666.80	133,990,533	92%
		Target set for the year (own revenue) R (000)	Achievement level Trade creditors during the year R (000)	Achievement percentage during the year
5	Total municipal trade creditors	43,943,739.00	47,256,789.00	107.5%
		Target set (actual total budget) in the year under review	Achievement level (own revenue) in the year under review	Achievement percentage during the year

	Indicator name			
6	Total municipal own revenue as a percentage of the total actual budget	89,101,524.00	90,987,470.00	102.1%
		Indicate previous financial year's municipal debtors	Indicate municipal debtors for the year under review	Achievement percentage (reduction rate)
7	Rate of municipal consumer debtors' reduction	76 133 739	84 833 746	11%
		Indicate MIG budget for the year under review	Indicate actual expenditure on MIG budget	Achievement percentage
8	Percentage of MIG budget appropriately spent	51,023,000.00	51,023,000.00	100%
9	Municipalities with functional Audit Committee	Audit Committee consist of 5 members with appropriate experience which include finance, risk management, performance management and legal. 5 Ordinary meetings and 1 special meeting were held in the year of reporting with all audit committee members attended.		

Chapter: GOOD GOVERNANCE AND PUBLIC PARTICIPATION- (KPA 5)

No	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
1	% of ward committees established	100%	320	100%
2	% of ward committees that are functional	32	32	100%
3	Existence of an effective system to monitor CDWs	There are 20 Community Development Workers and the Department of CoGTA having one employee having retired. They have also been continuously active in the Municipal programs like Mayoral Imbizos, IDP and Budget Road Shows, Annual Report Public Hearings, community education, MRM awareness programs, Disaster Awareness Programs and they serve as secretaries of ward war rooms. They report on quarterly basis on achievements and servicing communities and challenges encountered.		
4	Existence of an IGR strategy	The municipality developed and adopted IGR terms of reference in line with IGR framework.		
5	Effective of IGR structural meetings	Meetings are convened quarterly with the assistance of COGTA Alfred Nzo District office. During the year under review 4 quarterly meetings were held successfully.		
6	Existence of an effective communication strategy	Winnie Madikizela Mandela Local Municipality has developed and reviewed a communication strategy for 2022-27 council term in line Integrated Development Plan. The Communication Strategy incorporates the communication action plan that will be reviewed annually. The Communication Action plan comprises of key pillars and action areas which are , Media Relations and engagement plan, Internal and external stakeholder engagement plan, Public Participation platforms, digital communication with New Media plan and Crisis Communication.		

No	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
7	Number of mayoral imbizos conducted	2	2	100%
8	Existence of a fraud prevention mechanism	Fraud awareness campaign to all municipal employees and councillors Use of internal customer care hotline		

